

CITY OF FLAGSTAFF  
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES  
FISCAL YEAR 2011-2012

Annual Financial Plan

Schedule 1: Total Resources and Appropriations Summary

	UNRESERVED FUND BALANCE/ RETAINED EARNINGS AT 7/1/2011	ESTIMATED REVENUES AND OTHER FINANCING SOURCES 2011-2012	INTERFUND TRANSFERS 2011-2012		TOTAL FINANCIAL RESOURCES AVAILABLE 2011-2012	OPERATIONS	CAPITAL OUTLAY (EQUIP/CIP)	DEBT SERVICE	RESERVES/ CONTINGENCIES	TOTAL APPROPRIATIONS 2011-2012	FUND BALANCE 6/30/2012
			IN	OUT							
General Fund	\$ 15,534,315	46,582,348	4,384,629	(8,750,620)	57,750,672	45,910,736	2,020,600	2,190,473	1,200,000	51,321,809	6,428,863
Special Revenue Funds:											
Library	540,180	6,440,587	1,173,351	(78,391)	8,075,727	7,689,287	-	-	100,000	7,789,287	286,440
Highway User Revenue	1,475,135	6,047,000	8,806,734	(85,401)	16,243,468	5,231,722	6,753,991	2,371,479	525,000	14,882,192	1,361,276
Transportation	2,272,936	15,051,181	-	(6,480,656)	10,843,461	5,330,872	-	2,264,771	-	7,595,643	3,247,818
Beautification	4,223,882	2,801,857	614,000	(507,201)	7,132,538	144,620	5,816,059	-	10,000	5,970,679	1,161,859
Economic Development	108,555	1,650,303	406,146	-	2,165,004	1,797,752	-	256,878	45,000	2,099,630	65,374
Tourism	182,391	1,677,613	-	(14,837)	1,845,167	1,559,757	-	-	50,000	1,609,757	235,410
Arts & Science	324,674	401,298	-	-	725,972	383,850	282,233	-	10,000	676,083	49,889
Recreation-BBB	514,483	1,754,022	-	(1,459,712)	808,793	-	-	-	-	-	808,793
Real Estate Proceeds	525,934	13,350	-	-	539,284	-	-	-	-	-	539,284
Housing and Comm Svcs	1,512,887	2,277,776	-	(14,000)	3,776,663	3,267,297	-	-	-	3,267,297	509,366
Metro Planning Org	-	551,456	22,493	-	573,949	473,949	-	-	100,000	573,949	-
Debt Service Funds:											
G.O. Bond Fund	348,355	-	4,945,431	-	5,293,786	-	-	4,945,431	-	4,945,431	348,355
Sec. Property Tax	5,234,043	6,652,218	-	(7,166,526)	4,719,735	-	-	-	-	-	4,719,735
Special Assessment Bond	98,895	1,400,875	-	-	1,499,770	-	-	1,402,475	-	1,402,475	97,295
Permanent Funds:											
Perpetual Care	179,140	21,564	-	-	200,704	-	-	-	-	-	200,704
Capital Projects Funds:											
Municipal Facilities Corp	(16,338)	23,022,000	-	(17,146)	22,988,516	-	5,420,640	-	-	5,420,640	17,567,876
G.O. Bonds	13,049,894	22,489,775	-	-	35,539,669	-	26,544,144	-	-	26,544,144	8,995,525
Enterprise Funds:											
Water and Wastewater	9,703,557	29,174,124	2,221,095	(1,978,889)	39,119,887	12,859,138	12,003,090	6,548,081	2,200,000	33,610,309	5,509,578
Airport	323,291	11,274,176	309,000	(171,567)	11,734,900	2,080,901	9,098,053	286,685	-	11,465,639	269,261
Environmental Services	4,978,882	22,475,693	-	(109,453)	27,345,122	10,596,461	14,065,197	200,000	500,000	25,361,658	1,983,464
Stormwater Utility	686,799	1,458,628	4,335,981	(384,461)	6,096,947	688,509	4,952,724	-	10,000	5,651,233	445,714
Flagstaff Housing Authority	1,227,864	7,454,425	-	-	8,682,289	5,912,089	558,210	-	972,000	7,442,299	1,239,990
<b>TOTAL ALL FUNDS</b>	<b>\$ 63,029,754</b>	<b>210,672,269</b>	<b>27,218,860</b>	<b>(27,218,860)</b>	<b>273,702,023</b>	<b>103,926,940</b>	<b>87,514,941</b>	<b>20,466,273</b>	<b>5,722,000</b>	<b>217,630,154</b>	<b>56,071,869</b>

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City of Flagstaff

CITY OF FLAGSTAFF  
EXPENDITURE LIMITATION  
AND  
TAX LEVY INFORMATION  
FISCAL YEAR 2011-2012

	ESTIMATED FY 2010-2011	FY 2011-2012
Expenditure Limitation [Economic Estimates Commission]		\$ 127,214,898
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 5,268,981	\$ 5,395,370
2. Amount Received from Primary Property Taxation in FY 2010-2011 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 5,268,981	\$ 5,395,370
B. Secondary Property Taxes	7,228,554	6,620,618
C. Total Property Tax Levy Amount	\$ 12,497,535	\$ 12,015,988
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2010-2011 Levy	\$ 5,005,000	
(2) Prior Years' Levies	120,000	
(3) Total Primary Property Taxes Collected	5,125,000	
B. Secondary Property Taxes:		
(1) FY 2010-2011 Levy	7,228,554	
(2) Total Secondary Property Taxes Collected	7,228,554	
C. Total Property Taxes Collected	\$ 12,353,554	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.6479	0.6917
(2) Secondary Property Tax Rate	0.8366	0.8366
(3) Total City Tax Rate	1.4845	1.5283
B. Special Assessment District Tax Rates:		
As of the date of the proposed budget, the city was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this districts and its' tax rates, please contact the City Finance Department.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

Schedule 3: Revenues Other than Property Taxes

CITY OF FLAGSTAFF  
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES  
FISCAL YEARS 2011 AND 2012  
(WITH ACTUALS FOR FISCAL YEAR 2010)

SOURCE OF REVENUES	ACTUAL REVENUES 2009-2010	BUDGETED REVENUES 2010-2011	ESTIMATED ACTUAL REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>GENERAL FUND</b>						
Local taxes						
City Sales Tax	\$ 13,690,788	13,160,500	13,054,500	13,778,000	617,500	4.69%
Franchise Tax	2,132,644	2,625,000	2,400,000	2,450,000	(175,000)	-6.67%
Licenses and permits						
Business Licenses	34,021	84,000	35,000	36,750	(47,250)	-56.25%
Building Permits	1,059,827	690,000	690,000	800,000	110,000	15.94%
Other Licenses and permits	263,113	240,650	148,650	153,650	(87,000)	-36.15%
Intergovernmental revenues						
State Income Tax Sharing	7,899,626	5,900,000	5,955,306	5,559,706	(340,294)	-5.77%
State Shared Sales Tax	4,490,087	4,300,000	4,300,000	4,700,000	400,000	9.30%
Vehicle License Tax	2,490,360	2,248,000	2,300,000	2,500,000	252,000	11.21%
Federal Grants	1,715,109	2,374,506	2,204,904	2,979,023	604,517	25.46%
State Grants	535,678	395,080	522,708	445,632	50,552	12.80%
Local Intergovernmental Agreements	807,309	850,000	860,000	850,000	-	0.00%
Charges for services						
General Government	176,479	761,200	220,500	652,275	(108,925)	-14.31%
Parks & Recreation	1,278,194	1,298,080	1,199,992	1,333,095	35,015	2.70%
Public Safety	1,286,887	1,285,700	1,024,500	936,325	(349,375)	-27.17%
Cemetery	141,315	127,000	127,000	133,350	6,350	5.00%
Fines and forfeits	1,315,772	1,261,400	1,239,500	1,262,470	1,070	0.08%
Interest on investments	201,343	250,000	125,000	125,000	(125,000)	-50.00%
Miscellaneous revenues	3,399,288	6,602,898	2,460,069	2,687,072	(3,915,826)	-59.30%
<b>Total General Fund</b>	<b>42,917,840</b>	<b>44,454,014</b>	<b>38,867,629</b>	<b>41,382,348</b>	<b>(3,071,666)</b>	<b>-6.91%</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>LIBRARY FUND</b>						
Intergovernmental revenues						
State Grants	96,345	74,214	93,465	62,400	(11,814)	-15.92%
Library District Taxes	4,429,275	6,351,957	4,355,416	6,330,598	(21,359)	-0.34%
Interest on investments	26,844	26,980	26,980	27,115	135	0.50%
Miscellaneous revenues	52,920	20,474	20,474	20,474	-	0.00%
<b>Total Library Fund</b>	<b>4,605,384</b>	<b>6,473,625</b>	<b>4,496,335</b>	<b>6,440,587</b>	<b>(33,038)</b>	<b>-0.51%</b>
<b>HIGHWAY USER REVENUE FUND</b>						
Intergovernmental revenues						
Federal Grants	893,047	-	300,000	300,000	300,000	0.00%
Highway User Tax	6,429,355	6,562,309	6,400,000	5,800,000	(762,309)	-11.62%
Local Transportation Assistance Funds						
Assistance Funds	156,217	-	-	-	-	0.00%
Interest on investments	9,488	4,000	1,000	7,000	3,000	75.00%
Miscellaneous revenues	134,569	146,038	1,265,968	(60,000)	(206,038)	-141.09%
<b>Total Highway User Revenue Fund</b>	<b>7,622,676</b>	<b>6,712,347</b>	<b>7,966,968</b>	<b>6,047,000</b>	<b>(459,309)</b>	<b>-6.84%</b>
<b>TRANSPORTATION FUND</b>						
Transportation Tax	9,526,056	9,235,030	9,538,832	9,985,181	750,151	8.12%
Interest on Investments	28,746	44,000	36,000	66,000	22,000	50.00%
Miscellaneous revenues	-	5,000,000	642,000	5,000,000	-	0.00%
<b>Total Transportation Fund</b>	<b>9,554,802</b>	<b>14,279,030</b>	<b>10,216,832</b>	<b>15,051,181</b>	<b>772,151</b>	<b>5.41%</b>

Schedule 3: Revenues Other than Property Taxes

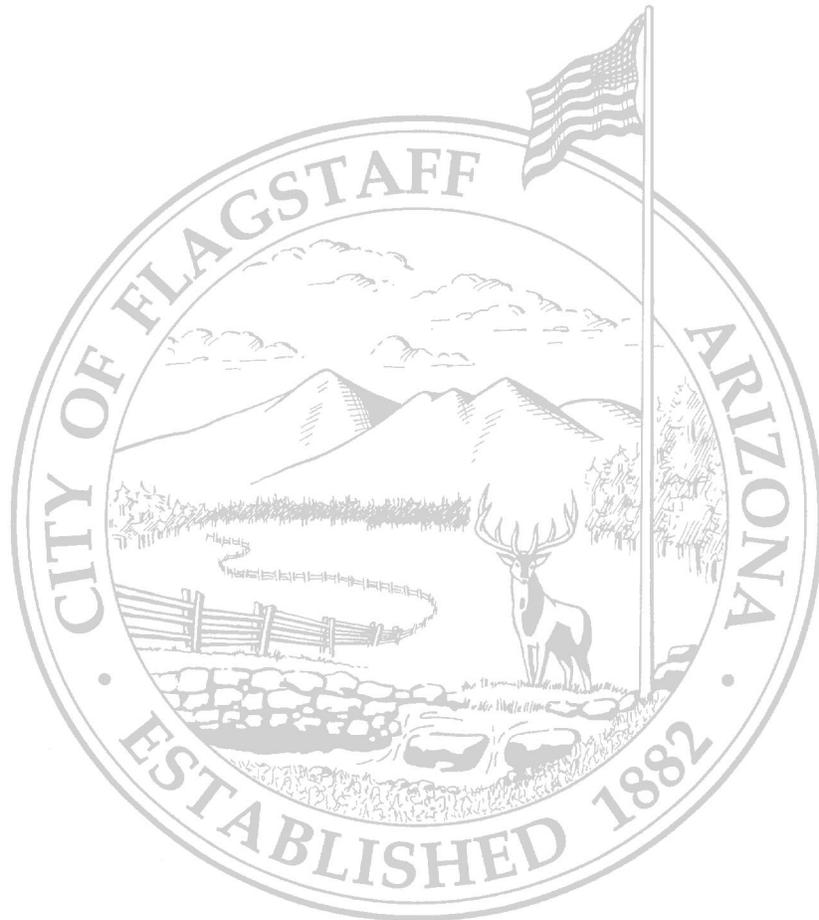
SOURCE OF REVENUES	ACTUAL	BUDGETED	ESTIMATED	BUDGETED	CHANGE (BDGT-BDGT)	% CHANGE
	REVENUES 2009-2010	REVENUES 2010-2011	ACTUAL REVENUES 2010-2011	REVENUES 2011-2012		
<b>BEAUTIFICATION FUND</b>						
Intergovernmental revenues						
State Grants	\$ 688,349	1,784,194	749,386	1,702,949	(81,245)	-4.55%
BBB Tax	1,010,130	984,041	1,052,000	1,061,468	77,427	7.87%
Interest on investments	43,072	39,060	28,524	37,440	(1,620)	-4.15%
Miscellaneous	85	-	-	-	-	0.00%
Total Beautification Fund	1,741,636	2,807,295	1,829,910	2,801,857	(5,438)	-0.19%
<b>ECONOMIC DEVELOPMENT FUND</b>						
Intergovernmental revenues						
Federal Grants	-	-	-	1,080,000	1,080,000	0.00%
State Grants	4,013	-	-	25,000	25,000	0.00%
BBB Tax	479,812	467,419	499,700	504,197	36,778	7.87%
Interest on investments	6,561	1,292	2,566	1,086	(206)	-15.94%
Miscellaneous revenues	105,424	92,718	44,942	40,020	(52,698)	-56.84%
Total Economic Development Fund	595,810	561,429	547,208	1,650,303	1,088,874	193.95%
<b>TOURISM FUND</b>						
BBB Tax	1,515,195	1,476,061	1,578,000	1,592,202	116,141	7.87%
Retail Sales	72,819	65,047	55,000	57,750	(7,297)	-11.22%
Interest on investments	412	-	1,400	1,824	1,824	0.00%
Miscellaneous revenues	34,043	14,712	25,745	25,837	11,125	75.62%
Total Tourism Fund	1,622,469	1,555,820	1,660,145	1,677,613	121,793	7.83%
<b>ARTS AND SCIENCE FUND</b>						
BBB Tax	378,799	369,015	394,500	398,051	29,036	7.87%
Interest on investments	2,987	3,871	3,518	3,247	(624)	-16.12%
Miscellaneous revenues	1,275	-	-	-	-	0.00%
Total Arts and Science Fund	383,061	372,886	398,018	401,298	28,412	7.62%
<b>RECREATION-BBB FUND</b>						
BBB Tax	1,666,714	1,623,667	1,735,800	1,751,422	127,755	7.87%
Interest on investments	548	300	600	2,600	2,300	766.67%
Total Recreation-BBB Fund	1,667,262	1,623,967	1,736,400	1,754,022	130,055	8.01%
<b>REAL ESTATE PROCEED FUND</b>						
Interest on investments	14,721	13,350	13,692	13,350	-	0.00%
Total Real Estate Proceeds Fund	14,721	13,350	13,692	13,350	-	0.00%
<b>HOUSING AND COMMUNITY SVCS FUND</b>						
Intergovernmental revenues						
Federal Grants	486,096	1,338,644	846,682	1,194,776	(143,868)	-10.75%
State Grants	195,773	630,000	364,420	600,000	(30,000)	-4.76%
Interest on investments	13,223	-	8,200	-	-	0.00%
Miscellaneous revenues	114,811	-	512,148	483,000	483,000	0.00%
Total Community Redevelopment Fund	809,903	1,968,644	1,731,450	2,277,776	309,132	15.70%
<b>METRO PLANNING ORGANIZATION FUND</b>						
Intergovernmental revenues						
Federal Grants	278,039	514,285	386,622	446,456	(67,829)	-13.19%
Miscellaneous revenues	(11,901)	105,000	5,000	105,000	-	0.00%
Total Metro Planning Organization Fund	266,138	619,285	391,622	551,456	(67,829)	-10.95%
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>28,883,862</b>	<b>36,987,678</b>	<b>30,988,580</b>	<b>38,666,443</b>	<b>1,884,803</b>	<b>5.10%</b>

Schedule 3: Revenues Other than Property Taxes

SOURCE OF REVENUES	ACTUAL REVENUES 2009-2010	BUDGETED REVENUES 2010-2011	ESTIMATED ACTUAL REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>DEBT SERVICE FUNDS</b>						
<b>SECONDARY PROPERTY TAX FUND</b>						
Interest on investments	\$ 35,985	30,500	34,602	31,600	1,100	3.61%
Total Secondary Property Tax Fund	35,985	30,500	34,602	31,600	1,100	3.61%
<b>SPECIAL ASSESSMENT BONDS</b>						
Special Assessments	1,402,250	1,403,625	1,403,625	1,398,875	(4,750)	-0.34%
Interest on investments	1,351	2,000	2,000	2,000	-	0.00%
Total Special Assessment Bonds	1,403,601	1,405,625	1,405,625	1,400,875	(4,750)	-0.34%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>1,439,586</b>	<b>1,436,125</b>	<b>1,440,227</b>	<b>1,432,475</b>	<b>(3,650)</b>	<b>-0.25%</b>
<b>CAPITAL PROJECTS FUNDS</b>						
<b>G.O. BONDS PROJECTS</b>						
Interest on investments	19,641	11,770	6,050	5,940	(5,830)	-49.53%
Miscellaneous Revenue	1,001,165	8,933,738	-	5,733,835	(3,199,903)	-35.82%
Total G.O. Bonds Projects	1,020,806	8,945,508	6,050	5,739,775	(3,205,733)	-35.84%
<b>MUNICIPAL FACILITIES CORP</b>						
Interest on investments	1,602	87,000	-	2,000	(85,000)	-97.70%
Total Municipal Facilities Corp	1,602	87,000	-	2,000	(85,000)	-97.70%
<b>SPECIAL IMPROVEMENT DISTRICT</b>						
Interest on investments	3,531	-	-	-	-	0.00%
Miscellaneous Revenue	490,160	-	72,170	-	-	0.00%
Total Capital Projects Bond Funds	493,691	-	72,170	-	-	0.00%
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>1,516,099</b>	<b>9,032,508</b>	<b>78,220</b>	<b>5,741,775</b>	<b>(3,290,733)</b>	<b>-36.43%</b>
<b>PERMANENT FUNDS</b>						
<b>PERPETUAL CARE FUND</b>						
Contributions	19,135	12,734	27,340	19,518	6,784	53.27%
Interest on investments	1,243	2,016	1,024	2,046	30	1.49%
Total Perpetual Care Fund	20,378	14,750	28,364	21,564	6,814	46.20%
<b>TOTAL PERMANENT FUNDS</b>	<b>20,378</b>	<b>14,750</b>	<b>28,364</b>	<b>21,564</b>	<b>6,814</b>	<b>46.20%</b>
<b>ENTERPRISE FUNDS</b>						
<b>WATER AND WASTEWATER FUND</b>						
<b>OPERATING FUND</b>						
Intergovernmental revenues						
State Grants	622,572	302,553	133,646	1,294,000	991,447	327.69%
Federal Grants	-	-	30,000	3,270,000	3,270,000	0.00%
Water Revenues	10,840,239	10,403,400	10,999,470	12,225,067	1,821,667	17.51%
Wastewater Revenues	7,817,924	7,151,500	7,914,140	9,346,057	2,194,557	30.69%
Interest on Investments	45,325	121,000	26,000	40,000	(81,000)	-66.94%
Miscellaneous revenues	37,120	-	-	-	-	0.00%
Total Water and Wastewater Fund	19,363,180	17,978,453	19,103,256	26,175,124	8,196,671	45.59%
<b>AIRPORT FUND</b>						
<b>OPERATING FUND</b>						
Intergovernmental revenues						
Federal Grants	305,172	8,960,689	579,986	9,030,626	69,937	0.78%
State Grants	5,939	698,142	301,091	329,658	(368,484)	-52.78%
Airport Revenues	1,655,861	1,642,679	1,481,518	1,547,201	(95,478)	-5.81%
Interest on investments	4,943	2,539	990	6,466	3,927	154.67%
Miscellaneous revenues	21,559	367,524	23,078	360,225	(7,299)	-1.99%
Total Airport Fund	1,993,474	11,671,573	2,386,663	11,274,176	(397,397)	-3.40%

Schedule 3: Revenues Other than Property Taxes

SOURCE OF REVENUES	ACTUAL REVENUES 2009-2010	BUDGETED REVENUES 2010-2011	ESTIMATED ACTUAL REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>ENVIRONMENTAL SERVICES FUND</b>						
Intergovernmental revenues						
Federal Grants	\$ 86,623	517,958	333,437	472,710	(45,248)	-8.74%
Environmental Services Revenues	10,932,880	10,809,131	11,721,935	11,766,083	956,952	8.85%
Interest on investments	51,316	36,000	29,448	36,900	900	2.50%
Miscellaneous revenues	86,968	-	75,000	2,000,000	2,000,000	0.00%
Total Environmental Services Fund	11,157,787	11,363,089	12,159,820	14,275,693	2,912,604	25.63%
<b>STORMWATER UTILITY</b>						
Intergovernmental revenues						
Federal Grants	1,488	8,400	8,400	-	(8,400)	-100.00%
Stormwater Utility Revenues	1,355,719	1,436,851	1,436,462	1,444,892	8,041	0.56%
Interest on investments	3,556	2,693	4,800	13,736	11,043	410.06%
Miscellaneous revenues	99	-	-	-	-	0.00%
Total Stormwater Utility Fund	1,360,862	1,447,944	1,449,662	1,458,628	10,684	0.74%
<b>FLAGSTAFF HOUSING AUTHORITY FUNDS</b>						
Intergovernmental revenues						
Federal Grants	-	4,514,305	4,805,339	5,725,155	1,210,850	26.82%
Rents and Other Tenant Income	-	1,141,000	1,140,896	1,136,949	(4,051)	-0.36%
Miscellaneous revenues	-	321,157	586,995	592,321	271,164	84.43%
Total Stormwater Utility Fund	-	5,976,462	6,533,230	7,454,425	1,477,963	24.73%
<b>TOTAL ENTERPRISE FUNDS</b>	<b>33,875,303</b>	<b>48,437,521</b>	<b>41,632,631</b>	<b>60,638,046</b>	<b>12,200,525</b>	<b>25.19%</b>
<b>TOTAL REVENUES</b>	<b>\$ 108,653,068</b>	<b>140,362,596</b>	<b>113,035,651</b>	<b>147,882,651</b>	<b>7,726,093</b>	<b>5.50%</b>



CITY OF FLAGSTAFF  
 SUMMARY BY FUNDING OF OTHER FINANCING SOURCES  
 AND INTERFUND TRANSFERS  
 FISCAL YEAR 2011 - 2012

FUND	PROCEEDS FROM OTHER FINANCING SOURCES	INTERFUND TRANSFERS	
		IN	OUT
GENERAL FUND	\$ -	4,384,629	8,750,620
<b>SPECIAL REVENUE FUNDS</b>			
Library Fund	-	1,173,351	78,391
Highway User Revenue Fund	-	8,806,734	85,401
Transportation Fund	-	-	6,480,656
Beautification Fund	-	614,000	507,201
Economic Development	-	406,146	-
Tourism Fund	-	-	14,837
Recreation-BBB Fund	-	-	1,459,712
Housing & Community Services	-	-	14,000
MPO	-	22,493	-
Total Special Revenue Funds	-	11,022,724	8,640,198
<b>DEBT SERVICE FUNDS</b>			
Secondary Property Tax Fund	-	-	7,166,526
G.O. Bond Fund	-	4,945,431	-
Total Debt Service Funds	-	4,945,431	7,166,526
<b>CAPITAL PROJECTS FUNDS</b>			
G.O. Bond Funded Projects	16,750,000	-	-
Municipal Facilities Corporation	23,020,000	-	17,146
Total Capital Projects Funds	39,770,000	-	17,146
<b>ENTERPRISE FUNDS</b>			
Water and Wastewater Fund	2,999,000	2,221,095	1,978,889
Stormwater Utility	-	4,335,981	384,461
Airport Fund	-	309,000	171,567
Environmental Services Fund	8,200,000	-	109,453
Total Enterprise Funds	11,199,000	6,866,076	2,644,370
<b>TOTAL ALL FUNDS</b>	<b>\$ 50,969,000</b>	<b>27,218,860</b>	<b>27,218,860</b>

# SCHEDULE OF TRANSFERS

## FISCAL YEAR 2011-2012

### General Fund

#### Transfers In:

##### Library - \$78,391

This transfer represents the APSES \$78,391 lease.

##### Highway User Revenue Fund - \$85,401

This transfer is \$70,000 for right-of-way maintenance completed by Parks staff and \$15,401 for the APSES lease payment.

##### Beautification Fund - \$507,201

This represents \$452,000 for streetscape maintenance on projects previously constructed by BBB funds that are now maintained by the Parks division, \$5,201 for the citywide publication and \$50,000 for the 4<sup>th</sup> Street Redevelopment FTE.

##### Tourism Fund - \$9,437

This transfer includes \$6,238 as a contribution towards the citywide publication, and \$3,199 for the APSES lease payment.

##### Recreation-BBB Fund - \$1,349,712

This transfer is a contribution to the maintenance of FUTS which is a Parks responsibility for \$197,366, \$952,346 for increased maintenance in the Parks budget related to additional field maintenance associated with Recreation Bond projects and \$200,000 for the operation of Recreation Programs.

##### Housing and Community Services Fund - \$14,000

This transfer represents \$14,000 to assist with the funding of a Housing Planner.

##### Water and Wastewater Fund - \$1,978,889

This is a transfer of \$1,821,095 utility revenue through the General Fund to Highway User Revenue Fund for a payment of debt and \$157,794 for the APSES lease payment.

##### Airport - \$171,567

This is a transfer for \$33,567 to assist with the APSES lease payment and a transfer of \$138,000 for airport operations.

##### Environmental Services Fund - \$109,453

This transfer represents \$4,678 for advertising in the citywide publication, \$14,810 for the APSES lease payment and \$89,965 that supports one position in the Brownfield program.

##### Stormwater Fund - \$80,578

This transfer represents one FTE position.

#### Transfers Out:

##### Library Fund - \$1,167,951

This is the operating transfer from the General Fund to the Library for general services.

##### Highway User Revenue Fund - \$2,526,195

This is \$1,821,095 for debt service, \$500,000 for street maintenance and operations, \$148,100 for the de-icer program, \$10,000 for street sweeping and \$47,000 for Auto Park fees and taxes.

##### Economic Development - \$389,000

This is a transfer to assist in the expenditures and reserve increase in the amounts of \$287,000 for the Incubator, \$20,000 increase for reserve/contingency, \$40,000 for ECONA, \$25,000 for the Science Foundation, \$10,000 for SEDI and \$7,000 for RPI.

##### MPO - \$22,493

This transfer represents \$18,934 to assist in the payment of the multi model planner position and \$3,559 to assist in the payment of the Administration Assistant.

##### Stormwater Fund - \$3,248,691

Transfer of funds for the Rio de Flag project.

##### Airport Fund - \$309,000

This transfer is for a portion of the capital projects at the Airport.

### Library Fund

#### Transfers In:

##### General Fund - \$1,167,951

This is the operating transfer from the General Fund to the Library for general services.

##### Tourism - \$5,400

This is a transfer of \$5,400 for Personnel related to a transfer from Tourism to the Library.

#### Transfers Out:

##### General Fund - \$78,391

This transfer represents the APSES \$78,391 lease.

## **Highway User Revenue Fund**

### **Transfers In:**

#### General Fund - \$2,526,195

This is \$1,821,095 for debt service, \$500,000 for street maintenance and operations, \$148,100 for the de-icer program, \$10,000 for street sweeping and \$47,000 for Auto Park fees and taxes

#### Transportation Fund - \$5,976,656

This is a transfer of the transportation tax to fund various transportation projects. Safety funding is \$735,047 for miscellaneous projects. \$5,241,609 is from Street Improvement for Transportation funded projects.

#### Stormwater Fund - \$303,883

This transfer is for drainage maintenance.

### **Transfers Out:**

#### General Fund - \$85,401

This transfer is \$70,000 for right-of-way maintenance completed by Parks staff and \$15,401 for APSES repayment.

## **Transportation Fund**

### **Transfers Out:**

#### HURF - \$5,976,656

This is a transfer of the transportation tax to fund various transportation projects. Safety funding is \$735,047 for miscellaneous projects. \$5,241,609 is from Street Improvement for Transportation funded projects.

#### Beautification Fund - \$504,000

This is \$504,000 to fund various FUTS projects within the multi-modal transportation projects.

## **Beautification Fund**

### **Transfers In:**

#### Transportation Tax - \$504,000

This is \$504,000 to fund various FUTS projects within the multi-modal transportation.

#### Recreation-BBB Fund - \$110,000

This transfer is for new FUTS construction.

### **Transfers Out:**

#### General Fund - \$507,201

This represents \$452,000 for streetscape maintenance on projects previously constructed by BBB funds that are now maintained by the Parks division, \$5,201 in support of the citywide publication, and \$50,000 for the 4<sup>th</sup> Street Redevelopment FTE.

## **Economic Development Fund**

### **Transfers In:**

#### General Fund - \$389,000

This is a transfer to assist in the expenditures and reserve increase in the amounts of \$287,000 for the Incubator, \$20,000 increase for reserve/contingency, \$40,000 for ECONA, \$25,000 for the Science Foundation, \$10,000 for SEDI and \$7,000 for RPI.

#### Capital Projects - \$17,146

This represents a revenue transfer from the MFC Capital Bond Fund.

## **Tourism Fund**

### **Transfers Out:**

#### General Fund - \$9,437

This transfer includes \$6,238 as a contribution towards the citywide publication and \$3,199 for the APSES lease payment.

#### Library Fund - \$5,400

This is a transfer of \$5,400 for Personnel related to a transfer from Tourism to the Library.

## **Recreation-BBB Fund**

### **Transfers Out:**

#### General Fund - \$1,349,712

This transfer is a contribution to the maintenance of FUTS which is a Parks responsibility of \$197,366. \$952,346 is for increased maintenance in the Parks budget related to additional field maintenance associated with Recreation Bond projects and \$200,000 is for the operation of Recreation Programs.

#### Beautification Fund - \$110,000

This transfer is for a new FUTS construction - \$110,000.

## **Housing and Community Services Fund**

### **Transfers Out:**

#### General Fund - \$14,000

This transfer represents \$14,000 to assist with the funding of a Housing Planner.

## **Metro Planning Organization Fund**

### **Transfers In:**

#### General Fund - \$22,493

This transfer represents \$18,934 to assist in the payment of the multi model planner position and \$3,559 to assist in the payment of the Administration Assistant.

## **G.O. Bond Fund**

### **Transfers In:**

#### Secondary Property Tax Fund - \$4,945,431

A transfer of Secondary Property Taxes collected for repayment of general obligation bonds for Projects and BBB Recreation.

## **Secondary Property Tax Fund**

### **Transfers Out:**

#### G.O. Bond Fund - \$4,945,431

A transfer of Secondary Property Taxes collected for repayment of general obligation bonds for Projects and BBB Recreation.

#### Water and Wastewater Fund - \$2,221,095

A transfer to Utilities for Secondary Property Taxes collected to support General Obligation Debt.

## **Water and Wastewater Fund**

### **Transfers In:**

#### Secondary Property Tax Fund - \$2,221,095

A transfer to Utilities for Secondary Property Taxes collected to support the General Obligation Debt.

### **Transfers Out:**

#### General Fund - \$1,978,889

This is a transfer of \$1,821,095 utility revenue to the General Fund; these funds are subsequently transferred to Highway User Tax Fund for a payment of debt and \$157,794 for the APSES lease payment.

## **Stormwater Fund**

### **Transfers In:**

#### General Fund - \$3,248,691

This transfer is for the Rio de Flag Project.

### **Transfers Out:**

#### HURF - \$303,883

This transfer is for drainage maintenance.

#### General Fund - \$80,578

This transfer represents one FTE position.

## **Airport Fund**

### **Transfers In:**

#### General Fund - \$309,000

This transfer is for a portion of the capital projects at the Airport.

### **Transfers Out:**

#### General Fund - \$171,567

This is a transfer for \$33,567 to assist with the APSES lease payment and a transfer of \$138,000 for airport operations.

**Environmental Services Fund**

**Transfers Out:**

General Fund - \$109,453

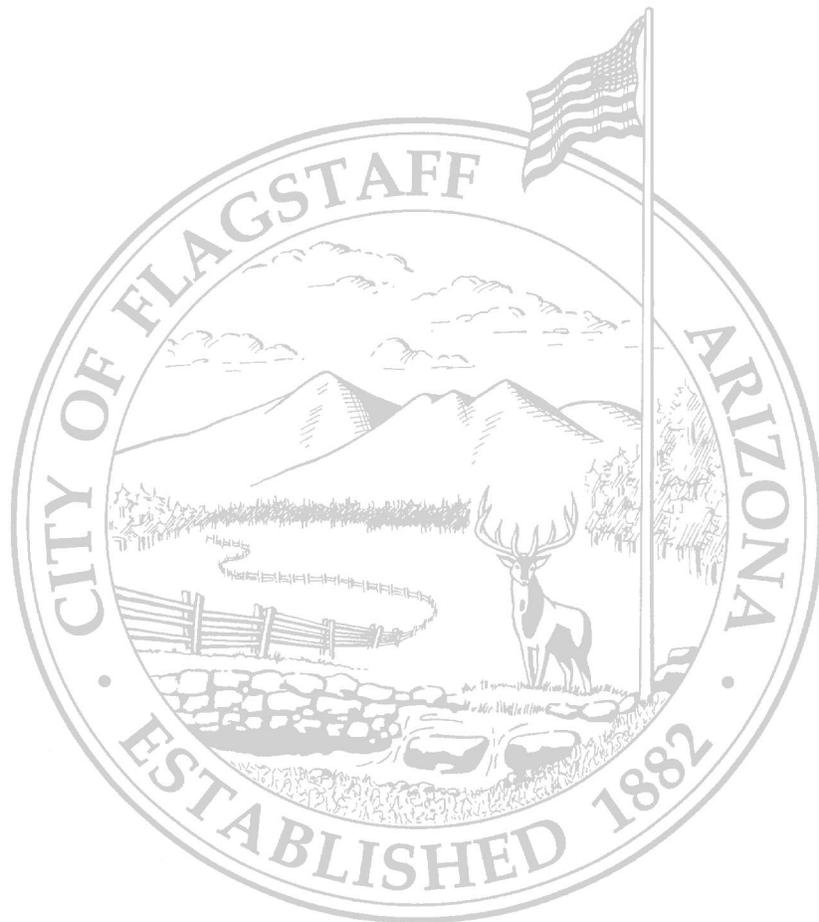
This transfer represents \$4,678 for advertising in the citywide publication, \$14,810 for the APSES lease payment and \$89,965 that supports one position in the Brownfield program plus operating expense and the city match of the EPA Brownfield grant.

**Capital Projects Fund**

**Transfers Out:**

Economic Development - \$17,146

This represents a revenue transfer from the MFC Capital Bond Fund to Economic Development.



Schedule 5: Grant Revenues

CITY OF FLAGSTAFF  
 SCHEDULE OF GRANT REVENUES  
 FISCAL YEAR 2011-2012

PROJECT NAME		BUDGETED REVENUES 2010-2011	ESTIMATED REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CITY MATCH 2011-2012	BUDGETED GRANT REIMB %	FUNDING
<b>GENERAL FUND</b>							
POLICE	ACJC - RECOVERY METRO (NORTHERN AZ STREET CRIMES TASK FORCE)	\$ 360,317	227,971	253,440	-	100%	F/S
2312	POLICE RICO FUNDS FOR METRO	185,941	240,320	185,299	-	100%	
2316	POLICE TSA - LAW ENFORCEMENT OFFICER	56,808	145,538	56,808	227,000	76%	F
2324	POLICE GOHS - COLLISION TEAM TRAINING	10,740	10,740	-	-	100%	S
2325	POLICE GOHS - DUI ENFORCEMENT	-	24,445	-	-	100%	S
2327	POLICE FUSD - RESOURCE OFFICER	55,000	55,000	55,000	-	100%	F/L
2331	POLICE AZHLS - CALL TAKER STATION	89,200	-	-	-	100%	S
2334	POLICE USDOJ - RECOVERY COPS GRANT	449,166	449,166	706,382	-	100%	F
	POLICE USDOJ - RECOVERY JAG OVERTIME/RADIOS						
2336		198,907	-	90,909	-	100%	F
2338	POLICE COUNTY - CANNABIS ERADICAITON	-	-	4,000	-	100%	
2339	POLICE RICO - METRO OVERTIME	-	7,000	-	-	100%	L
2339	POLICE RICO - OVERTIME	-	74,310	30,000	-	100%	L
	POLICE GOHS - FY 10 ACCIDENT RECONSTRUCTION EQUIPMENT	7,051	-	6,840	-	100%	S
2340							
2341	POLICE DOJ - BULLET PROOF VEST PROGRAM	3,855	3,105	6,000	6,000	50%	F
2348	POLICE GOHS FY12 GRANTS	-	-	49,999	5,555	90%	F/S
2365	POLICE ACJC - STATEWIDE GANG TASK FORCE	167,809	115,520	130,483	43,494	75%	S
	POLICE FY11/12 INTERNET CRIMES AGAINST CHILDREN	-	14,631	10,000	-	100%	F/S
2377							
2384	POLICE GOHS - FY12 NO AZ DUI TASK FORCE	-	-	20,000	-	100%	F/S
2387	POLICE GOHS - FY 12 SEL TRAFFIC	-	-	40,000	-	100%	F/S
2388	POLICE AZHLS - FY12 EQUIPMENT	-	-	155,000	-	100%	F/S
2389	POLICE ACJC - ANTI-GANG INITIATIVE	-	10,032	20,000	-	100%	F/S
2391	POLICE GOHS - DUI ENFORCEMENT	30,000	30,000	15,000	-	100%	F/S
2392	POLICE SNA - WEED & SEED OVERTIME	8,000	8,000	8,000	-	100%	F/NP
	POLICE DOJ - FY09 ED BRYNE MEMORIAL JAG - OVERTIME	-	16,938	108,363	-	100%	F
2394							
2398	POLICE ACJC DUI ABATEMENT	14,771	14,771	15,000	-	100%	S
2165	FIRE AZHLS GRANT 2007	-	973	-	-	-	F/S
2166	FIRE AZHLS - FY08 HOMELAND SECURITY	-	-	-	-	100%	F
2171	FIRE AZHLS - FY09 HOMELAND SECURITY	-	49,031	-	-	100%	S
2174	FIRE GOHS - FY09 EQUIPMENT	-	2,652	-	-	100%	S
2176	FIRE AZSF - HAZARDOUS FUEL	96,941	149,361	-	-	100%	S
2178	FIRE AZHLS - FY10 HLS	150,000	67,000	150,000	-	100%	F/S
2179	FIRE GOHS - FY10 EQUIPMENT	10,000	10,000	5,000	-	100%	S
	FIRE DHS - FY10 ASSISTANCE TO FIREFIGHTERS						
2180		120,000	-	187,500	-	100%	F
2181	FIRE DHS - FY10 SAFER	360,000	360,000	270,000	-	100%	F
6505	COURT COURT WARRANT FEES	67,060	67,060	68,401	-	100%	L
6506	COURT TCPF/STATE JCEF - COURT TRAINING OFFICER	25,750	25,750	25,750	-	100%	S
6501	COURT TCPF/LOCAL JCEF - COURT TRAINING OFFICER	16,990	16,990	17,410	-	100%	L
	COURT COURT IMPROVEMENT FEES	94,025	94,025	96,850	-	100%	L
	COURT COUNTY JCEF - INFORMATION SYSTEM TECH	33,990	33,990	34,840	-	100%	L
6501	COURT TCPF/LOCAL JCEF - COMPUTERS	84,690	84,690	-	-	100%	L
	COURT COURT INTERPRETER-COUNTY	50,000	50,000	51,500	-	100%	L
6504	COURT COURTH IGA FOR WEEKEND PROBATION	22,575	22,575	23,252	-	100%	L
6506	COURT COUNTY INFO SYSTEMS TECH	-	36,715	36,715	-	100%	L
6501	COURT COUNTY-TRAINER	-	51,226	51,227	-	100%	L
6502	COURT COUNTY-INTERPRETER	-	39,687	39,687	-	100%	L
	PUBLIC FACILITIES BLDG HARDWARE-BROWNFIELDS	-	118,400	400000	-	100%	F
1861	WKS						
<b>SUBTOTAL-GENERAL FUND</b>		<b>2,769,586</b>	<b>2,727,612</b>	<b>3,424,655</b>	<b>282,049</b>		
1280	LIBRARY STATE GRANT IN AID	25,000	25,000	-	-	100%	S
1273	LIBRARY YOUTH SERVICES GRANTS	49,214	-	-	-	100%	S
	LIBRARY LIBRARY VARIOUS GRANTS	-	68,465	62,400	-	100%	S
<b>SUBTOTAL</b>		<b>74,214</b>	<b>93,465</b>	<b>62,400</b>	<b>-</b>		

Schedule 5: Grant Revenues

PROJECT NAME		BUDGETED REVENUES 2010-2011	ESTIMATED REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CITY MATCH 2011-2012	BUDGETED GRANT REIMB %	FUNDING
DRSNOW HURF	FEMA/ADEM - 2010 WINTER STORM EVENT BEULAH BLVD EXTENSION-FMPO FUNDS	\$ -	300,000	-	-	90%	F&S
	<b>SUBTOTAL</b>	-	300,000	300,000	33,333	94%	F/S
7554	BEAUT ADOT - TEA 21 - FUTS RIO TO SAN FRANCISCO (ROUND 9)	16,044	48,886	-	-	100%	F/S
7436	BEAUT ADOT - TEA 21 - RT 66 EAST - CC TO MALL TRAIL (ROUND 14)	366,570	-	-	-	94%	F/S
7446	BEAUT ADOT - TEA 21 - BEAVER/SF SOUTHSIDE PLAN IMPLEMENTATION (ROUND 15)	500,000	500,000	-	-	94%	F/S
7445	BEAUT ADOT - TEA 21 - WOODLANDS / BEULAH MEDIANS (ROUND 16)	401,580	50,000	450,000	20,526	94%	F/S
7577	BEAUT ADOT - WALNUT - FLORENCE UNDERPASS (ROUND 11)	500,000	-	500,000	30,222	94%	F/S
7503	BEAUT AZ STATE PARKS - FUTS SIGNAGE PROGRAM	-	-	227,777	-	100%	F/S
7565	BEAUT ADOT TE COUNTRY CLUB TRAIL -66 TO CORTLAND (ROUND 14)	-	-	25,000	6,383	94%	F/S
7576	BEAUT Rt 66 East - CC to Mall trail	-	150,500	269,607	17,209	94%	F/S
7578	BEAUT ADOT TE 4TH ST-HUNTINGTON TO BUTLER (ROUND 18)	-	-	150,565	9,611	94%	F/S
7580	BEAUT ADOT SAFE ROUTES TO SCHOOL - FUTS KINSEY SCHOOL TRAIL	-	-	80,000	5,106	94%	F/S
	<b>SUBTOTAL</b>	1,784,194	749,386	1,702,949	89,057		
3105	HSG HUD - 08/09 CDBG ENTITLEMENT	78,432	-	-	-	100%	F
3105	HSG HUD - 09/10 CDBG ENTITLEMENT	372,514	215,584	-	-	100%	F
3105	HSG HUD - 09/10 RECOVERY	122,671	95,942	-	-		
3105	HSG HUD - 10/11 CDBG ENTITLEMENT	765,027	535,156	1,194,776	-	100%	F
3139	HSG AZHUD - FY 10 OWNER OCCUPIED HOUSING EMERGENCY REPAIRS	300,000	34,420	300,000	-	100%	F/S
3141	HSG AZHUD - FY 10 OWNER OCCUPIED HOUSING REHAB	330,000	330,000	300,000	-	100%	F/S
	<b>SUBTOTAL</b>	1,968,644	1,211,102	1,794,776	-		
14XX	MPO ADOT - FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO) 2009	114,339	-	-	-	94%	F/S
14XX	MPO ADOT - PL FUNDS FMPO 2010	114,339	49,422	-	-	94%	F/S
14XX	MPO ADOT - PL FUNDS FMPO 2011	-	100,000	-	-	94%	F/S
14XX	MPO ADOT - PL FUNDS FMPO 2012	-	-	100,000	6,383	94%	F/S
1408	MPO ADOT - FTA17 FUNDS FMPO 2009	25,803	26,416	-	-	94%	F/S
1408	MPO ADOT - FTA18 FUNDS FMPO 2010	-	26,497	-	-	94%	F/S
1408	MPO ADOT - FTA19 FUNDS FMPO 2011	-	-	26,497	1,647	94%	F/S
1404	MPO ADOT - SPR FUNDS FMPO 2009	125,000	-	-	-		
1404	MPO ADOT - SPR FUNDS FMPO 2010	104,560	125,000	-	-	94%	F/S
1404	MPO ADOT - SPR FUNDS FMPO 2011	-	19,287	105,713	4,520	94%	F/S
14XX	MPO SPECIAL FUNDS - US 180 STUDY	-	40,000	35,000	255	94%	F/S
1404	MPO ADOT - SPR FUNDS FMPO 2012	-	-	125,000	6,637	94%	F/S
1408	MPO FHWA STP - \$226,000 LONG RANGE PLAN	30,244	-	-	-	94%	F/S
	MPO FHWA - STP FUNDS MODEL UPDATE	-	-	-	-	94%	F/S
	MPO FHWA - STP FUNDS US 180 STUDY	-	-	35,000	2,298	94%	F/S
	MPO FHWA-STP Funds	-	-	19,246	-		
	MPO FHWA - STP TRAVEL TIME DATA	-	-	-	-	94%	F/S
	<b>SUBTOTAL</b>	514,285	386,622	446,456	21,740		
4218	UTIL AZG&F - FRANCIS SHORT POND PH. III	-	4,883	-	-	100%	S
5770	UTIL AWPf - PICTURE CANYON	302,553	128,763	184,000	-	100%	S
5112	UTIL FEMA/ADEM - SCHULTZ FLOODING IB PIPELINE RECONSTRUCT	-	-	3,060,000	212,500	90%	F&S
5111	UTIL FEMA/ADEM - SCHULTZ FLOODING IB PIPELINE RELOCATION	-	30,000	570,000	54,167	90%	F&S
5111	UTL FEMA/ADEM - SCHULTZ FLOODING IB PIPELINE-TREE REMOVAL	-	-	750,000	83,333	90%	F&S
	<b>SUBTOTAL</b>	302,553	163,646	4,564,000	350,000		
9820	STORM ADEQ - WATER QUALITY IMPROVEMENT GRANT	8,400	8,400	-	-	100%	S
	<b>SUBTOTAL</b>	8,400	8,400	-	-		

Schedule 5: Grant Revenues

PROJECT NAME		BUDGETED REVENUES 2010-2011	ESTIMATED REVENUES 2010-2011	BUDGETED REVENUES 2011-2012	CITY MATCH 2011-2012	BUDGETED GRANT REIMB %	FUNDING
3761	AIRPT ADOT - LAND ACQUISITION (ADOT E6S44)	\$ -	-	-	-	90%	S
3761	AIRPT ADOT - LAND ACQUISITION (ADOT E1107)	-	-	-	-	90%	S
	AIRPT FAA AIP 32- Equipt Baggage,Term Enhance			553,399		90%	
3763	AIRPT FAA - RUNWAY EXTENSION	430,498	203,875	-	-	95%	F
	AIRPT ADOT- Taxiway Rehab AIP 34/35			128,319	3,208	3%	S
3778	AIRPT FAA - PAVEMENT MARKING INSTALL	338,850	301,091	-	-	95%	F
3779	AIRPT FAA - REHAB TAXIWAY RECONSTRUCT	5,230,245	354,126	4,876,119	121,903	95%	F
	AIRPT FAA - SNOW REMOVAL AND SWEEPER EQUIPMENT	456,791	21,985	-	-	95%	F
	AIRPT ADOT MATCH - SNOW REMOVAL AND SWEEPER EQUIPMENT	-	-	-	-	95%	
3781	AIRPT FAA - TERMINAL ACCESS ROAD RECONSTRUCTION	2,843,155	-	3,001,108	157,953	95%	F
	AIRPT ADOT - TERMINAL ACCESS ROAD RECONSTRUCTION	157,953	-	-	-	2.5%	S
	AIRPT ADOT - PAVEMENT MAINTENANCE- apron reconstruction	201,339		201,339	22,371	90%	S
3270	AIRPT FAA SMALL COMMUNITY AIR SERVICE DEVELOPMENT PROGRAM	-	-	600,000	-	100%	F
	<b>SUBTOTAL</b>	<b>9,658,831</b>	<b>881,077</b>	<b>9,360,284</b>	<b>305,435</b>		
4364	ENV DOE - ENERGY EFFICIENCY CONSERVATION BLOCK GRANT	248,958	188,770	317,608	-	100%	F
4365	ENV LIVING CITIES FOUNDATION	269,000	144,667	15,102	-	100%	N/P
	ENV FEMA/ADEM-SCHULTZ FLOODING	-	-	40,000	4,444	90%	F&S
4136?	FEMA/ADEM-SCHULTZ FLOODING LANDFILL STUDY	-	-	100,000	11,111	90%	F&S
	<b>SUBTOTAL</b>	<b>517,958</b>	<b>333,437</b>	<b>472,710</b>	<b>-</b>		
7823	ECON VIT AZ DEPT OF COMMERCE - REDI GRANT	-	-	25,000	-	100%	S
7822	ECON VIT AZ DEPT OF COMMERCE - TGEN NORTH EXPANSION	-	-	80,000	-	100%	F/S
	ECON VIT AZ DEPT OF COMMERCE - SOUTHWEST WINDPOWER	-	-	1,000,000	-	100%	F/S
	<b>SUBTOTAL</b>	<b>-</b>	<b>-</b>	<b>1,105,000</b>	<b>-</b>		
	FHA ROSS	-	43,570	57,280	-	100%	F
	FHA LOW INCOME PUBLIC HOUSING	1,379,527	1,615,000	2,325,518	-	100%	F
	FHA SECTION 8/MRO SRO	3,134,777	3,146,769	3,342,357	-	100%	F
	<b>SUBTOTAL</b>	<b>4,514,304</b>	<b>4,805,339</b>	<b>5,725,155</b>	<b>-</b>		
<b>TOTAL</b>		<b>\$ 22,112,969</b>	<b>11,660,086</b>	<b>28,958,385</b>	<b>1,081,614</b>		

Funding: L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

Schedule 6: Appropriations by Fund

CITY OF FLAGSTAFF  
 SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND  
 COMPARISON OF FISCAL YEAR 2011 AND 2012  
 (WITH ACTUAL FOR FISCAL YEAR 2010)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2009-2010	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2010-2011	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2010-2011	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>GENERAL FUND</b>						
General Administration	\$ 7,217,598	8,496,243	7,660,083	8,463,745	(32,498)	(0.4%)
Community Development	4,252,296	3,802,064	3,835,999	3,752,105	(49,959)	(1.3%)
Management Services	2,992,888	3,070,118	2,954,173	3,051,139	(18,979)	(0.6%)
Fire	9,658,929	9,419,450	9,251,000	9,073,711	(345,739)	(3.7%)
Police	16,025,553	16,251,615	15,685,947	16,660,174	408,559	2.5%
Public Works	5,240,987	7,092,127	5,086,526	6,903,139	(188,988)	(2.7%)
Economic Vitality	406,811	606,095	456,916	744,754	138,659	22.9%
Community Enrichment	4,410,747	6,730,159	4,859,182	3,418,612	(3,311,547)	(49.2%)
Non-departmental	(2,315,435)	(2,392,216)	(3,943,537)	(1,945,570)	446,646	(18.7%)
Contingency	44,248	1,500,000	800,000	1,200,000	(300,000)	(20.0%)
Total General Fund	47,934,622	54,575,655	46,646,289	51,321,809	(3,253,846)	(6.0%)
<b>SPECIAL REVENUE FUNDS</b>						
<b>LIBRARY FUND</b>						
General Administration	142,628	147,710	147,710	124,645	(23,065)	(15.6%)
Management Services	171,125	156,025	156,025	150,648	(5,377)	(3.4%)
Public Works	105,112	98,152	98,152	58,909	(39,243)	(40.0%)
Economic Vitality	23,208	37,938	37,938	27,622	(10,316)	(27.2%)
Community Enrichment	5,071,942	7,179,116	5,038,977	7,175,267	(3,849)	(0.1%)
Non-departmental	110,950	111,066	111,066	152,196	41,130	37.0%
Contingency	-	100,000	-	100,000	-	-
	5,624,965	7,830,007	5,589,868	7,789,287	(40,720)	(0.5%)
<b>HIGHWAY USER REVENUE FUND</b>						
General Administration	168,593	162,907	162,907	108,282	(54,625)	(33.5%)
Community Development	752,512	689,931	689,931	678,205	(11,726)	(1.7%)
Management Services	247,240	123,758	123,758	138,296	14,538	11.7%
Public Works	12,690,373	12,125,410	10,958,459	13,176,938	1,051,528	8.7%
Economic Vitality	24,774	36,623	36,623	29,053	(7,570)	(20.7%)
Non-departmental	139,124	131,405	131,405	226,418	95,013	72.3%
Contingency	-	100,000	-	525,000	425,000	425.0%
	14,022,616	13,370,034	12,103,083	14,882,192	1,512,158	11.3%
<b>TRANSPORTATION FUND</b>						
General Administration	72,840	58,784	58,784	46,278	(12,506)	(21.3%)
Management Services	197,948	323,165	323,165	266,540	(56,625)	(17.5%)
Economic Vitality	27,959	38,240	38,240	10,449	(27,791)	(72.7%)
Non-departmental	5,681,670	7,047,444	5,967,810	7,272,376	224,932	3.2%
	5,980,417	7,467,633	6,387,999	7,595,643	128,010	1.7%
<b>BEAUTIFICATION FUND</b>						
Community Development	776,130	2,493,239	1,071,319	3,578,560	1,085,321	43.5%
Economic Vitality	1,118,468	3,593,770	1,745,539	2,382,119	(1,211,651)	(33.7%)
Reserve/Contingency	-	10,000	-	10,000	-	-
	1,894,598	6,097,009	2,816,858	5,970,679	(126,330)	(2.1%)
<b>ECONOMIC DEVELOPMENT FUND</b>						
Economic Vitality	776,955	969,634	959,406	2,054,630	1,084,996	111.9%
Reserve/Contingency	-	25,000	-	45,000	20,000	80.0%
	776,955	994,634	959,406	2,099,630	1,104,996	111.1%
<b>TOURISM FUND</b>						
Economic Vitality	1,602,288	1,552,628	1,550,474	1,559,757	7,129	0.5%
Reserve/Contingency	-	50,000	-	50,000	-	-
	1,602,288	1,602,628	1,550,474	1,609,757	7,129	0.4%

Schedule 6: Appropriations by Fund

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2009-2010	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2010-2011	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2010-2011	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>ARTS AND SCIENCE FUND</b>						
Economic Vitality	\$ 412,151	673,472	425,188	666,083	(7,389)	(1.1%)
Reserve/Contingency	-	10,000	-	10,000	-	-
	<u>412,151</u>	<u>683,472</u>	<u>425,188</u>	<u>676,083</u>	<u>(7,389)</u>	<u>(1.1%)</u>
<b>HOUSING AND COMMUNITY SERVICES FUND</b>						
Community Development	1,106,806	3,472,650	1,861,432	3,229,861	(242,789)	(7.0%)
Non-departmental	42,127	41,241	41,241	37,436	(3,805)	(9.2%)
	<u>1,148,933</u>	<u>3,513,891</u>	<u>1,902,673</u>	<u>3,267,297</u>	<u>(246,594)</u>	<u>(7.0%)</u>
<b>METRO PLANNING ORG FUND</b>						
Community Development	288,452	521,925	400,309	447,633	(74,292)	(14.2%)
Non-departmental	13,007	20,080	20,080	26,316	6,236	31.1%
Contingency	-	100,000	-	100,000	-	-
	<u>301,459</u>	<u>642,005</u>	<u>420,389</u>	<u>573,949</u>	<u>(68,056)</u>	<u>(10.6%)</u>
Total Special Revenue Funds	<u>31,764,382</u>	<u>42,201,313</u>	<u>32,155,938</u>	<u>44,464,517</u>	<u>2,263,204</u>	<u>5.4%</u>
<b>DEBT SERVICE FUNDS</b>						
<b>GENERAL OBLIGATION BONDS FUND</b>						
Non-departmental	3,019,926	3,517,453	3,276,953	4,945,431	1,427,978	40.6%
<b>SPECIAL ASSESSMENT BONDS FUND</b>						
Non-departmental	1,499,887	1,405,625	1,405,625	1,402,475	(3,150)	(0.2%)
Total Debt Service Funds	<u>4,519,813</u>	<u>4,923,078</u>	<u>4,682,578</u>	<u>6,347,906</u>	<u>1,424,828</u>	<u>28.9%</u>
<b>CAPITAL PROJECT FUNDS</b>						
<b>G.O. BONDS FUNDED PROJECTS FUND</b>						
Non-departmental	2,341,896	14,486,989	4,974,492	26,544,144	12,057,155	83.2%
<b>MUNICIPAL FACILITIES CORP FUND</b>						
Non-departmental	104,967	4,578,000	19,250	5,420,640	842,640	18.4%
<b>SPECIAL IMPROVEMENT DISTRICT FUND</b>						
Non-departmental	447,361	26,210	118,500	-	(26,210)	(100.0%)
Total Capital Projects Funds	<u>2,894,224</u>	<u>19,091,199</u>	<u>5,112,242</u>	<u>31,964,784</u>	<u>12,873,585</u>	<u>67.4%</u>
<b>ENTERPRISE FUNDS</b>						
<b>WATER AND WASTEWATER FUND</b>						
General Administration	620,084	629,492	629,492	580,253	-	49,239
Management Services	1,037,074	1,101,046	1,101,046	983,638	(117,408)	(10.7%)
Public Works	51,228	50,007	50,007	50,698	691	1.4%
Economic Vitality	63,941	105,675	105,675	78,942	(26,733)	(25.3%)
Utilities	19,746,630	21,122,801	17,278,824	29,222,440	8,099,639	38.3%
Non-departmental	393,636	403,517	403,517	494,338	90,821	22.5%
Contingency	41,751	1,400,000	45,000	2,200,000	800,000	57.1%
	<u>21,954,344</u>	<u>24,812,538</u>	<u>19,613,561</u>	<u>33,610,309</u>	<u>8,797,771</u>	<u>35.5%</u>

Schedule 6: Appropriations by Fund

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2009-2010	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2010-2011	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2010-2011	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>AIRPORT FUND</b>						
General Administration	\$ 66,443	64,438	64,438	51,062	(13,376)	(20.8%)
Management Services	57,198	94,780	94,780	99,735	4,955	5.2%
Public Works	117,860	117,318	117,318	127,108	9,790	8.3%
Economic Vitality	1,476,591	11,181,084	2,129,632	11,117,686	(63,398)	(0.6%)
Non-departmental	89,443	77,139	77,139	70,048	(7,091)	(9.2%)
	<u>1,807,535</u>	<u>11,534,759</u>	<u>2,483,307</u>	<u>11,465,639</u>	<u>(69,120)</u>	<u>(0.6%)</u>
<b>ENVIRONMENTAL SERVICES FUND</b>						
General Administration	337,504	327,877	327,877	311,071	(16,806)	(5.1%)
Management Services	479,591	396,188	396,188	373,062	(23,126)	(5.8%)
Public Works	9,237,265	11,802,655	10,434,487	23,819,844	12,017,189	101.8%
Economic Vitality	52,346	75,585	75,585	60,269	(15,316)	(20.3%)
Non-departmental	316,973	303,624	303,624	297,412	(6,212)	(2.0%)
Contingency	111,393	500,000	-	500,000	-	-
	<u>10,535,072</u>	<u>13,405,929</u>	<u>11,537,761</u>	<u>25,361,658</u>	<u>11,955,729</u>	<u>89.2%</u>
<b>STORMWATER UTILITY FUND</b>						
General Administration	26,002	19,708	19,708	23,401	3,693	18.7%
Community Development	37,503	28,042	28,042	19,762	(8,280)	(29.5%)
Management Services	32,987	48,977	48,977	30,331	(18,646)	(38.1%)
Public Works	13,579	12,434	12,434	12,249	(185)	(1.5%)
Economic Vitality	3,773	5,436	5,436	4,813	(623)	(11.5%)
Utilities	2,815,426	6,038,195	2,133,146	5,533,132	(505,063)	(8.4%)
Non-departmental	18,779	17,773	17,773	17,545	(228)	(1.3%)
Contingency	3,314	10,000	-	10,000	-	-
	<u>2,951,363</u>	<u>6,180,565</u>	<u>2,265,516</u>	<u>5,651,233</u>	<u>(529,332)</u>	<u>(8.6%)</u>
<b>FLAGSTAFF HOUSING AUTHORITY</b>						
Community Development	-	5,927,492	6,188,399	6,470,299	542,807	9.2%
Contingency	-	-	-	972,000	972,000	-
	<u>-</u>	<u>5,927,492</u>	<u>6,188,399</u>	<u>7,442,299</u>	<u>1,514,807</u>	
Total Enterprise Funds	<u>37,248,314</u>	<u>61,861,283</u>	<u>42,088,544</u>	<u>83,531,138</u>	<u>21,669,855</u>	<u>35.0%</u>
<b>TOTAL ALL FUNDS</b>	<u>\$ 124,361,355</u>	<u>182,652,528</u>	<u>130,685,591</u>	<u>217,630,154</u>	<u>34,977,626</u>	<u>19.1%</u>

CITY OF FLAGSTAFF  
BUDGET BY DIVISION AND SECTIONS  
COMPARISON OF FISCAL YEAR 2011 AND 2012  
(WITH ACTUAL FOR FISCAL YEAR 2010)

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2009-2010	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2010-2011	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2010-2011	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>GENERAL ADMINISTRATION</b>						
City Manager	\$ 870,940	1,524,807	1,478,558	1,359,455	(165,352)	(10.8%)
City Clerk	353,767	-	-	-	-	-
City Court	2,607,440	2,533,266	2,534,636	2,583,431	50,165	2.0%
Law	1,431,635	1,501,355	1,408,646	1,340,604	(160,751)	(10.7%)
Human Resources	469,698	480,432	453,063	501,953	21,521	4.5%
Risk Management	170,444	185,021	184,856	185,891	870	0.5%
Information Technology	1,313,674	2,271,362	1,600,324	2,492,411	221,049	9.7%
TOTAL	7,217,598	8,496,243	7,660,083	8,463,745	(32,498)	(0.4%)
<b>COMMUNITY DEVELOPMENT</b>						
Community Development Admin.	274,934	258,264	258,270	272,070	13,806	5.3%
Planning & Development Services	2,237,649	2,060,392	1,941,402	1,949,928	(110,464)	(5.4%)
Capital Improvement	(217,314)	(211,886)	(47,904)	(122,996)	88,890	(42.0%)
Engineering	1,653,732	1,445,136	1,434,444	1,404,111	(41,025)	(2.8%)
Housing	303,295	250,158	249,787	248,992	(1,166)	(0.5%)
Community Redevelopment	1,106,806	3,472,650	1,861,432	3,229,861	(242,789)	(7.0%)
Flag Urban Trails System	776,130	2,493,239	1,071,319	3,578,560	1,085,321	43.5%
Metro Planning Organization	288,452	521,925	400,309	447,633	(74,292)	(14.2%)
Flagstaff Housing Authority	-	5,927,492	6,188,399	6,470,299	542,807	9.2%
TOTAL	6,423,684	16,217,370	13,357,458	17,478,458	1,261,088	7.8%
<b>MANAGEMENT SERVICES</b>						
Management Services Admin.	682,961	649,914	649,609	726,993	77,079	11.9%
Finance/Budget	879,507	882,907	869,254	889,139	6,232	0.7%
Sales Tax & Licensing	583,357	688,129	605,430	612,641	(75,488)	(11.0%)
Customer Service	847,063	849,168	829,880	822,366	(26,802)	(3.2%)
TOTAL	2,992,888	3,070,118	2,954,173	3,051,139	(18,979)	(0.6%)
FIRE	9,658,929	9,419,450	9,251,000	9,073,711	(345,739)	(3.7%)
<b>POLICE</b>						
Police	14,392,766	14,614,050	14,140,500	14,648,548	34,498	0.2%
Police Grants	1,632,787	1,637,565	1,545,447	2,011,626	374,061	22.8%
TOTAL	16,025,553	16,251,615	15,685,947	16,660,174	408,559	2.5%
<b>PUBLIC WORKS</b>						
Public Works Administration	284,886	69,840	89,484	69,968	128	0.2%
USGS Facilities	1,157,357	2,533,298	1,033,640	2,352,373	(180,925)	(7.1%)
Parks	2,537,065	2,801,764	2,584,152	2,762,201	(39,563)	(1.4%)
Fleet Services	4	621	(101,121)	211,921	211,300	34,025.8%
Cemetery	187,118	365,948	221,417	351,809	(14,139)	(3.9%)
Public Facilities Maintenance	1,074,557	1,320,656	1,258,954	1,154,867	(165,789)	(12.6%)
Street Maintenance & Repairs	3,389,298	4,058,459	3,937,494	4,322,994	264,535	6.5%
Street Const. & Reconstruction	4,645,822	2,773,207	3,334,264	1,003,719	(1,769,488)	(63.8%)
Transportation CIP	2,541,200	2,670,962	1,063,919	5,301,272	2,630,310	98.5%
Street & Highway User Rev Bonds	1,899,070	2,360,118	2,360,118	2,371,479	11,361	0.5%
Solid Waste	8,857,122	9,750,461	8,916,121	22,189,531	12,439,070	127.6%
Sustainability	1,478	1,713,336	1,179,508	1,285,492	(427,844)	(25.0%)
TOTAL	26,574,977	30,418,670	25,877,950	43,377,626	12,958,956	42.6%

Schedule 7: Appropriations by Department

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2009-2010	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2010-2011	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2010-2011	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2011-2012	CHANGE (BDGT-BDGT)	% CHANGE
<b>ECONOMIC VITALITY</b>						
Community Investment	\$ 406,811	606,095	456,916	744,754	138,659	22.9%
Airport	1,182,307	10,883,549	1,832,097	10,821,729	(61,820)	(0.6%)
Debt Service - Airport	286,685	286,686	286,686	286,685	(1)	(0.0%)
Arts and Science	412,151	673,472	425,188	666,083	(7,389)	(1.1%)
Urban Design	109,571	152,194	152,097	134,620	(17,574)	(11.5%)
Streetscape	1,008,897	3,441,576	1,593,442	2,247,499	(1,194,077)	(34.7%)
Economic Development	776,955	969,634	959,406	2,054,630	1,084,996	111.9%
Tourism - Gen. Admin.	1,235,878	1,223,259	1,222,348	1,248,460	25,201	2.1%
Visitor Services	366,410	329,369	328,126	311,297	(18,072)	(5.5%)
<b>TOTAL</b>	<b>5,785,665</b>	<b>18,565,834</b>	<b>7,256,306</b>	<b>18,515,757</b>	<b>(50,077)</b>	<b>(0.3%)</b>
<b>COMMUNITY ENRICHMENT</b>						
Library	3,615,414	3,748,140	3,585,331	3,751,135	2,995	0.1%
Library Grants	1,456,528	3,430,976	1,453,646	3,424,132	(6,844)	(0.2%)
Recreation	4,410,747	6,730,159	4,859,182	3,418,612	(3,311,547)	(49.2%)
<b>TOTAL</b>	<b>9,482,689</b>	<b>13,909,275</b>	<b>9,898,159</b>	<b>10,593,879</b>	<b>(3,315,396)</b>	<b>(23.8%)</b>
<b>UTILITIES</b>						
Administration	993,591	969,381	907,984	1,097,035	127,654	13.2%
Lake Mary Water Plant	3,088,266	3,769,049	3,662,794	3,813,823	44,774	1.2%
Customer Service	(53,005)	-	-	-	-	-
Water Distribution System	1,260,389	1,371,874	1,371,874	1,490,818	118,944	8.7%
Booster Stations	76,131	81,334	75,407	77,924	(3,410)	(4.2%)
Betterments & Imp. Water Dist	680,685	340,209	123,717	5,780,000	5,439,791	1,599.0%
Betterments & Imp. Water Prod	6,470,869	3,209,659	510,437	3,449,000	239,341	7.5%
Wastewater Treatment	1,934,139	1,936,220	2,005,808	3,165,607	1,229,387	63.5%
Wastewater Collection	873,931	961,290	961,290	1,136,286	174,996	18.2%
Wastewater Monitoring	298,900	427,950	302,941	465,187	37,237	8.7%
Reclaim Water Plant	789,213	929,785	826,388	1,022,089	92,304	9.9%
Wastewater Treatment Imp	384,413	495,000	128,763	484,000	(11,000)	(2.2%)
Wastewater Collection Imp	137,774	259,204	127,000	692,590	433,386	167.2%
Debt Service - Water	1,850,583	4,011,794	3,914,369	4,187,604	175,810	4.4%
Debt Service - Sewer	960,751	2,360,052	2,360,052	2,360,477	425	0.0%
Stormwater Utility	672,145	605,691	600,405	580,408	(25,283)	(4.2%)
Stormwater Capital	47,355	782,282	565,539	616,743	(165,539)	(21.2%)
Drainage	2,095,926	4,650,222	967,202	4,335,981	(314,241)	(6.8%)
<b>TOTAL</b>	<b>22,562,056</b>	<b>27,160,996</b>	<b>19,411,970</b>	<b>34,755,572</b>	<b>7,594,576</b>	<b>28.0%</b>
<b>NON-DEPARTMENTAL</b>						
Council & Commissions	302,093	358,287	358,564	362,540	4,253	1.2%
Contributions to Other Agencies	944,092	944,583	923,494	906,003	(38,580)	(4.1%)
Non-Departmental	2,702,900	2,585,401	1,054,892	2,638,101	52,700	2.0%
G.O. Bond - Debt Service	3,019,926	3,517,453	3,276,953	4,945,431	1,427,978	40.6%
SID-Debt	1,499,887	1,405,625	1,405,625	1,402,475	(3,150)	(0.2%)
G.O. Bond Funded Projects	2,341,896	14,486,989	4,974,492	26,544,144	12,057,155	83.2%
Municipal Facilities Corp	104,967	4,578,000	19,250	5,420,640	842,640	18.4%
Special Improvement District	447,361	26,210	118,500	-	(26,210)	(100.0%)
Transportation	3,325,683	4,698,793	3,619,159	4,981,330	282,537	6.0%
4th Street Debt Service	2,262,700	2,263,958	2,263,958	2,264,771	813	0.0%
Facility Improvement Debt	485,105	472,658	472,658	472,658	-	-
<b>TOTAL</b>	<b>17,436,610</b>	<b>35,337,957</b>	<b>18,487,545</b>	<b>49,938,093</b>	<b>14,600,136</b>	<b>41.3%</b>
<b>RESERVES/CONTINGENCIES</b>	<b>200,706</b>	<b>3,805,000</b>	<b>845,000</b>	<b>5,722,000</b>	<b>1,917,000</b>	<b>50.4%</b>
<b>GRAND TOTAL</b>	<b>\$ 124,361,355</b>	<b>182,652,528</b>	<b>130,685,591</b>	<b>217,630,154</b>	<b>34,977,626</b>	<b>19.1%</b>

This schedule includes the entire budgetary responsibility of the division without regard to funding source.  
Operating revenue transfers provide the level of accountability for division managers and department heads.

Schedule 8: Operating Capital

CITY OF FLAGSTAFF  
SUMMARY OF OPERATING CAPITAL  
FISCAL YEAR 2011-2012

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2010-2011	BUDGET 2011-2012
21	FIRE	BRUSH TRUCK & BED	\$ -	51,200
		ASSISTANCE TO FIREFIGHTER GRANT EQUIPMENT	-	250,000
		AZ HOMELAND SECURITY EQUIPMENT	-	150,000
22	POLICE	POLICE CRUISER	-	24,400
		POLICE CRUISER	-	24,400
		POLICE CRUISER	-	24,400
		POLICE CRUISER	-	24,400
		POLICE CRUISER	24,000	24,000
		POLICE CRUISER	24,000	24,000
		FULL SIZE 4 X 4 SUV	-	29,000
23	POLICE GRANTS	3D DIGITAL CRIME SCENE MAPPING EQUIPMENT	-	70,000
		BOMB DISPOSAL EQUIPMENT FOR ROBOT	-	20,000
		20 BODY CAMERAS & HARD DRIVE EQUIPMENT	-	65,000
26	PARKS	SOF'FAL ENGINEERED WOOD FIBER REPLACEMENT	-	20,500
		TENNIS COURT FENCING	-	17,000
		TENNIS COURT RESURFACING	-	39,000
		PONDEROSA PARK RAMADA ROOF REPAIR	-	14,100
		GUADALUPE PARK FENCE REPLACEMENT	-	8,200
		THORPE PARK TENNIS COURT	-	13,200
		FOXGLEN PARK SKATEPARK SURFACE REPAIRS	-	18,000
30	RECREATION	JAY LIVELY ANNUAL CAPITAL ALLOCATION	-	15,000
		AQUAPLEX CARDIO EQUIPMENT	-	140,000
		ICE RINK BLEACHERS	30,000	108,000
32	STREET MAINT. & REPAIRS	6 SNOW PLOWS	-	49,000
		THERMOPLASTIC MACHINE	-	90,000
		REFURBISH 1997 PAINT STRIPER	-	50,000
		WATER TRUCK WITH TANK	-	200,000
		1 TON PICK-UP TRUCK	-	60,000
37	AIRPORT	SNOW REMOVAL EQUIPMENT	468,289	582,525
41	SOLID WASTE	REAR LOADER	27,500	257,500
		(2) TOP LOADERS	-	596,198
		DUST CONTROL	-	10,000
		POST CLOSURE SET ASIDE	-	425,000
		LANDFILL COMPACTOR	-	1,127,000
		4X4 PICK UP TRUCK	-	22,400
		TOP LOADER	-	298,099
		METHANE GAS COLLECTION	-	70,000
		WASTE MANAGEMENT PLAN	-	50,000
		SOUTH BOUROUGH PIT STUDY	-	115,000
		CLOSURE STUDY	-	70,000
		SCHULTZ FLOOD MITIGATION	-	100,000
		SIDE LOADER REPLACEMENT	-	27,500
		PUBLIC WORKS YARD IMPROVEMENTS	-	200,000
		FLATBED TRAILER	10,000	10,000
		PAC RAT	155,000	155,000
		FUEL TANKER	105,000	105,000
		PYTHON RAPID RAIL	27,500	27,500
42	UTIL./ WS ADMIN	FOUR DOOR SEDAN	-	30,000
		COMPUTER SERVER	-	6,000
47	LAKE MARY WATER PLANT	NEW RAW WATER PUMP	-	75,000
		PICK-UP TRUCK	-	25,000
		PICK-UP TRUCK	-	30,000
		SCADA IMPROVEMENTS	60,000	60,000
49	WATER DISTRIBUTION	MAJOR VEHICLE REPAIRS	-	15,000
53	WASTEWATER TREATMENT	INSTALL NEW DIGESTER GAS BOOSTER SYSTEM	-	75,000
		INSTALL NEW DIGESTER GAS DRAIN PUMP	-	60,000
		DOZER - SLUDGE INJECTION	-	150,000
		MAJOR VEHICLE REPAIRS	-	6,000

Schedule 8: Operating Capital

CITY OF FLAGSTAFF  
SUMMARY OF OPERATING CAPITAL  
FISCAL YEAR 2011-2012

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2010-2011	BUDGET 2011-2012
54	WSTWTR COLLECTION	UPGRADE VEHICLE, COMPUTER AND EQUIPMENT 1 TON DUMP TRUCK	\$ -	75,000 60,000
55	WSTWTR MONITORING	LAB EQUIPMENT PICK-UP TRUCK	-	6,000 30,000
56	RECLAIMED WATER PLANT-RIO	PRIMARY ODOR CONTROL CARBON CHANGEOUT	11,500	61,500
58	WW COLLECTION IMPROVEMENT	REACLAIM WATER REBATES	-	112,590
		TOTAL	\$ 942,789	6,748,612



Schedule 9: Capital Improvement Program

CITY OF FLAGSTAFF  
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM  
FISCAL YEAR 2011-2012

SECT #	SECTION	PROJECT	CARRYFWD 2010-2011	BUDGET 2011-2012
24	CAPITAL PROJECTS FUND	FIRE STATIONS	\$ -	209,261
		FUTS/OPEN SPACE LAND ACQUISITION	1,300,000	1,300,000
		PRESIDIO SUBDIVISION	3,500,000	3,500,000
		2010 STREET/UTILITY	-	500,000
		COURT FACILITY	-	10,000,000
		USGS 2010 SFO	-	5,420,640
		COMMUNICATION SYSTEM 2010	4,720,000	4,720,000
		PAVEMENT PRESERVE	-	1,500,000
		CHERRY AVENUE STREET	-	1,150,000
		FRANKLIN/MOHAWK	-	2,084,308
		IZABEL AVENEUE	-	500,000
		SUNNYSIDE PHASE V-B	-	474,750
		SOUTH BEAVER/SOUTH LEROUX	-	605,825
26	PARKS	ARROYO PARK IMPROVEMENTS	73,800	73,800
28	CEMETERY	CEMETERY OFFICE ADDITION	128,000	128,000
33	STREET CONSTRUCTION	RESERVE FOR IMPROVEMENTS	-	40,000
		MINOR TRANSPORTATION IMPROVEMENTS	-	50,000
		SIDEWALK REPLACEMENT PROGRAM	-	15,000
		STREET IMPROVEMENT PROGRAM	-	893,000
		SUNNYSIDE PH V-A	-	1,000
		PONDEROSA PARKWAY	-	4,719
37	AIRPORT CAPITAL PROJECTS	APRON RECONSTRUCTION	223,710	223,710
		ACCESS ROAD CAPACITY	3,159,061	3,159,061
		REHAB TAXIWAY RECONSTRUCT	5,132,757	5,132,757
41	ENVIRONMENTAL SERVICES	STORMWATER INFRASTRUCTURE	-	24,000
		MAINTENANCE BUILDING	75,000	100,000
		FUELING STATION	-	275,000
		MUNICIPAL SERVICES MAINTENANCE FACILITY	-	10,000,000
49	WATER DISTRIBUTION	EAST FLAG PARKING LOT IMPROVEMENTS	-	57,000
51	BETTRMTS & IMP WATER DIST	FT TUTHILL WATER/SEWER EXTENSION	175,000	195,000
		RESERVE FOR IMPROVEMENTS	-	125,000
		I B PIPELINE RELOCATION	-	760,000
		I B PIPELINE REALIGNMENT	-	3,600,000
		I B TREE REMOVAL-FLOOD	-	1,000,000
		RADIO METER INSTALLATION	-	100,000
52	BETTRMTS & IMP WATER PROD	RAILROAD SPRINGS RESEVOIR	450,000	450,000
		FUTURE WATER ACQUISITIONS	749,563	948,000
		WATER RESOURCES SUSTAIN STUDY	251,000	251,000
		FLAGSTAFF SHALLOW WELLS	-	1,800,000
53	WASTEWATER TREATMENT	WILDCAT DIGESTOR REPAIR	-	600,000
		WILDCAT DIGESTOR IMPROVEMENTS	-	176,000
57	WASTEWATER TREATMENT IMPRV	PICTURE CANYON	184,000	184,000
		WILDCAT BARSCREENS	-	300,000
58	WSTWTR COLLECTION IMPRV	SEWER REPLACEMENT PROGRAM	-	100,000
		ELLERY/NAU SEWER INTERCEPTOR	-	380,000
		RESERVE FOR IMPROVEMENTS	-	100,000
66	NON-DEPARTMENTAL	REDEVELOPMENT	645,000	645,000
71	ARTS AND SCIENCE	PUBLIC ARTWORK	278,400	282,233
74	STREETSCAPE	SPECIAL PROJECTS & UNPROGRAMMED WORK	30,000	80,000
		HISTORIC FACADES	30,000	83,529
		WOODLANDS/BEULAH MEDIANS	760,530	760,530
		SOUTHSIDE PLAN - BEAVER/SAN FRANCISCO	27,000	27,000
		CITY HALL FLOWER BEDS	47,592	55,500
		4th ST NEIGHBORHOOD GATEWAY	97,360	197,360
		NEIGHBORHOOD GARDENS	12,500	12,500

Schedule 9: Capital Improvement Program

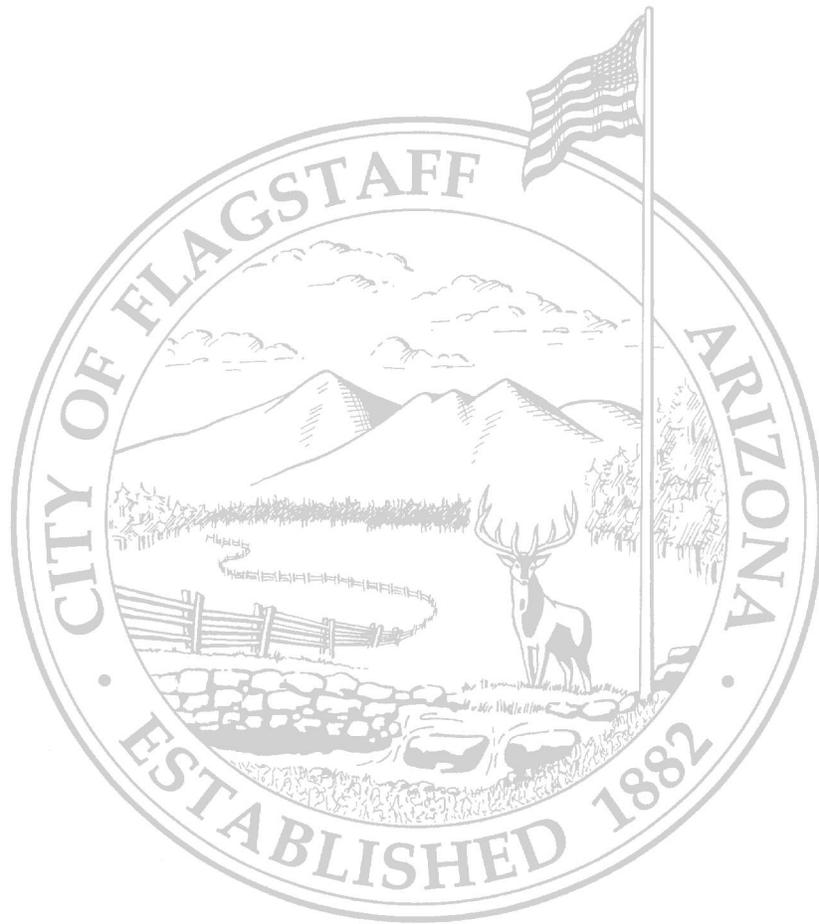
CITY OF FLAGSTAFF  
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM  
FISCAL YEAR 2011-2012

SECT #	SECTION	PROJECT	CARRYFWD 2010-2011	BUDGET 2011-2012
74	STREETSCAPE (cont'd)	BUTLER MEDIANS PHASE III 4TH ST CORRIDOR IMPROVEMENTS	\$ 20,000 200,000	521,080 500,000
75	FLAGSTAFF URBAN TRAIL	SPECIAL PROJECTS & UNPROGRAMMED WORK FUTS SIGNAGE PROGRAM ARIZONA TRAIL - RT 66 TO MCMILLAN MESA RT 66 - RIO N TO SAN FRANCISCO HOSPITAL RIM FUTS TRAIL COUNTRY CLUB FUTS TRAIL SIXTH AVE CONNECTOR ARROWHEAD CONNECTOR MUSEUM CONNECTOR CEDAR TRAIL - TURQOISE DRIVE TO AZ TRAIL SWITZER MESA TRAIL - FOREST TO AZ TRAIL SWITZER CANYON FUTS TRAIL BNSF WALNUT-FLORENCE UNDERPASS DOWNTOWN UNDERPASS MALL TRANSFER CENTER TRAIL REALIGNMENT RT 66 EAST - COUNTRY CLUB TO MALL TRAIL FLORENCE-WALNUT UNDERPASS 4th STREET - HUNTINGTON TO BUTLER PINE KNOLL TRAIL - SAN FRANCISCO TO LONETREE	- 110,000 - 1,000 87,750 - - - 2,650 - - 250,000 357,530 - 75,000 236,000 - - -	50,000 260,000 292,080 1,000 187,000 25,000 114,000 229,000 42,650 134,000 85,000 250,000 681,164 150,000 80,000 236,000 522,000 159,666 80,000
92	TRANSPORTATION CIP	BIKE/PED & SAFETY IMPROVEMENTS TRANSPORTATION PLANNING & PROGRAMMING BEULAH BLVD EXTENSIONS RESERVE FOR TRANSPORTATION IMPROVEMENTS INDUSTRIAL DRIVE - HUNTINGTON TO PURINA TRAFFIC SIGNAL PROGRAM MALL RT 66 INFRASTRUCTURE WEST/ARROWHEAD IMPROVEMENT 2011 HSIP	- - - - 11,225 104,416 175,000 1,154,500 -	337,400 100,000 300,000 125,000 11,225 167,647 175,000 4,060,000 25,000
99	STORMWATER CAPITAL PROJEC	RIO DE FLAG PROJECT RIO PARKING REPLACEMENT DRAINAGE SPOT IMPROVEMENT SPOT IMPROVEMENT-ANNUAL SPOT IMPROVEMENT-ANNUAL (3990) SPOT IMPROVEMENT-SKUNK CANYON SPOT IMPROVEMENT-MOUNTAIN PHASE I	2,483,020 1,200,000 - - - 108,371 108,372	3,135,981 1,200,000 2,419 75,000 15,000 276,380 247,944
	FLAGSTAFF HOUSING AUTHORITY	BUILDING IMPROVEMENTS	-	558,210
		Total	<u>\$ 28,735,107</u>	<u>80,766,329</u>

Schedule 10: Debt Service Requirements

CITY OF FLAGSTAFF  
DEBT SERVICE REQUIREMENTS  
FISCAL YEAR 2011-2012

	ORIGINAL ISSUE	OUTSTANDING 07/01/2011	PRINCIPAL	INTEREST	FISCAL CHARGES	TOTAL REQUIREMENTS
<b>GENERAL FUND [20,21,30,80]</b>						
Existing Debt:						
USGS-Series 12	\$ 4,700,000	2,010,000	365,000	94,446	3,240	462,686
Capital Lease - APSES	3,800,000	1,542,458	422,397	48,596	1,665	472,658
Certificates of Participation - Fire Equipment	350,000	319,304	31,401	10,023	465	41,889
Proposed Capital Lease - Court Facility 2012	8,000,000	-	-	-	-	-
Proposed MFC Revenue Bonds - USGS Building 2012	23,020,000	-	1,000,000	210,000	3,240	1,213,240
	<u>39,870,000</u>	<u>3,871,762</u>	<u>1,818,798</u>	<u>363,065</u>	<u>8,610</u>	<u>2,190,473</u>
<b>STREETS FUND [36]</b>						
Existing Debt:						
Jr. Lien Rev Bonds, Series '92	5,580,000	1,725,000	1,725,000	94,875	1,220	1,821,095
Certificates of Participation - Street Overlay	4,610,000	4,205,696	413,599	132,010	4,775	550,384
	<u>10,190,000</u>	<u>5,930,696</u>	<u>2,138,599</u>	<u>226,885</u>	<u>5,995</u>	<u>2,371,479</u>
<b>4TH STREET [87]</b>						
2003 MFC Revenue Bonds	25,000,000	16,085,000	1,500,000	760,513	4,258	2,264,771
	<u>25,000,000</u>	<u>16,085,000</u>	<u>1,500,000</u>	<u>760,513</u>	<u>4,258</u>	<u>2,264,771</u>
<b>ECONOMIC DEVELOPMENT [78]</b>						
GADA Revenue Bonds Series 2010A- Incubator	3,370,000	3,205,000	120,000	133,638	3,240	256,878
	<u>3,370,000</u>	<u>3,205,000</u>	<u>120,000</u>	<u>133,638</u>	<u>3,240</u>	<u>256,878</u>
<b>GENERAL OBLIGATION BOND FUND [70,24]</b>						
Existing Debt:						
G.O. Series 2001 Parks & Recreation	3,100,000	1,445,000	460,000	67,008	1,920	528,928
G.O. Series 2006 Capital Projects	31,500,000	22,570,000	1,470,000	1,016,863	3,600	2,490,463
Proposed G.O. Series Capital Projects Improvements 2011	2,400,000	-	300,000	150,000	3,240	453,240
Proposed G.O. Series Public Safety Communication 2011	4,720,000	-	115,000	120,000	3,200	238,200
Proposed G.O. Series Street & Utility Improvements 2011	8,250,000	-	300,000	230,000	3,200	533,200
Proposed G.O. Series Street & Utility Improvements 2012	8,250,000	-	300,000	230,000	3,200	533,200
Proposed G.O. Series Capital Projects Improvements 2012	500,000	-	85,000	80,000	3,200	168,200
	<u>58,720,000</u>	<u>24,015,000</u>	<u>3,030,000</u>	<u>1,893,871</u>	<u>21,560</u>	<u>4,945,431</u>
<b>SPECIAL ASSESSMENT DISTRICT [96]</b>						
Existing Debt:						
Sawmill District	19,075,000	18,130,000	505,000	893,875	3,600	1,402,475
	<u>19,075,000</u>	<u>18,130,000</u>	<u>505,000</u>	<u>893,875</u>	<u>3,600</u>	<u>1,402,475</u>
<b>ENVIRONMENTAL SERVICES [41]</b>						
Proposed Capital Lease - Public Works Facility	8,200,000	-	100,000	100,000	-	200,000
	<u>8,200,000</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>200,000</u>
<b>WATER AND WASTEWATER FUND [59,60]</b>						
Existing Debt:						
G.O. Bonds '97	8,000,000	1,680,000	-	75,600	-	75,600
G.O. Series 2003	8,230,000	2,150,000	1,960,000	69,876	5,390	2,035,266
Wastewater Revolving Debt - 1992 (WIFA)	6,000,000	404,667	404,665	13,767	1,214	419,646
2002 Water Revenue Bonds (WIFA)	6,775,760	4,298,785	326,302	88,450	64,050	478,802
2006 WIFA Revolving Loan - Water	7,900,000	6,325,000	335,000	112,028	95,432	542,460
2007 WIFA Revolving Debt - Wastewater	23,100,000	20,380,478	970,913	410,055	305,707	1,686,675
2008 WIFA Revolving Debt - Water	8,500,000	7,539,307	324,586	178,642	114,214	617,442
2009 WIFA Revolving Debt - Water Feasibility	2,100,000	1,228,343	82,147	31,449	29,029	142,625
2010 WIFA Revolving Debt - Sinagua Well Improvements	775,000	214,773	9,252	2,995	3,244	15,491
2010 WIFA Revolving Debt - Fort Tuthill Well Improvements	1,000,000	504,174	41,296	8,794	13,755	63,845
2010 WIFA Revolving Debt - Local Aquifer Study	800,000	314,928	33,037	7,035	11,003	51,075
Other debt - Lease Purchase - Co-Generators	2,000,000	1,207,679	197,766	53,188	3,200	254,154
Proposed WIFA Revolving Loan - Future Water Rights 2011	2,000,000	-	85,000	35,000	30,000	150,000
Proposed WIFA Revolving Loan - Future Water Rights 2012	425,000	-	10,000	5,000	-	15,000
	<u>77,605,760</u>	<u>46,248,134</u>	<u>4,779,964</u>	<u>1,091,879</u>	<u>676,238</u>	<u>6,548,081</u>
<b>AIRPORT FUND [39]</b>						
Existing Debt:						
Other debt - Lease Purchase - Hangars	2,782,598	2,176,781	111,701	120,034	-	231,735
Other debt - Loan - Hangars	600,000	258,568	41,327	13,623	-	54,950
	<u>3,382,598</u>	<u>2,435,349</u>	<u>153,028</u>	<u>133,657</u>	<u>-</u>	<u>286,685</u>
<b>Total Debt Service Requirements</b>	<b>\$ 245,413,358</b>	<b>119,920,941</b>	<b>14,145,389</b>	<b>5,597,383</b>	<b>723,501</b>	<b>20,466,273</b>



CITY OF FLAGSTAFF  
GENERAL FUND  
FIVE YEAR PLAN 2012-2017

Sources of Funds	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Beginning Fund Balance</b>	\$ 18,825,583	14,019,080	18,029,415	15,534,315	6,428,863	5,094,564	4,099,332	4,065,564	4,508,978
<b>Revenues</b>									
<b>Taxes</b>									
Sales Tax	13,690,788	13,160,500	13,054,500	13,778,000	13,922,780	14,069,218	14,217,336	14,367,159	14,728,307
Property Tax	5,020,255	5,005,000	5,005,000	5,200,000	5,304,000	5,410,080	5,518,282	5,683,830	5,854,345
Franchise Fees	2,132,644	2,625,000	2,400,000	2,450,000	2,499,000	2,548,980	2,599,960	2,651,959	2,704,998
<b>Intergovernmental Revenues</b>									
State Shared Income Tax	7,899,626	5,900,000	5,955,306	5,559,706	5,670,900	5,784,318	5,900,004	6,018,005	6,198,545
State Shared Sales Tax	4,490,087	4,300,000	4,300,000	4,700,000	4,747,000	4,794,470	4,842,415	4,890,839	4,939,747
Auto Lieu Tax	2,490,360	2,248,000	2,300,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Federal Grants	1,715,109	2,374,506	2,204,904	2,979,023	638,739	409,776	416,270	422,927	429,750
State Grants	535,678	395,080	522,708	445,632	453,467	461,502	469,765	476,327	483,082
Other IGA	807,309	850,000	860,000	850,000	850,000	850,000	850,000	850,000	850,000
<b>License &amp; Permits</b>									
Business Licenses	34,021	84,000	35,000	36,750	38,588	40,517	42,543	44,670	46,904
Building Permits	1,059,827	690,000	690,000	800,000	832,000	865,280	899,891	935,887	973,322
Other Licenses and Permits	263,113	240,650	148,650	153,650	158,900	164,413	170,201	176,279	182,660
<b>Charges for Services</b>									
General Government	176,479	761,200	220,500	652,275	663,853	676,009	688,771	702,172	716,244
Parks and Recreation	1,278,194	1,298,080	1,199,992	1,333,095	1,394,975	1,459,841	1,527,827	1,599,092	1,673,795
Public Safety	1,286,887	1,285,700	1,024,500	936,325	642,841	649,607	656,632	583,929	591,509
Cemetery	141,315	127,000	127,000	133,350	140,018	147,019	154,370	162,089	170,193
<b>Fines &amp; Forfeitures</b>									
Court Fines	983,648	1,025,500	975,000	989,350	1,004,074	1,019,187	1,034,704	1,050,643	1,067,020
Other Fines	332,124	235,900	264,500	273,120	279,407	285,864	292,497	299,313	306,315
<b>Other Revenue</b>									
Interest Earnings	201,343	250,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Miscellaneous	3,399,288	6,602,898	2,460,069	2,687,073	2,693,203	2,749,439	2,756,170	2,763,226	2,770,621
<b>Total Revenues</b>	47,938,096	49,459,014	43,872,629	46,582,348	44,558,745	45,010,519	45,662,638	46,303,345	47,312,357
<b>Transfers In</b>									
Library	78,391	328,391	328,391	78,391	78,391	78,391	39,196	-	-
HURF	85,401	85,401	85,401	85,401	85,401	85,401	77,701	70,000	70,000
Beautification	451,260	507,853	456,037	507,201	519,631	482,403	495,526	509,010	522,865
Economic Development	263,240	-	-	-	-	-	-	-	-
Tourism	6,847	6,847	6,847	6,847	6,847	6,847	6,543	6,238	6,238
Visitor Center	2,590	2,590	2,590	2,590	2,590	2,590	1,295	-	-
Recreation-BBB	1,232,205	1,349,636	1,319,560	1,349,712	1,395,715	1,431,587	1,468,534	1,506,591	1,545,788
Real Estate Proceeds	-	-	-	-	-	-	-	-	-
Community Redevelopment	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Utilities fund	1,958,565	1,969,469	1,969,469	1,978,889	157,794	157,794	78,897	-	-
Airport	33,567	199,567	33,567	171,567	69,567	33,567	256,784	-	-
Environmental Services	223,603	109,480	107,182	109,453	111,252	113,088	107,555	102,059	104,007
Stormwater	73,312	79,780	79,780	80,578	81,384	82,197	83,019	83,850	84,688
Capital Projects Fund	700,000	500,000	500,000	-	-	-	-	-	-
<b>Total Transfers In</b>	5,122,981	5,153,014	4,902,824	4,384,629	2,522,572	2,487,865	2,629,049	2,291,747	2,347,585
<b>Total Revenues &amp; Transfers In</b>	53,061,077	54,612,028	48,775,453	50,966,977	47,081,317	47,498,384	48,291,687	48,595,092	49,659,943
<b>Total Sources of Funds</b>	71,886,659	68,631,108	66,804,869	66,501,292	53,510,180	52,592,948	52,391,019	52,660,656	54,168,921

CITY OF FLAGSTAFF  
GENERAL FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Uses of Funds</b>									
Divisions									
General Administration	7,217,598	7,548,612	7,328,629	7,410,304	7,014,089	7,109,089	7,014,089	7,109,089	7,014,089
Management Services	2,992,888	3,070,118	2,954,173	3,051,139	3,016,139	3,016,139	3,016,139	3,016,139	3,016,139
Community Development	4,230,249	3,780,214	3,835,999	3,752,105	3,747,107	3,747,107	3,747,107	3,747,107	3,747,107
Fire	9,245,895	9,119,450	9,132,317	8,622,511	8,117,511	8,117,511	8,117,511	8,117,511	8,117,511
Police	15,755,986	16,059,127	15,597,486	16,330,574	15,327,401	15,327,401	15,327,401	15,327,401	15,327,401
Public Works	4,508,328	4,721,254	2,931,153	4,813,525	5,800,483	5,800,483	5,803,289	5,792,009	5,792,009
Economic Vitality	406,811	606,095	456,916	744,754	344,754	344,754	344,754	344,754	344,754
Community Enrichment	3,008,868	3,200,159	3,178,862	3,155,612	3,103,612	3,103,612	3,143,612	3,143,612	3,143,612
Non-Departmental	3,265,692	3,243,271	2,340,550	3,261,644	2,980,644	2,980,644	2,980,644	2,980,644	2,980,644
Contingency	44,248	1,500,000	800,000	1,200,000	250,000	250,000	250,000	250,000	250,000
Less Indirect Charges	(6,762,662)	(6,753,145)	(6,753,145)	(6,324,872)	(5,700,000)	(5,700,000)	(5,700,000)	(5,700,000)	(5,700,000)
Total Department Expenditures	43,913,901	46,095,155	41,802,940	46,017,296	44,001,740	44,096,740	44,044,546	44,128,266	44,033,266
Debt Service									
Leases	483,938	472,658	472,658	472,658	472,658	472,658	280,497	45,000	45,000
Bonds	485,105	1,963,873	1,963,873	1,757,814	462,656	462,656	459,850	459,850	459,850
Total Debt Service	969,043	2,436,531	2,436,531	2,230,472	935,314	935,314	740,347	504,850	504,850
Total Operating Budget	44,882,944	48,531,686	44,239,471	48,247,768	44,937,054	45,032,054	44,784,893	44,633,116	44,538,116
Capital/CIP									
Fleet	279,941	152,850	83,000	177,800	286,670	286,670	286,670	286,670	286,670
Information Technology	667,718	947,631	331,454	1,053,441	469,950	469,950	469,950	469,950	469,950
Capital Improvement Projects	1,401,879	4,372,500	1,702,891	846,800	-	-	-	-	-
Operating Capital	702,140	570,988	289,473	996,000	245,000	245,000	245,000	245,000	245,000
Total Capital/CIP	3,051,678	6,043,969	2,406,818	3,074,041	1,001,620	1,001,620	1,001,620	1,001,620	1,001,620
Transfers Out									
Library	1,260,910	1,178,951	1,178,951	1,167,951	1,167,951	1,167,951	1,167,951	1,167,951	1,167,951
MPO	24,300	22,720	22,720	22,493	22,493	22,493	22,493	22,493	22,493
Hurf	2,074,355	1,972,275	1,972,275	2,526,195	648,100	648,100	648,100	648,100	648,100
Transit	120,000	-	-	-	-	-	-	-	-
Economic Development	40,057	411,698	264,117	389,000	358,398	360,398	354,398	354,398	293,000
Tourism	-	100,000	-	-	-	-	-	-	-
Housing and Community Svcs	229,074	-	-	-	-	-	-	-	-
Airport	78,000	63,000	219,000	309,000	280,000	261,000	346,000	324,000	321,000
Stormwater	2,095,926	4,650,222	967,202	4,335,981	-	-	-	-	-
Total Transfers Out	5,922,622	8,398,866	4,624,265	8,750,620	2,476,942	2,459,942	2,538,942	2,516,942	2,452,544
Excess revenues over expenditures	(796,167)	(8,362,493)	(2,495,101)	(9,105,452)	(1,334,299)	(995,232)	(33,768)	443,414	1,667,663
<b>Total Uses of Funds</b>	53,857,244	62,974,521	51,270,554	60,072,429	48,415,616	48,493,616	48,325,455	48,151,678	47,992,280
<b>Ending Fund Balance</b>	\$ 18,029,415	5,656,587	15,534,315	6,428,863	5,094,564	4,099,332	4,065,564	4,508,978	6,176,641

CITY OF FLAGSTAFF  
LIBRARY FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 620,215	727,912	783,153	540,180	286,440	332,399	271,358	212,870	194,627
Revenues									
State Grants	96,345	74,214	93,465	62,400	100,000	100,000	100,000	100,000	100,000
Library District Taxes	4,429,275	6,351,957	4,355,416	6,330,598	3,328,290	3,290,830	3,332,870	3,375,907	3,419,353
Interest Revenue	26,844	26,980	26,980	27,115	27,250	37,437	37,624	37,812	39,006
Miscellaneous	52,920	20,474	20,474	20,474	20,474	20,474	20,474	20,474	20,474
<b>Total Revenues</b>	<b>4,605,384</b>	<b>6,473,625</b>	<b>4,496,335</b>	<b>6,440,587</b>	<b>3,476,014</b>	<b>3,448,741</b>	<b>3,490,968</b>	<b>3,534,193</b>	<b>3,578,833</b>
Transfers In									
Tourism	-	-	-	5,400	2,700				
General Fund	1,260,910	1,178,951	1,178,951	1,167,951	1,277,103	1,309,121	1,342,082	1,414,593	1,450,247
<b>Total Transfers In</b>	<b>1,260,910</b>	<b>1,178,951</b>	<b>1,178,951</b>	<b>1,173,351</b>	<b>1,279,803</b>	<b>1,309,121</b>	<b>1,342,082</b>	<b>1,414,593</b>	<b>1,450,247</b>
<b>Total Sources of Funds</b>	<b>6,486,509</b>	<b>8,380,488</b>	<b>6,458,439</b>	<b>8,154,118</b>	<b>5,042,257</b>	<b>5,090,261</b>	<b>5,104,408</b>	<b>5,161,655</b>	<b>5,223,707</b>
<b>Uses of Funds</b>									
Departments									
Library	3,615,416	3,748,140	3,585,331	3,751,135	3,668,297	3,760,544	3,855,156	3,952,193	4,051,718
Library Grants	96,345	74,214	93,465	62,400	100,000	100,000	100,000	100,000	100,000
Indirect Costs	553,023	550,891	550,891	514,020	526,871	540,043	553,544	567,383	581,568
Subtotal Departments	4,264,784	4,373,245	4,229,687	4,327,555	4,295,168	4,400,587	4,508,700	4,619,576	4,733,286
County Wide Projects & Growth	1,360,181	3,356,762	1,360,181	3,361,732	311,299	314,926	318,643	322,453	326,358
Subtotal County Wide Proj & Growth	1,360,181	3,356,762	1,360,181	3,361,732	311,299	314,926	318,643	322,453	326,358
<b>Total Operating Expenditures</b>	<b>5,624,965</b>	<b>7,730,007</b>	<b>5,589,868</b>	<b>7,689,287</b>	<b>4,606,467</b>	<b>4,715,513</b>	<b>4,827,342</b>	<b>4,942,028</b>	<b>5,059,644</b>
Reserves/Contingency	-	100,000	-	100,000	-	-	-	-	-
Library Capital	-	-	-	-	25,000	25,000	25,000	25,000	25,000
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
Transfer Out									
General Fund	78,391	328,391	328,391	78,391	78,391	78,391	39,196	-	-
<b>Total Uses of Funds</b>	<b>5,703,356</b>	<b>8,158,398</b>	<b>5,918,259</b>	<b>7,867,678</b>	<b>4,709,858</b>	<b>4,818,904</b>	<b>4,891,538</b>	<b>4,967,028</b>	<b>5,084,644</b>
<b>Ending Fund Balance (1)</b>	<b>\$ 783,153</b>	<b>222,090</b>	<b>540,180</b>	<b>286,440</b>	<b>332,399</b>	<b>271,358</b>	<b>212,870</b>	<b>194,627</b>	<b>139,063</b>

(1) Excludes monies restricted for branch libraries, expansion, and automation.

CITY OF FLAGSTAFF  
HIGHWAY USER FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ (309,412)	2,420,718	2,258,729	1,475,135	1,361,276	1,224,599	1,100,813	1,188,219	1,228,208
Revenues									
Intergovernmental Revenues	893,047	-	300,000	300,000	200,000	1,000,000	-	-	-
Highway User Revenues	6,429,355	6,562,309	6,400,000	5,800,000	5,858,000	5,975,160	6,184,291	6,400,741	6,624,767
LTAF	156,217	-	-	-	-	-	-	-	-
Interest Revenues	9,488	4,000	1,000	7,000	14,000	12,000	11,000	12,000	12,000
Other Financing Sources	4,629,066	-	-	-	-	-	-	-	-
Miscellaneous Revenues	134,569	146,038	1,265,968	(60,000)	1,365,505	1,365,505	1,365,505	-	-
Total Revenues	12,251,742	6,712,347	7,966,968	6,047,000	7,437,505	8,352,665	7,560,796	6,412,742	6,636,769
Transfers In									
General Fund	2,074,355	1,972,275	1,972,275	2,526,195	648,100	648,100	648,100	648,100	648,100
Stormwater	101,909	298,887	255,634	303,883	311,480	319,267	327,249	335,430	343,816
Capital Projects	200,000	-	-	-	-	-	-	-	-
Transportation Tax	2,048,153	3,219,405	1,710,013	5,976,656	4,714,784	4,044,884	2,725,634	1,726,284	3,250,084
Total Transfers in	4,424,417	5,490,567	3,937,922	8,806,734	5,674,364	5,012,251	3,700,969	2,709,800	4,241,986
<b>Total Sources of Funds</b>	16,366,747	14,623,632	14,163,619	16,328,869	14,473,145	14,589,515	12,362,577	10,310,761	12,106,962
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	3,297,908	3,881,459	3,766,662	3,873,994	3,963,920	4,056,229	4,150,984	4,248,250	4,348,094
Indirect Cost	1,547,226	1,407,288	1,407,288	1,357,728	1,289,842	1,322,088	1,355,140	1,389,019	1,423,744
Capital Expenditures	7,278,412	5,621,169	4,569,015	6,753,991	7,359,000	7,474,600	5,040,150	2,824,900	4,431,900
Reserves/Contingencies	-	100,000	-	525,000	-	-	-	-	-
Total Expenditures	12,123,546	11,009,916	9,742,965	12,510,713	12,612,762	12,852,917	10,546,274	8,462,169	10,203,738
Debt Service									
Debt Service	1,899,070	2,360,118	2,360,118	2,371,479	550,384	550,384	550,384	550,384	550,384
Total Debt Service	1,899,070	2,360,118	2,360,118	2,371,479	550,384	550,384	550,384	550,384	550,384
Transfers Out									
Beautification	-	500,000	500,000	-	-	-	-	-	-
General Fund	85,401	85,401	85,401	85,401	85,401	85,401	77,701	70,000	70,000
Total Transfers Out	85,401	585,401	585,401	85,401	85,401	85,401	77,701	70,000	70,000
<b>Total Uses of Funds</b>	14,108,017	13,955,435	12,688,484	14,967,593	13,248,547	13,488,702	11,174,359	9,082,553	10,824,122
<b>Ending Fund Balance</b>	\$ 2,258,730	668,197	1,475,135	1,361,276	1,224,599	1,100,813	1,188,219	1,228,208	1,282,840

CITY OF FLAGSTAFF  
TRANSPORTATION FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ (502,116)	320,620	669,116	2,272,936	3,247,818	1,413,654	291,523	525,963	2,274,586
Revenues									
Sales Tax	9,526,056	9,235,030	9,538,832	9,985,181	10,075,047	10,175,796	10,328,433	10,605,696	10,890,463
Interest Revenues	28,746	44,000	36,000	66,000	32,000	33,000	8,000	21,000	58,000
Miscellaneous Revenues	-	5,000,000	642,000	5,000,000	-	-	-	-	-
<b>Total Revenues</b>	<b>9,554,802</b>	<b>14,279,030</b>	<b>10,216,832</b>	<b>15,051,181</b>	<b>10,107,047</b>	<b>10,208,796</b>	<b>10,336,433</b>	<b>10,626,696</b>	<b>10,948,463</b>
Transfers In									
General Fund	120,000	-	-	-	-	-	-	-	-
<b>Total Transfers In</b>	<b>120,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>9,172,686</b>	<b>14,599,650</b>	<b>10,885,948</b>	<b>17,324,117</b>	<b>13,354,865</b>	<b>11,622,450</b>	<b>10,627,956</b>	<b>11,152,659</b>	<b>13,223,049</b>
<b>Uses of Funds</b>									
Departments									
Operating									
Indirect Costs	392,034	504,882	504,882	349,542	332,065	340,367	348,876	357,598	366,538
Transit	3,177,260	4,698,793	3,618,133	4,981,330	4,113,849	4,152,563	4,219,170	3,983,278	4,046,664
Capital Expenditures									
4th Street Overpass	148,423	-	1,026	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>3,717,717</b>	<b>5,203,675</b>	<b>4,124,041</b>	<b>5,330,872</b>	<b>4,445,914</b>	<b>4,492,930</b>	<b>4,568,046</b>	<b>4,340,876</b>	<b>4,413,202</b>
Transfers Out									
Highway User Revenue Fund	2,048,153	3,219,405	1,710,013	5,976,656	4,714,784	4,044,884	2,725,634	1,726,284	3,250,084
Beautification Fund	475,000	515,000	515,000	504,000	520,000	535,000	550,000	550,000	550,000
<b>Total Transfers Out</b>	<b>2,523,153</b>	<b>3,734,405</b>	<b>2,225,013</b>	<b>6,480,656</b>	<b>5,234,784</b>	<b>4,579,884</b>	<b>3,275,634</b>	<b>2,276,284</b>	<b>3,800,084</b>
<b>Total Debt Service</b>	<b>2,262,700</b>	<b>2,263,958</b>	<b>2,263,958</b>	<b>2,264,771</b>	<b>2,260,513</b>	<b>2,258,113</b>	<b>2,258,313</b>	<b>2,260,913</b>	<b>2,258,163</b>
<b>Total Use of Funds</b>	<b>8,503,570</b>	<b>11,202,038</b>	<b>8,613,012</b>	<b>14,076,299</b>	<b>11,941,211</b>	<b>11,330,927</b>	<b>10,101,993</b>	<b>8,878,073</b>	<b>10,471,449</b>
<b>Ending Fund Balance</b>	<b>\$ 669,116</b>	<b>3,397,612</b>	<b>2,272,936</b>	<b>3,247,818</b>	<b>1,413,654</b>	<b>291,523</b>	<b>525,963</b>	<b>2,274,586</b>	<b>2,751,599</b>

CITY OF FLAGSTAFF  
BEAUTIFICATION FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 4,568,901	3,743,901	4,541,867	4,223,882	1,161,859	1,065,307	856,891	807,739	791,055
Revenues									
BBB Tax Revenue	1,010,130	984,041	1,052,000	1,061,468	1,072,083	1,082,804	1,099,046	1,110,036	1,121,137
Intergovernmental Revenue	688,349	1,784,194	749,386	1,702,949	1,425,255	-	-	-	-
Interest Earnings	43,072	39,060	28,524	37,440	42,230	11,620	10,650	8,570	8,080
Miscellaneous	85	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,741,636</b>	<b>2,807,295</b>	<b>1,829,910</b>	<b>2,801,857</b>	<b>2,539,568</b>	<b>1,094,424</b>	<b>1,109,696</b>	<b>1,118,606</b>	<b>1,129,217</b>
Transfers In									
Transportation Tax-STIS	475,000	515,000	515,000	504,000	520,000	535,000	550,000	550,000	550,000
Highway User Revenue	-	500,000	500,000	-	-	-	-	-	-
Recreation-BBB Fund	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
<b>Total Transfers In</b>	<b>585,000</b>	<b>1,125,000</b>	<b>1,125,000</b>	<b>614,000</b>	<b>630,000</b>	<b>645,000</b>	<b>660,000</b>	<b>660,000</b>	<b>660,000</b>
<b>Total Sources of Funds</b>	<b>6,895,537</b>	<b>7,676,196</b>	<b>7,496,777</b>	<b>7,639,739</b>	<b>4,331,427</b>	<b>2,804,731</b>	<b>2,626,587</b>	<b>2,586,346</b>	<b>2,580,272</b>
<b>Uses of Funds</b>									
Departments									
General Operating	119,569	152,194	152,097	144,620	137,621	140,437	118,322	121,280	124,313
CIP	1,775,028	5,934,815	2,664,761	5,816,059	2,598,868	1,315,000	1,195,000	1,155,000	980,000
Reserves/Contingencies	-	10,000	-	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures</b>	<b>1,894,598</b>	<b>6,097,009</b>	<b>2,816,858</b>	<b>5,970,679</b>	<b>2,746,489</b>	<b>1,465,437</b>	<b>1,323,322</b>	<b>1,286,280</b>	<b>1,114,313</b>
Transfers Out									
General Fund	451,260	507,853	456,037	507,201	519,631	482,403	495,526	509,010	522,865
Environmental Services	7,813	10,000	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>459,073</b>	<b>517,853</b>	<b>456,037</b>	<b>507,201</b>	<b>519,631</b>	<b>482,403</b>	<b>495,526</b>	<b>509,010</b>	<b>522,865</b>
<b>Total Uses of Funds</b>	<b>2,353,670</b>	<b>6,614,862</b>	<b>3,272,895</b>	<b>6,477,880</b>	<b>3,266,120</b>	<b>1,947,839</b>	<b>1,818,848</b>	<b>1,795,290</b>	<b>1,637,177</b>
<b>Ending Fund Balance</b>	<b>\$ 4,541,867</b>	<b>1,061,334</b>	<b>4,223,882</b>	<b>1,161,859</b>	<b>1,065,307</b>	<b>856,891</b>	<b>807,739</b>	<b>791,055</b>	<b>943,095</b>

CITY OF FLAGSTAFF  
ECONOMIC DEVELOPMENT FUND  
FIVE YEAR PLAN 2012-2017

Annual Financial Plan

Schedule 11: Five-year Plans

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City of Flagstaff

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 554,667	129,222	256,636	108,555	65,374	81,356	97,989	117,993	133,293
Revenue									
BBB Tax Revenue	479,812	467,419	499,700	504,197	509,239	514,332	522,047	527,267	532,540
Incubator Lease	105,424	92,718	44,942	40,020	40,420	40,824	41,233	41,645	42,061
Grant Revenues	4,013	-	-	1,105,000	-	-	-	-	-
Interest Income/Misc Rev.	6,561	1,292	2,566	1,086	654	814	980	1,180	1,333
<b>Total Revenues</b>	<b>595,810</b>	<b>561,429</b>	<b>547,208</b>	<b>1,650,303</b>	<b>550,313</b>	<b>555,970</b>	<b>564,260</b>	<b>570,092</b>	<b>575,934</b>
Transfer In									
MFC Capital Bond Fund	106,297	-	-	17,146					
General Fund	40,057	411,698	264,117	389,000	345,000	345,000	345,000	338,000	337,000
<b>Total Transfer In</b>	<b>146,354</b>	<b>411,698</b>	<b>264,117</b>	<b>406,146</b>	<b>345,000</b>	<b>345,000</b>	<b>345,000</b>	<b>338,000</b>	<b>337,000</b>
<b>Total Sources of Funds</b>	<b>1,296,831</b>	<b>1,102,349</b>	<b>1,067,961</b>	<b>2,165,004</b>	<b>960,687</b>	<b>982,326</b>	<b>1,007,249</b>	<b>1,026,085</b>	<b>1,046,227</b>
<b>Uses of Funds</b>									
Departments									
Administration	82,268	59,742	60,431	60,809	62,450	64,135	65,866	67,643	69,469
Job Site Marketing/Partnerships	-	-	30	-	-	-	-	-	-
Flagstaff 40 Science Fund	50,000	50,000	50,000	50,000	-	-	-	-	-
NACOG	-	4,400	4,400	4,500	4,500	4,500	4,500	4,500	4,500
NAU/CCC	52,640	55,000	48,575	40,000	40,000	40,000	40,000	40,000	40,000
RPI-NAU	-	-	-	25,000	18,000	18,000	18,000	18,000	18,000
Business Ret & Work Force Develop	57,159	67,492	71,581	82,885	83,609	84,340	85,078	85,824	86,577
Incubator Program	316,310	313,201	301,848	260,000	260,400	260,804	261,212	261,624	262,040
ECONA	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
SEDI	20,000	20,000	20,000	20,000	10,000	10,000	10,000	10,000	10,000
Business Attraction	83,651	105,621	108,363	109,558	110,335	111,120	111,913	112,713	113,522
Partnership Training	300	-	-	-	-	-	-	-	-
Grants	7,530	-	-	1,105,000	-	-	-	-	-
Reserve/Contingencies	-	25,000	-	45,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>669,858</b>	<b>740,456</b>	<b>705,228</b>	<b>1,842,752</b>	<b>629,294</b>	<b>632,899</b>	<b>636,569</b>	<b>640,305</b>	<b>644,108</b>
Debt Service									
Debt Service	107,097	254,178	254,178	256,878	250,038	251,438	252,688	252,488	252,488
<b>Total Debt Service</b>	<b>107,097</b>	<b>254,178</b>	<b>254,178</b>	<b>256,878</b>	<b>250,038</b>	<b>251,438</b>	<b>252,688</b>	<b>252,488</b>	<b>252,488</b>
Transfer out									
General Fund	263,240	-	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>263,240</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>1,040,195</b>	<b>994,634</b>	<b>959,406</b>	<b>2,099,630</b>	<b>879,331</b>	<b>884,336</b>	<b>889,256</b>	<b>892,792</b>	<b>896,596</b>
<b>Ending Fund Balance</b>	<b>\$ 256,636</b>	<b>107,715</b>	<b>108,555</b>	<b>65,374</b>	<b>81,356</b>	<b>97,989</b>	<b>117,993</b>	<b>133,293</b>	<b>149,632</b>

CITY OF FLAGSTAFF  
TOURISM FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2015-2017
<b>Sources of Funds</b>									
<b>Begining Fund Balance</b>	\$ 71,413	16,557	82,157	182,391	235,410	323,567	397,101	466,435	518,917
Revenues									
BBB Tax Revenues	1,515,195	1,476,061	1,578,000	1,592,202	1,608,124	1,624,205	1,648,568	1,665,054	1,681,704
Building Rental Revenue	11,240	11,125	11,033	11,125	11,403	11,688	11,980	12,280	12,587
Interest on Investments	412	-	1,400	1,824	2,000	3,000	8,000	9,000	10,000
Visitor Center Retail Sales	72,819	65,047	55,000	57,750	60,638	63,669	66,853	70,195	73,705
Miscellaneous Revenues	22,803	3,587	14,712	14,712	15,080	15,457	15,843	16,239	16,645
<b>Total Revenues</b>	<b>1,622,469</b>	<b>1,555,820</b>	<b>1,660,145</b>	<b>1,677,613</b>	<b>1,697,245</b>	<b>1,718,020</b>	<b>1,751,244</b>	<b>1,772,768</b>	<b>1,794,641</b>
Transfers In									
General Fund	-	100,000	-	-	-	-	-	-	-
<b>Total Transfers In</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>1,693,882</b>	<b>1,672,377</b>	<b>1,742,302</b>	<b>1,860,004</b>	<b>1,932,655</b>	<b>2,041,586</b>	<b>2,148,345</b>	<b>2,239,203</b>	<b>2,313,558</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	1,602,288	1,552,628	1,550,474	1,559,757	1,596,951	1,635,048	1,674,073	1,714,048	1,754,996
Reserve/Contingencies	-	50,000	-	50,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,602,288</b>	<b>1,602,628</b>	<b>1,550,474</b>	<b>1,609,757</b>	<b>1,596,951</b>	<b>1,635,048</b>	<b>1,674,073</b>	<b>1,714,048</b>	<b>1,754,996</b>
Transfers Out									
Library fund				5,400	2,700				
General Fund	9,437	9,437	9,437	9,437	9,437	9,437	7,838	6,238	6,238
<b>Total Transfers Out</b>	<b>9,437</b>	<b>9,437</b>	<b>9,437</b>	<b>14,837</b>	<b>12,137</b>	<b>9,437</b>	<b>7,838</b>	<b>6,238</b>	<b>6,238</b>
<b>Total Uses of Funds</b>	<b>1,611,725</b>	<b>1,612,065</b>	<b>1,559,911</b>	<b>1,624,594</b>	<b>1,609,088</b>	<b>1,644,485</b>	<b>1,681,911</b>	<b>1,720,286</b>	<b>1,761,234</b>
<b>Ending Fund Balance</b>	<b>\$ 82,157</b>	<b>60,312</b>	<b>182,391</b>	<b>235,410</b>	<b>323,567</b>	<b>397,101</b>	<b>466,435</b>	<b>518,917</b>	<b>552,324</b>

CITY OF FLAGSTAFF  
ARTS AND SCIENCE FUND  
FIVE YEAR PLAN 2012-2017  
SUMMARY

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 380,934	387,106	351,844	324,674	49,889	52,492	51,137	51,858	51,705
Revenues									
BBB Tax Revenues	378,799	369,015	394,500	398,051	402,031	406,051	412,142	416,263	426,670
Miscellaneous	1,275	-	-	-	-	-	-	-	-
Interest Income	2,987	3,871	3,518	3,247	499	525	511	519	517
<b>Total Revenues</b>	<b>383,061</b>	<b>372,886</b>	<b>398,018</b>	<b>401,298</b>	<b>402,530</b>	<b>406,576</b>	<b>412,653</b>	<b>416,782</b>	<b>427,187</b>
<b>Total Sources of Funds</b>	<b>763,995</b>	<b>759,992</b>	<b>749,862</b>	<b>725,972</b>	<b>452,419</b>	<b>459,067</b>	<b>463,791</b>	<b>468,640</b>	<b>478,892</b>
<b>Uses of Funds</b>									
Departments									
General Operating	24	100	105	100	103	105	108	110	113
Public Art	33,626	269,622	22,258	282,233	40,000	63,000	67,000	72,000	80,000
FCP Administration	68,751	69,825	69,825	69,825	69,825	69,825	69,825	69,825	69,825
Contribution to Other Agencies	309,750	333,000	333,000	313,000	290,000	275,000	275,000	275,000	275,000
To Be Determined by BPAC	-	925	-	925	-	-	-	-	-
Reserve	-	10,000	-	10,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>412,151</b>	<b>683,472</b>	<b>425,188</b>	<b>676,083</b>	<b>399,928</b>	<b>407,930</b>	<b>411,933</b>	<b>416,935</b>	<b>424,938</b>
<b>Total Uses of Funds</b>	<b>412,151</b>	<b>683,472</b>	<b>425,188</b>	<b>676,083</b>	<b>399,928</b>	<b>407,930</b>	<b>411,933</b>	<b>416,935</b>	<b>424,938</b>
<b>Ending Fund Balance</b>	<b>\$ 351,844</b>	<b>76,520</b>	<b>324,674</b>	<b>49,889</b>	<b>52,492</b>	<b>51,137</b>	<b>51,858</b>	<b>51,705</b>	<b>53,954</b>

CITY OF FLAGSTAFF  
BBB-RECREATION FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ (117,414)	54,573	207,643	514,483	808,793	1,076,013	1,326,452	1,567,943	1,790,712
Revenues									
BBB Tax Revenue	1,666,714	1,623,667	1,735,800	1,751,422	1,768,936	1,786,626	1,813,425	1,831,559	1,849,875
Interest on Investments	548	300	600	2,600	4,000	5,400	6,600	7,800	9,000
<b>Total Revenues</b>	<b>1,667,262</b>	<b>1,623,967</b>	<b>1,736,400</b>	<b>1,754,022</b>	<b>1,772,936</b>	<b>1,792,026</b>	<b>1,820,025</b>	<b>1,839,359</b>	<b>1,858,875</b>
<b>Total Sources of Funds</b>	<b>1,549,848</b>	<b>1,678,540</b>	<b>1,944,043</b>	<b>2,268,505</b>	<b>2,581,729</b>	<b>2,868,039</b>	<b>3,146,477</b>	<b>3,407,302</b>	<b>3,649,587</b>
<b>Uses of Funds</b>									
Transfers Out									
General Fund	1,232,205	1,349,636	1,319,560	1,349,712	1,395,715	1,431,587	1,468,534	1,506,590	1,545,788
Beautification	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
<b>Total Transfers Out</b>	<b>1,342,205</b>	<b>1,459,636</b>	<b>1,429,560</b>	<b>1,459,712</b>	<b>1,505,715</b>	<b>1,541,587</b>	<b>1,578,534</b>	<b>1,616,590</b>	<b>1,655,788</b>
<b>Total Uses of Funds</b>	<b>1,342,205</b>	<b>1,459,636</b>	<b>1,429,560</b>	<b>1,459,712</b>	<b>1,505,715</b>	<b>1,541,587</b>	<b>1,578,534</b>	<b>1,616,590</b>	<b>1,655,788</b>
<b>Ending Fund Balance</b>	<b>\$ 207,643</b>	<b>218,904</b>	<b>514,483</b>	<b>808,793</b>	<b>1,076,013</b>	<b>1,326,452</b>	<b>1,567,943</b>	<b>1,790,712</b>	<b>1,993,798</b>

CITY OF FLAGSTAFF  
 REAL ESTATE PROCEEDS FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 497,521	511,871	512,242	525,934	539,284	552,634	565,984	579,334	592,684
Revenues									
Interest on Investments	14,721	13,350	13,692	13,350	13,350	13,350	13,350	13,350	1,350
Total Revenues	14,721	13,350	13,692	13,350	13,350	13,350	13,350	13,350	1,350
<b>Total Sources of Funds</b>	512,242	525,221	525,934	539,284	552,634	565,984	579,334	592,684	594,034
<b>Uses of Funds</b>									
<b>Total Uses of Funds</b>	-	-	-	-	-	-	-	-	-
<b>Ending Fund Balance</b>	\$ 512,242	525,221	525,934	539,284	552,634	565,984	579,334	592,684	594,034

CITY OF FLAGSTAFF  
HOUSING AND COMMUNITY SERVICES FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 1,822,066	1,769,454	1,698,110	1,512,887	509,366	495,366	481,366	467,366	453,366
Revenues									
Intergovernmental Revenues	681,869	1,968,644	1,211,102	1,794,776	1,176,385	1,147,565	1,120,187	1,094,178	1,069,469
Interest on Investments	13,223	-	8,200	-	-	-	-	-	-
Sale of Real Property	34,985	-	483,000	483,000	-	-	-	-	-
Miscellaneous Revenues	79,826	-	29,148	-	-	-	-	-	-
<b>Total Revenues</b>	<b>809,903</b>	<b>1,968,644</b>	<b>1,731,450</b>	<b>2,277,776</b>	<b>1,176,385</b>	<b>1,147,565</b>	<b>1,120,187</b>	<b>1,094,178</b>	<b>1,069,469</b>
Transfers In									
General Fund	229,074	-	-	-	-	-	-	-	-
<b>Total Transfers In</b>	<b>229,074</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>2,861,043</b>	<b>3,738,098</b>	<b>3,429,560</b>	<b>3,790,663</b>	<b>1,685,751</b>	<b>1,642,931</b>	<b>1,601,553</b>	<b>1,561,544</b>	<b>1,522,835</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	1,148,933	3,513,891	1,902,673	3,267,297	1,176,385	1,147,565	1,120,187	1,094,178	1,069,469
<b>Total Expenditures</b>	<b>1,148,933</b>	<b>3,513,891</b>	<b>1,902,673</b>	<b>3,267,297</b>	<b>1,176,385</b>	<b>1,147,565</b>	<b>1,120,187</b>	<b>1,094,178</b>	<b>1,069,469</b>
Transfers Out									
General Fund	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
<b>Total Transfers Out</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>
<b>Total Uses of Funds</b>	<b>1,162,933</b>	<b>3,527,891</b>	<b>1,916,673</b>	<b>3,281,297</b>	<b>1,190,385</b>	<b>1,161,565</b>	<b>1,134,187</b>	<b>1,108,178</b>	<b>1,083,469</b>
<b>Ending Fund Balance</b>	<b>\$ 1,698,110</b>	<b>210,207</b>	<b>1,512,887</b>	<b>509,366</b>	<b>495,366</b>	<b>481,366</b>	<b>467,366</b>	<b>453,366</b>	<b>439,366</b>

CITY OF FLAGSTAFF  
METRO PLANNING ORGANIZATION FUND  
FIVE YEAR PLAN 2011-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 17,068	-	6,047	-	-	-	-	-	-
Revenues									
Intergovernmental Revenue	278,039	514,285	386,622	446,456	267,995	267,995	270,391	270,392	274,133
Miscellaneous Revenues	(11,901)	105,000	5,000	105,000	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues</b>	<b>266,138</b>	<b>619,285</b>	<b>391,622</b>	<b>551,456</b>	<b>272,995</b>	<b>272,995</b>	<b>275,391</b>	<b>275,392</b>	<b>279,133</b>
Transfers In									
General Fund	24,300	22,720	22,720	22,493	22,493	22,493	22,493	22,493	22,493
<b>Total Transfers In</b>	<b>24,300</b>	<b>22,720</b>	<b>22,720</b>	<b>22,493</b>	<b>22,493</b>	<b>22,493</b>	<b>22,493</b>	<b>22,493</b>	<b>22,493</b>
<b>Total Sources of Funds</b>	<b>307,506</b>	<b>642,005</b>	<b>420,389</b>	<b>573,949</b>	<b>295,488</b>	<b>295,488</b>	<b>297,884</b>	<b>297,885</b>	<b>301,626</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	288,452	521,925	400,309	447,633	274,362	274,362	276,587	276,587	280,062
Indirect Grant Cost	13,007	20,080	20,080	26,316	21,126	21,126	21,297	21,298	21,564
<b>Total Expenditures</b>	<b>301,459</b>	<b>542,005</b>	<b>420,389</b>	<b>473,949</b>	<b>295,488</b>	<b>295,488</b>	<b>297,884</b>	<b>297,885</b>	<b>301,626</b>
Contingency	-	100,000	-	100,000	-	-	-	-	-
<b>Total Uses of Funds</b>	<b>301,459</b>	<b>642,005</b>	<b>420,389</b>	<b>573,949</b>	<b>295,488</b>	<b>295,488</b>	<b>297,884</b>	<b>297,885</b>	<b>301,626</b>
<b>Ending Fund Balance</b>	<b>\$ 6,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

CITY OF FLAGSTAFF  
 GENERAL OBLIGATION BOND FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355
Transfers In									
Secondary Property Tax Fund	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
Total Transfers In	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Total Sources of Funds</b>	3,368,281	3,865,808	3,625,308	5,293,786	7,358,106	8,676,106	8,784,303	8,794,519	8,800,019
<b>Uses of Funds</b>									
Debt Service									
Debt Service	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
Total Debt Service	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Total Uses of Funds</b>	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Ending Fund Balance</b>	\$ 348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355

CITY OF FLAGSTAFF  
 SECONDARY PROPERTY TAX FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 2,224,494	2,811,348	3,059,515	5,234,043	4,719,735	4,363,302	3,021,000	1,919,282	1,173,510
Revenues									
Secondary Property Taxes	7,620,317	7,228,554	7,228,554	6,620,618	6,620,618	6,951,649	7,299,231	7,664,192	8,047,402
Interest Revenue	35,985	30,500	34,602	31,600	32,700	33,800	35,000	36,200	37,500
Total Revenues	7,656,302	7,259,054	7,263,156	6,652,218	6,653,318	6,985,449	7,334,231	7,700,392	8,084,902
<b>Total Sources of Funds</b>	9,880,796	10,070,402	10,322,671	11,886,261	11,373,053	11,348,751	10,355,231	9,619,674	9,258,412
<b>Uses of Funds</b>									
Transfers Out									
G. O. Bond Fund	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
Utilities	3,801,355	1,811,675	1,811,675	2,221,095	-	-	-	-	-
Total Transfers Out	6,821,281	5,329,128	5,088,628	7,166,526	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Total Uses of Funds</b>	6,821,281	5,329,128	5,088,628	7,166,526	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Ending Fund Balance</b>	\$ 3,059,515	4,741,274	5,234,043	4,719,735	4,363,302	3,021,000	1,919,282	1,173,510	806,748



CITY OF FLAGSTAFF  
 PERPETUAL CARE FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 130,398	157,042	150,776	179,140	200,704	222,699	245,134	268,018	291,359
Revenues									
Contributions	19,135	12,734	27,340	19,518	19,908	20,306	20,712	21,127	21,549
Interest on Investments	1,243	2,016	1,024	2,046	2,087	2,129	2,171	2,215	2,259
<b>Total Revenues</b>	<b>20,378</b>	<b>14,750</b>	<b>28,364</b>	<b>21,564</b>	<b>21,995</b>	<b>22,435</b>	<b>22,884</b>	<b>23,341</b>	<b>23,808</b>
<b>Total Sources of Funds</b>	<b>150,776</b>	<b>171,792</b>	<b>179,140</b>	<b>200,704</b>	<b>222,699</b>	<b>245,134</b>	<b>268,018</b>	<b>291,359</b>	<b>315,168</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>	<b>\$ 150,776</b>	<b>171,792</b>	<b>179,140</b>	<b>200,704</b>	<b>222,699</b>	<b>245,134</b>	<b>268,018</b>	<b>291,359</b>	<b>315,168</b>

CITY OF FLAGSTAFF  
 CAPITAL PROJECTS FUND  
 SPECIAL IMPROVEMENT DISTRICT  
 ASPEN AT SAWMILL  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ -	26,210	46,330	-	-	-	-	-	-
Revenues									
Interest Income	3,531	-	-	-	-	-	-	-	-
Developer Proceeds	490,160	-	-	-	-	-	-	-	-
Misc Revenue	-	-	72,170	-	-	-	-	-	-
<b>Total Revenues</b>	<b>493,691</b>	<b>-</b>	<b>72,170</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>493,691</b>	<b>26,210</b>	<b>118,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Uses of Funds</b>									
Expenditures									
Aspen at Sawmill	447,361	26,210	118,500	-	-	-	-	-	-
<b>Total Capital Expenditures</b>	<b>447,361</b>	<b>26,210</b>	<b>118,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>447,361</b>	<b>26,210</b>	<b>118,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>	<b>\$ 46,330</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

CITY OF FLAGSTAFF  
 CAPITAL PROJECTS FUND  
 MUNICIPAL FACILITIES CORP  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ (3,196,730)	49,204	2,912	(16,338)	17,567,876	4,760,516	987,016	997,016	7,016
Revenues									
MFC Bond Proceeds	3,409,304	4,600,000	-	23,020,000	-	-	2,500,000	9,000,000	-
Interest Income	48	87,000	-	2,000	176,000	48,000	10,000	10,000	-
Miscellaneous Revenues	1,554	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>3,410,906</b>	<b>4,687,000</b>	<b>-</b>	<b>23,022,000</b>	<b>176,000</b>	<b>48,000</b>	<b>2,510,000</b>	<b>9,010,000</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>214,176</b>	<b>4,736,204</b>	<b>2,912</b>	<b>23,005,662</b>	<b>17,743,876</b>	<b>4,808,516</b>	<b>3,497,016</b>	<b>10,007,016</b>	<b>7,016</b>
<b>Uses of Funds</b>									
Expenditures									
USGS Miscellaneous Buildings	-	1,578,000	19,250	5,420,640	12,983,360	3,821,500	-	10,000,000	-
USGS Office/Lab Building	211	-	-	-	-	-	-	-	-
Business Incubator	104,756	-	-	-	-	-	-	-	-
Incubator Expansion	-	2,500,000	-	-	-	-	2,500,000	-	-
Science Park Sewermain	-	500,000	-	-	-	-	-	-	-
<b>Total Capital Expenditures</b>	<b>104,967</b>	<b>4,578,000</b>	<b>19,250</b>	<b>5,420,640</b>	<b>12,983,360</b>	<b>3,821,500</b>	<b>2,500,000</b>	<b>10,000,000</b>	<b>-</b>
Transfers Out									
Economic Development	106,297	-	-	17,146	-	-	-	-	-
<b>Total Uses of Funds</b>	<b>211,264</b>	<b>4,578,000</b>	<b>19,250</b>	<b>5,437,786</b>	<b>12,983,360</b>	<b>3,821,500</b>	<b>2,500,000</b>	<b>10,000,000</b>	<b>-</b>
<b>Ending Fund Balance</b>	<b>\$ 2,912</b>	<b>158,204</b>	<b>(16,338)</b>	<b>17,567,876</b>	<b>4,760,516</b>	<b>987,016</b>	<b>997,016</b>	<b>7,016</b>	<b>7,016</b>

CITY OF FLAGSTAFF  
 GENERAL OBLIGATION BOND FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355
Transfers In									
Secondary Property Tax Fund	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
Total Transfers In	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Total Sources of Funds</b>	3,368,281	3,865,808	3,625,308	5,293,786	7,358,106	8,676,106	8,784,303	8,794,519	8,800,019
<b>Uses of Funds</b>									
Debt Service									
Debt Service	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
Total Debt Service	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Total Uses of Funds</b>	3,019,926	3,517,453	3,276,953	4,945,431	7,009,751	8,327,751	8,435,949	8,446,165	8,451,664
<b>Ending Fund Balance</b>	\$ 348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355	348,355

CITY OF FLAGSTAFF  
 WATER AND WASTEWATER FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimated 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$6,192,485	6,218,265	6,712,604	9,703,557	5,509,578	5,453,405	5,416,586	4,616,088	2,653,423
Revenues									
Intergovernmental	622,572	302,553	163,646	4,564,000	-	-	-	-	-
Water Revenues	10,840,239	10,403,400	10,999,470	12,225,067	12,936,871	13,704,310	14,138,705	14,280,100	14,422,900
Wastewater Revenues	7,817,924	7,151,500	7,914,140	9,346,057	9,676,538	10,005,146	10,160,731	10,262,300	10,364,800
Interest Revenues	45,325	121,000	26,000	40,000	69,000	68,000	67,500	57,500	33,000
Bond Proceeds	1,268,493	2,672,826	3,659,052	2,999,000	450,000	-	-	-	-
Miscellaneous Revenues	37,120	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>20,631,673</b>	<b>20,651,279</b>	<b>22,762,308</b>	<b>29,174,124</b>	<b>23,132,409</b>	<b>23,777,456</b>	<b>24,366,936</b>	<b>24,599,900</b>	<b>24,820,700</b>
Transfers In									
Debt Service Fund	3,801,355	1,811,675	1,811,675	2,221,095	-	-	-	-	-
<b>Total Transfers In</b>	<b>3,801,355</b>	<b>1,811,675</b>	<b>1,811,675</b>	<b>2,221,095</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>30,625,513</b>	<b>28,681,219</b>	<b>31,286,587</b>	<b>41,098,776</b>	<b>28,641,987</b>	<b>29,230,861</b>	<b>29,783,522</b>	<b>29,215,988</b>	<b>27,474,123</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	9,127,254	10,289,972	10,094,486	10,671,269	10,441,400	10,545,800	10,651,200	10,757,600	10,865,200
Indirect Costs	2,165,598	2,289,737	2,289,737	2,187,869	2,078,500	2,130,500	2,183,800	2,238,400	2,294,400
Capital Expenditures	7,808,407	4,460,983	909,917	12,003,090	4,550,000	6,975,000	8,250,000	9,560,000	7,624,000
Reserves/Contingencies	41,751	1,400,000	45,000	2,200,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>19,143,010</b>	<b>18,440,692</b>	<b>13,339,140</b>	<b>27,062,228</b>	<b>17,069,900</b>	<b>19,651,300</b>	<b>21,085,000</b>	<b>22,556,000</b>	<b>20,783,600</b>
Debt Service									
Bonds	2,811,334	6,371,846	6,274,421	6,548,081	5,960,888	4,005,181	4,003,537	4,006,565	3,878,623
<b>Total Debt Service</b>	<b>2,811,334</b>	<b>6,371,846</b>	<b>6,274,421</b>	<b>6,548,081</b>	<b>5,960,888</b>	<b>4,005,181</b>	<b>4,003,537</b>	<b>4,006,565</b>	<b>3,878,623</b>
Transfers Out									
General Fund	1,958,565	1,969,469	1,969,469	1,978,889	157,794	157,794	78,897	-	-
<b>Total Transfers Out</b>	<b>1,958,565</b>	<b>1,969,469</b>	<b>1,969,469</b>	<b>1,978,889</b>	<b>157,794</b>	<b>157,794</b>	<b>78,897</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>23,912,909</b>	<b>26,782,007</b>	<b>21,583,030</b>	<b>35,589,198</b>	<b>23,188,582</b>	<b>23,814,275</b>	<b>25,167,434</b>	<b>26,562,565</b>	<b>24,662,223</b>
<b>Ending Fund Balance</b>	<b>\$ 6,712,604</b>	<b>1,899,212</b>	<b>9,703,557</b>	<b>5,509,578</b>	<b>5,453,405</b>	<b>5,416,586</b>	<b>4,616,088</b>	<b>2,653,423</b>	<b>2,811,900</b>

CITY OF FLAGSTAFF  
AIRPORT FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 4,130	1,335	234,502	323,291	269,261	211,140	147,004	149,501	150,391
Revenues									
Intergovernmental Revenues	311,111	9,658,831	881,077	9,360,284	3,609,235	2,890,601	1,306,065	8,061,391	-
Airport Revenues	1,338,070	1,442,679	1,321,518	1,377,201	1,383,307	1,406,715	1,429,113	1,432,840	1,447,263
Interest Revenue	4,943	2,539	990	6,466	5,385	4,223	2,940	2,990	3,008
Recovery of Indirect Costs	17,951	364,524	22,586	357,225	198,381	174,428	38,700	394,310	-
Miscellaneous Revenues	3,608	3,000	492	3,000	3,000	3,000	3,000	3,000	3,000
Passenger Facility Charges	317,791	200,000	160,000	170,000	200,000	200,000	200,000	200,000	200,000
Loan/Lease Proceeds	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,993,474</b>	<b>11,671,573</b>	<b>2,386,663</b>	<b>11,274,176</b>	<b>5,399,308</b>	<b>4,678,967</b>	<b>2,979,818</b>	<b>10,094,531</b>	<b>1,653,271</b>
Transfers In									
General Fund-Operating	301,000	-	161,000	-	-	34,000	237,000	-	321,000
General Fund-Capital	( 223,000)	63,000	58,000	309,000	219,000	161,000	110,000	324,000	-
<b>Total Transfers In</b>	<b>78,000</b>	<b>63,000</b>	<b>219,000</b>	<b>309,000</b>	<b>219,000</b>	<b>195,000</b>	<b>347,000</b>	<b>324,000</b>	<b>321,000</b>
<b>Total Sources of Funds</b>	<b>2,075,604</b>	<b>11,735,908</b>	<b>2,840,165</b>	<b>11,906,467</b>	<b>5,887,569</b>	<b>5,085,107</b>	<b>3,473,822</b>	<b>10,568,032</b>	<b>2,124,662</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	1,093,937	1,137,924	1,095,690	1,723,676	1,161,650	1,190,690	1,220,460	1,250,970	1,282,240
Indirect Cost	338,543	364,524	364,524	357,225	366,156	375,310	384,692	394,310	404,168
Capital Expenditures	88,370	9,745,625	736,407	9,098,053	3,828,370	3,051,850	1,415,700	8,485,675	-
<b>Total Expenditures</b>	<b>1,520,850</b>	<b>11,248,073</b>	<b>2,196,621</b>	<b>11,178,954</b>	<b>5,356,176</b>	<b>4,617,850</b>	<b>3,020,852</b>	<b>10,130,955</b>	<b>1,686,408</b>
Debt Service									
Leases	231,736	231,736	231,736	231,736	231,736	231,736	231,736	231,736	231,736
Loans	54,949	54,950	54,950	54,949	54,950	54,950	54,950	54,950	54,950
<b>Total Debt Service</b>	<b>286,685</b>	<b>286,686</b>	<b>286,686</b>	<b>286,685</b>	<b>286,686</b>	<b>286,686</b>	<b>286,686</b>	<b>286,686</b>	<b>286,686</b>
<b>Total Expenditures</b>	<b>1,807,535</b>	<b>11,534,759</b>	<b>2,483,307</b>	<b>11,465,639</b>	<b>5,642,862</b>	<b>4,904,536</b>	<b>3,307,538</b>	<b>10,417,641</b>	<b>1,973,094</b>
Transfers Out									
General Fund	33,567	199,567	33,567	171,567	33,567	33,567	16,784	-	-
<b>Total Transfers Out</b>	<b>33,567</b>	<b>199,567</b>	<b>33,567</b>	<b>171,567</b>	<b>33,567</b>	<b>33,567</b>	<b>16,784</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>1,841,102</b>	<b>11,734,326</b>	<b>2,516,874</b>	<b>11,637,206</b>	<b>5,676,429</b>	<b>4,938,103</b>	<b>3,324,322</b>	<b>10,417,641</b>	<b>1,973,094</b>
<b>Ending Fund Balance</b>	<b>\$ 234,502</b>	<b>1,582</b>	<b>323,291</b>	<b>269,261</b>	<b>211,140</b>	<b>147,004</b>	<b>149,501</b>	<b>150,391</b>	<b>151,568</b>

CITY OF FLAGSTAFF  
 ENVIRONMENTAL SERVICE FUND  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 4,057,080	4,540,071	4,464,005	4,978,882	1,983,464	2,166,131	945,242	1,547,846	983,512
Revenues									
Environmental Services Revenues	10,932,880	10,809,131	11,721,935	11,766,083	11,909,034	12,058,843	12,225,462	12,395,923	13,854,307
Intergovernmental Revenues	86,623	517,958	333,437	472,710	-	-	-	-	-
Other Financing Sources	291,281	-	-	8,200,000	300,000	2,000,000	-	-	300,000
Interest on Investments	51,316	36,000	29,448	36,900	37,823	38,769	39,738	40,731	41,749
Miscellaneous Revenues	86,968	-	75,000	2,000,000	-	-	-	-	-
<b>Total Revenues</b>	<b>11,449,068</b>	<b>11,363,089</b>	<b>12,159,820</b>	<b>22,475,693</b>	<b>12,246,857</b>	<b>14,097,612</b>	<b>12,265,200</b>	<b>12,436,654</b>	<b>14,196,056</b>
Transfers In									
Beautification Fund	7,813	10,000	-	-	-	-	-	-	-
<b>Total Transfers In</b>	<b>7,813</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>15,513,961</b>	<b>15,913,160</b>	<b>16,623,825</b>	<b>27,454,575</b>	<b>14,230,321</b>	<b>16,263,743</b>	<b>13,210,442</b>	<b>13,984,500</b>	<b>15,179,568</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	8,071,878	9,516,527	8,973,050	9,209,826	8,913,122	9,095,110	9,299,751	9,508,997	9,722,949
Indirect Costs	1,565,079	1,442,132	1,442,132	1,386,635	1,421,301	1,456,834	1,485,971	1,515,690	1,546,004
Capital Expenditures	786,722	1,947,270	1,122,579	14,065,197	1,618,515	4,653,470	769,320	1,711,243	3,599,348
Reserves/Contingencies	111,393	500,000	-	500,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,535,072</b>	<b>13,405,929</b>	<b>11,537,761</b>	<b>25,161,658</b>	<b>11,952,938</b>	<b>15,205,414</b>	<b>11,555,042</b>	<b>12,735,930</b>	<b>14,868,301</b>
Debt Service									
Bonds	-	-	-	200,000	-	-	-	163,000	163,000
<b>Total Debt Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>163,000</b>	<b>163,000</b>
Transfers out:									
General Fund	223,603	109,480	107,182	109,453	111,252	113,087	107,554	102,058	104,006
Capital Projects Fund	291,281	-	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>514,884</b>	<b>109,480</b>	<b>107,182</b>	<b>109,453</b>	<b>111,252</b>	<b>113,087</b>	<b>107,554</b>	<b>102,058</b>	<b>104,006</b>
<b>Total Uses of Funds</b>	<b>11,049,956</b>	<b>13,515,409</b>	<b>11,644,943</b>	<b>25,471,111</b>	<b>12,064,190</b>	<b>15,318,501</b>	<b>11,662,596</b>	<b>13,000,988</b>	<b>15,135,307</b>
<b>Ending Fund Balance (1)</b>	<b>\$ 4,464,005</b>	<b>2,397,751</b>	<b>4,978,882</b>	<b>1,983,464</b>	<b>2,166,131</b>	<b>945,242</b>	<b>1,547,846</b>	<b>983,512</b>	<b>44,261</b>

(1) Excludes monies set aside for closure costs and capital reserve

CITY OF FLAGSTAFF  
STORMWATER UTILITY FUND  
FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 540,661	656,859	870,866	686,799	445,713	454,468	470,344	460,702	423,913
Revenues									
Stormwater Revenues	1,320,241	1,406,262	1,406,262	1,414,390	1,477,367	1,499,534	1,499,534	1,499,534	1,499,534
User Fees	34,773	29,989	29,600	29,896	30,643	31,409	32,195	33,000	33,825
Permits	705	600	600	606	621	637	653	669	686
Grants	1,488	8,400	8,400	-	-	-	-	-	-
Interest Earnings	3,556	2,693	4,800	13,736	8,914	9,089	9,407	9,214	8,478
Misc	99	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,360,862</b>	<b>1,447,944</b>	<b>1,449,662</b>	<b>1,458,628</b>	<b>1,517,546</b>	<b>1,540,670</b>	<b>1,541,789</b>	<b>1,542,417</b>	<b>1,542,523</b>
Transfers in									
General Fund	2,095,926	4,650,222	967,202	4,335,981	-	-	-	-	-
<b>Total Transfers in</b>	<b>2,095,926</b>	<b>4,650,222</b>	<b>967,202</b>	<b>4,335,981</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>3,997,449</b>	<b>6,755,025</b>	<b>3,287,730</b>	<b>6,481,408</b>	<b>1,963,258</b>	<b>1,995,138</b>	<b>2,012,132</b>	<b>2,003,119</b>	<b>1,966,435</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	672,145	605,691	600,405	580,408	594,677	609,299	624,280	639,632	655,362
Indirect Costs	132,623	132,370	132,370	108,101	110,804	113,574	116,413	119,323	122,306
Capital Expenditures	2,143,281	5,432,504	1,532,741	4,952,724	410,000	400,000	400,000	400,000	400,000
Reserves/Contingencies	3,314	10,000	-	10,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,951,363</b>	<b>6,180,565</b>	<b>2,265,516</b>	<b>5,651,233</b>	<b>1,115,481</b>	<b>1,122,872</b>	<b>1,140,693</b>	<b>1,158,955</b>	<b>1,177,668</b>
Transfers Out									
General Fund	73,312	79,780	79,780	80,578	81,384	82,198	83,020	83,850	84,688
HURF	101,909	298,887	255,634	303,883	311,926	319,724	327,717	336,402	345,317
<b>Total Transfers Out</b>	<b>175,221</b>	<b>378,667</b>	<b>335,414</b>	<b>384,461</b>	<b>393,310</b>	<b>401,922</b>	<b>410,737</b>	<b>420,252</b>	<b>430,005</b>
<b>Total Uses of Funds</b>	<b>3,126,584</b>	<b>6,559,232</b>	<b>2,600,930</b>	<b>6,035,694</b>	<b>1,508,791</b>	<b>1,524,794</b>	<b>1,551,430</b>	<b>1,579,207</b>	<b>1,607,674</b>
<b>Ending Fund Balance</b>	<b>\$ 870,865</b>	<b>195,793</b>	<b>686,799</b>	<b>445,714</b>	<b>454,468</b>	<b>470,344</b>	<b>460,702</b>	<b>423,913</b>	<b>358,762</b>

CITY OF FLAGSTAFF  
 FLAGSTAFF HOUSING AUTHORITY FUNDS  
 FIVE YEAR PLAN 2012-2017

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	891,528	636,248	883,033	1,227,864	1,239,989	1,252,239	1,264,610	1,277,103	1,289,721
Revenues									
Dwelling Rental and Other Tenant Inc	1,133,443	1,141,000	1,140,896	1,136,949	1,148,319	1,159,802	1,171,400	1,183,114	1,194,945
HUD Operating Grants	\$ 1,023,573	1,015,518	1,071,414	1,086,281	1,097,452	1,107,845	1,060,181	1,070,783	1,081,490
HAP Funding	2,882,230	2,883,925	2,883,925	4,080,664	3,139,751	3,171,148	3,202,860	3,234,888	3,267,237
Capital Funds	615,478	614,862	850,000	558,210	563,792	569,430	575,125	580,876	586,685
Investment Income	433	-	-	-	-	-	-	-	-
Other Income (including Port Pass Th	288,316	282,359	552,859	550,471	555,976	561,535	567,151	572,822	578,551
Management Fee Earned	39,389	38,798	34,136	41,850	42,269	42,691	43,118	43,549	43,985
<b>Total Revenues</b>	<b>5,982,862</b>	<b>5,976,462</b>	<b>6,533,230</b>	<b>7,454,425</b>	<b>6,547,559</b>	<b>6,612,451</b>	<b>6,619,835</b>	<b>6,686,032</b>	<b>6,752,893</b>
<b>Total Sources of Funds</b>	<b>6,874,390</b>	<b>6,612,710</b>	<b>7,416,263</b>	<b>8,682,289</b>	<b>7,787,548</b>	<b>7,864,690</b>	<b>7,884,445</b>	<b>7,963,135</b>	<b>8,042,614</b>
<b>Uses of Funds</b>									
Administration	823,104	891,194	945,708	1,039,462	976,700	986,031	951,856	961,375	970,988
Tenant Services	30,801	54,425	54,925	46,925	47,394	47,868	48,347	48,830	49,319
Utilities	353,868	339,578	341,862	339,578	342,973	346,403	349,868	353,367	356,900
Maintenance	363,721	543,525	547,103	579,406	585,200	591,052	596,962	602,931	608,961
General Expenses									
Housing Assistance Payments	3,282,707	2,883,925	2,883,925	4,008,664	3,139,751	3,171,148	3,202,860	3,234,888	3,267,237
Employee Benefits	292,686	421,465	386,516	441,660	446,820	451,143	440,948	445,357	449,811
Insurance	97,091	86,176	83,290	75,604	76,360	77,123	77,895	78,674	79,460
Other General Expenses	38,889	-	2,728	263,440	266,074	268,735	271,422	274,137	276,878
Payments in Lieu of Taxes	75,968	80,342	80,342	77,351	78,125	78,906	79,695	80,492	81,297
Bad Debt - Tenant Rents	17,044	12,000	12,000	12,000	12,120	12,241	12,364	12,487	12,612
<b>Total General Expenses</b>	<b>3,804,385</b>	<b>3,483,908</b>	<b>3,448,801</b>	<b>4,878,719</b>	<b>4,019,250</b>	<b>4,059,296</b>	<b>4,085,184</b>	<b>4,126,035</b>	<b>4,167,295</b>
<b>Total Expenditures</b>	<b>5,375,879</b>	<b>5,312,630</b>	<b>5,338,399</b>	<b>6,884,090</b>	<b>5,971,517</b>	<b>6,030,650</b>	<b>6,032,217</b>	<b>6,092,538</b>	<b>6,153,463</b>
Capital Expenditures	615,478	614,862	850,000	558,210	563,792	569,430	575,125	580,876	586,685
<b>Total Use of Funds</b>	<b>5,991,357</b>	<b>5,927,492</b>	<b>6,188,399</b>	<b>7,442,300</b>	<b>6,535,309</b>	<b>6,600,080</b>	<b>6,607,342</b>	<b>6,673,414</b>	<b>6,740,148</b>
<b>Ending Fund Balance</b>	<b>\$ 883,033</b>	<b>685,218</b>	<b>1,227,864</b>	<b>1,239,989</b>	<b>1,252,239</b>	<b>1,264,610</b>	<b>1,277,103</b>	<b>1,289,721</b>	<b>1,302,466</b>

CITY OF FLAGSTAFF  
 SUMMARY OF ALL FISCAL ACTIVITY  
 FISCAL YEARS 2011 AND 2012  
 (WITH ACTUALS FOR FISCAL YEAR 2010)

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012
<b>Sources of Funds</b>				
Total Beginning Fund Balance	\$ 41,653,626	41,724,665	48,534,055	63,029,754
Flag. Hsg. Authority Beg. Fund Balance	-	623,248	883,033	-
Revenues	131,241,785	206,468,976	144,298,257	210,672,269
<b>Total Funds Available</b>	<b>172,895,411</b>	<b>248,816,889</b>	<b>192,832,312</b>	<b>273,702,023</b>
<b>Use of Funds</b>				
Departments				
General Administration	7,217,598	8,496,243	7,660,083	8,463,745
Management Services	2,992,888	3,070,118	2,954,173	3,051,139
Community Development	6,423,684	16,217,370	13,357,458	17,478,458
Fire	9,658,929	9,419,450	9,251,000	9,073,711
Police	16,025,553	16,251,615	15,685,947	16,660,174
Public Works	21,949,353	23,907,743	20,787,022	37,065,450
Economic Vitality	5,391,883	18,024,970	6,715,442	17,972,194
Community Enrichment	9,482,689	13,909,275	9,898,159	10,593,879
Utilities	19,750,722	20,789,150	13,137,549	28,207,491
Non-Departmental	9,538,634	10,774,000	8,220,067	11,152,745
Contingency	200,706	3,805,000	845,000	5,722,000
Total Departments	108,632,639	144,664,934	108,511,900	165,440,986
Debt Service				
G.O. Bonds	3,019,926	3,517,453	3,276,953	4,945,431
Capital Leases	483,938	549,680	472,658	472,658
4th Street	2,262,700	2,263,958	2,263,958	2,264,771
Street & Highway Revenue Bonds	1,899,070	2,360,118	2,360,118	2,371,479
Economic Development	107,097	254,178	254,178	256,878
Airport	286,685	286,686	286,686	286,685
Environmental Services	-	-	-	-
Special Assessment Districts	1,499,888	1,405,625	1,405,625	1,402,475
USGS	463,854	1,886,851	466,852	1,675,926
Utilities	2,811,334	6,371,846	6,274,421	6,548,081
Total Debt Service	12,834,492	18,896,395	17,061,449	20,224,384
Other Activities				
Capital Projects Bond Funds	2,894,224	19,091,199	5,112,242	31,964,784
Total Other Activities	2,894,224	19,091,199	5,112,242	31,964,784
<b>Total Appropriations</b>	<b>124,361,355</b>	<b>182,652,528</b>	<b>130,685,591</b>	<b>217,630,154</b>
<b>Excess (Deficiency) of Revenues over Appropriations</b>				
	6,880,430	23,816,448	13,612,666	(6,957,885)
<b>Ending Fund Balances</b>				
General Fund	18,029,415	5,656,587	15,534,315	6,428,863
Special Revenue Funds:				
Library	783,153	222,090	540,180	286,440
HURF	2,258,730	668,197	1,475,135	1,361,276
Transportation	669,116	3,397,612	2,272,936	3,247,818
Beautification	4,541,867	1,061,334	4,223,882	1,161,859
Economic Development	256,636	107,715	108,555	65,374
Tourism	82,157	60,312	182,391	235,410
Arts & Science	351,844	76,520	324,674	49,889
Recreation	207,643	218,904	514,483	808,793
Real Estate Proceeds	512,242	525,221	525,934	539,284
Housing and Community Svc	1,698,110	210,207	1,512,887	509,366
Metro Planning Org	6,047	-	-	-
Debt Service Funds:				
G.O. Bond Fund	348,355	348,355	348,355	348,355
Sec. Property Tax	3,059,515	4,741,274	5,234,043	4,719,735
Special Assessment	98,895	99,122	98,895	97,295

CITY OF FLAGSTAFF  
 SUMMARY OF ALL FISCAL ACTIVITY  
 FISCAL YEARS 2011 AND 2012  
 (WITH ACTUALS FOR FISCAL YEAR 2010)

	Actual 2009-2010	Budget 2010-2011	Estimate 2010-2011	Budget 2011-2012
Capital Projects Funds:				
Special Improvement District	\$ 46,330	-	-	-
Municipal Facilities Corp	2,912	158,204	(16,338)	17,567,876
G.O. Bonds	3,148,336	43,261,360	13,049,894	8,995,525
Permanent Funds				
Perpetual Care	150,776	171,792	179,140	200,704
Enterprise Funds:				
Utilities				
Operating	6,712,604	1,899,212	9,703,557	5,509,578
Airport				
Operating	234,502	1,582	323,291	269,261
Environmental Services	4,464,005	2,397,751	4,978,882	1,983,464
Stormwater Utility	870,865	195,793	686,799	445,714
Flagstaff Housing Authority	-	685,217	1,227,864	1,239,990
<b>Total Ending Fund Balance</b>	<b>\$ 48,534,055</b>	<b>66,164,361</b>	<b>63,029,754</b>	<b>56,071,869</b>