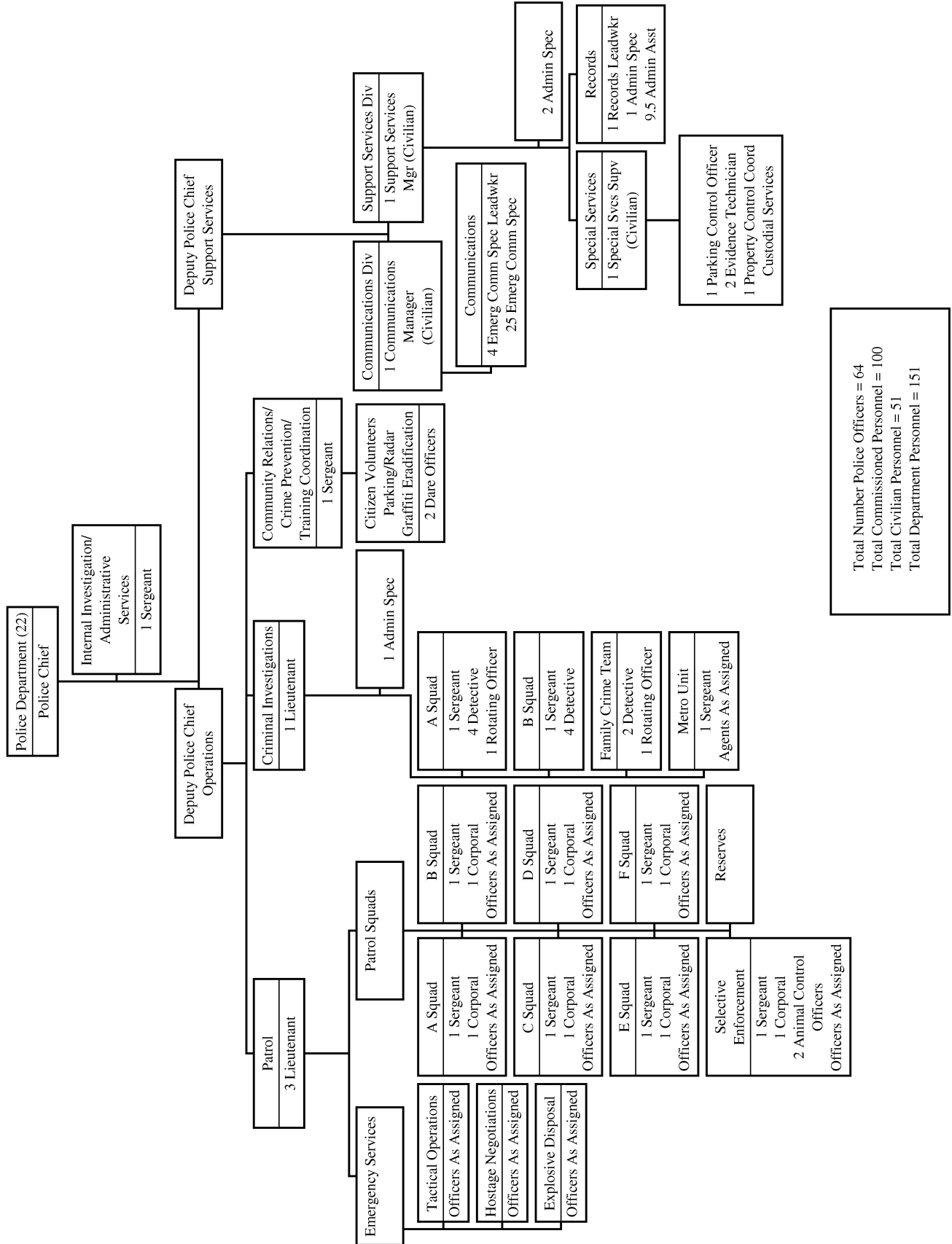


POLICE

POLICE DEPARTMENT MISSION

The mission of the **Flagstaff Police Department** is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.

Police



Total Number Police Officers = 64
 Total Commissioned Personnel = 100
 Total Civilian Personnel = 51
 Total Department Personnel = 151

MISSION

The mission of the Flagstaff Police Department is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.

PROGRAM DESCRIPTION

The Police Department is responsible for protecting life and property, preserving the peace, and protecting the rights of individuals. These are accomplished through crime prevention, Community Block Watch Programs, repression of crime, and the apprehension of criminal offenders. The Police Grants (23) accounts for the supervisory and support service functions provided to Metro Task Force, which is a state grant-funded program for a multi-agency investigative unit. This is one of many grants the Flagstaff Police Department has taken advantage of. Others include Universal Cops Program and other State and Federal Grants.

FY 05 GOALS, OBJECTIVES, AND RESULTS**GOAL: PUBLIC SAFETY****OBJECTIVES:**

- ❖ Increase traffic enforcement in high collision locations by identifying and targeting collision-causing violations.
RESULT: Issued 13,366 traffic citations and made 1,006 DUI arrest.
- ❖ Identify and correct high collision locations through participation with the Traffic Safety Commission and other community resources.
RESULT: Worked Targeted Radar Advisory Program, Click It or Ticket, Red Light and Child Restraint Enforcement.
- ❖ Continue emphasis on arresting intoxicated drivers by maintaining the current level of enforcement.
RESULT: Over 1,000 arrests made for DUI. Flagstaff has one the highest DUI arrests rates in the nation.
- ❖ Present alcohol and drug abuse educational programs through media, schools and Block Watch meetings.
RESULT: The DARE and GREAT programs are taught in the schools. Other information is released through press releases and Block Watch meetings.
- ❖ Utilize DUI van in conjunction with multi-agency proactive enforcement.
RESULT: The department works closely with other agencies in the enforcement of DUI offenses.

- ❖ Utilize the Speed Monitoring Trailer, the T.R.A.P. program, SAFE STREETS and other resources in selected neighborhoods in order to address concerns over traffic safety.
RESULT: This is an ongoing program.
- ❖ Conduct specific red light enforcement and emphasize failure to yield violations.
RESULT: Nearly 600 citations for issued for failure to stop at a red light and failure to yield for a traffic control device.

GOAL: CUSTOMER SERVICE**OBJECTIVES**

- ❖ Improve service to Communications and Records customers.
RESULT: Significant progress has been made in this area. New procedures were established for Records and emphasis was put on performance in Communications. Users groups were set up to deal with specific issues.
- ❖ Improve our property and evidence management systems.
RESULT: Progress is slow in this area.
- ❖ Promote our community policing philosophy through continued training.
RESULT: The department philosophy is promoted to the public through the Citizen Police Academy and the CERT Program.
- ❖ Develop a viable volunteer program.
RESULT: This was accomplished and has been very successful.

GOAL: COLLABORATION**OBJECTIVES:**

- ❖ Promote a positive, pro-active liaison with other criminal justice entities.
RESULT: We have combined our efforts with the Citizen Police Academy and CERT Program with the County.
- ❖ Target repeat offenders for enhanced prosecution.
RESULT: This program is ongoing.
- ❖ Make full custody arrest in domestic violence cases where probable cause exists.
RESULT: There were 643 arrests for Domestic Violence.
- ❖ Monitor case tracking policy to ensure department standards are maintained.
RESULT: This is an ongoing process.

GOAL: ORGANIZATIONAL SUPPORT**OBJECTIVES:**

- ❖ Continue improving radio system area coverage.
RESULT: Several improvements have been made to improve local and Interoperability capabilities and reliability.
- ❖ Work with user agencies to identify and implement communication needs.
RESULT: A communication Advisory Board was established with all user agencies to set goals and address areas of common concern.
- ❖ Evaluate new technologies to assist field operations.
RESULT: The mobile Data Computer Project is nearly complete.
- ❖ Work toward the development of a consolidated information systems team with Coconino County.
RESULT: The consolidation became effective January of 2005.

FY 05 ADDITIONAL ACCOMPLISHMENTS

- ❖ Completed Data Transfer Portion of Criminal Justice Integration program.
- ❖ Continued work in Crime Free Multi-Housing.
- ❖ Conducted two G.R.E.A.T. Summer Camps.

FY 06 GOALS AND OBJECTIVES**GOAL: PUBLIC SAFETY****OBJECTIVES:**

- ❖ Aggressively enforce the traffic codes that are identified as those that are the leading causes of vehicle collisions.
- ❖ Identify and correct high collision locations through participating with the Traffic Safety Commission and other community resources.
- ❖ Present alcohol and drug abuse educational program through the media, schools and Block Watch Meetings.
- ❖ Utilize the speed monitoring trailer, the T.R.A.P. program, SAFE STREETS and other resources in selected neighborhoods in order to address concerns over traffic safety.
- ❖ Conduct Specific Red Light and Restraint enforcement.
- ❖ Continue to aggressively detect and arrest those suspected of Driving While Impaired.

GOAL: CUSTOMER SERVICE**OBJECTIVES:**

- ❖ Constantly improve Customer Service to Internal and External Customers.
- ❖ Promote the Community Policing Philosophy to all employees through training and reinforcement.

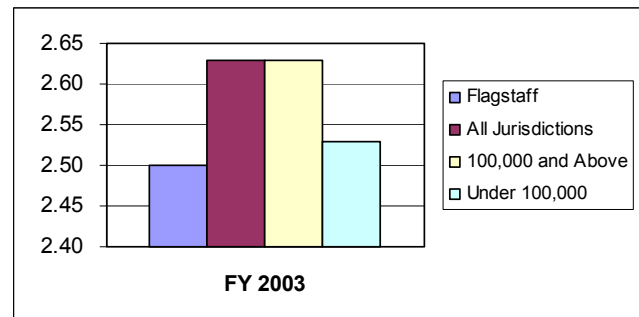
- ❖ Continue to expand the Volunteer Program.

GOAL: COLLABORATION**OBJECTIVES:**

- ❖ Work with City Council and interested stakeholders to develop a workable and efficient Pawn Ordinance.
- ❖ Make full custody arrests in domestic violence cases where probable cause exists.
- ❖ Work with Prosecutors to target repeat offenders for enhanced prosecution.
- ❖ Work with partner agencies to identify services that can be improved through consolidation.

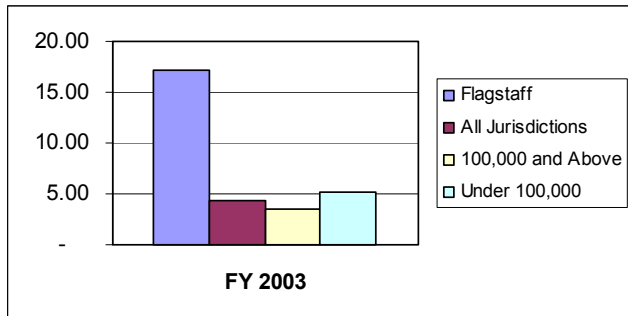
GOAL: ORGANIZATIONAL SKILLS**OBJECTIVES:**

- ❖ Work with user agencies to improve communication needs by utilizing improved technology.
- ❖ Identify new technology that will enhance the overall operations of the department.

PERFORMANCE MEASUREMENT THROUGH ICMA - CPM**Sworn and Civilian FTE's per 1000 Population**

Some variation among jurisdictions may be due to differences in daytime population levels. Jurisdictions that experience a large influx of commuters, tourists, or other visitors who use police services but who are not counted in the resident population may appear to have disproportionately high staffing levels when calculated on a population-unit basis. Also, some variation in staffing levels may be attributed to differences in the complement of services provided by each department or the differences among departments in the use of overtime to meet staffing needs.

DUI Arrests per 1000 Population



Some variation in the values reported for this indicator may be attributed to differences in state and local blood alcohol thresholds and other standards that may need to be met in order to arrest suspects for DUI offenses. Some jurisdictions suggest that the presence of a college or university within or near their boundaries contributes to the number of DUI arrests in their areas of population. Variability in daytime population populations also contributes. Both of these factors certainly impact the number of DUI arrests that occur in our area.

PERFORMANCE INDICATORS	CY03	CY04	CY05 EST.
Calls for service	55,709	55,464	55,000
Misdemeanor reports	12,931	13,746	14,000
Felony reports	5,134	5,126	5,200
Incident reports	29,668	27,940	28,000
Accident reports	3,038	3,601	3,300
Arrests	10,089	9,117	9,500
Traffic citations	12,556	13,366	14,000
DUI arrests	968	1,006	1,000
Warning and repair orders issued	10,935	11,207	11,500
Detectives:			
Cases assigned	6,963	6,334	6,500
Cases cleared	4,233	3,802	4,000
Community Relations and Training:			
Presentations	440	534	525
Training (man hours)	12,287	19,417	16,000
Animal Control:			
Citations	197	135	175
Impounds	935	995	950
Man Hours in Field (Patrol)	98,297	101,128	104,000
Other:			
Emergency service response, Goal = 5 minutes	5.0		
20 minute calls held for service not to exceed 8%	8.0%	13.42	8.0
Volunteer hours	2,000	2,235	2,000
Block watch meetings	100	118	100
Crime free multi-housing certifications	5	5	0

EXPENDITURES BY CATEGORY:					
	Actual Expenditures 2003-2004	Adopted Budget 2004-2005	Estimated Expenditures 2004-2005	Proposed Budget 2005-2006	Budget-Budget Variance
PERSONAL SERVICES	\$ 9,097,088	\$ 10,056,036	\$ 9,601,471	\$ 10,985,766	\$ 929,730
CONTRACTUAL	1,222,263	1,196,579	1,196,410	1,156,273	(40,306)
COMMODITIES	390,363	432,309	407,162	507,504	75,195
CAPITAL	161,618	285,743	280,711	364,223	78,480
TOTAL	\$ 10,871,332	\$ 11,970,667	\$ 11,485,754	\$ 13,013,766	\$ 1,043,099
EXPENDITURES BY PROGRAM:					
GENERAL ADMINISTRATION	\$ 1,133,448	\$ 1,793,621	\$ 1,409,530	\$ 2,037,887	\$ 244,266
PATROL	5,484,765	6,285,032	5,965,013	6,656,636	371,604
DETECTIVES	1,145,465	1,049,816	1,158,106	1,279,128	229,312
RECORDS	733,823	562,801	581,550	613,459	50,658
COMMUNICATIONS	1,530,741	1,361,206	1,496,092	1,502,177	140,971
SPECIAL SERVICES	733,282	810,534	767,008	810,122	(412)
CRIME PREVENTION & TRAIN	109,808	107,657	108,455	114,357	6,700
TOTAL	\$ 10,871,332	\$ 11,970,667	\$ 11,485,754	\$ 13,013,766	\$ 1,043,099
SOURCE OF FUNDING:					
GENERAL FUND				\$ 13,013,766	
				\$ 13,013,766	
COMMENTARY:					
<p>The Police operating budget has increased 8% and capital expenditures total \$364,223 resulting in an overall net increase of 9%. Personal Services increases are for three Emergency Communication Specialist positions plus retirement contributions, market, merit, and insurance increases. Decreases in contractual services are due to a shift in computer maintenance and decreases to safety supplies, utilities, facility maintenance, and custodial services. Commodity increases included ongoing increases in photo and film supplies as well as fuel. There are also one time amounts for a Stop Stick Spike system and night goggles (\$19,000). Major capital (>\$10,000) is for four patrol sedans \$94,000, two administrative sedans \$32,400, two patrol utility vehicles \$58,000, one 3/4 ton pickup \$23,250, one 4x4 extended cab truck \$18,000, two police sedans for five FTE police officers \$50,000, carryover of prisoner transport van \$37,500 and tenant improvements for police building \$37,243.</p>					

POLICE

DIVISION 23

POLICE GRANTS

EXPENDITURES BY CATEGORY:					
	Actual Expenditures 2003-2004	Adopted Budget 2004-2005	Estimated Expenditures 2004-2005	Proposed Budget 2005-2006	Budget-Budget Variance
PERSONAL SERVICES	\$ 366,695	\$ 159,081	\$ 303,523	\$ 596,591	\$ 437,510
CONTRACTUAL	131,014	227,100	175,712	341,632	114,532
COMMODITIES	79,332	98,991	152,162	174,204	75,213
CAPITAL	41,630	-	137,852	171,474	171,474
TOTAL	\$ 618,671	\$ 485,172	\$ 769,249	\$ 1,283,901	\$ 798,729
EXPENDITURES BY PROGRAM:					
GENERAL ADMINISTRATION	\$ 3,069	\$ 9,302	\$ (54,902)	\$ 44,908	\$ 35,606
METRO	277,743	318,484	311,781	379,181	60,697
AZ INTERNET CRIMES-CHILD	6,242	-	4,386	-	-
COPS UNIVERSAL HIRING 03	73,719	-	94,711	130,670	130,670
RICO FUNDS FOR METRO	207	-	(2,268)	-	-
WEED AND SEED PROGRAM	41,619	58,000	-	-	(58,000)
LLEBG POLICE GRANT - 2004	-	30,000	14,921	-	(30,000)
(3) MOTOR CYCLES GRANT	43,340	-	-	-	-
GREAT GRANT 2004-2005	-	27,000	45,804	-	(27,000)
GREAT GRANT 2003 - 2004	44,342	-	-	-	-
LLEBG POLICE GRANT -2002	33,971	-	-	-	-
LEAF TRAINING AUDITORIUM	16,891	-	-	-	-
SECURITY-PULLIAM AIRPORT	(261)	-	-	-	-
DUI ENFORCEMENT 2003	5,036	-	-	-	-
ANTI-TERRORIST TASK FORCE	-	20,000	20,000	-	(20,000)
LLEBG 2003	5,286	10,386	34,629	-	(10,386)
PUBLIC AWARENESS GRANT	2,251	-	(157)	-	-
HOMELAND SECURITY GRANT	19,719	-	68,459	-	-
CLICK IT OR TICKET GRANT	12,511	-	(1,648)	-	-
SEAT BELT O/T INFORCEMENT	6,133	12,000	-	-	(12,000)
2003 DUI O/T POLICE GRANT	15,615	-	-	-	-
WEED & SEED 2003	10,860	-	39,138	-	-
DRIVING SIMULATOR GRANT	-	-	115,000	-	-
BULLET PROOF VEST	378	-	5,134	29,049	29,049
TRAFFIC CRASH RECONSTION	-	-	1,887	-	-
PROFESSIONAL TRAINING GRT	-	-	1,211	-	-
SMART VMS SIGN TRAFFIC TR	-	-	22,852	-	-
DRINK, DRIVE, LOSE GRANT	-	-	2,223	-	-
2005 GOHS GRANT	-	-	-	42,410	42,410
2006 GOHS GRANT	-	-	-	57,856	57,856
2006 DUI ENFORCEMENT	-	-	-	20,000	20,000
FY04 HOMELAND SECURITY	-	-	46,088	-	-
FY05 HOMELAND SECURITY	-	-	-	164,428	164,428
POLICE QUADS GRANT	-	-	-	17,546	17,546
FORENSIC TRAINING & EQ.	-	-	-	7,500	7,500
2005 LLEBG	-	-	-	45,000	45,000
2005 GREAT GRANT	-	-	-	45,353	45,353
2005 COPS UNIVERSAL	-	-	-	150,000	150,000
2005 COPS HOMELAND SEC OT	-	-	-	100,000	100,000
2005 WEED & SEED	-	-	-	50,000	50,000
TOTAL	\$ 618,671	\$ 485,172	\$ 769,249	\$ 1,283,901	\$ 798,729
SOURCE OF FUNDING:					
GENERAL FUND				\$ 1,283,901	
				\$ 1,283,901	

