# CAPITAL IMPROVEMENTS

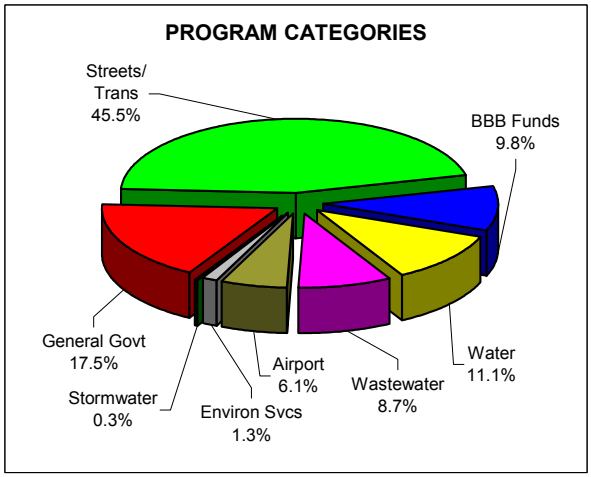
## FY 2004 CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) for FY 2004 represents a $63.9 million investment of public funds in infrastructure and public facilities. The program is equal to the $63.9 million in FY 2003. The project mix has changed from prior years to 71.0% of the funding being provided on the pay-as-you-go basis versus 69.9% in FY 2003. The major projects in this year's budget are Sunnyside improvements, Fourth Street overpass, Empire Avenue extension, East Flag Gateway, redevelopment/facilities, Airport improvement, Rio De Flag project, and parks improvements. This year's capital improvement program is funded 23.6% through debt financing including the Fourth Street Bond Program authorized by voters in May 2000 and the Airport lease/purchase agreement. The grant funding of 5.4% is primarily for airport expansion, beautification, and streets.

Expenditure totals may be shown as inflated or non-inflated costs depending on whether the scope of work or funding amount is the determining factor.

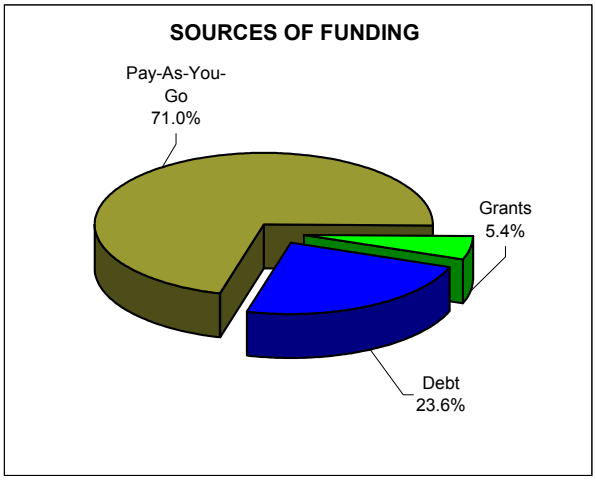
Funded projects in the five-year Capital Improvement Program fall into the following eight broad categories:

| | | | |
|---|---|---|---|
| General Government | 17.5% | $ | 11,042,757 |
| Streets/Transportation | 45.5% | | 29,033,910 |
| BBB | 9.8% | | 6,236,866 |
| Water | 11.1% | | 7,097,691 |
| Wastewater | 8.7% | | 5,540,514 |
| Airport | 6.1% | | 3,868,621 |
| Environmental Services | 1.3% | | 820,000 |
| Stormwater | 0.3% | | 215,000 |
| | 100.0% | $ | 63,855,359 |




Sources of funding are categorized in three categories as shown below:

| | | | |
|---|---|---|---|
| Debt | 23.6% | $ | 45,359,798 |
| Pay-As-You-Go | 71.0% | | 15,041,600 |
| Grants | 5.4% | | 3,453,961 |
| | 100.0% | $ | 63,855,359 |



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**GENERAL GOVERNMENT**

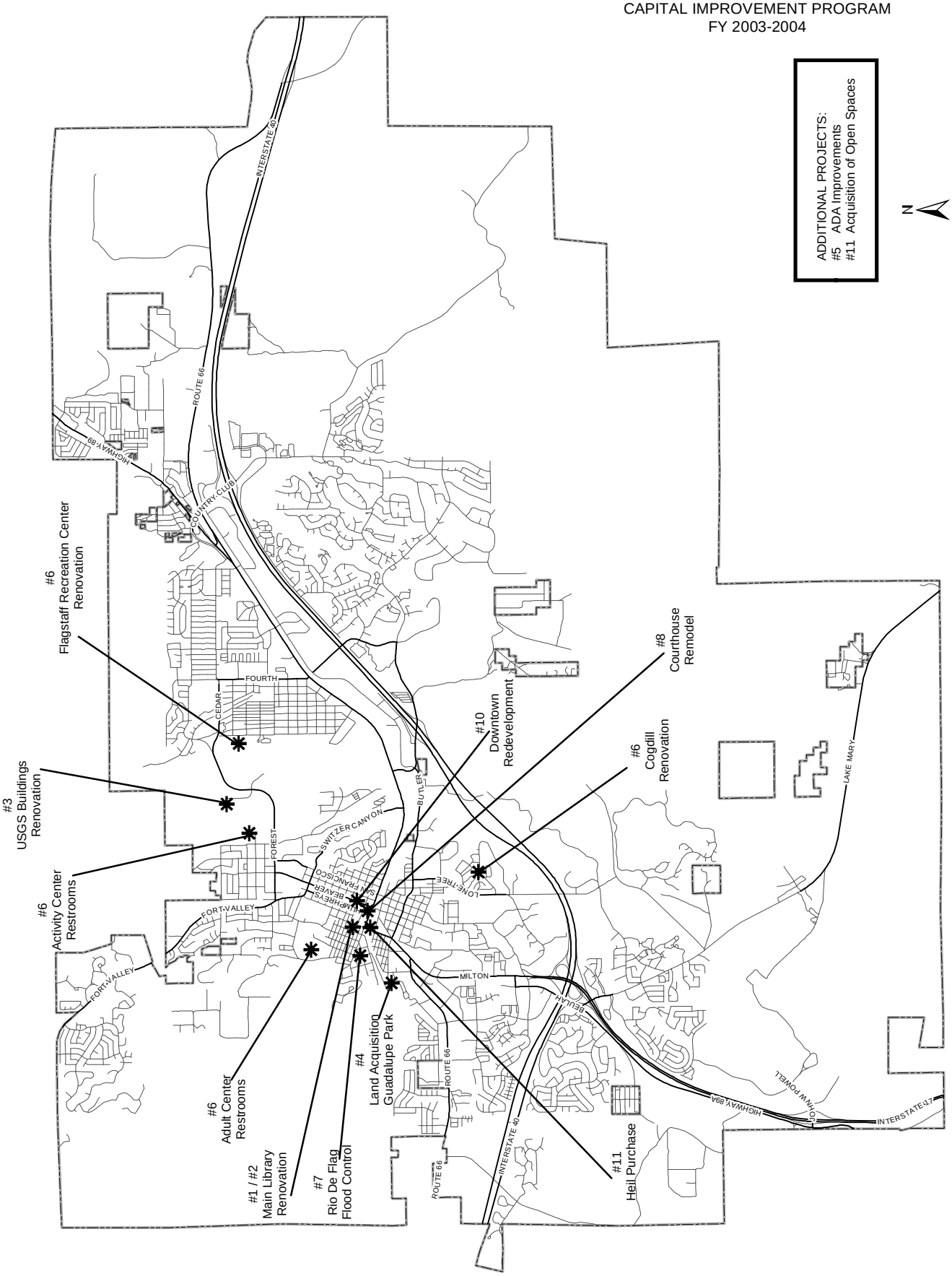
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 11 | AIR CONDITIONER FOR MAIN LIBRARY | $ - | 100,000 |
| 2 | 11 | REMODEL BATHROOMS AT MAIN LIBRARY | - | 40,000 |
| 3 | 20 | REMODEL USES BUILDING 2 | - | 150,000 |
| 4 | 26 | LAND ACQUISITION - GUADALUPE | - | 200,000 |
| 5 | 29 | ADA IMPROVEMENTS | 184,023 | 184,023 |
| 6 | 30 | ADA/RECREATION FACILITY RENOVATION | 169,355 | 577,891 |
| 7 | 34 | RIO DE FLAG FLOOD CONTROL | 3,315,740 | 5,052,738 |
| 8 | 65 | REMODEL OF COURTHOUSE | 26,105 | 26,105 |
| 9 | 66 | HAIL PURCHASE | - | 455,000 |
| 10 | 66 | DOWNTOWN REDEVELOPMENT | 1,487,000 | 3,572,000 |
| 11 | 67 | ACQUISITION OF OPEN SPACES | 535,000 | 685,000 |
| | | TOTAL GENERAL GOVERNMENT | $ 5,717,223 | 11,042,757 |

SOURCES OF FUNDING

| | DIV | PROJECT | GENERAL FUND | OTHER | TOTAL |
|---|---|---|---|---|---|
| 1 | 11 | AIR CONDITIONER FOR MAIN LIBRARY | $ - | 100,000 | 100,000 |
| 2 | 11 | REMODEL BATHROOMS AT MAIN LIBRARY | - | 40,000 | 40,000 |
| 3 | 20 | REMODEL USES BUILDING 2 | - | 150,000 | 150,000 |
| 4 | 26 | LAND ACQUISITION - GUADALUPE | 200,000 | - | 200,000 |
| 5 | 29 | ADA IMPROVEMENTS | 184,023 | - | 184,023 |
| 6 | 30 | ADA/RECREATION FACILITY RENOVATION | 577,891 | - | 577,891 |
| 7 | 34 | RIO DE FLAG FLOOD CONTROL | 5,052,738 | - | 5,052,738 |
| 8 | 65 | REMODEL OF COURTHOUSE | 26,105 | - | 26,105 |
| 9 | 66 | HAIL PURCHASE | 455,000 | - | 455,000 |
| 10 | 66 | DOWNTOWN REDEVELOPMENT | 3,572,000 | - | 3,572,000 |
| 11 | 67 | ACQUISITION OF OPEN SPACES | 685,000 | | 685,000 |
| | | TOTAL GENERAL GOVERNMENT | $ 10,752,757 | 290,000 | 11,042,757 |

GENERAL GOVERNMENT PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

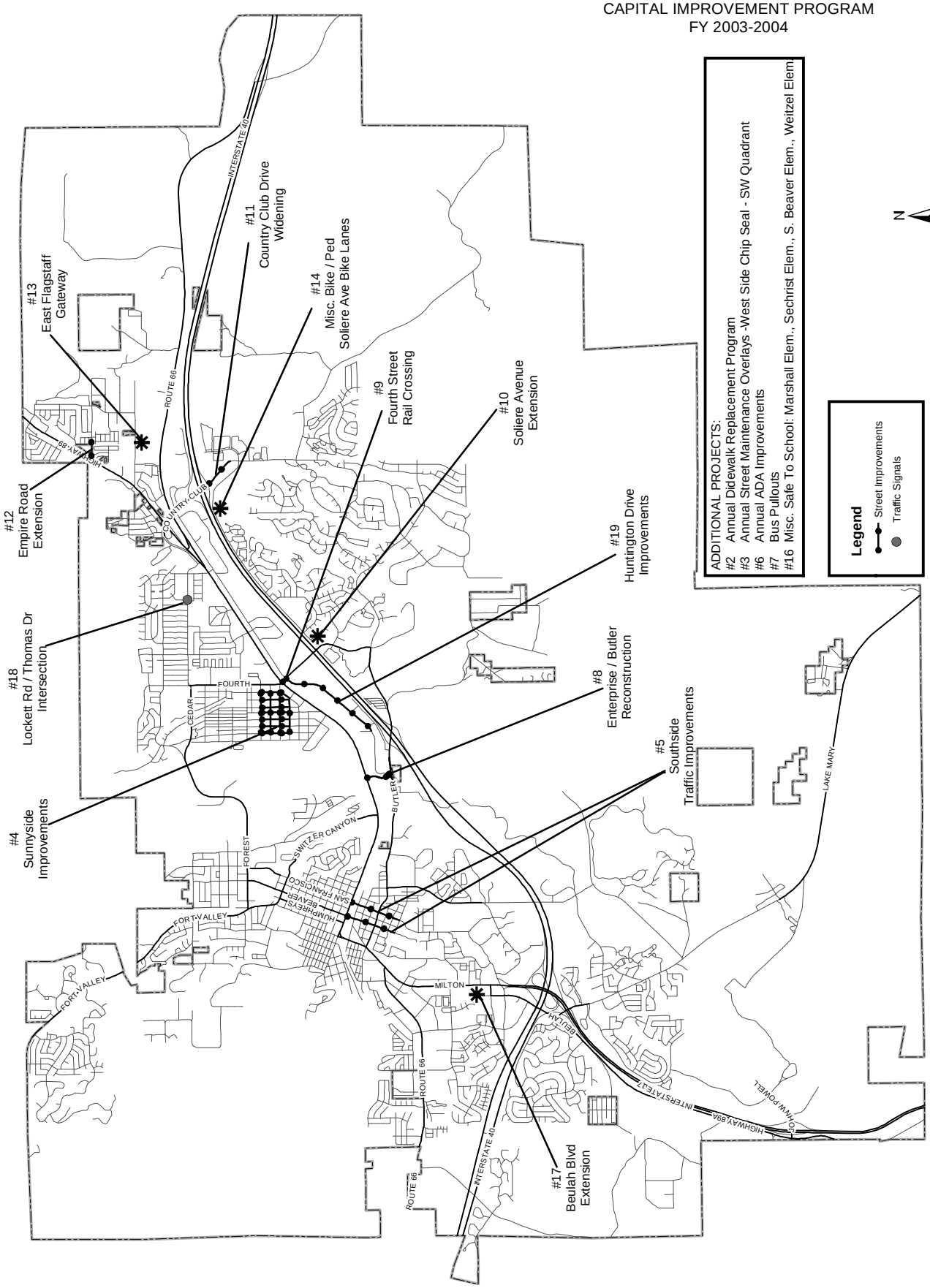
**STREETS/TRANSPORTATION**

APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 33 | RESERVE FOR IMPROVEMENTS | $ - | 49,877 |
| 2 | 33 | ANNUAL SIDEWALK REPLACEMENT PGM | - | 15,000 |
| 3 | 33 | ANNUAL STREET MAINTENANCE PGM | - | 1,601,071 |
| 4 | 33 | SUNNYSIDE NEIGHBORHOOD IMPROV. | - | 1,804,354 |
| 5 | 33 | SOUTHSIDE TRAFFIC CIRCULATION | - | 152,400 |
| 6 | 33 | ANNUAL ADA IMPROVEMENTS | - | 155,155 |
| 7 | 33 | BUS PULLOUTS | - | 306,478 |
| 8 | 33 | ENTERPRISE/BUTLER | - | 315,000 |
| 9 | 35 | FOURTH ST RAIL CROSSING | 3,078,207 | 10,699,075 |
| 10 | 92 | SOLIERE AVENUE EXTENSION | 200,000 | 419,894 |
| 11 | 92 | COUNTRY CLUB DR WIDENING | 619,588 | 627,718 |
| 12 | 92 | EMPIRE AVENUE EXTENSION | 482,500 | 1,622,558 |
| 13 | 92 | EAST FLAGSTAFF GATEWAY | - | 8,648,887 |
| 14 | 92 | MISC. BIKE/PED | - | 221,889 |
| 15 | 92 | TRANS. PLANNING & PROGRAMMING | 439,004 | 521,955 |
| 16 | 92 | MISC. SAFE TO SCHOOL | - | 683,518 |
| 17 | 92 | BEULAH BLVD EXTENSION | - | 500,000 |
| 18 | 92 | THOMAS/LOCKETT INTERSECTION | - | 150,000 |
| 19 | 92 | HUNTINGTON DRIVE IMPROVEMENTS | - | 539,081 |
| | | TOTAL STREETS/TRANSPORTATION | $ 4,819,299 | 29,033,910 |

| | DIV | PROJECT | HURF | TRANS-PORTATION | GRANTS | BONDS | OTHER | TOTAL |
|---|---|---|---|---|---|---|---|---|
| 1 | 33 | RESERVE FOR IMPROVEMENTS | $ 49,877 | - | - | - | - | 49,877 |
| 2 | 33 | ANNUAL SIDEWALK REPLACEMENT PGM | 15,000 | - | - | - | - | 15,000 |
| 3 | 33 | ANNUAL STREET MAINTENANCE PGM | 1,601,071 | - | - | - | - | 1,601,071 |
| 4 | 33 | SUNNYSIDE NEIGHBORHOOD IMPROV. | 1,804,354 | - | - | - | - | 1,804,354 |
| 5 | 33 | SOUTHSIDE TRAFFIC CIRCULATION | 152,400 | - | - | - | - | 152,400 |
| 6 | 33 | ANNUAL ADA IMPROVEMENTS | 155,155 | - | - | - | - | 155,155 |
| 7 | 33 | BUS PULLOUTS | 206,478 | - | 100,000 | - | - | 306,478 |
| 8 | 33 | ENTERPRISE/BUTLER | 315,000 | - | - | - | - | 315,000 |
| 9 | 35 | FOURTH ST RAIL CROSSING | - | - | - | 10,699,075 | - | 10,699,075 |
| 10 | 92 | SOLIERE AVENUE EXTENSION | - | 419,894 | - | - | - | 419,894 |
| 11 | 92 | COUNTRY CLUB DR WIDENING | - | 627,718 | - | - | - | 627,718 |
| 12 | 92 | EMPIRE AVENUE EXTENSION | - | 1,622,558 | - | - | - | 1,622,558 |
| 13 | 92 | EAST FLAGSTAFF GATEWAY | 2,847,808 | 2,331,079 | 250,000 | - | 3,220,000 | 8,648,887 |
| 14 | 92 | MISC. BIKE/PED | - | 221,889 | - | - | - | 221,889 |
| 15 | 92 | TRANS. PLANNING & PROGRAMMING | - | 521,955 | - | - | - | 521,955 |
| 16 | 92 | MISC. SAFE TO SCHOOL | - | 683,518 | - | - | - | 683,518 |
| 17 | 92 | BEULAH BLVD EXTENSION | - | 500,000 | - | - | - | 500,000 |
| 18 | 92 | THOMAS/LOCKETT INTERSECTION | - | 150,000 | - | - | - | 150,000 |
| 19 | 92 | HUNTINGTON DRIVE IMPROVEMENTS | - | 539,081 | - | - | - | 539,081 |
| | | TOTAL STREETS/TRANSPORTATION | $ 7,147,143 | 7,617,692 | 350,000 | 10,699,075 | 3,220,000 | 29,033,910 |

STREETS / TRANSPORTATION
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**BBB**

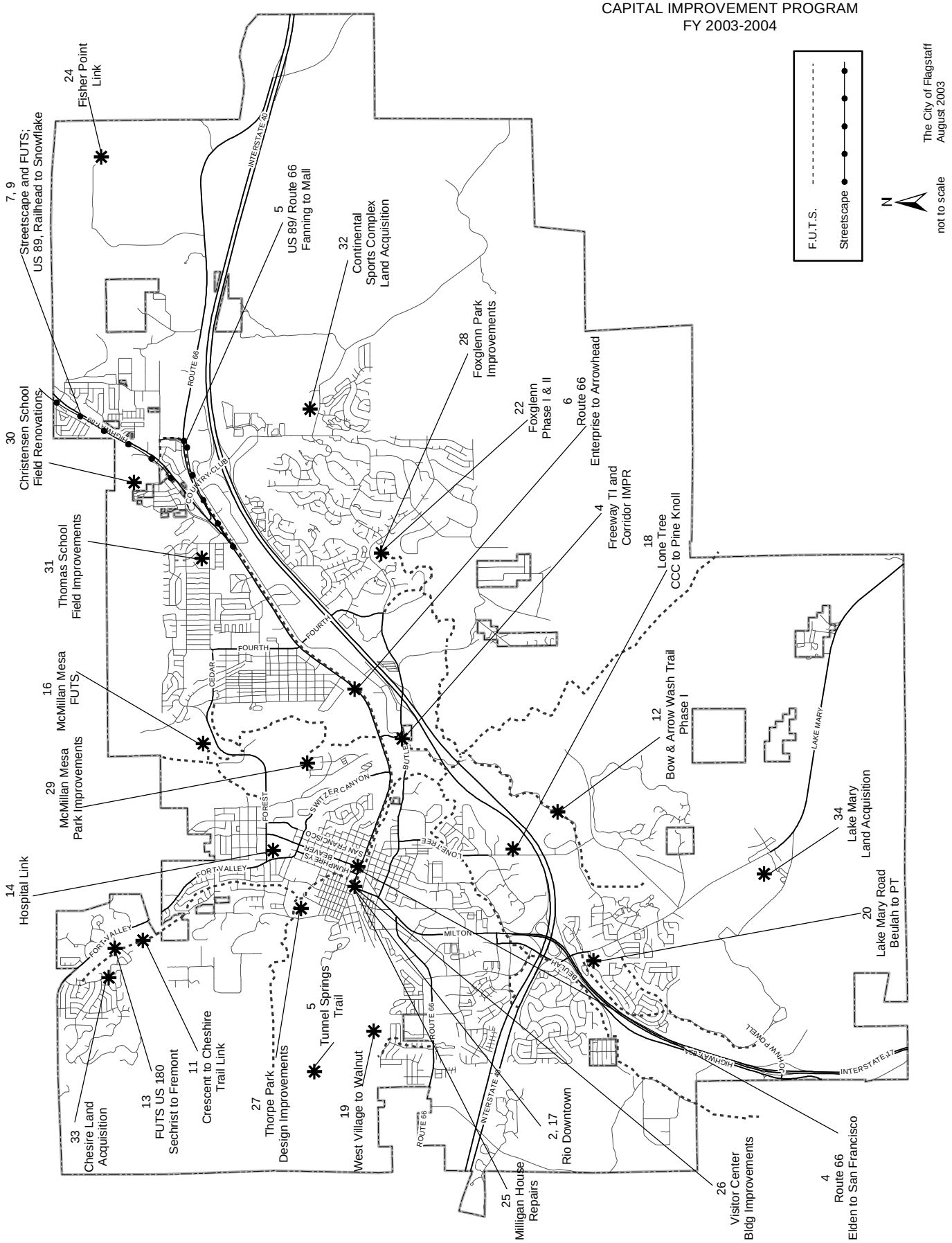
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 74 | SPECIAL PROJECTS | $ - | 25,000 |
| 2 | 74 | RIO DE FLAG CORRIDOR ENHANCEMENTS | - | 150,000 |
| 3 | 74 | OPEN SPACE RESTORATION & ENHANCEMENTS | - | 30,000 |
| 4 | 74 | RT 66 - ELDEN TO SAN FRANCISCO | - | 20,000 |
| 5 | 74 | RT 66 - FANNING TO SPUR | 50,000 | 150,854 |
| 6 | 74 | RT 66 - ENTERPRISE TO ARROWHEAD | - | 288,261 |
| 7 | 74 | US 89 RAILHEAD TO SNOWFLAKE | - | 575,500 |
| 8 | 74 | REDEVELOPMENT OPPORTUNITY FUND | - | 50,000 |
| 9 | 74 | ADOT TI AND GATEWAY | 40,000 | 100,000 |
| 10 | 75 | FUTS - ROW AND OPEN SPACE OPPORTUNITY | - | 100,000 |
| 11 | 75 | FUTS - CRESCENT TO CHESHIRE | 175,000 | 398,963 |
| 12 | 75 | FUTS - BOW AND ARROW WASH | 160,000 | 105,376 |
| 13 | 75 | FUTS - US 180 SECHRIST TO FREMONT | 250,000 | 750,000 |
| 14 | 75 | FUTS - HOSPITAL LINK - FOREST TO BEAVER | - | 48,825 |
| 15 | 75 | FUTS - TUNNEL SPRINGS TRAIL | - | 75,000 |
| 16 | 75 | FUTS - MCMILLAN MESA SYSTEM | - | 114,425 |
| 17 | 75 | FUTS - DOWNTOWN RIO CORRIDOR | - | 80,436 |
| 18 | 75 | FUTS - LONE TREE CORRIDOR | - | 361,945 |
| 19 | 75 | FUTS - BNSF TRAIL, WEST VILLAGE TO RIO | - | 142,620 |
| 20 | 75 | FUTS - LAKE MARY RD; BEULAH TO PONDEROSA | 150,000 | 240,000 |
| 21 | 85 | VISITOR CENTER RENOVATIONS | 211,280 | 211,280 |
| 22 | 91 | THORPE PARK IMPROVEMENTS | 35,661 | 1,719,167 |
| 23 | 91 | THOMAS FIELD IMPROVEMENTS | 389,222 | 394,831 |
| 24 | 91 | AQUATIC CENTER DESIGN | - | 104,383 |
| | | TOTAL BBB | $ 1,461,163 | 6,236,866 |

SOURCES OF FUNDING

| | DIV | PROJECT | BBB | BONDS | TRANS-PORTATION | GRANT | TOTAL |
|---|---|---|---|---|---|---|---|
| 1 | 74 | SPECIAL PROJECTS | $ 25,000 | - | - | - | 25,000 |
| 2 | 74 | RIO DE FLAG CORRIDOR ENHANCEMENTS | 150,000 | - | - | - | 150,000 |
| 3 | 74 | OPEN SPACE RESTORATION & ENHANCEMENTS | 30,000 | - | - | - | 30,000 |
| 4 | 74 | RT 66 - ELDEN TO SAN FRANCISCO | 20,000 | - | - | - | 20,000 |
| 5 | 74 | RT 66 - FANNING TO SPUR | - | - | - | 150,854 | 150,854 |
| 6 | 74 | RT 66 - ENTERPRISE TO ARROWHEAD | 288,261 | - | - | - | 288,261 |
| 7 | 74 | US 89 RAILHEAD TO SNOWFLAKE | 60,726 | - | 264,774 | 250,000 | 575,500 |
| 8 | 74 | REDEVELOPMENT OPPORTUNITY FUND | 50,000 | - | - | - | 50,000 |
| 9 | 74 | ADOT TI AND GATEWAY | 100,000 | - | - | - | 100,000 |
| 10 | 75 | FUTS - ROW AND OPEN SPACE OPPORTUNITY | 100,000 | - | - | - | 100,000 |
| 11 | 75 | FUTS - CRESCENT TO CHESHIRE | 328,963 | - | - | 70,000 | 398,963 |
| 12 | 75 | FUTS - BOW AND ARROW WASH | 65,376 | - | - | 40,000 | 105,376 |
| 13 | 75 | FUTS - US 180 SECHRIST TO FREMONT | 150,000 | - | 100,000 | 500,000 | 750,000 |
| 14 | 75 | FUTS - HOSPITAL LINK - FOREST TO BEAVER | 48,825 | - | - | - | 48,825 |
| 15 | 75 | FUTS - TUNNEL SPRINGS TRAIL | 35,000 | - | - | 40,000 | 75,000 |
| 16 | 75 | FUTS - MCMILLAN MESA SYSTEM | 114,425 | - | - | - | 114,425 |
| 17 | 75 | FUTS - DOWNTOWN RIO CORRIDOR | 80,436 | - | - | - | 80,436 |
| 18 | 75 | FUTS - LONE TREE CORRIDOR | 211,945 | - | 150,000 | - | 361,945 |
| 19 | 75 | FUTS - BNSF TRAIL, WEST VILLAGE TO RIO | 42,620 | - | 100,000 | - | 142,620 |
| 20 | 75 | FUTS - LAKE MARY RD; BEULAH TO PONDEROSA | 240,000 | - | - | - | 240,000 |
| 21 | 85 | VISITOR CENTER RENOVATIONS | 211,280 | - | - | - | 211,280 |
| 22 | 91 | THORPE PARK IMPROVEMENTS | - | 1,169,167 | - | 550,000 | 1,719,167 |
| 23 | 91 | THOMAS FIELD IMPROVEMENTS | - | 394,831 | - | - | 394,831 |
| 24 | 91 | AQUATIC CENTER DESIGN | - | 104,383 | - | - | 104,383 |
| | | TOTAL BBB | $ 2,352,857 | 1,668,381 | 614,774 | 1,600,854 | 6,236,866 |

BBB FUNDED PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**WATER**

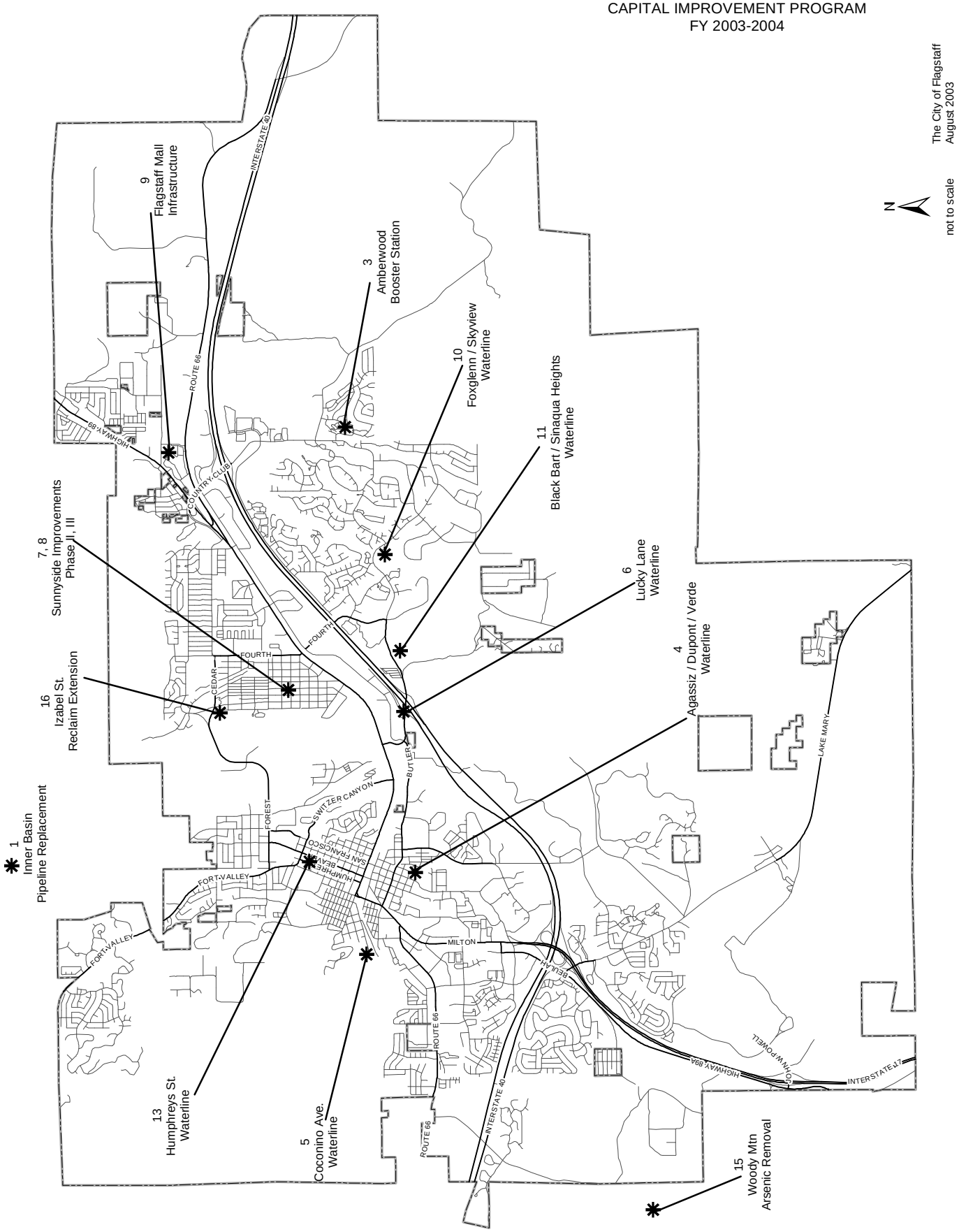
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 47 | INNER BASIN PIPE | $ - | 129,382 |
| 2 | 47 | LAND ACQUISITION FUND | - | 20,000 |
| 3 | 51 | AMBERWOOD BOOSTER STATION | - | 318,262 |
| 4 | 51 | AGASSIZ/DUPONT/VERDE WATERLINE | 154,771 | 167,595 |
| 5 | 51 | COCONINO AVE. WATERLINE | 107,590 | 130,657 |
| 6 | 51 | LUCKY LANE WATERLINE - CARRYOVER | 13,669 | 33,473 |
| 7 | 51 | SUNNYSIDE PHASE II | 993,573 | 993,573 |
| 8 | 51 | SUNNYSIDE PHASE III | - | 1,339,231 |
| 9 | 51 | MALL INFRASTRUCTURE PROJECT | - | 401,084 |
| 10 | 51 | FOXGLENN/SKYVIEW WATERLINE | - | 861,862 |
| 11 | 51 | BLACK BART/SINGAUA HEIGHTS WATERLINE | - | 830,703 |
| 12 | 51 | RESERVE FOR REPLACEMENTS | - | 115,927 |
| 13 | 51 | HUMPHREYS WATERLINE | - | 5,942 |
| 14 | 52 | TOWN WELL #5 | - | 1,500,000 |
| 15 | 52 | WOODY MTN ARSENIC REMOVAL | - | 250,000 |
| | | TOTAL WATER | $ 1,269,603 | 7,097,691 |

SOURCES OF FUNDING

| | DIV | PROJECT | OPERATING | TOTAL |
|---|---|---|---|---|
| 1 | 47 | INNER BASIN PIPE | $ 129,382 | 129,382 |
| 2 | 47 | LAND ACQUISITION FUND | 20,000 | 20,000 |
| 3 | 51 | AMBERWOOD BOOSTER STATION | 318,262 | 318,262 |
| 4 | 51 | AGASSIZ/DUPONT/VERDE WATERLINE | 167,595 | 167,595 |
| 5 | 51 | COCONINO AVE. WATERLINE | 130,657 | 130,657 |
| 6 | 51 | LUCKY LANE WATERLINE - CARRYOVER | 33,473 | 33,473 |
| 7 | 51 | SUNNYSIDE PHASE II | 993,573 | 993,573 |
| 8 | 51 | SUNNYSIDE PHASE III | 1,339,231 | 1,339,231 |
| 9 | 51 | MALL INFRASTRUCTURE PROJECT | 401,084 | 401,084 |
| 10 | 51 | FOXGLENN/SKYVIEW WATERLINE | 861,862 | 861,862 |
| 11 | 51 | BLACK BART/SINGAUA HEIGHTS WATERLINE | 830,703 | 830,703 |
| 12 | 51 | RESERVE FOR REPLACEMENTS | 115,927 | 115,927 |
| 13 | 51 | HUMPHREYS WATERLINE | 5,942 | 5,942 |
| 14 | 52 | TOWN WELL #5 | 1,500,000 | 1,500,000 |
| 15 | 52 | WOODY MTN ARSENIC REMOVAL | 250,000 | 250,000 |
| | | TOTAL WATER | $ 7,097,691 | 7,097,691 |

WATER SYSTEM PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**WASTEWATER**

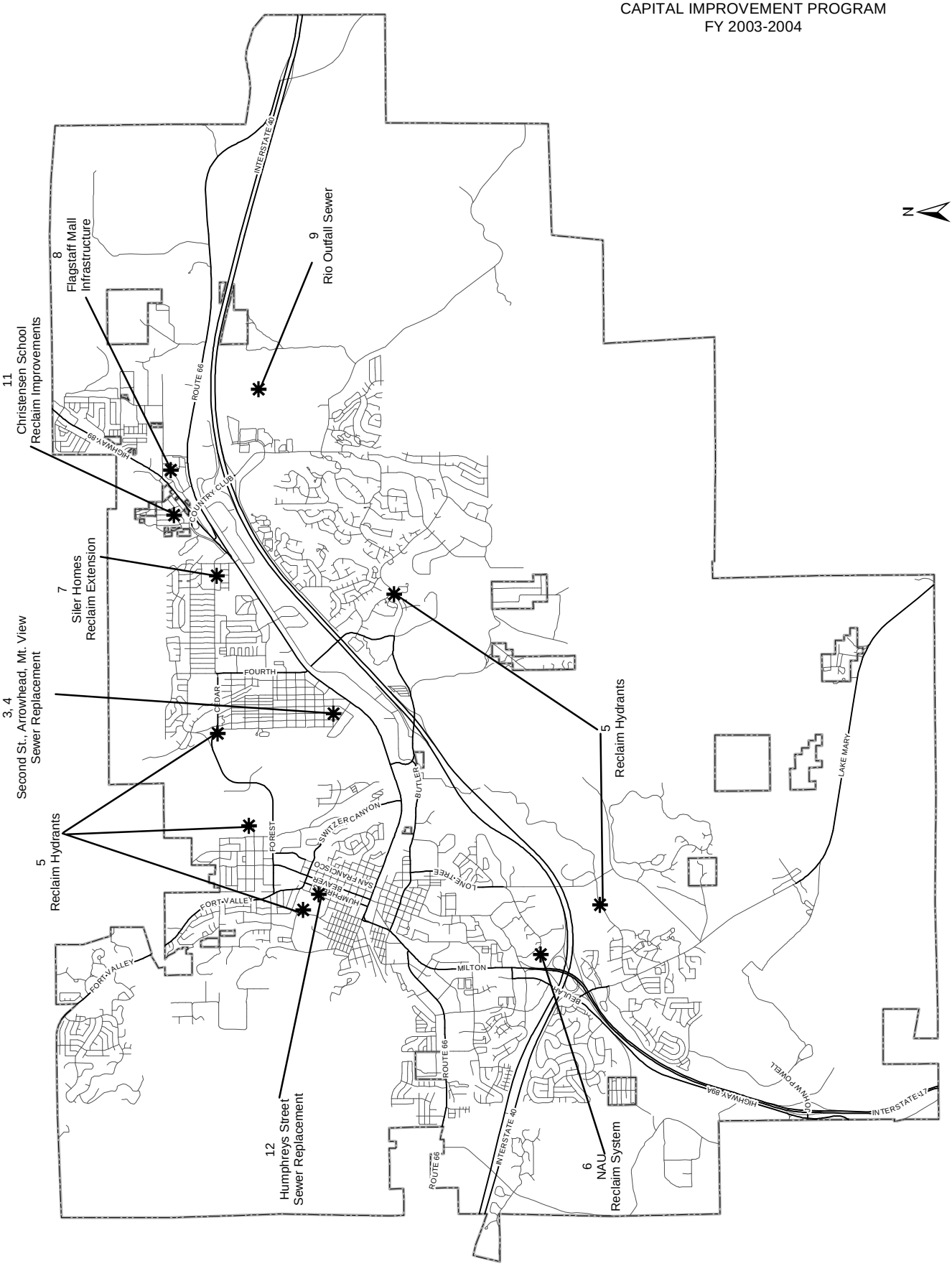
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 57 | WC UPGRADE/RECLAIM CONNECTION | $ - | 1,851,000 |
| 2 | 57 | LOADOUT STATION | - | 50,000 |
| 3 | 58 | SECOND STREET SEWER REPLACEMENT | 200,000 | 200,000 |
| 4 | 58 | ARROWHEAD/MT VIEW SEWER | 105,547 | 845,077 |
| 5 | 58 | RECLAIM HYDRANTS | - | 77,064 |
| 6 | 58 | NAU RECLAIM SYSTEM | - | 707,565 |
| 7 | 58 | SILER HOMES RECLAIM EXTENSION | - | 252,938 |
| 8 | 58 | MALL INFRASTRUCTURE | - | 406,084 |
| 9 | 58 | RIO OUTFALL | - | 236,402 |
| 10 | 58 | RESERVE FOR IMPROVEMENTS | - | 87,000 |
| 11 | 58 | CHRISTENSEN SCHOOL RECLAIM IMPROVEMENTS | - | 821,549 |
| 12 | 58 | HUMPHREYS SEWER | 5,835 | 5,835 |
| | | TOTAL WASTEWATER | $ 311,382 | 5,540,514 |

SOURCES OF FUNDING

| | DIV | PROJECT | OPERATING | TOTAL |
|---|---|---|---|---|
| 1 | 57 | WC UPGRADE/RECLAIM CONNECTION | $ 1,851,000 | 1,851,000 |
| 2 | 57 | LOADOUT STATION | 50,000 | 50,000 |
| 3 | 58 | SECOND STREET SEWER REPLACEMENT | 200,000 | 200,000 |
| 4 | 58 | ARROWHEAD/MT VIEW SEWER | 845,077 | 845,077 |
| 5 | 58 | RECLAIM HYDRANTS | 77,064 | 77,064 |
| 6 | 58 | NAU RECLAIM SYSTEM | 707,565 | 707,565 |
| 7 | 58 | SILER HOMES RECLAIM EXTENSION | 252,938 | 252,938 |
| 8 | 58 | MALL INFRASTRUCTURE | 406,084 | 406,084 |
| 9 | 58 | RIO OUTFALL | 236,402 | 236,402 |
| 10 | 58 | RESERVE FOR IMPROVEMENTS | 87,000 | 87,000 |
| 11 | 58 | CHRISTENSEN SCHOOL RECLAIM IMPROVEMENTS | 821,549 | 821,549 |
| 12 | 58 | HUMPHREYS SEWER | 5,835 | 5,835 |
| | | TOTAL WASTEWATER | $ 5,540,514 | $ 5,540,514 |

WASTEWATER SYSTEM PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**AIRPORT**

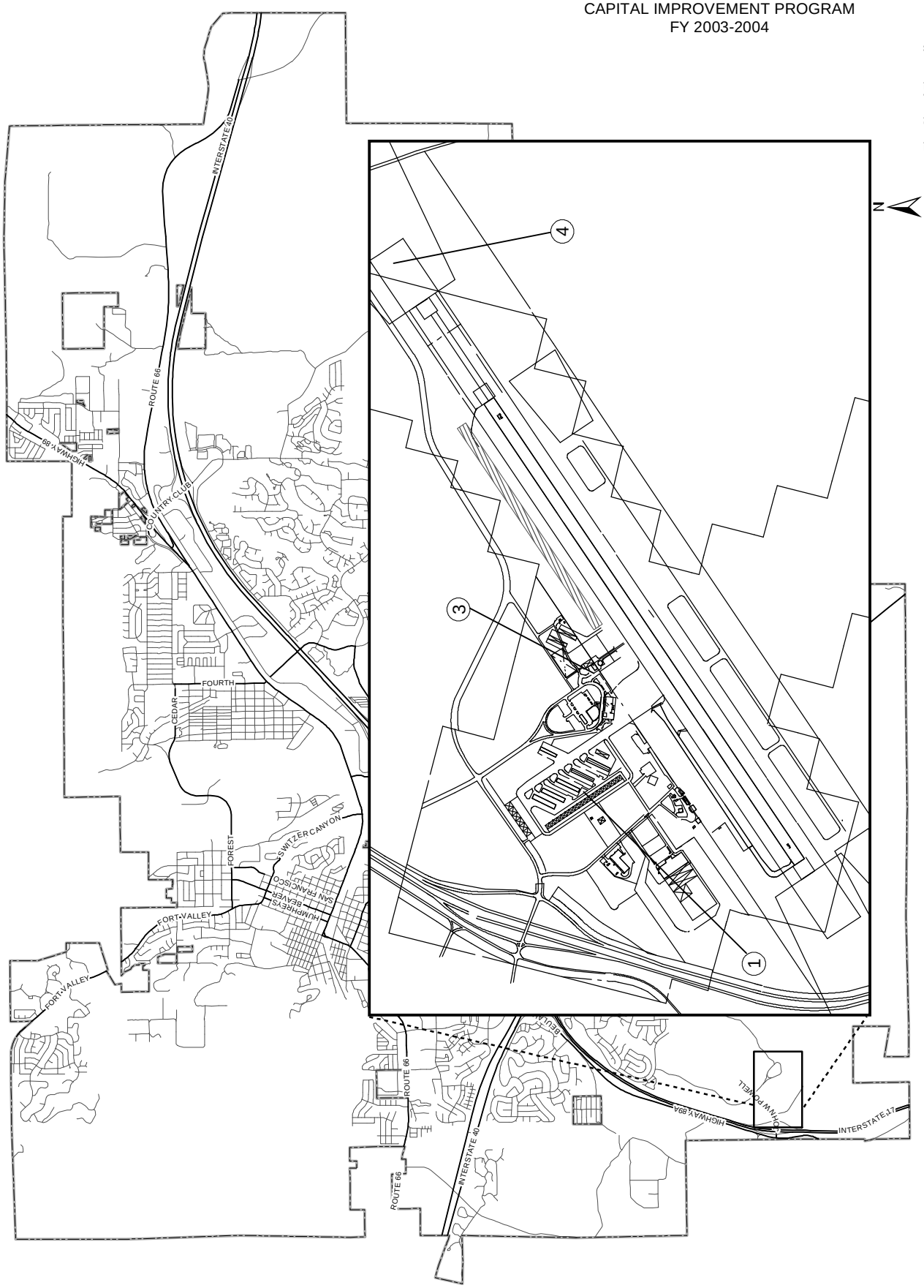
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 37 | DESIGN/BUILD BOX HANGARS AND SHADE | $ 1,838,144 | 2,524,144 |
| 2 | 37 | NEW MASTER PLAN AND NOISE STUDY | - | 266,436 |
| 3 | 37 | DESIGN/CONSTRUCT FIRE STATION | - | 702,315 |
| 4 | 37 | DESIGN/CONSTRUCT RUNWAY EXTENSION | 375,726 | 375,726 |
| | | TOTAL AIRPORT | $ 2,213,870 | 3,868,621 |

SOURCES OF FUNDING

| | DIV | PROJECT | GRANTS | OPERATING | OTHER | TOTAL |
|---|---|---|---|---|---|---|
| 1 | 37 | DESIGN/BUILD BOX HANGARS AND SHADE | $ - | - | 2,524,144 | 2,524,144 |
| 2 | 37 | NEW MASTER PLAN AND NOISE STUDY | 246,190 | 20,246 | - | 266,436 |
| 3 | 37 | DESIGN/CONSTRUCT FIRE STATION | 677,986 | 24,329 | - | 702,315 |
| 4 | 37 | DESIGN/CONSTRUCT RUNWAY EXTENSION | 358,931 | 16,795 | - | 375,726 |
| | | TOTAL AIRPORT | $ 1,283,107 | 61,370 | 2,524,144 | 3,868,621 |

PULLIAM AIRPORT PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**ENVIRONMENTAL SERVICES**

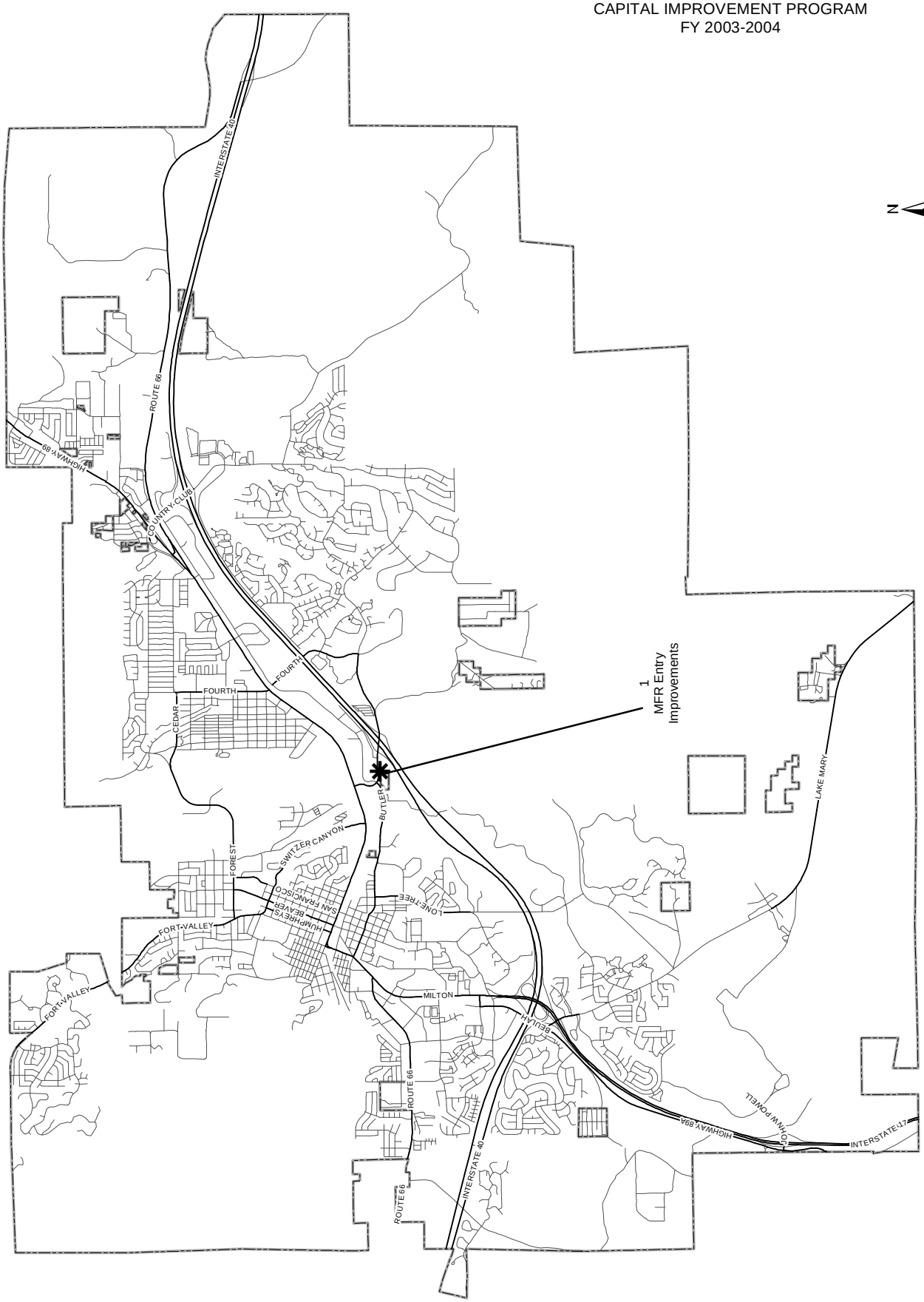
APPROPRIATIONS

| | DIV | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 41 | MATERIALS RECOVERY FACILITY SITE ENTRY | $ 240,000 | 320,000 |
| 2 | 41 | LANDFILL CLOSURE SEASIDE | - | 500,000 |
| | | TOTAL ENVIRONMENTAL SERVICES | $ 240,000 | 820,000 |

SOURCES OF FUNDING

| | DIV | PROJECT | OPERATING | OTHER | TOTAL |
|---|---|---|---|---|---|
| 1 | 41 | MATERIALS RECOVERY FACILITY | $ 240,000 | 80,000 | 320,000 |
| 2 | 41 | LANDFILL CLOSURE SEASIDE | 500,000 | - | 500,000 |
| | | TOTAL ENVIRONMENTAL SERVICES | $ 740,000 | 80,000 | 820,000 |

ENVIRONMENTAL SERVICES PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



SCHEDULE OF CAPITAL FISCAL YEAR 2003-2004

**STORMWATER UTILITY**

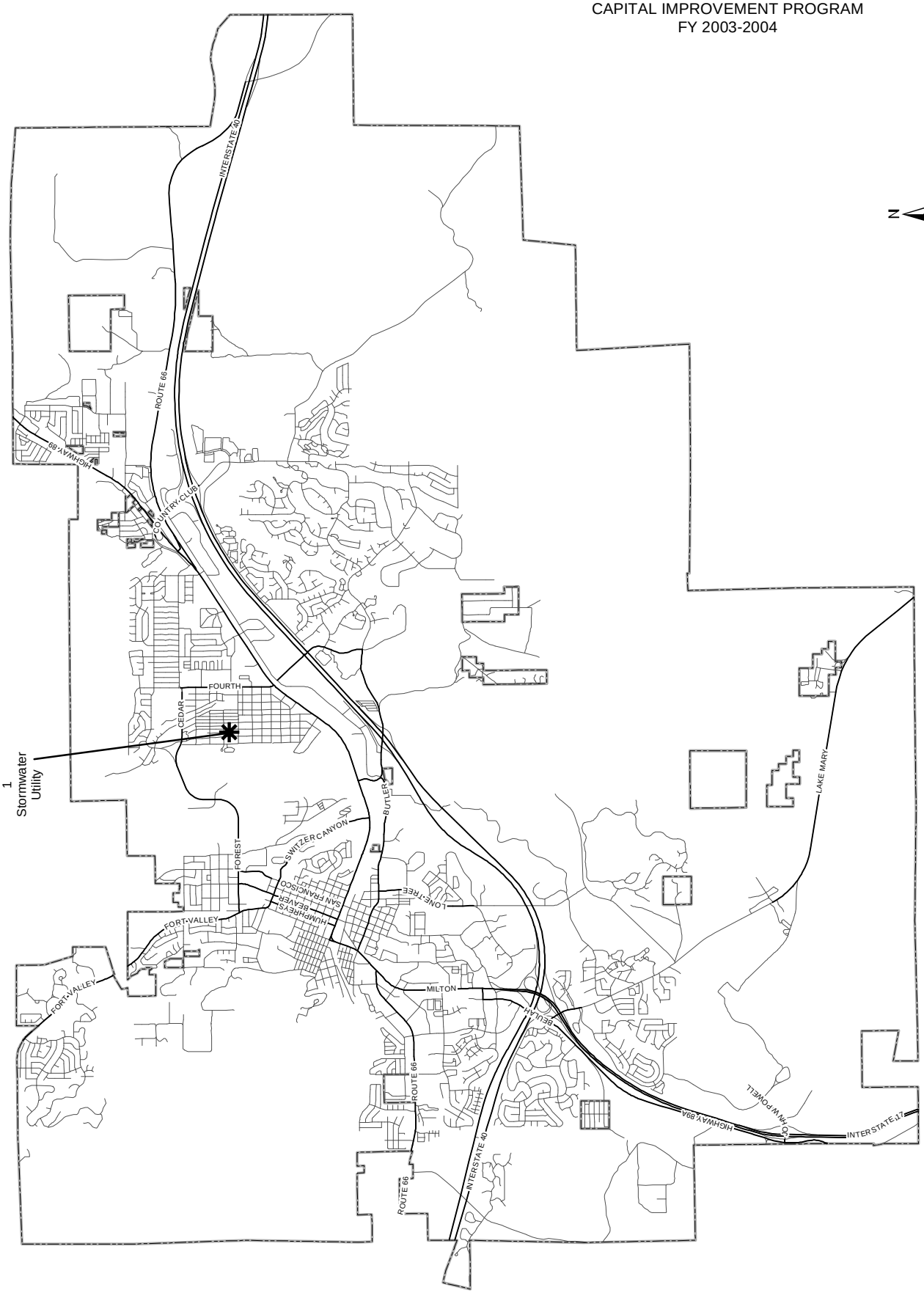
APPROPRIATIONS

| DIV | | PROJECT | CARRY FY 2003 | BUDGET FY 2004 |
|---|---|---|---|---|
| 1 | 99 | 6TH AVENUE DETENTION BASIN | $ - | 215,000 |
| | | TOTAL STORMWATER UTILITY | $ - | 215,000 |

SOURCES OF FUNDING

| DIV | | PROJECT | OPERATING | OTHER | TOTAL |
|---|---|---|---|---|---|
| 1 | 99 | 6TH AVENUE DETENTION BASIN | $ 75,000 | 140,000 | 215,000 |
| | | TOTAL STORMWATER UTILITY | $ 75,000 | 140,000 | 215,000 |

STORMWATER UTILITY PROJECTS
CAPITAL IMPROVEMENT PROGRAM
FY 2003-2004



## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## GENERAL GOVERNMENT

**1. Air Conditioning at the Main Library**
Install Central Air Conditioning at the Main Library. Annual Maintenance costs estimated to be approximately $500.

**2. Fire Training Center/Tower Relocation**
A multi-purpose training center that provides the opportunity for firefighters to train and enhance skills. Operations and Maintenance costs estimated to be $50,000.

**3. Relocate 4 Fire Stations**
Relocate 4 Fire Stations to more centralized locations providing improved response times, greater availability and more evenly distributed call volume. Operations and maintenance costs estimated to be $320,000 annually for all four stations combined.

**4. USGS Facilities**
Construction of USGS Buildings, which will in turn be leased back to GSA. No O&M costs incurred by the City of Flagstaff.

**5. Arroyo Park Improvements**
Develop existing acreage to include lighting an existing ball field and adding paved parking, playground, courts, picnic area, walkways, etc. Annual O&M costs estimated to be $16,720.

**6. Buffalo Park Improvements**
Pave parking area, entryway improvement; build permanent restrooms, additional picnic areas. Annual O&M costs estimated to be $8,360.

**7. Bushmaster Park Land Acquisition/Expansion**
Acquire north side (Lockett) street frontage property/lots. No O&M costs anticipated at this time.

**8. Cheshire Park Improvements**
Develop approximately 8 acres of park to include turf/soccer field, walkways, Ramada, playground, and parking lot. Annual O&M costs estimated to be $58,520.

**9. Christensen Park Land Acquisition/Expansion**
Acquisition of USFS land to provide park access and visible frontage – approximately 5 acres. O&M costs estimated to be $250 annually.

**10. Clay Basin West Park Development**
Development of community Park, including Soccer fields, Ramadas, Picnic Areas, Playgrounds, Walkways, Nature Trails, Parking, etc. Annual O&M costs estimated to be $85,800.

**11. Continental Regional Park Development**
Development of Regional Park including Soccer Fields, Trails, Ramadas, Playgrounds, Dog Park, Parking, BMX, Disc Golf, Maintenance Shop, etc. Annual O&M costs estimated to be $250,000.

**12. Joel Montalvo Park Improvements**
Upgraded Parking and Landscaping with potential expansion onto the complete park property due to future fire station relocation.

**13. Lake Mary Land Acquisition – Phase II**
Acquisition of USFS Land for regional park development – Phase II purchase. Approximately 115 acres. Estimate Annual O&M costs are $1,000.

**14. Lake Mary Regional Park Developments – Phase I**
Development of Regional Park including infrastructure, playgrounds, ramadas, skate track, inline hockey, outdoor courts, parking, trails and walkways, etc. Park may also serve as site for future recreation facilities. Estimated annual O&M costs are $148,400.

**15. McPherson Park Improvements**
Renovate existing park features and provide additional amenities, including outdoor courts, ramadas/picnicking, trails, enhanced parking, etc. $25,080 is the estimated annual O&M costs.

**16. Paradise Area Land Acquisition**
Acquisition of USFS Land for Neighborhood Park – approximately 7 acres. Annual O&M costs are estimated to be $250.

**17. Sunnyside Park Acquisition & Development**
Acquire Land and develop Neighborhood Park for community gathering and events similar to Wheeler Park. Annual O&M costs estimated to be $34,020.

**18. Thorpe Park Improvements – Phase II**
Selected phase II renovations and improvements, which may include relocating maintenance shop, new skate track, BMX, ramadas, lights for soccer field, parking lots. Estimated O&M costs annually are $33,440.

**19. Woodlands Village Park Land Acquisition**
Acquire approximately 5 acres of land for Neighborhood Park. Annual O&M costs estimated to be $250.

**20. New City Shop Facility**
The existing shop facility is outdated; over crowded and has little available parking. Annual O&M costs are estimated to be $250,000.

**21. Cemetery Entrance**
Construct new entrance – add turn lane on Lone Tree Rd., bridge over the Sinclair wash, curb & gutter, gates, landscaping and signage. Estimated Annual O&M costs are $3,000.

**22. Cemetery Office Addition**
Add 24' X 38' building addition for new office, family meeting area, employee break room, showers and restrooms. Annual O&M costs estimated to be $4,000.

**23. ACM Facility Testing and Surveys**
Surveys and testing at existing or new City Facilities for Asbestos and other potential contaminates. No O&M costs associated with this activity.

**24. Asbestos Abatement**
Asbestos abatement in city facilities to facilitate operations and maintenance and/or minor building renovations. No O&M costs associated with this activity.

**25. Environmental Soils Remediation**
Investigation and remediation of contaminated soils at former fueling facilities, underground storage tanks and other contaminated soils. No O&M costs associated with this activity.

**26. Underground Storage Tank Removal**
Program established to remove underground storage tanks from City properties. No O&M costs associated with this activity.

**27. Adult Center Expansion**
Enlarge building by approximately 22,000 sq. ft to include a gymnasium, activity rooms, etc. Annual O&M costs estimated to be $18,000.

**28. Aquatic Center**
Development of approximately 45,000 sq. ft. aquatic center to include leisure pool, lifestyle pool, and competitive pool components. Estimated Annual O&M costs are $395,000.

**29. Lighted Softball Complex**
Build tournament quality Adult Softball Complex, includes fields, lights, concession and announcer areas, and restrooms. Annual O&M costs estimated to be $158,760.

**30. Multi Purpose Recreation Center**
Development of approximately 50,000 sq. ft. recreation center, including indoor courts (basketball, volleyball, soccer), activity and meeting rooms, and administrative space. Annual O&M costs estimated to be $325,000.

**31. Municipal Golf Course**
Development of 18 hole golf course, driving range, practice tees and clubhouse. O&M costs yet to be determined.

**32. Snow Play Area**
Develop a snow play area. Estimated annual O&M costs are $11,440.

**33. Annual General Drainage**
Design and Construct Drainage projects to resolve identified drainage problems.

**34. Fanning Drive Wash Erosion Control**
Design and Construction of channel improvements, grade control, and channel bank erosion control.

**35. Malapais Lane Storm Drain**
Design and construction of new storm drain and drainage inlets.

**36. Rio De Flag Food Control Project**
In conjunction with the US Army Corps of Engineers, the project consists of design and construction of flood damage reduction improvements on the Rio De Flag and Clay Avenue Wash as identified in the Feasibility Study and Environmental Impact Study.

**37. University Heights Drive South Culvert** Replacement
Design and construction of new concrete box culverts to replace existing culverts.

**38. West Street Wash Detention Facility**
Design and construction of a multi-use detention facility.

**39. City Court Facility**
New 15,000 sq. ft. City Court Facility

**40. City Hall Annex**
10,000 sq. ft. of additional city office space.

**41. Downtown Gateway West Parking Garage**
New parking garage for Downtown that will serve new developments, existing downtown businesses and City Hall.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## STREETS/TRANSPORTATION

**1. ADA Compliance**
Replacement of non-conforming sidewalk and handicap ramps within public right-of-way.

**2. Annual Street Maintenance**
Annual crack sealing, seal coating and asphalt overlay.

**3. Minor Traffic Improvements**
Annual appropriation to fund street capacity, safety or Operational improvements (i.e. Traffic signals, turn lanes, etc.)

**4. Reserves for Improvements - Streets**
Annual allocation for unprogrammed street improvements and/or City participation in projects of other agencies (IE. ADOT, BNSF, NAU).

**5. Route 66 Bus Pullouts – Phase II, III and IV**
Construction of Bus Pullouts, shelter pad, right-of-way as needed, and reconstruction of sidewalks.

**6. Sidewalk Replacement Program**
Provides replacement of curb, gutter and sidewalk in cases where property owners contribute 50% of replacement costs.

**7. Signal Synchronization - ATMS**
Installation of Advanced Traffic Management System (ATMS) computer hardware and software, and fiber optic communications in loop around downtown.

**8. Signal Synchronization**
Installation of simultaneous synchronized clocks in all signals, development and implementation of timing plans. Estimated annual O&M costs are $100,000.

**9. Southside Traffic Improvements**
Provide traffic signals and pedestrian improvements at Cottage Ave and Benton Ave intersections, potential streetscape improvements associated with the Southside redevelopment related to the Rio De Flag Flood control project. Annual O&M costs are estimated to be $6,800.

**10. Sunnyside Streets**
Street and Drainage construction throughout Sunnyside neighborhood in conjunction with utility replacements. Annual O&M costs are estimated to be $1,500.

**11. Traffic Diverter at O'Leary**
Design and construct raised, landscaped traffic diverter on South O'Leary St. at Butler Ave. Annual O&M costs Estimated to be $500.

**12. Fourth Street Rail Crossing**
The connection of existing 4th Street from Rt. 66 to Huntington/Industrial Drive via a grade separated crossing.

**13. Annual Street Maintenance**
Increased pavement life cycle program. Increased maintenance costs and mercury lights replacement.

**14. Brannen Avenue Paving**
Class III street 800' in length. Project needs sidewalk, curb, and gutter (on both sides) and pavement. Street has commercial traffic mainly. Drainage-drains into Colorado Street. Annual O&M costs estimated to be $606.

**15. Butler Ave/4th Street Signal**
Installation of new traffic signals.

**16. Butler Avenue Bike Lanes**
Widen 5,500 ft. of Butler Avenue by 7' to minimum 33' to accommodate two 4.5 ft. minimum bike lanes and two traffic lanes.

**17. Commerce Avenue Paving**
Class III Street, 1500' in length, needs curb, gutter, and asphalt and drainage. Existing surrounding improvements include; curb, gutter and sidewalks. Estimated annual O&M costs are $1,136.

**18. Corridor Studies – Lone Tree & West Arrowhead**
Identification of improvements required for Lone Tree Road – to be implemented under Lone Tree Road reconstruction project.

**19. Country Club/Oakmont**
Intersection improvement of vertical alignment correction.

**20. East Flagstaff Reinvestment**
Empire Avenue Extension, Dodge Avenue Extension and the Mall Infrastructure. Shared funding with Westcor for the development of the roadway system through the mall including the redevelopment area. Includes the extension of Empire Avenue from Dakota Street to US 89 and the extension of Dodge

Avenue to old East Route 66. Annual O&M costs are estimated to be $10,000.

**21. Gabel Street Paving**
Class II Street, 300' in length, project needs curb, gutter and pavement. The street leads to a recycling plant. Annual O&M costs estimated to be $227.

**22. Huntington Drive Improvements**
Construct edge improvements (A.C., curb and gutter, sidewalk) to complete Huntington Drive To a COF type II roadway, between 2149 E. Huntington and Bronco Way; No landscape Anticipated. Funding includes southerly edge improvements from Bronco Way to Rush Truck Center as currently under design with Fourth Street Rail crossing project. Estimated O&M costs are $2,940 annually.

**23. I-40 T.I. Planning Studies**
Studies to determine the viability of traffic interchanges along I-40 at Lone Tree Road and 4th Street.

**24. Industrial Drive Paving**
Class II, 4700' in length, needs curb, gutter and asphalt. 50' on each side of Eagle Mountain Drive has curb and gutter (south side of the road), and asphalt.

**25. Killip School**
Landscaping in the median

**26. Lake Mary Road Bike Lanes**
Widen the rural section of Lake Mary Road to min. 33-ft. to accommodate two 4.5-ft. min. bike lanes and two traffic lanes.

**27. Lone Tree Road Reconstruction**
Reconstruction of Lone Tree Road (on existing alignment) from south of Sawmill To Zuni – Actual project to be defined by corridor study to be performed in FY 2004. Annual O&M costs estimated to be $2,500.

**28. Marshall Elementary Sidewalk**
Install new curb & gutter and sidewalk on the east side of Bonito Drive from Dale Avenue to Santa Fe Avenue.

**29. New Traffic Signal PGM**
Various traffic signal installations.

**30. No Name Street Paving**
Class III, 1400' in length, needs curb, gutter, sidewalks and asphalt. Located Adjacent to the county yard and is a hill flowing from Empire Avenue to Penstock. Annual O&M costs estimated to be $1,061.

**31. Penstock Avenue Paving**
Class III, 1500' in length, needs curb, gutter, sidewalk, drainage and asphalt. Annual O&M costs estimated to be $1,136.

**32. Preston Road Paving**
Class III Street, 700' in length. Needs curb, gutter, asphalt and drainage. Annual O&M costs estimated to be $530.

**33. Route 66 Bike Lanes - East**
Reconstruct the existing shoulders – mill and replace on both sides for 25,600 ft. Repave 8' wide with new ADOT design rumble strips (min. 6-ft. clear paved shoulder).

**34. Route 66 Bike Lanes – West re-stripe urban** sections with 4.5-ft. shoulder. Add pavement and re-stripe as necessary for continuous paved shoulder in the rural sections. Total length is 10,500'.

**35. Sechrist Elementary/Fort Valley Road Corridor**
Replace 4' sidewalk on the west side of Fort Valley Road from Navajo Road to Stevanna Way with a new 6' sidewalk.

**36. Soliere Avenue Extension**
Provide 3-lane roadway extension to S. Fourth Street with provision for traffic signal and turn lanes on Fourth Street. Annual O&M costs estimated to be $1,500.

**37. Soliere Avenue Bike Lanes**
Widen 3800 ft. of Soliere Avenue by 6ft. to min. 33ft. to accommodate two 4.5 feet minimum bike lanes and two traffic lanes.

**38. South Beaver Elementary**
This project will improve pedestrian and bike facilities and provide a school drop-off zone. Traffic calming and circulation on Elery between Beaver Street and San Francisco Street will be evaluated.

**39. Steves Blvd./Lakin Realign**
Reconfiguration of Steves Blvd./Lakin Dr. intersection to allow for thru movements along Steves Blvd. and Lakin Dr. and including a dedicated right turn lane for southbound Steves Blvd. Approach to Rt. 66. RequiresTraffic signal modifications at Rt. 66. Annual O&M costs estimated to be $500.

**40. Thomas/Lockett Intersection**
New intersection, sidewalk and drainage improvements.

**41. Thorpe Road Edge Improvements**

Curb, gutter and sidewalk on north and south sides of Thorpe Road.

**42. Traffic Signal Synchronization**
Synchronization of Signal runs along major corridor throughout Flagstaff.

**43. West Rt. 66 Widening at Woodlands Village Blvd.**
Complete Type I Roadway and edge improvements (curb, gutter and sidewalk) at all intersection approaches. Estimated Annual O&M costs are $750.

**44. Weitzel School**
Replace curb, gutter and sidewalk adjacent to Weitzel School.

**45. West/Arrowhead Improvements**
Provide design and construction of roadway and pedestrian improvements in accordance with Street section requirements to be identified by the West/Arrowhead corridor study. Annual O&M estimated to be $2,600.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## BBB

**1. ADOT Gateway and Freeway Corridor**
Design and construct in partnership with ADOT, Gateway installations at major entries into the City and freeway corridor improvements as warranted and approved. Annual 0&M estimated to be $500.

**2. McMillan Mesa Open Space**
Secure McMillan Mesa as open space with the City of Flagstaff allowing "paste back" development along the western edge. Annual O&M estimated to be $14,000.

**3. Neighborhood Open Space and Flagstaff Urban Trails**
Acquire 750-1000 acres of core open space. Annual O&M estimated to be $14,000.

**4. Open Space Rehabilitation/Enhancement**
Rehabilitation and enhancement as needed of city-owned open space corridors. Usually in connection with planned FUTS projects. Rehabilitation has included environmental remediation and reclamation, Vehicle access controls, identification monuments and map of city-owned open space.

**5. Redevelopment Opportunity Fund**
Contribution to Redevelopment planning, design and Projects.

**6. Regional Open Space Projects**
Secure Picture Canyon and Observatory Mesa Open Space. Annual O&M estimated to be $12,000.

**7. Rio de Flag Corridor**
City portion of Corps of Engineers project. Enhancements only: FUTS, Landscaping, Hardscape, Bridge enhancements, Right of Way. Annual O&M costs estimated to be $4,000.

**8. Route 66 Streetscape: Enterprise to Arrowhead**
Design and reconstruct multi-use path to current AASHTO standards.

**9. Route 66 Streetscape: Fanning to Mall**
Design and construct 10' wide multi-use path, minor landscaping and related improvements. Estimated annual O&M costs are $3,000.

**10. Route 66: Elden to San Francisco**
Stabilize and partially restore historic locomotive and tender including removal of lead paint, repainting and miscellaneous other items.

**11. Special Projects**
Annual program covering small projects and partnered contributions throughout the City. Also includes some Clean and Green projects.

**12. US 89 Streetscape**
Streetscape and median landscaping as warranted and practical. New 10' wide paved multi-use path northeast side. Also includes gateway installation near Snowflake. Includes School connection Annual O&M estimated to be $10,000.

**13. FUTS ROW and Open Space Opportunity**
Acquisition of Right of Way for planned future FUTS projects.

**14. FUTS: 4th Street – Butler to Route 66**
Standard 10' wide paved multi-use path. Does not include modification to ADOT Bridge over I-40. Annual O&M estimated to be $2,000.

**15. FUTS: Airport Area Connections across I-17**
Standard 10' aggregate trail and related work. Utilize existing ADOT box under I-17 if feasible. Possible improvements across existing airport TI Bridge. Annual O&M costs estimated to be $3,000.

**16. FUTS: AZ Trail, Foot of Babbitt Way to Butler**

Standard 10' packed aggregate trail and related work. Utilize existing ADOT box under I-17 if feasible. Annual O&M costs estimated to be $2,000.

**17. Bow and Arrow Wash Trail**
Standard 10' packed aggregate Trail and related work. Estimated O&M costs annually are $10,000.

**18. FUTS: Downtown Rio Corridor**
San Francisco to Birch Standard 10' paved multi-use path. Coordinate with Rio Project. City responsibility is paving only. Annual O&M estimated to be $2,000.

**19. East Flank McMillan Mesa**
Standard 10' paved multi-use path and related work. ADOT coordination under I-40. Alignment not set North of Pine Knoll Drive – approximately 1.5 miles. Annual O&M costs estimated to be $4,000.

**20. Hospital Link**
Standard 10' packed aggregate trail with related scope work. Approximately ½ miles. Annual O&M costs estimated to be $1,000.

**21. Lonetree Corridor**
Standard 10' paved multi-use path and related work. ADOT coordination under I-40. Annual O&M estimated to be $4,000.

**22. McMillan Mesa System**
Standard 10' aggregate surface and slope stabilization. Includes two planned bridges over cedar, one east of Turquoise, the other north of Gemini. Annual O&M costs are $5,000.

**23. MNA Link to USFS System**
Standard 10' aggregate surface and related work. Annual O&M costs estimated to be $1,000.

**24. Rio De Flag North: Crescent to Cheshire**
Standard 10' aggregate trail with bridge over Rio at MNA and related work. Annual O&M estimated to be $4,000.

**25. FUTS: Sinclair Wash Trail to Woody Mountain Road**
Design and construct 10' wide multi-use path and related improvements. Annual O&M estimated to be $3,000.

**26. FUTS: Southside BNSF, West Village to Rio**
Standard 10' path, proposed new ped-bike under crossing at Walnut, new steel bridge north or south side of RR at Sitgreaves, length approximately 2 miles (includes 7559 to consolidate projects). Annual O&M maintenance estimated to be $5,000.

**27. FUTS: Switzer Wash Trail**
Standard 10' aggregate trail and related work. Utilize existing freeway culvert box. Annual O&M costs estimated to be $2,000.

**28. FUTS: Tunnel Springs Trail**
Standard 10' aggregate surface and related work. Includes mitigations at RR Bridge. Annual O&M estimated to be $5,000.

**29. FUTS: University Highlands to Sinclair Wash Trail**
Design and construct 10' wide multi-use path and related improvements. Annual O&M estimated to be $2,000.

**30. FUTS: University Highlands to Woody MTN Road**
Design and construct 10' wide multi-use path and related improvements. Annual O&M costs estimated to be $2,000.

**31. FUTS: US 180 Multi-Use Path- Forest to Fremont**
10' paved path with some landscaping. ADOT project with City coordination and oversight. Annual maintenance estimated to be $5,000.

**32. Lake Mary Road – Beulah to Ponderosa Trails Park**
Standard 10' paved multi-use path and related work. Length approximately 1 mile. Annual O&M estimated to be $3,000.

**33. Aquatic Center Design and Engineering**
Create site-specific feasibility and architectural-construction plans. Center is anticipated at over 45,000 +/- SF with leisure, lifestyle and competitive aquatic components.

**34. Cheshire Park Land Acquisition/Expansion**
Purchase 8+/- acres of land to expand existing neighborhood park. Annual O&M costs estimated to be $500.

**35. Christensen School Field Improvements**
Improve Turf/field conditions to provide safe and accessible public recreation/soccer use. Annual O&M estimated to be $35,000.

**36. Continental Park Land Acquisition/Expansion**
Acquisition of 100+/- acres of land to expand Community Park to regional category. Annual O&M costs estimated to be $1,000.

**37. Foxglenn Park Improvements**
Development of 22 unimproved acres to complete the 28 acre park, including turf, playground, ramadas, restroom, parking lot, skate track,

walkways and landscaping. Annual O&M costs are estimated to be $250,000.

**38. Lake Mary Land Acquisition – Phase I**
Acquisition of USFS land for a regional park development. Phase 1 purchase consists of 127+/- acres. Annual O&M costs are estimated to be $1,000.

**39. McMillan Mesa Park**
Development to improve existing 3-acre park. Annual O&M costs are estimated to be $21,000.

**40. Thomas School Field Improvements**
Improve field/turf to provide safe and accessible public recreation/soccer use. Annual O&M costs are estimated to be $24,000.

**41. Thorpe Park Improvements**
Thorpe Park Master Plan and Phase I renovation project to improve existing softball fields, restroom, parking, walkways, pond, etc. (central section of park).

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## WATER

**1. Inner Basin Pipeline**
Replace approximately 14 miles of 14" and 16" concrete pipe with 16" ductile iron pipe. City crews replace approximately ½ mile each year and there is about 9 miles remaining to replace.

**2. 27" Pipeline Replacement (LM Plant to Town)**
Replacement of old 27" steel/concrete pipe that is not properly bedded.

**3. Agassiz/Dupont/Verde Waterline**
Replace approximately 1,725 feet of 2" galvanized waterline with 8" PVC main and add two fire hydrants.

**4. Aspen Waterline (Sitgreaves/Aztec)**
Replace approximately 1,400 feet of 4" waterline with 8" PVC main.

**5. Beaver Street Waterline (Phoenix to Dupont)**
Replace approximately 1,400 feet of 4" cast iron pipe with 8" PVC main.

**6. Benton/SF Alley/Elden Waterline**
Replace approximately 900 feet of 2" galvanized lines with 8" PVC mains; add hydrants on Benton and Elden.

**7. Black Bart/Sinagua Heights Waterline**
Install approximately 4,200 feet of 18" pipe and install one pressure reducing station.

**8. CC College to NAU Waterline**
Approximately 1,600 feet of 12" waterline from Coconino Community College to the NAU system.

**9. Coconino Avenue Waterline**
Replace approximately 820 feet of 2" and 4" pipe with 8" PVC.

**10. Elm Street Waterline**
Replace approximately 620 feet of 2" pipe with an 8" PVC main.

**11. Foxglenn/Skyview Waterline**
Install approximately 5,200 feet of 18" pipe.

**12. Franklin Waterline – Beaver to Lone Tree**
Replace 2" and 4" galvanized pipe with 8" PVC and add fire hydrant. Approximately 2,260' of new main.

**13. Mohawk Drive Waterline**
Replace approximately 380 feet of 2" pipe with 8" PVC.

**14. N. San Francisco Alley Service Replacements**
Replace 12 service lines to front of homes to abandon old line in alley.

**15. Park Street Waterline (Santa Fe to Dale)**
Replace 1,400 feet of existing 2" cast iron pipe with 8" PVC main.

**16. Pinal/Papago Alley Waterline**
Replace approximately 695 feet of 2" pipe with 8" PVC waterline.

**17. Ponderosa Trails to Airport Waterline**
Install approximately 3,000 feet of 12" waterline from the existing 12" Ponderosa Trails waterline to the new Ft. Tuthill waterline.

**18. Radio Read Meters**
Conversion of 1,000 water meters to radio read for pilot test.

**19. Reserves for Improvements**
Annual Reserve for Unanticipated Line Replacements and over sizing that may occur.

**20. Reservoir Filtration Plant to Turquoise**
Water Line replaces approximately 11,600' of 16" waterline with 18" PVC main.

**21. Sunnyside Improvements**
Replacement of undersized waterlines in Sunnyside. Project includes drainage, sewer, sidewalk, and street improvements in locations where waterlines are being replaced.

**22. Talkington/Lynn/Elizabeth Waterline**
Replace approximately 1,800 feet of 2" galvanized mains with 8" PVC.

**23. Thomas Park Waterline**
Relocate approximately 650 feet of 12" waterline that was not installed in existing adjacent easement.

**24. Tombstone Ave./Alley Waterline**
Replace approximately 625 feet of 2" and ¾" pipe with 8" PVC main.

**25. Walapai Drive Alley Waterline**
Replace approximately 900 feet of 2" pipe with 8" PVC main.

**26. Clarifier Drive Assemblies**
Replace existing clarifier drive units with "oil free" drive equipment and collector system. Annual O&M estimated to be $200.

**27. Flocculator Drive Assemblies**
Convert flocculators to lightweight poly paddles, individual VFD drives and exterior mounted sprockets, drive chains, and related equipment. Annual O&M estimated to be $200.

**28. Gas Chromatograph**
Purchase of gas chromatograph unit for lab.

**29. Lake Mary Wellfield – LM #2 12" Waterline**
Design and construct a 12" pipeline from LM #2 to raw water pump station. Abandon existing line.

**30. SCADA Upgrades**
Upgrade of SCADA system to keep with improving technology.

**31. Water Production Lines**
Design, drilling and equipping of additional water wells. Annual O&M costs estimated to be $200,000.

**32. Water System Optimization**
Funds budgeted for continuization of EMA optimization process and automation of water treatment processes. Include computer hardware for CMMS, training and skill based pay.

**33. Water System Vulnerability Assessment**
Complete vulnerability assessment to determine security Weakness in the city water system.

**34. Woody Mountain Arsenic Removal**
Arsenic removal equipment for Woody Mountain Wells.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## WASTEWATER

**1. Additional Digestor/Wildcat**
Additional Digestor for solids treatment.
Annual O&M costs estimated to be $3,600.

**2. Coat Wildcat Digestors**
Apply protective coating to interior walls of two digestors. Includes raising the floating covers.

**3. EMA System Improvements**
Funds budgeted for automation of wastewater treatment process.

**4. Grease Treatment Tank**
Design and construction of an additional grease treatment tank to handle restaurant grease that is hauled into the plant. Annual O&M costs estimated to be $3,000.

**5. Paint Buffalo Park Reservoir**
Repaint the exterior of Buffalo Park tank.

**6. Reclaim System Expansion**
Reclaim System Expansion.

**7. Replacement Dredge**
Replacement of sludge removal dredge. Used to remove sludge from stabilization basins. Annual O&M costs estimated to be $4,000.

**8. Rio Plant Additional Filter**
Addition of two tertiary dual media filters to plant. Filters to be enclosed. Project includes design and construction. Annual O&M costs estimated to be $5,000.

**9. Rio Plant Chip seal**
Chip seal roadways around Rio plant.

**10. Rio Plant Clarifier/Skimmer Modification**
Modification of secondary clarifier skimmer mechanism to a conventional national Hydro mechanism.

**11. Rio Plant SCADA**
Upgrade of SCADA system for plant.

**12. Rio Plant UPS**
Replacement un-interruptible power supply for the SCADA system.

**13. Wildcat Blast and Mortar Wash**
Sandblasting and replacing the finish coat of mortar wash on the exterior of the buildings.

**14. Wildcat Boiler Replacement**
Replacement of Cleaver Brooks Boiler. Annual O&M costs estimated to be $1,000.

**15. Wildcat Hill Plant – Coating of Secondary**
Clarifier application of protective coating on secondary clarifiers.

**16. Wildcat Hill Plant – Loadout Replacement**
Relocation of reclaimed water loadout facility

**17. Wildcat Hill Plant I - Crackseal**
Roadway crackseal.

**18. Wildcat Hill Plant II - Crack seal**
Roadway crack seal.

**19. Wildcat Hill Wastewater Plant**
Roadway Crack and chip seal.

**20. Wildcat Piping Replacement**
Replacement of gas piping throughout the plant.

**21. Wildcat Primary Clarifier Coating**
Protective coating of primary clarifier basins.

**22. Wildcat Treatment Upgrade/Reclaim Expansion**
Upgrade plant to have nitrogen removal – Class reclaimed water. Annual O&M costs estimated to be $235,000.

**23. Wastewater Plant Expansion**
Design and construction of expansion to accommodate increase sewage flows. Determination of where plant will be is based on where future development takes place.

**24. Arrowhead/MTN View Sewer Replacement**
Replacement of approximately 5,400' of 6" sewer along Arrowhead and Mtn. View from MH 9-37 to MH 9-38 to MH 9-12 to MH 9-33.

**25. Butler/Ellery Sewer**
Replacement of approximately 1,900 feet.

**26. Cherry Hill Sewer Replacement**
Replacement of approximately 2,040 feet of sewer.

**27. Circle View Sewer**
Replacement of approximately 1,000 feet of sewer.

**28. Continental Outfall Sewer**
Upsize line to 33" for approximately 1,400 feet between manholes M17-008 downstream to MH 17-001.

**29. Hillside Sewer Replacement**
Replacement of approximately 400 feet of sewer.

**30. Huntington/Old Sewer Plant Upsize**
Upsize approximately 2,200' of 21" and 24" VCP to 30" PVC sewer.

**31. KCLS Sewer Extension**
Replacement of approximately 200 feet of 8" diameter sewer.

**32. Lower Greenlaw Sewer Replacement**
Replacement of approximately 1,903 feet of sewer between several manholes.

**33. Mike's Pike Sewer Replacement**
Replacement of approximately 1,400 feet of sewer.

**34. NAU Reclaim System**
Installation of approximately 15,000 feet of various sized reclaimed water lines to convert the NAU campus to reclaimed water use.

**35. North Sunnyside Sewer Replacement**
Replacement of approximately 5,900 feet of sewer.

**36. Phoenix Sewer (Beaver/San Francisco)**
Replacement of approximately 875 feet of sewer on East Phoenix Avenue between Beaver and San Francisco.

**37. Reclaim Hydrants**
Install five hydrants on the reclaimed water system for construction and fire fighting.

**38. Reclaimed Water Loadout Station**
Loadout station for the sale of reclaimed water. Annual O&M costs estimated to be $1,000.

**39. Reserves for Improvements**
Annual reserve for unanticipated line replacements and over sizing agreements that may occur.

**40. Rio Outfall**
Annual cost to slip line and parallel approximately 1-3/4 miles of 33" diameter sewer.

**41. South Beaver Street Sewer**
Replacement of approximately 932 feet of 6" sewer from Benton Avenue south on Beaver to Butler.

**42. San Francisco Sewer Replacement**
Replacement of approximately 520 feet of sewer.

**43. Siler Homes Reclaimed Water Extension**
Installation of 1,300' of 6" PVC reclaimed water line and associated meters to serve Siler Homes.

**44. Terrace/Birch Sewer Replacement**
Replacement of 1,345 feet of 6" VCP sewer.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## AIRPORT

**1. Construct Box Hangars and Shade Hangar**
Design and build six (6) 60'X60' and up to fourteen (14) 50'X50' box hangars to accommodate larger aircraft. Also construct one 10-unit shade hangar. Annual O&M costs estimated to be $5,000.

**2. Access Road Construction**
JWP extension to Lake Mary Road.

**3. Airport ARFF Facility**
Airport rescue/fire facility – a 4,800 square foot equipment bay and 1,700 square foot administrative area, access road, parking lot, fencing, drainage, apron and utility. Annual O&M costs estimated to be $10,000.

**4. Airport Master Plan**
Complete new 20-year master plan to include environmental assessments and noise study.

**5. Construct New Parallel Taxiway North**
Construct new parallel taxiway north from terminal to the end of runway 21. Install appropriate lighting and marking. Approximately 4,000 feet by 50 feet. Install new connecting taxiways and remove old taxiway pavements. Annual O&M costs estimated to be $10,000.

**6. Construct Runway Extension**
Extend runway north 1,200'-1500'. Build 1,000' safety area. Build associated taxiway and security fencing. Annual O&M costs estimated at $5,000.

**7. JWP/Pulliam Widening**
Design and construction of curb/gutter sidewalk and road widening – FUTS trail.

**8. Land Acquisition**
Acquire 640 acres of land in proximity to the Airport.

**9. Runway 03 Safety Area Rehabilitation**
Fill and level 1,000'X250' safety area at end of runway to meet FAA criteria. Annual O&M costs estimated to be $300.

**10. Taxilane/Apron – General Aviation**
Design and construct taxilane and apron for new general aviation hangar area. Annual O&M estimated to be $5,000.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## ENVIRONMENTAL SERVICES

**1. Wind Blown Litter Fence-Carryover**
Construction of a wind blown litter fence at the property boundary of the landfill is required. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**2. Vadose Zone Wells-Landfill**
Vadose zone monitoring wells require a raise in 10' increments concurrent with landfill operations. Vadose zone monitoring wells were required per the landfill operating permit to satisfy the ground water safety monitoring requirement. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**3. Methane Gas Mitigation-Carryover**
The landfill has developed a problem exceeding regulatory limits of methane gas at the property boundary. A passive trench system has been installed to alleviate the problem. These funds allow for an alternate solution should the trench system fail. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**4. Tree Clearing-Landfill**
To 100 acre lateral expansion of the landfill has heavy growth of ponderosa pines throughout. The trees need to be removed in phases to enable landfill crews to begin excavation. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**5. Stormwater Mgmt-Landfill-Carryover**
The landfill operating permit requires the installation of systems to control stormwater runoff. The system design is complete and the system will be installed incrementally. Operating budget impacts are not yet

quantified and would be offset through the landfill rate structure model.

**6. Methane Monitoring-Landfill-Carryover**
The landfill operating permit requires the installation of monitoring wells at the property boundary. Several existing wells are located on the interior of the property boundary, so new wells will be installed at the new boundary as needed. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**7. MRF Entry Improvements-Carryover**
In conjunction with Norton Environmental and BNSF, this would allow for the City's portion of the spur crossing to be constructed by BNSF. There would not be an operating cost impact due to this renovation at the recycling facility.

**8. Bin Storage Area**
Construction of a 6' high slated chain link fence, gates, pavement, grading, and other related work to meet DRB mandates for storage adjacent to residential solid waste building. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**9. Completion of Tier II Analysis**
Consultant fees for scheduled projects at the landfill. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

**10. Landfill Closure Set Aside**
Federal and state regulations require than environmental damage caused by landfills be mitigated and that action be taken to prevent future damage. This allows for the future anticipated closure and post closure costs. The funds that are set aside represent the future operating impact.

## PROJECT DESCRIPTIONS—FUNDED AND UNFUNDED

## STORMWATER

**1. 6th Avenue Detention Basin**
Design and build flood control project to detain upstream flows in the Sunnyside neighborhood.

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM SUMMARY**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| Beginning Balance | $ 1,671,206 | - | - | - | - | - | - | - | - |
| Resources | | | | | | | | | |
| Bonds | 12,477,404 | 6,069,820 | 10,830,956 | 9,966,547 | 2,898,746 | 115,755 | 1,953,800 | 10,184,100 | 42,019,724 |
| Grants | 14,439,884 | 7,640,660 | 7,448,345 | 5,066,848 | 6,843,600 | 4,233,460 | 3,703,176 | 2,811,800 | 37,747,889 |
| Pay-as-you-go | 43,489,500 | 24,642,567 | 42,217,893 | 30,061,074 | 25,389,770 | 14,646,440 | 12,140,924 | 7,556,021 | 156,654,689 |
| Total Resources | 70,406,788 | 38,353,047 | 60,497,194 | 45,094,469 | 35,132,116 | 18,995,655 | 17,797,900 | 20,551,921 | 236,422,302 |
| Expenditures | | | | | | | | | |
| General Government | 9,619,997 | 3,586,603 | 10,674,007 | 1,155,000 | 728,000 | 365,000 | 285,000 | 281,000 | 17,074,610 |
| Public Works: Streets | 24,752,053 | 14,578,955 | 26,840,242 | 15,263,547 | 8,180,046 | 4,449,755 | 6,498,000 | 6,690,000 | 82,500,545 |
| BBB | 8,556,952 | 5,201,334 | 6,004,157 | 4,339,836 | 1,680,000 | 2,130,000 | 1,430,000 | 805,000 | 21,590,327 |
| Utilities: Water | 9,023,763 | 7,269,248 | 6,714,954 | 3,593,800 | 4,093,100 | 3,978,900 | 951,000 | 1,209,300 | 27,810,302 |
| Utilities: Wastewater | 3,430,162 | 2,153,798 | 5,338,869 | 12,219,100 | 12,205,200 | 817,000 | 2,678,900 | 8,013,800 | 43,426,667 |
| Airport | 7,302,843 | 4,932,460 | 3,889,965 | 7,498,186 | 7,195,770 | 5,290,000 | 4,575,000 | 2,202,821 | 35,584,202 |
| Environ Svc & Stormwater | 1,246,249 | 630,649 | 1,035,000 | 1,025,000 | 1,050,000 | 1,965,000 | 1,380,000 | 1,350,000 | 8,435,649 |
| Total Expenditures | 63,932,019 | 38,353,047 | 60,497,194 | 45,094,469 | 35,132,116 | 18,995,655 | 17,797,900 | 20,551,921 | 236,422,302 |
| Ending Balance | $ 8,145,975 | - | - | - | - | - | - | - | - |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **General Government** | | | | | | | | | |
| Fire Station 2 raise beam | $ 20,000 | 2,563 | - | - | - | - | - | - | 2,563 |
| Parks and Recreation | 607,867 | 328,283 | 689,269 | 135,000 | 135,000 | 135,000 | 135,000 | 135,000 | 1,692,552 |
| Environmental and Facilities | | | | | | | | | |
| Asbestos-Facilities Testing/Surveys | 130,000 | 130,000 | - | - | - | - | - | - | 130,000 |
| Underground Storage tanks | 50,000 | 27,320 | - | - | - | - | - | - | 27,320 |
| Soils Remediation | 115,023 | 60,000 | - | - | - | - | - | - | 60,000 |
| Remodel CD Service Counter | 26,243 | 26,243 | - | - | - | - | - | - | 26,243 |
| Other projects | | | | | | | | | |
| USGS Improvements | 333,208 | 225,818 | 150,000 | - | - | - | - | - | 375,818 |
| Police/ Sheriff Facility | 34,500 | 29,940 | - | - | - | - | - | - | 29,940 |
| Remodel of Courthouse | 26,830 | 26,830 | - | - | - | - | - | - | 26,830 |
| Drainage | | | | | | | | | |
| General Drainage | 153,914 | 134,499 | - | - | - | - | - | - | 134,499 |
| Rio De Flag Hydrology Study | 4,273,042 | 957,302 | 5,052,738 | 870,000 | 443,000 | 80,000 | - | - | 7,403,040 |
| Thorpe Road Drainage | 18,116 | 22,542 | - | - | - | - | - | - | 22,542 |
| Non-Departmental | | | | | | | | | |
| Knoles property Payment | 500,000 | 500,000 | - | - | - | - | - | - | 500,000 |
| Bank one Remodel | 250,000 | 250,000 | - | - | - | - | - | - | 250,000 |
| ADA Improvements | 350,000 | - | - | - | - | - | - | - | - |
| Downtown Improvements | 1,487,000 | - | - | - | - | - | - | - | - |
| Heil Purchase | - | - | 455,000 | - | - | - | - | - | 455,000 |
| Redevelopment Acquisitions | - | - | 3,637,000 | - | - | - | - | - | 3,637,000 |
| General Fund Capital Projects | | | | | | | | | |
| USGS Facility-1997 Bond | 136,590 | 104,503 | - | - | - | - | - | - | 104,503 |
| Library | | | | | | | | | |
| East Flagstaff Branch | 322,664 | 375,760 | - | - | - | - | - | - | 375,760 |
| Air Conditioner - Main Library | - | - | 100,000 | - | - | - | - | - | 100,000 |
| Remodel Bathrooms - Main | - | - | 40,000 | - | - | - | - | - | 40,000 |
| Real Estate Proceeds | | | | | | | | | |
| Redevelopment Acquisitions | 785,000 | 385,000 | 550,000 | 150,000 | 150,000 | 150,000 | 150,000 | 146,000 | 1,681,000 |
| **Total General Government** | $ 9,619,997 | 3,586,603 | 10,674,007 | 1,155,000 | 728,000 | 365,000 | 285,000 | 281,000 | 17,074,610 |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2001-2002 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **BBB** | | | | | | | | | |
| Beautification | | | | | | | | | |
| Special Projects (Neighborhoods) | $ 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 175,000 |
| Route 66 - Verde To Switzer Canyon | 20,000 | 20,000 | - | - | - | - | - | - | 20,000 |
| Rio De Flag Corridor - Enhancements | 50,000 | 50,000 | 100,000 | 100,000 | 100,000 | 750,000 | 100,000 | - | 1,200,000 |
| Openspace Restoration/Enhancements | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 210,000 |
| Sign Buyout Program | 6,285 | 6,285 | - | - | - | - | - | - | 6,285 |
| Route 66 - Elden To San Francisco (Incl 2 Spot) | 10,000 | 10,000 | 20,000 | - | - | - | - | - | 30,000 |
| Route 66 - Fanning To Mall | 70,000 | 20,941 | 105,854 | 400,000 | - | - | - | - | 526,795 |
| Route 66 - Enterprise To Arrowhead | 225,000 | 27,218 | 288,261 | - | - | - | - | - | 315,479 |
| Route 66-Enterprise/Butler | - | 2,570 | - | - | - | - | - | - | 2,570 |
| US 89 Railhead to Snowflake | 80,690 | 89,730 | 510,726 | 400,000 | - | - | - | - | 1,000,456 |
| Redevelopment Opportunity Fund | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 350,000 |
| Adot Fwy Corridor & TI Enhance Ptnrshp | 215,000 | 189,075 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 100,000 | 664,075 |
| FUTS-Right of Way & Open Space Opportunity | 100,000 | 110,561 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 710,561 |
| FUTS-Rio To Foxglenn: Ph. I & II | 50,000 | 20,000 | - | - | - | - | - | - | 20,000 |
| FUTS-Fisher Point & Az. Trail Row | 30,000 | 31,500 | - | - | - | - | - | - | 31,500 |
| FUTS-Crescent To Cheshire: Phases I & II | 275,000 | 100,000 | 398,963 | - | - | - | - | - | 498,963 |
| FUTS-Bow & Arrow I & II | 260,000 | 141,226 | 105,376 | - | - | - | 300,000 | - | 546,602 |
| FUTS-Us 180 Sechrist To Fremont | 300,000 | 50,000 | 750,000 | - | 600,000 | - | - | - | 1,400,000 |
| FUTS-Enterprise/Az Trail | - | - | - | - | 250,000 | - | - | - | 250,000 |
| FUTS-Hospital Link - Forest to Beaver | 125,000 | 125,000 | 48,825 | - | - | - | - | - | 173,825 |
| FUTS-Museum N. Az to Elden Lookout Rd. | - | - | - | - | - | 100,000 | - | - | 100,000 |
| FUTS-Mc Millian Mesa E. Slope; Cedar to Izabel | | - | - | - | - | 200,000 | - | - | 200,000 |
| FUTS-Fourth Street, Butler to Rt. 66 | - | - | - | - | - | - | 150,000 | - | 150,000 |
| FUTS-Switzer Wash; Butler to Huntington | - | - | - | - | - | - | 150,000 | - | 150,000 |
| FUTS-Tunnel Springs Trail | 130,150 | 130,150 | 75,000 | - | - | - | - | - | 205,150 |
| FUTS-Mc Millian Mesa | - | - | 214,425 | 200,000 | 200,000 | - | - | - | 614,425 |
| FUTS-Downtown Rio Corridor | 50,000 | 50,000 | 80,436 | 550,000 | - | - | - | - | 680,436 |
| FUTS-Lonetree Corridor | 250,000 | 150,000 | 301,945 | - | - | - | - | - | 451,945 |
| FUTS- Walnut To Rio | 50,000 | 32,340 | 142,620 | 1,000,000 | 250,000 | - | - | - | 1,424,960 |
| FUTS-Lake Mary Rd; Beullah to Ponderosa Tr. | 250,000 | 4,025 | 188,565 | - | - | - | - | - | 192,590 |
| FUTS-West Village To Walnut | 50,000 | 513 | - | - | - | - | - | - | 513 |
| FUTS - Reserves | - | - | - | - | - | - | 150,000 | 500,000 | 650,000 |
| FUTS-Airport - Tuthill Impr. & Connections | | - | - | - | - | 650,000 | - | - | 650,000 |
| FUTS-Sinclair Wash to Woody Mtn. Road | - | - | - | - | - | - | 150,000 | - | 150,000 |
| FUTS-U Highlands to Woody Mtn Rd | - | - | - | - | - | - | 150,000 | - | 150,000 |
| FUTS-U Highlands to Sinclair Wash | - | - | - | - | - | 150,000 | - | - | 150,000 |

| | Budget 2002-2003 | Estimate 2001-2002 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **BBB (continued)** | | | | | | | | | |
| Tourism | | | | | | | | | |
| Milligan House Improvements | 10,000 | - | - | - | - | - | - | - | - |
| Building Improvements-Visitor Center | 200,000 | - | 211,280 | - | - | - | - | - | 211,280 |
| Recreation | | | | | | | | | |
| Continental Land Acquisition | 900,000 | 900,964 | - | - | - | - | - | - | 900,964 |
| Thorpe Park | 110,944 | 111,783 | 1,682,667 | - | - | - | - | - | 1,794,450 |
| Christensen | 443,196 | 48,471 | - | 384,836 | - | - | - | - | 433,307 |
| Thomas | 396,222 | 7,000 | 394,831 | - | - | - | - | - | 401,831 |
| Foxglenn Park | 1,804,899 | 1,847,629 | - | - | - | - | - | - | 1,847,629 |
| McMillan Mesa Park | 164,566 | 19,353 | - | - | - | - | - | - | 19,353 |
| Cheshire Land Acquisition | 800,000 | 800,000 | - | - | - | - | - | - | 800,000 |
| Lake Mary Land Acquisition | 1,025,000 | - | - | 1,025,000 | - | - | - | - | 1,025,000 |
| Aquatic Center Design Work | | - | 104,383 | - | - | - | - | - | 104,383 |
| **Total BBB** | $ 8,556,952 | 5,201,334 | 6,004,157 | 4,339,836 | 1,680,000 | 2,130,000 | 1,430,000 | 805,000 | 21,590,327 |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2001-2002 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Streets/Transportation** | | | | | | | | | |
| Streets | | | | | | | | | |
| Curb, Gutter, Sidewalk | $ 15,000 | 12,517 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 102,517 |
| Schultz Pass Rd Realign | - | 6,510 | - | - | - | - | - | - | 6,510 |
| Overlay | 2,133,954 | 2,107,387 | 1,601,071 | 1,550,000 | 1,650,000 | 1,700,000 | 1,750,000 | 1,800,000 | 12,158,458 |
| Lake Mary Rd @ LDS | - | 16,502 | - | - | - | - | - | - | 16,502 |
| Enterprise/Butler Reconstruction | 3,873,282 | 2,085,353 | - | - | - | - | - | - | 2,085,353 |
| Southside Traffic Improvements | 323,357 | 15,279 | 172,137 | - | 300,000 | 200,000 | - | - | 687,416 |
| ADA Compliance | 116,361 | 218,997 | 155,155 | 125,000 | 125,000 | 125,000 | 125,000 | 100,000 | 974,152 |
| Kiltie Lane | 200,000 | 200,000 | - | - | - | - | - | - | 200,000 |
| Minor Traffic Improvements | - | 2,845 | - | - | - | - | 250,000 | 250,000 | 502,845 |
| Sunnyside | 761,836 | 628,405 | 1,555,949 | 964,000 | 1,098,300 | 1,044,000 | 965,000 | 900,000 | 7,155,654 |
| Traffic Signal Modification | 20,125 | - | - | - | - | - | - | - | - |
| Traffic Diverter - San Fran & O'Leary | 33,570 | 29,478 | - | - | - | - | - | - | 29,478 |
| Bus Pullouts | - | - | 306,478 | 400,000 | 200,000 | 100,000 | - | - | 1,006,478 |
| Reserve for Improvements | 51,210 | 17,862 | 49,877 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 317,739 |
| Transportation | | | | | | | | | |
| 4th Street Overpass | 9,692,752 | 6,614,545 | 9,199,075 | 9,966,547 | 2,898,746 | 115,755 | - | - | 28,794,668 |
| Beulah Blvd Extension | - | - | 500,000 | - | - | - | 350,000 | - | 850,000 |
| Transportation CIP - Gen Admin | - | 1,268 | - | - | - | - | - | - | 1,268 |
| Misc Safe to School | 482,401 | 308,275 | 683,518 | - | - | - | - | - | 991,793 |
| Annual Maintenance | - | - | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 |
| Thomas Drive Urban Link | 264,422 | 257,831 | - | - | - | - | - | - | 257,831 |
| Brannen Ave Paving | - | - | - | - | - | - | 191,000 | - | 191,000 |
| Butler Ave/4th Street Signal | - | - | - | - | 250,000 | - | - | - | 250,000 |
| Misc Bike/Ped | - | 36,785 | 221,889 | - | - | - | - | - | 258,674 |
| Soliere Avenue | 1,101,278 | 583,756 | 419,894 | - | - | - | - | - | 1,003,650 |
| Country Club Drive | 1,253,238 | 580,951 | 627,718 | - | - | - | - | - | 1,208,669 |
| Lone Tree Road Study | - | 113,356 | - | - | - | - | - | - | 113,356 |
| Transportation Planning | 625,683 | 186,679 | 521,955 | 100,000 | 75,000 | 75,000 | 75,000 | 75,000 | 1,108,634 |
| Birch avenue Curb and Gutter | 285,000 | 247,813 | - | - | - | - | - | - | 247,813 |
| Dodge Avenue | 1,787,984 | 289,061 | 8,648,887 | - | - | - | - | - | 8,937,948 |
| Empire Avenue Extension | 500,000 | 17,500 | 1,622,558 | 960,000 | - | - | - | - | 2,600,058 |
| Commerce Ave Paving | - | - | - | 358,000 | - | - | - | - | 358,000 |
| Gabel Street Paving | - | - | - | - | - | - | 54,000 | - | 54,000 |
| Hunington Drive Improvements | - | - | 539,081 | 350,000 | - | - | - | - | 889,081 |
| I-40 TI Planning Studies | - | - | - | 150,000 | 150,000 | - | - | - | 300,000 |
| Industrial Drive Paving | - | - | - | - | - | 300,000 | - | 800,000 | 1,100,000 |
| Lake Mary Road Bike Lane | - | - | - | 169,500 | 275,000 | 172,700 | - | - | 617,200 |
| Lone Tree Road Reconstruction | - | - | - | - | 500,000 | - | 1,500,000 | 2,500,000 | 4,500,000 |

| | Budget 2002-2003 | Estimate 2001-2002 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Streets/Transportation (continued)** | | | | | | | | | |
| PGM Traffic Signal | - | - | - | - | - | 250,000 | - | - | 250,000 |
| No Name Street Paving | - | - | - | - | - | - | 250,000 | - | 250,000 |
| Penstock Avenue Paving | - | - | - | - | 268,000 | - | - | - | 268,000 |
| Preston Road Paving | - | - | - | - | 125,000 | - | - | - | 125,000 |
| Route 66 Bike Lanes - East | - | - | - | - | - | 102,300 | 137,200 | - | 239,500 |
| Route 66 Bike Lanes - West | - | - | - | - | - | - | 235,800 | - | 235,800 |
| West Arrowhead Improvements | - | - | - | - | - | - | 350,000 | - | 350,000 |
| Butler Ave Bike Lane | 1,230,600 | - | - | 105,500 | - | - | - | - | 105,500 |
| **Total Streets/Transportation** | $ 24,752,053 | 14,578,955 | 26,840,242 | 15,263,547 | 8,180,046 | 4,449,755 | 6,498,000 | 6,690,000 | 82,500,545 |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Water/Wastewater** | | | | | | | | | |
| Water | | | | | | | | | |
| Annual Well Maint-Lake Mary | $ 150,000 | 150,000 | - | - | - | - | - | - | 150,000 |
| Purch of Property Rights-Watershed | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 140,000 |
| Annual Well Maint-Woody Mtn | 250,000 | 150,000 | - | - | - | - | - | - | 150,000 |
| Inner Basin Pipeline | 95,700 | 95,700 | 129,382 | 101,500 | 104,500 | 107,700 | 110,900 | 114,200 | 763,882 |
| Roofing Replacement-LM | 20,000 | 20,000 | - | - | - | - | - | - | 20,000 |
| Dam Improvements | 20,000 | 162 | - | - | - | - | - | - | 162 |
| Floor Installation | 6,500 | 6,492 | - | - | - | - | - | - | 6,492 |
| Water Loading Station | 100,000 | 99,999 | - | - | - | - | - | - | 99,999 |
| Lucky Lane Waterline | 146,500 | 96,388 | 83,473 | - | - | - | - | - | 179,861 |
| Butler/Lucky Lane Waterline | - | 52,717 | - | - | - | - | - | - | 52,717 |
| Enterprise/Huntington Waterline | - | 15,024 | - | - | - | - | - | - | 15,024 |
| Isabel Reclaim Extension | 40,000 | 39,964 | - | - | - | - | - | - | 39,964 |
| Meter Replacement | 166,000 | 165,777 | - | - | - | - | - | - | 165,777 |
| Amberwood Booster | 55,849 | 170,755 | 218,262 | - | - | - | - | - | 389,017 |
| Agassiz/Dupont/Verde Waterline | 297,600 | 245,829 | 267,595 | - | - | - | - | - | 513,424 |
| Coconino Ave Waterline | 144,649 | 87,209 | 130,657 | - | - | - | - | - | 217,866 |
| Humphreys Waterline (ADOT) | 271,532 | 369,393 | 5,942 | - | - | - | - | - | 375,335 |
| Mall Infrastructure | - | - | 401,084 | 412,000 | - | - | - | - | 813,084 |
| Black Barts/Sinagua Hts Waterline | - | - | 830,703 | - | - | - | - | - | 830,703 |
| Foxgelnn/Skyview Waterline | - | - | 861,862 | - | - | - | - | - | 861,862 |
| Sunnyside Improvements | 1,742,679 | 1,040,737 | 1,900,067 | 965,400 | 1,347,200 | 1,798,800 | - | - | 7,052,204 |
| Ponderosa Trails to Airport W/L | - | - | - | - | 393,900 | - | - | - | 393,900 |
| Mohawk Dr Waterline | - | - | - | 70,100 | - | - | - | - | 70,100 |
| Elm Street Waterline | - | - | - | 114,400 | - | - | - | - | 114,400 |
| CC College/NAU Waterline | - | - | - | 246,000 | - | - | - | - | 246,000 |
| Talkington/Lynn/Elizabeth Waterline | - | - | - | - | 323,600 | - | - | - | 323,600 |
| Benton/SF Alley/Elden Waterline | - | - | - | - | 189,500 | - | - | - | 189,500 |
| Franklin Waterline (Beaver/Lone Tree) | - | - | - | - | - | 217,000 | - | - | 217,000 |
| N. San Francisco Alley Waterline | - | - | - | - | - | 69,600 | - | - | 69,600 |
| Park Street Waterline (Santa Fe/Dale) | - | - | - | - | - | - | 310,200 | - | 310,200 |
| Aspen Waterline (Sitgreaves/Aztec) | - | - | - | - | - | - | 310,200 | - | 310,200 |
| Beaver Street WL | - | - | - | - | - | - | - | 319,600 | 319,600 |
| Pinal/Papago Alley Waterline | - | - | - | - | - | - | - | 157,700 | 157,700 |
| Reserve | 114,883 | 45,142 | 115,927 | 119,400 | 123,000 | 126,700 | 130,500 | 134,400 | 795,069 |
| System Vulnerability | 50,000 | 50,008 | - | - | - | - | - | - | 50,008 |
| Town Well #4 Equip. | 500,000 | 352,262 | - | - | - | - | - | - | 352,262 |
| Town Wells 3 & 4 | 516,871 | 823,873 | - | - | - | - | - | - | 823,873 |
| LMWTP Filter Modifications | 4,109,000 | 3,071,436 | - | - | - | - | - | - | 3,071,436 |
| Water Production Wells | - | - | 1,500,000 | 1,545,000 | 1,591,400 | 1,639,100 | - | - | 6,275,500 |
| Woody Mtn Arsenic Removal | - | - | 250,000 | - | - | - | - | - | 250,000 |
| Water Optimization Study | 206,000 | 100,381 | - | - | - | - | - | - | 100,381 |
| Lake Mary Wellfield #2 Pipeline | - | - | - | - | - | - | 69,200 | 367,100 | 436,300 |
| Gas Chromatograph | - | - | - | - | - | - | - | 96,300 | 96,300 |
| Total Water | 9,023,763 | 7,269,248 | 6,714,954 | 3,593,800 | 4,093,100 | 3,978,900 | 951,000 | 1,209,300 | 27,810,302 |

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| Wastewater | | | | | | | | | |
| Reserve Plant Engineering | 30,000 | - | - | - | - | - | - | - | - |
| WW System Optimization | 300,000 | 102,498 | - | - | - | - | - | - | 102,498 |
| Wildcat Screw Press | 44,367 | 35,000 | - | - | - | - | - | - | 35,000 |
| Coat Wildcat Digestors | - | - | - | - | - | - | - | 154,600 | 154,600 |
| Wildcat Coat Secondary | - | - | - | - | - | - | - | 329,300 | 329,300 |
| Wildcat Crackseal | - | - | - | - | - | - | - | 33,600 | 33,600 |
| WC Upgrade/Reclaim Connection | 150,000 | 183,020 | 1,851,000 | - | - | - | - | - | 2,034,020 |
| WW Plant Expansion Design | - | - | - | - | - | - | 1,304,800 | 6,719,600 | 8,024,400 |
| Bio Tower Media | 1,100,000 | 18,800 | - | - | - | - | - | - | 18,800 |
| Wildcat Add'l SEPS Pump | 64,169 | 64,169 | - | - | - | - | - | - | 64,169 |
| Rio Plant Chipseal | 33,360 | 33,360 | - | - | - | - | - | - | 33,360 |
| Septage Pipe Replacement | 36,000 | 34,479 | - | - | - | - | - | - | 34,479 |
| Rio Plant SCADA | - | - | - | - | - | - | - | 184,500 | 184,500 |
| Wildcat Loadout Replacement | - | - | 50,000 | - | - | - | - | - | 50,000 |
| Rio Plant Filter Upgrade | - | - | - | 1,040,300 | - | - | - | - | 1,040,300 |
| WC Treatment Upgrade/Rec | - | - | - | 6,952,500 | 7,161,100 | - | - | - | 14,113,600 |
| Wildcat Digestor | - | - | - | 2,472,000 | 2,546,200 | - | - | - | 5,018,200 |
| Replacement Dredge | - | - | - | 189,900 | - | - | - | - | 189,900 |
| Rio Plant Additional Filter | - | - | - | 103,000 | - | - | - | - | 103,000 |
| Rio Plant Chipseal | - | - | - | - | - | - | - | 66,400 | 66,400 |
| Wildcat Primary Clarifier Coating | - | - | - | - | 184,500 | - | - | - | 184,500 |
| Wildcat Crackseal | - | - | - | - | 12,900 | - | - | - | 12,900 |
| Wildcat Pipe Replacement | - | - | - | - | 61,500 | 126,700 | 268,800 | - | 457,000 |
| Wildcat Grease Treatment | - | - | - | - | - | - | 267,500 | - | 267,500 |
| Wildcat Blast and Mortar Wash | - | - | - | - | - | - | 163,100 | - | 163,100 |
| Second Street Sewer | 311,000 | 75,259 | 164,595 | - | - | - | - | - | 239,854 |
| Birch Ave Sewer | 677,494 | 685,712 | - | - | - | - | - | - | 685,712 |
| Humphreys Sewer (ADOT) | 267,024 | 227,840 | 5,835 | - | - | - | - | - | 233,675 |
| Mall Infrastructure | - | - | 406,084 | 412,000 | - | - | - | - | 818,084 |
| Christensen Reclaim Ext | - | - | 821,549 | - | - | - | - | - | 821,549 |
| Siler Homes Reclaim Ext | - | - | 252,938 | - | - | - | - | - | 252,938 |
| Arrowhead/Mt. View Sewer | 105,547 | 166,240 | 678,837 | - | - | - | - | - | 845,077 |
| Reclaim Hydrants | - | - | 77,064 | - | - | - | - | - | 77,064 |
| NAU Reclaim Expansion | - | - | 707,565 | 721,000 | 742,600 | - | - | - | 2,171,165 |
| Huntington/Old Pit Sewer Update | - | - | - | - | 318,300 | - | - | - | 318,300 |
| Continental Outfall Sewer | - | - | - | - | 248,400 | - | - | - | 248,400 |
| Reclaimed Loadout Station | - | - | - | - | 168,800 | - | - | - | 168,800 |
| Mike's Pike Sewer | - | - | - | - | 214,000 | - | - | - | 214,000 |
| Terrace/Birch Sewer | - | - | - | - | 208,700 | 341,900 | - | - | 550,600 |
| Lower Greenlaw Sewer | - | - | - | - | - | - | 315,800 | - | 315,800 |
| Rio Outfall | 229,246 | 504,208 | 236,402 | 238,800 | 246,000 | 253,400 | 261,000 | 268,800 | 2,008,610 |
| Phoenix Sewer (Beaver/SF) | - | - | - | - | - | - | - | 156,200 | 156,200 |
| Reserve | 81,955 | 23,213 | 87,000 | 89,600 | 92,200 | 95,000 | 97,900 | 100,800 | 585,713 |
| Total Wastewater | 3,430,162 | 2,153,798 | 5,338,869 | 12,219,100 | 12,205,200 | 817,000 | 2,678,900 | 8,013,800 | 43,426,667 |
| **Total Water and Wastewater** | $ 12,453,925 | 9,423,046 | 12,053,823 | 15,812,900 | 16,298,300 | 4,795,900 | 3,629,900 | 9,223,100 | 71,236,969 |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Airport** | | | | | | | | | |
| Master Plan Update | $ 547,447 | 440,363 | 452,907 | - | - | - | - | - | 893,270 |
| Design/Construct Apron Replacement | - | 152 | - | - | - | - | - | - | 152 |
| Future Projects-ADOT | - | - | - | - | - | - | 500,000 | 555,555 | 1,055,555 |
| Design & Constr Taxilane/Apron-GA | - | - | - | - | 700,000 | 650,000 | 1,475,000 | - | 2,825,000 |
| Design/Constr JWP/Pulliam Widening | - | - | - | - | 500,000 | 3,500,000 | 1,500,000 | - | 5,500,000 |
| Design/Constr ARFF & Snow Equip | - | 7,000 | 544,275 | 1,094,682 | - | - | - | - | 1,645,957 |
| New Parallel Taxiway North | 2,982,374 | 4,214,684 | - | - | - | - | - | - | 4,214,684 |
| Land Acquisition | - | - | - | 2,280,000 | - | 1,140,000 | - | - | 3,420,000 |
| Safety Area Rehab RW3 | 118,174 | 122,399 | - | - | - | - | - | - | 122,399 |
| Runway Extension | 503,736 | - | 375,726 | 4,123,504 | 5,995,770 | - | - | - | 10,495,000 |
| Future Projects-FAA | - | - | - | - | - | - | 1,100,000 | 1,647,266 | 2,747,266 |
| Pavement Crack Seal Overlay | 222,327 | - | - | - | - | - | - | - | - |
| Rental Car Clean up area | 950,000 | - | - | - | - | - | - | - | - |
| West Hangar Area | 1,900,000 | 69,000 | 2,517,057 | - | - | - | - | - | 2,586,057 |
| Aerial Mapping | 78,785 | 78,862 | - | - | - | - | - | - | 78,862 |
| **Total Airport** | $ 7,302,843 | 4,932,460 | 3,889,965 | 7,498,186 | 7,195,770 | 5,290,000 | 4,575,000 | 2,202,821 | 35,584,202 |

**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Environmental Services** | | | | | | | | | |
| Bin Storage Area | $ 28,000 | - | - | - | - | - | - | - | - |
| Annual Setaside - Landfill Closure | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 |
| Landfill Consultant Fees | 50,000 | 17,094 | - | - | - | - | - | - | 17,094 |
| Landfill Fencing - Lateral Expansion | - | - | - | - | - | - | 30,000 | - | 30,000 |
| Stormwater | 55,000 | 40,700 | - | - | 60,000 | - | - | - | 100,700 |
| Cinderlake Landfill Residential Dropoff | 50,805 | 4,000 | - | 50,000 | - | - | - | - | 54,000 |
| Litter Control Berm | 50,000 | - | - | - | - | - | - | - | - |
| Methane Mitigation | 50,000 | - | - | 50,000 | - | 1,000,000 | - | - | 1,050,000 |
| Methane Gas Collection Wells | 35,000 | - | - | - | 35,000 | - | - | - | 35,000 |
| Extension of Well (Vadoze Well) | 15,000 | - | - | 15,000 | 15,000 | 15,000 | - | - | 45,000 |
| Tree Clearing Landfill | 40,000 | - | - | - | 30,000 | - | - | - | 30,000 |
| MRF Entry Improvements | 242,444 | - | 320,000 | - | - | - | - | - | 320,000 |
| Completion of Tier II Analysis | 23,000 | - | - | - | - | - | - | - | - |
| HH Hazardous Waste Building | 107,000 | 68,855 | - | - | - | - | - | - | 68,855 |
| **Total Environmental Services** | $ 1,246,249 | 630,649 | 820,000 | 615,000 | 640,000 | 1,515,000 | 530,000 | 500,000 | 5,250,649 |



**CITY OF FLAGSTAFF**
**CAPITAL IMPROVEMENT PROGRAM LISTING**
**FISCAL YEARS 2003-2009**

| | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Budget 2004-2005 | Budget 2005-2006 | Budget 2006-2007 | Budget 2007-2008 | Budget 2008-2009 | Total Plan |
|---|---|---|---|---|---|---|---|---|---|
| **Stormwater Utility** | | | | | | | | | |
| Drainage Improvements | $ - | - | 215,000 | 410,000 | 410,000 | 450,000 | 850,000 | 850,000 | 3,185,000 |
| Total Stormwater Utility | $ - | - | 215,000 | 410,000 | 410,000 | 450,000 | 850,000 | 850,000 | 3,185,000 |

## FINANCING THE CAPITAL PLAN

The major sources of financing capital improvements in the upcoming fiscal year are:

| | |
|---|---|
| Operating Funds | 71.0% |
| Debt Financing | 23.6% |
| Grants | 5.4% |

The rating agencies (Standard and Poors' Corp. and Moody Investors, Inc.) view 15% from operating funds as highly favorable. The City currently is financing 71.0% of its CIP out of operating funds. However, because of large funding requirements, debt financing still continues to be the major source of financing for capital improvements. A brief description of the major types of financing available and limitations as to use is presented below.

## GENERAL OBLIGATION (G.O.) BONDS

Bonds issued as general obligations of the City are secured by the full faith and credit of the City through its power to tax. In order for bonds to be issued, voter authorization must be obtained. Debt service (payment of principal and interest) is to be paid from the proceeds of ad valorem taxes, i.e., property taxes. The Arizona Constitution and State Statutes limit the indebtedness that a jurisdiction may incur by the type of project constructed. The City can issue G.O. bonds up to 20% of the secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space, and recreational facilities. For all other general-purpose improvements, the City may issue up to 6% of its secondary assessed valuation. $30.4 million was outstanding on July 1, 2003, and the City has $23.6 million in available capacity at the 6% debt margin and $66.5 million in available capacity at the 20% debt margin as of July 1, 2003.

## HIGHWAY USER REVENUE (HURF) BOND

The State distributes a share of the motor vehicle fuel tax to cities based partially on population (50% of allocation) and partially on jurisdiction of origin. This special revenue source can only be used for maintenance or construction of streets and highways. Special revenue bonds can be issued for construction of street projects, with the gas tax revenues pledged as a source of debt repayment. The annual total debt service, both principal and interest, cannot exceed 50% of the HURF distribution received for the most recent twelve month period by the City. The City has issued $15.0 million and $14.8 million is outstanding as of July 2, 2003. Approximately $45.5 million in capacity is currently available in junior lien or senior lien bonds.

## JUNIOR LIEN BONDS PAYABLE FROM HIGHWAY USER TAX REVENUES

In order for the City to issue junior lien bonds, the City must have received Highway Users Tax Revenues in the twelve months preceding the issuance of the bonds in an amount equal to 1.5 times the highest annual debt service requirements (principal and interest) on all HURF bonds outstanding. Additionally, if coverage is not at least two times the highest debt service requirements, then the proposed bonds must bear a rating at the time of the issuance of “A” or better by one of the nationally recognized rating agencies. The City issued $5.6 million of junior lien bonds in FY 1993 and all bonds are still outstanding. The City may issue any combination of junior and senior lien bonds as long as the coverage requirements are satisfied. Approximately $45.5 million in capacity is currently available in junior lien bonds or as senior lien bonds.

## WATER AND SEWER REVENUE BONDS

In addition to water/sewer G.O. bonds, the City can sell bonds that pledge utility revenues. Debt service requirements are paid from the net revenue derived by the City from the operations of its water and sewer system after provision has been made for the payment from such revenues of the reasonable and necessary expenses of the operation and maintenance of such systems. Therefore, there is no legal limitation on indebtedness that can be incurred; rather, there is only the practical limitations imposed by what the utility rate structures will support.

The $40.7 million authorized by voters in November 1990 can be either G.O. bonds or revenue bonds. G.O. bonds accounted for $33.9 million of the issuance. The $6.8 million remaining authorization was sold in FY 2003 through the Water Infrastructure Financing Authority (WIFA). The City is pledging the revenue of its water and wastewater system.

## SPECIAL IMPROVEMENT/ ASSESSMENT DISTRICTS

Special improvements/assessments are a means of financing services or capital improvements that benefit specific property owners more than the general public. Majority consent must be obtained from the property owners within the designated geographic assessment district. These property owners are then levied a supplemental property tax assessment for their share of the costs of the improvements. The City is currently assessing two districts.

## MUNICIPAL FACILITIES CORPORATION (MFC) BONDS

The Flagstaff Municipal Facilities Corporation, Inc. (MFC) is a not for profit corporation over which the City exercises significant oversight authority. It was formed to assist the City in acquiring land and constructing improvements thereon, constructing and acquiring improvements upon land owned by the City, and in any other way incurring expenses to improve the use of presently owned facilities, or as they may be expanded in the future. The City Charter requires that to construct projects, with the exception of utilities, public safety and street facilities in excess of $1 million require voter approval. The $1 million limit is adjusted annually by the consumer price index at July 1 of each year. The estimated amount July 1, 2003 is $1.85 million.

The Corporation finances various projects for the benefit of the City by issuing MFC bonds. Bonds may be issued without voter approval and without limitation as to interest rate or amount. The City enters into a rental lease agreement with the corporation sufficient to service the debt on the MFC bonds. The bonds are made marketable by assuring, prior to entering into any lease agreement with the MFC, the City will maintain an excise, transaction privilege, and franchise tax base at least three times the maximum annual debt service.

Most municipalities in Arizona have utilized this method of financing to construct major public projects such as municipal complexes, civic centers, and sports complexes. In September 1997, voters approved $4.7 million in MFC Bonds for the construction of a facility to be leased by USGS. The City issued these bonds in FY 2001 and $4.4 million is still outstanding. In May 2000, the City received voter authorization to issue $25 million in bonds for the construction of an overpass at 4th Street. The City anticipates issuing these bonds in FY 2004.

## CERTIFICATES OF PARTICIPATION

This type of financing is often used for lease purchases and is very similar to bond financing. An official statement for the certificates is prepared, which very closely resembles bond-offering statements. Proceeds from the certificates are remitted through a trust and per the lease agreement to the lessor. Lease payments are made to the trustee who then remits the appropriate funds to the certificate holders. Additionally, the trust holds an assignment agreement with the lessor to protect the investors. Certificates of Participation are often brokered through private placements to hold down issuance costs.

## LEASE FINANCING

Under this type of debt financing, a governmental entity enters into a contractual arrangement with the issuer to construct or otherwise acquire facilities and/or equipment that is needed by the entity. Ordinarily, all operation and maintenance costs are the responsibility of the lessee (borrower).

The lease terms are generally structured such that the rental payments are sufficient to meet debt service costs as well as any administrative expenses. Usually a reserve fund is set aside at inception as security to obtain a competitive interest rate.

Typically, lease financing is used for acquisition of major capital equipment, e.g., computer systems, fire apparatus, which are very expensive and have a useful life greater than five years but typically are not expected to have a useful life as long as the terms of bonds issued.

## GRANTS

Grants are contributions of cash or other assets from another governmental entity to be used or expended for a specified purpose, activity, or facility. Grants can be either capital grants or operating grants. Capital grants are for the acquisition or construction of fixed assets and usually require some local effort match. All other grants are considered operating grants. Grants have specific compliance requirements including prescribing the activities allowed and not allowed, eligibility requirements, matching level of effort or earmarking requirements, reporting requirements, and special provisions to be taken into consideration.

The current expansion at Pulliam Airport is being financed with proceeds from the sale of airpark property and ADOT and FAA grants. Major funding for the City's various affordable housing programs is provided through HOME and Community Development Block grants. The City has also received major funding for a streetscaping project under the ISTEA (Intermodal Surface Transportation Efficiency) grant.

**Block Grant Programs**: The Federal government distributes grant funds under eight omnibus block grant programs. With the 1995 Census, HUD designated Flagstaff as an Entitlement Community. This designation allows the City to receive funding directly from HUD. These funds will be used primarily for low income housing repair and construction and infrastructure in low-income neighborhoods.

## INTERGOVERNMENTAL AGREEMENTS (IGA)

Infrastructure needs may, at times, overlap different jurisdictional boundaries. Jurisdictions then often enter into an IGA for the construction and proportionally shared payment of the project. One jurisdiction will act as primary lead agent for project management purposes. The Transportation Regional Plan and Storm Drainage Master Plan, in particular, may often require coordinated efforts between the City, Arizona Department of Transportation (ADOT) and Coconino County.

## STATE REVOLVING LOAN FUND

Arizona has established a revolving fund empowered to accept Federal capitalization grants for publicly owned wastewater treatment projects pursuant to the Federal Water Pollution Control Act and Water Quality Act. In order to qualify for the Federal monies, the State must match a 20% contribution into the fund. The WIFA that issues bonds that are then lent to different governmental entities to finance projects, manages Arizona's fund. Projects are submitted to WIFA for review, and prioritization. Based on this compilation, projects are then eligible for funding. The City previously received a $6 million loan from these funds for the reclaimed water distribution system. The WIFA board approved an additional loan of $6.8 million in water improvements.

Another loan program available through the State is the Arizona State Transportation Board's Airport Revolving Loan Program. The loans are provided for airport-related construction projects not eligible for federal funding or under other programs and are designed to improve airport self-sufficiency. The City received a $600,000 loan from these funds for the construction of an additional hangar.

## PAY AS YOU GO FINANCING

Projects funded on a pay as you go basis derive their financing from current revenue streams or prior savings that have been kept in fund balance. This method of financing eliminates the need for borrowing and thereby preserves debt capacity for other purposes. Costs are lower because non debt financing does not incur interest costs. The major drawbacks of pay as you go financing include inadequacy of funds available (taxes, reserves); erratic impact on rate structures (water/sewer rates); legislative approval (formation of improvement district); and political difficulties (impact fees or other exactions).

The City is currently funding 71.0% of capital improvements on a pay as you go basis. Capital improvements that are considered ongoing improvements and maintenance required expenditures are built into the rate structure of the two enterprise funds (Utilities and Environmental Services). Additionally, the City has sinking reserve funds for landfill closure.

## FIVE-YEAR PROJECTIONS BY FUND

### GENERAL FUND

The five-year financial projection includes on-going expenditures related to capital purchases and revised service levels. This includes financing for flood control, facility needs, including ADA renovation and downtown development. The parks division has increased to reflect additional duties for new projects that are estimated to be completed over the next five years. These include Streetscape projects, and FUTS trails.

As financial conditions change in the city the five-year projections are continually updated to balance the on-going sources and uses of funds, whether the change is a planned expenditure, increases in insurance costs or changes in revenue sources. The projections also include other factors such as inflation and turnover based on historical experience.

### STREETS

The five-year financial projection includes rolling stock replacements, increased maintenance for new construction and estimates to purchase cinders for snow season. Capital includes annual allocations for the street overlay program, ADA compliance, the Fourth Street overpass project, and the East Flag Gateway Project.

### LIBRARY

The Library Fund projects on-going operations at the current level of funding. Also included are the operating and maintenance costs related to the on-line automation project that was completed in FY 2001. Installing a central air conditioning unit in the Main Library is planned for FY 04.

### TOURISM

Tourism continues on-going operations at the current level of funding.

### RECREATION

The five-year financial projection includes estimated timing of projects and the related increase in funds

transferred to the General Fund for operations and maintenance of new parks based on acreage and historical costs. Additional insurance premiums for amenities such as skate parks are also transferred to the General Fund. As of June 2001 the city issued $3.1 million in General Obligation bonds. The city currently has remaining authority to issue $1.1 million in general obligation bonds for parks projects, but does not intend to issue this authority.

**REAL ESTATE PROCEEDS**

The Real Estate Proceeds Fund has $685,000 budgeted for open space acquisition. The future allocations for the purchase of open space are contingent on the sale of the property and will be adjusted as the sales occur.

**SECONDARY PROPERTY TAX FUND**

The five-year projection uses the current assessed valuation figures from the county to estimate property taxes that will be available for debt service expenditures. The projection assumes additional voter authorization to be issued in the future and maintaining the existing tax rate. This allows the city to look at the long-term property tax rates to smooth the highs and lows and maintains a more level tax rate from year to year.

**WATER AND WASTEWATER**

The City uses a rate model to balance on-going costs, revised service levels and capital expenditures with anticipated revenues over a ten-year period. Based on this model that was updated in 2003, no rate increase is anticipated. The City's water and wastewater operations are operated as an Enterprise Fund activity, i.e., self-sustaining operations with user fees and charges based on a "cost-of-service" methodology. The rate model determines the minimum revenue requirements needed to support operations including: all operating and maintenance costs; capital improvements considered routine in nature; principal and interest payments on bonded debt related to utility construction; and maintaining a year-end fund balance sufficient to ensure adequate working capital.

**AIRPORT**

The Airport includes the five-year capital plans as presented to ADOT and FAA with the necessary city match and General Fund subsidy combined with continued operations and expected revenue changes, including the new fixed base operator beginning in FY 2002. The Airport has $3.9 million budgeted for capital projects, of which ADOT and FAA are expected to fund $1.3 million.

**ENVIRONMENTAL SERVICES**

Included in the five-year projection is the anticipated funding to cover the landfill closure and post-closure costs at the end of the useful life of the landfill. The five-year projection balances anticipated revenues at current rates with on-going operations, capital needs and revised service levels for all operations. A State grant has enabled the City to construct a Household Projects Collection center located at the Cinderlake Landfill. This building was completed in FY 2003 and the year-round Hazardous Waste program is fully operational.

**STORMWATER**

Included in the five-year projection is $215,000 to construct the 6th Avenue detention basin through pay-as-you-go financing.

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| Beginning Fund Balance | $ 17,848,168 | 13,836,044 | 16,749,852 | 18,204,628 | 5,637,376 | 4,147,017 | 3,884,780 | 3,783,730 | 2,951,069 |
| Revenues | | | | | | | | | |
| Taxes | | | | | | | | | |
| Sales Tax | 11,690,887 | 11,432,104 | 11,793,000 | 11,986,160 | 12,288,245 | 12,597,955 | 12,915,482 | 13,241,026 | 13,574,787 |
| Property Tax | 3,070,491 | 3,117,493 | 3,250,855 | 3,261,616 | 3,375,772 | 3,493,924 | 3,616,211 | 3,742,778 | 3,873,775 |
| Franchise Fees | 1,790,846 | 1,803,748 | 1,803,748 | 1,879,725 | 1,960,375 | 2,046,059 | 2,106,241 | 2,168,228 | 2,232,075 |
| Intergovernmental Revenues | | | | | | | | | |
| State Shared Income Tax | 5,526,159 | 5,607,519 | 5,607,519 | 4,773,961 | 4,678,482 | 4,725,267 | 4,522,520 | 4,567,745 | 4,613,422 |
| State Shared Sales Tax | 4,076,034 | 4,121,256 | 4,108,642 | 4,184,644 | 4,268,337 | 4,353,704 | 4,190,778 | 4,274,594 | 4,360,086 |
| Auto Lieu Tax | 1,803,900 | 1,791,089 | 2,200,000 | 1,901,911 | 2,014,949 | 2,055,248 | 2,096,353 | 2,138,280 | 2,181,046 |
| Federal Grants | 548,038 | 644,308 | 462,039 | 681,707 | 543,344 | 557,312 | 571,641 | 586,339 | 601,416 |
| State Grants | 370,482 | 303,723 | 305,782 | 579,530 | 247,440 | 254,120 | 236,160 | 243,240 | 250,540 |
| License & Permits | | | | | | | | | |
| Business Licenses | 29,882 | 33,800 | 33,800 | 35,490 | 37,265 | 39,128 | 41,084 | 43,138 | 45,295 |
| Building Permits | 1,664,776 | 1,388,400 | 1,388,400 | 1,593,936 | 1,657,693 | 1,724,001 | 1,792,961 | 1,864,679 | 1,939,266 |
| Other Licenses and Permits | 319,699 | 131,550 | 252,299 | 141,640 | 146,985 | 152,597 | 158,489 | 164,676 | 171,172 |
| Charges for Services | | | | | | | | | |
| General Government | 218,912 | 145,000 | 244,255 | 152,250 | 159,862 | 167,856 | 176,249 | 185,063 | 194,316 |
| Parks and Recreation | 584,751 | 538,825 | 545,217 | 553,875 | 576,419 | 599,985 | 624,616 | 650,368 | 677,288 |
| Public Safety | 741,302 | 904,559 | 813,426 | 901,536 | 917,963 | 934,851 | 952,215 | 970,069 | 988,429 |
| Cemetery | 126,702 | 97,000 | 86,000 | 116,850 | 122,693 | 128,828 | 135,269 | 142,033 | 149,135 |
| Fines & Forfeitures | | | | | | | | | |
| Court Fines | 793,544 | 937,000 | 835,560 | 951,450 | 966,299 | 981,563 | 997,259 | 1,013,407 | 1,030,024 |
| Other Fines | 138,406 | 130,125 | 126,600 | 119,908 | 125,436 | 128,023 | 130,672 | 133,385 | 136,162 |
| Other Revenue | | | | | | | | | |
| Interest Earnings | 627,690 | 520,000 | 91,627 | 418,746 | 455,116 | 103,675 | 97,119 | 94,593 | 73,777 |
| Miscellaneous | 484,910 | 1,131,928 | 1,921,394 | 992,766 | 828,773 | 830,657 | 832,625 | 834,681 | 836,828 |
| Total Revenues | 34,607,411 | 34,779,427 | 35,870,163 | 35,227,701 | 35,371,448 | 35,874,753 | 36,193,945 | 37,058,322 | 37,928,839 |
| Transfers In | | | | | | | | | |
| Library | - | 250,000 | - | 250,000 | - | - | - | - | - |
| HURF | 94,108 | 172,030 | 172,030 | - | - | - | - | - | - |
| Beautification | 131,640 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 |
| Tourism | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 |
| Recreation-BBB | 608,568 | 802,567 | 698,233 | 787,712 | 827,732 | 879,900 | 915,155 | 953,320 | 1,002,391 |
| Utilities fund | 2,391,679 | 2,406,423 | 2,426,860 | 2,018,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| Solid Waste | 429,678 | 429,678 | 429,678 | 429,678 | 4,678 | 4,678 | 4,678 | 4,678 | 4,678 |
| Capital Projects Fund | 321,334 | - | 375,648 | - | - | - | - | - | - |
| Total Transfers In | 3,983,245 | 4,234,137 | 4,275,888 | 3,659,165 | 3,403,945 | 3,475,489 | 3,504,044 | 2,944,009 | 2,985,705 |
| Total Revenues & Transfers In | 38,590,656 | 39,013,564 | 40,146,051 | 38,886,866 | 38,775,393 | 39,350,242 | 39,697,989 | 40,002,331 | 40,914,544 |
| **Total Sources of Funds** | 56,438,824 | 52,849,608 | 56,895,903 | 57,091,494 | 44,412,769 | 43,497,259 | 43,582,769 | 43,786,061 | 43,865,613 |

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| General Administration | 3,635,313 | 3,721,591 | 3,514,805 | 4,019,035 | 3,913,655 | 4,170,214 | 4,127,250 | 4,393,359 | 4,352,540 |
| Management Services | 3,164,778 | 2,861,085 | 2,778,985 | 3,138,935 | 3,205,872 | 3,292,659 | 3,381,798 | 3,473,352 | 3,567,387 |
| Community Development | 3,965,182 | 4,206,871 | 3,705,895 | 3,727,867 | 3,673,852 | 3,774,211 | 3,877,316 | 3,983,239 | 4,092,057 |
| Fire | 6,241,665 | 6,804,324 | 6,743,046 | 6,901,391 | 7,106,776 | 7,318,276 | 7,536,079 | 7,760,379 | 7,991,353 |
| Police | 9,705,879 | 10,603,885 | 10,509,716 | 11,796,442 | 11,797,594 | 12,117,062 | 12,445,192 | 12,782,218 | 13,128,382 |
| Public Works | 4,991,942 | 5,437,120 | 5,096,949 | 5,242,796 | 5,194,427 | 5,369,966 | 5,532,208 | 5,696,061 | 5,880,275 |
| Non-Departmental | 2,186,290 | 2,231,149 | 2,309,966 | 3,190,193 | 2,620,300 | 2,686,170 | 2,753,696 | 2,822,922 | 2,893,889 |
| Contingency | 186,944 | 670,000 | 250,000 | 750,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Less Indirect Charges | (4,621,790) | (4,658,210) | (4,658,210) | (4,698,770) | (4,966,727) | (5,244,062) | (5,531,104) | (5,697,037) | (5,867,948) |
| Total Department Expenditures | 29,456,203 | 32,340,214 | 30,251,152 | 34,067,889 | 32,795,749 | 33,734,496 | 34,372,435 | 35,464,493 | 36,287,935 |
| Debt Service | | | | | | | | | |
| Leases | 540,912 | - | - | - | - | - | - | - | - |
| Bonds | - | 462,399 | 462,327 | 462,199 | 461,599 | 460,599 | 459,199 | 462,399 | 459,534 |
| Total Debt Service | 540,912 | 462,399 | 462,327 | 462,199 | 461,599 | 460,599 | 459,199 | 462,399 | 459,534 |
| Total Operating Budget | 29,997,115 | 32,802,613 | 30,713,479 | 34,530,088 | 33,257,348 | 34,195,095 | 34,831,634 | 35,926,892 | 36,747,469 |
| Revised service Levels | | | | | | | | | |
| Decrease in pers costs $500K/$500K | - | - | - | - | (500,000) | (1,000,000) | (1,035,000) | (1,071,225) | (1,147,523) |
| Total Revised Service Levels | - | - | - | - | (500,000) | (1,000,000) | (1,035,000) | (1,071,225) | (1,147,523) |
| Capital/CIP | | | | | | | | | |
| Fleet | 107,120 | 1,196,610 | 889,249 | 307,288 | 1,276,595 | 445,198 | 334,446 | 634,329 | 671,917 |
| MIS | 581,319 | 510,998 | 458,998 | 631,758 | 923,176 | 802,574 | 842,702 | 884,838 | 929,079 |
| Cip | 3,182,203 | 3,959,470 | 2,360,181 | 6,847,857 | 1,005,000 | 578,000 | 215,000 | 135,000 | 135,000 |
| Capital | 252,208 | 2,839,808 | 232,029 | 747,135 | 280,000 | 280,000 | 280,000 | 280,000 | 280,000 |
| Total Capital/CIP | 4,122,850 | 8,506,886 | 3,940,457 | 8,534,038 | 3,484,771 | 2,105,772 | 1,672,148 | 1,934,167 | 2,015,996 |
| Transfers Out | | | | | | | | | |
| Library | 1,003,752 | 1,127,079 | 1,127,079 | 1,155,256 | 1,184,137 | 1,213,741 | 1,244,084 | 1,275,186 | 1,307,066 |
| Hurf | 2,391,679 | 2,401,423 | 2,421,860 | 3,518,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| Economic Development | - | 50,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| Arts and Science | 95,000 | 95,000 | 95,000 | 35,000 | 35,000 | 35,000 | 10,000 | 10,000 | 10,000 |
| Real Estate Proceeds | 150,000 | 150,000 | 150,000 | - | 150,000 | - | - | - | - |
| Community Redevelopment | 416,500 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 |
| Capital Projects Fund | 1,040,000 | - | - | - | - | - | - | | |
| Airport | 816,714 | 776,000 | 718,000 | 509,000 | 466,000 | 480,000 | 500,000 | 507,000 | 586,000 |
| Stormwater | - | - | - | 60,000 | - | - | - | - | - |
| Environmental Services | 64,255 | - | - | - | - | - | - | - | - |
| Total Transfers Out | 5,977,900 | 4,974,902 | 4,937,339 | 5,717,992 | 4,673,633 | 4,586,613 | 4,605,256 | 4,045,158 | 4,148,663 |
| Excess revenues over expenditures | (1,507,209) | (6,808,438) | 554,776 | (9,895,252) | (2,140,360) | (537,237) | (376,050) | (832,661) | (850,061) |
| One Time Projects | | | | | | | | | |
| Land Acquisition/Facility Needs | 491,107 | 2,087,000 | - | 3,572,000 | - | - | - | - | - |
| LERDS and Construction | (900,000) | (900,000) | (900,000) | (900,000) | (650,000) | (275,000) | (275,000) | - | - |
| Total One Time Projects | (408,893) | 1,187,000 | (900,000) | 2,672,000 | (650,000) | (275,000) | (275,000) | - | - |
| **Total Uses of Funds** | 39,688,972 | 47,009,002 | 38,691,275 | 51,454,118 | 40,265,752 | 39,612,480 | 39,799,039 | 40,834,992 | 41,764,605 |
| **Ending Fund Balance** | $ 16,749,852 | 5,840,606 | 18,204,628 | 5,637,376 | 4,147,017 | 3,884,780 | 3,783,730 | 2,951,069 | 2,101,008 |

CITY OF FLAGSTAFF
LIBRARY FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 1,028,175 | 1,030,054 | 1,012,855 | 564,830 | 166,853 | 167,211 | 163,249 | 154,756 | 141,515 |
| Revenues | | | | | | | | | |
| State Grants | 56,615 | 43,647 | 69,650 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Library District Taxes | 1,423,105 | 2,105,005 | 2,089,858 | 2,460,151 | 2,432,659 | 2,487,445 | 2,543,601 | 2,601,161 | 2,660,160 |
| Interest Earnings | 24,704 | 15,000 | 4,252 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 |
| Miscellaneous | 51,612 | 45,000 | 47,500 | 29,000 | 29,000 | 29,000 | 29,000 | 29,000 | 29,000 |
| Total Revenues | 1,556,036 | 2,208,652 | 2,211,260 | 2,510,151 | 2,582,659 | 2,637,445 | 2,693,601 | 2,751,161 | 2,810,160 |
| Transfers In | | | | | | | | | |
| General Fund | 1,003,752 | 1,127,079 | 1,127,079 | 1,155,256 | 1,184,137 | 1,213,741 | 1,244,084 | 1,275,186 | 1,307,066 |
| Total Transfers In | 1,003,752 | 1,127,079 | 1,127,079 | 1,155,256 | 1,184,137 | 1,213,741 | 1,244,084 | 1,275,186 | 1,307,066 |
| **Total Sources of Funds** | 3,587,963 | 4,365,785 | 4,351,194 | 4,230,237 | 3,933,650 | 4,018,397 | 4,100,934 | 4,181,104 | 4,258,741 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Library | 2,024,040 | 2,250,549 | 2,254,172 | 2,308,671 | 2,363,962 | 2,420,734 | 2,479,028 | 2,538,884 | 2,600,343 |
| Library Grants | 55,955 | 43,647 | 69,650 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Indirect Costs | 193,115 | 345,985 | 345,985 | 345,985 | 354,635 | 363,501 | 372,589 | 381,904 | 391,452 |
| Subtotal Departments | 2,273,110 | 2,640,181 | 2,669,807 | 2,654,656 | 2,818,597 | 2,884,235 | 2,951,617 | 3,020,788 | 3,091,795 |
| County Wide Projects & Growth | 133,205 | 663,223 | 669,549 | 900,334 | 922,842 | 945,913 | 969,561 | 993,800 | 1,018,645 |
| Subtotal County Wide Proj & Growth | 133,205 | 663,223 | 669,549 | 900,334 | 922,842 | 945,913 | 969,561 | 993,800 | 1,018,645 |
| Total Operating Expenditures | 2,406,315 | 3,303,404 | 3,339,356 | 3,554,990 | 3,741,439 | 3,830,149 | 3,921,178 | 4,014,588 | 4,110,440 |
| Contingency | - | 100,000 | - | 100,000 | - | - | - | - | - |
| Library Capital | 161,210 | 445,994 | 447,008 | 158,394 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| County Capital | 7,583 | - | - | - | - | - | - | - | - |
| Total Capital | 168,793 | 445,994 | 447,008 | 158,394 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Transfer Out | | | | | | | | | |
| General Fund | - | 250,000 | - | 250,000 | - | - | - | - | - |
| **Total Uses of Funds** | 2,575,108 | 4,099,398 | 3,786,364 | 4,063,384 | 3,766,439 | 3,855,149 | 3,946,178 | 4,039,588 | 4,135,440 |
| **Ending Fund Balance** | $ 1,012,855 | 266,387 | 564,830 | 166,853 | 167,211 | 163,249 | 154,756 | 141,515 | 123,301 |

CITY OF FLAGSTAFF
HIGHWAY USER FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | Estimate 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | | |
| **Beginning Fund Balance** | $ 11,140,246 | 9,409,957 | 7,915,279 | 5,345,185 | 5,345,185 | 1,314,625 | 2,003,952 | 1,941,582 | 1,974,193 | 2,188,616 |
| Revenues | | | | | | | | | | |
| Intergovernmental Revenues | 710,292 | - | 247,120 | 1,580,000 | 1,580,000 | 1,802,500 | 602,500 | 100,000 | - | - |
| Highway User Revenues | 7,771,416 | 7,965,832 | 7,800,000 | 7,800,000 | 7,800,000 | 7,995,000 | 8,194,875 | 8,399,747 | 8,609,741 | 8,824,984 |
| LTAF | 300,246 | 315,026 | 300,246 | 300,246 | 300,246 | 300,246 | 300,246 | 300,246 | 300,246 | 300,246 |
| Interest Revenues | 427,862 | 282,000 | 26,075 | 20,000 | 20,000 | 39,000 | 60,000 | 58,000 | 59,000 | 99,000 |
| Miscellaneous Revenues | 58,525 | - | 123,263 | 1,761,261 | 1,761,261 | 41,261 | 41,261 | 41,261 | 41,261 | 41,261 |
| Total Revenues | 9,268,340 | 8,562,858 | 8,496,704 | 11,461,507 | 11,461,507 | 10,178,007 | 9,198,882 | 8,899,253 | 9,010,247 | 9,265,491 |
| Transfers In | | | | | | | | | | |
| General Fund | 2,391,679 | 2,401,423 | 2,421,860 | 3,518,336 | 3,518,336 | 2,398,988 | 2,420,558 | 2,410,723 | 1,811,423 | 1,804,723 |
| Beautification | 577,099 | - | - | - | - | - | - | - | - | - |
| Stormwater | - | - | - | 47,000 | 47,000 | - | - | - | - | - |
| Transportation Tax | 574,785 | 4,670,700 | 2,133,692 | 7,617,692 | 7,617,692 | 1,693,000 | 1,843,000 | 1,100,000 | 3,343,000 | 3,575,000 |
| Total Transfers in | 3,543,563 | 7,072,123 | 4,555,552 | 11,183,028 | 11,183,028 | 4,091,988 | 4,263,558 | 3,510,723 | 5,154,423 | 5,379,723 |
| **Total Sources of Funds** | 23,952,149 | 25,044,938 | 20,967,535 | 27,989,720 | 27,989,720 | 15,584,619 | 15,466,392 | 14,351,558 | 16,138,862 | 16,833,829 |
| **Uses of Funds** | | | | | | | | | | |
| Departments | | | | | | | | | | |
| Operating Expenditures | 2,178,809 | 2,861,997 | 2,505,997 | 2,691,137 | 2,691,137 | 2,762,452 | 2,835,657 | 2,910,802 | 2,987,938 | 3,067,118 |
| Indirect Cost | 1,626,844 | 1,524,612 | 1,524,612 | 1,524,612 | 1,524,612 | 1,562,727 | 1,601,795 | 1,641,840 | 1,682,886 | 1,724,958 |
| Capital Expenditures | 8,820,031 | 15,697,655 | 8,097,851 | 18,949,510 | 18,949,510 | 5,729,000 | 5,689,300 | 4,839,000 | 7,168,000 | 7,376,750 |
| Reserves/Contingencies | 4,399 | 700,000 | - | 500,000 | 225,000 | - | - | - | - | - |
| Total Expenditures | 12,630,083 | 20,784,264 | 12,128,460 | 23,665,259 | 23,390,259 | 10,054,179 | 10,126,752 | 9,391,642 | 11,838,824 | 12,168,826 |
| Debt Service | | | | | | | | | | |
| Debt Service | 2,391,679 | 2,512,623 | 2,421,860 | 2,034,836 | 2,034,836 | 2,801,488 | 3,123,058 | 2,710,723 | 2,111,423 | 2,104,723 |
| Total Debt Service | 2,391,679 | 2,512,623 | 2,421,860 | 2,034,836 | 2,034,836 | 2,801,488 | 3,123,058 | 2,710,723 | 2,111,423 | 2,104,723 |
| Transfers Out | | | | | | | | | | |
| Capital Projects | 21,000 | - | - | - | - | - | - | - | - | - |
| Storm Water | - | - | - | 75,000 | 75,000 | 75,000 | - | - | - | - |
| General Fund | 994,108 | 1,072,030 | 1,072,030 | 900,000 | 900,000 | 650,000 | 275,000 | 275,000 | - | - |
| Total Transfers Out | 1,015,108 | 1,072,030 | 1,072,030 | 975,000 | 975,000 | 725,000 | 275,000 | 275,000 | - | - |
| **Total Uses of Funds** | 16,036,870 | 24,368,917 | 15,622,350 | 26,675,095 | 26,400,095 | 13,580,667 | 13,524,810 | 12,377,365 | 13,950,247 | 14,273,549 |
| **Ending Fund Balance** | $ 7,915,279 | 676,021 | 5,345,185 | 1,314,625 | 1,589,625 | 2,003,952 | 1,941,582 | 1,974,193 | 2,188,616 | 2,560,280 |

CITY OF FLAGSTAFF
TRANSPORTATION FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 4,003,728 | 6,576,580 | 6,878,044 | 27,275,704 | 12,957,612 | 1,360,348 | 3,542,388 | 5,447,463 | 5,281,590 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenue | 47,598 | - | - | - | - | - | - | - | - |
| Sales Tax | 6,190,449 | 6,319,304 | 6,319,304 | 7,050,874 | 7,227,146 | 7,407,826 | 7,593,022 | 7,782,847 | 7,977,418 |
| Bond Proceeds | - | 7,000,000 | 25,250,878 | - | - | - | - | - | - |
| Interest Revenues | 99,489 | 329,000 | 66,636 | 1,364,000 | 648,000 | 67,000 | 178,000 | 273,000 | 263,000 |
| Total Revenues | 6,337,536 | 13,648,304 | 31,636,818 | 8,414,874 | 10,075,146 | 8,774,826 | 7,771,022 | 8,055,848 | 8,240,420 |
| **Total Sources of Funds** | 10,341,264 | 20,224,884 | 38,514,862 | 35,690,578 | 23,032,758 | 10,135,174 | 11,313,410 | 13,503,311 | 13,522,010 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating | | | | | | | | | |
| Transit | 1,411,472 | 1,592,080 | 1,422,817 | 2,016,199 | 2,104,410 | 2,157,021 | 2,210,947 | 2,266,220 | 2,322,876 |
| Capital Expenditures | | | | | | | | | |
| 4th Street Overpass | 1,476,963 | 9,692,752 | 6,635,000 | 10,699,075 | 15,200,000 | 100,265 | - | - | - |
| Total Expenditures | 2,888,435 | 11,284,832 | 8,057,817 | 12,715,274 | 17,304,410 | 2,257,286 | 2,210,947 | 2,266,220 | 2,322,876 |
| Transfers Out | | | | | | | | | |
| Highway User Revenue Fund | 574,785 | 4,670,700 | 2,436,341 | 7,617,692 | 1,943,000 | 1,843,000 | 1,100,000 | 3,343,000 | 3,575,000 |
| Stormwater | - | - | - | 100,000 | - | - | - | - | - |
| Beautification Fund | - | 745,000 | 745,000 | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 |
| Total Transfers out | 574,785 | 5,415,700 | 3,181,341 | 8,267,692 | 2,493,000 | 2,393,000 | 1,650,000 | 3,893,000 | 4,125,000 |
| Debt Service | - | - | - | 1,750,000 | 1,875,000 | 1,942,500 | 2,005,000 | 2,062,500 | 2,165,000 |
| **Total Uses of Funds** | 3,463,220 | 16,700,532 | 11,239,158 | 22,732,966 | 21,672,410 | 6,592,786 | 5,865,947 | 8,221,720 | 8,612,876 |
| **Ending Fund Balance** | $ 6,878,044 | 3,524,352 | 27,275,704 | 12,957,612 | 1,360,348 | 3,542,388 | 5,447,462 | 5,281,590 | 4,909,134 |

CITY OF FLAGSTAFF
BEAUTIFICATION FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Begining Fund Balance** | $ 1,644,456 | 1,258,817 | 1,320,642 | 1,483,815 | 75,956 | 72,390 | 126,340 | 328,244 | 248,550 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenue | 4,370 | 148,380 | 108,380 | 1,100,000 | 1,710,000 | 500,000 | 1,080,000 | 80,000 | - |
| BBB Tax Revenue | 763,406 | 770,857 | 752,642 | 771,458 | 790,744 | 810,513 | 830,776 | 851,545 | 872,834 |
| Interest Earnings | 47,453 | 20,000 | 5,178 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Miscellaneous | (35,042) | 3,000 | 3,000 | 113,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Revenues | 780,187 | 942,237 | 869,200 | 2,004,458 | 2,523,744 | 1,333,513 | 1,933,776 | 954,545 | 895,834 |
| Transfers In | | | | | | | | | |
| Transportation Tax-STS | | 745,000 | 745,000 | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 |
| Recreation-BBB Fund | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| Total Transfers In | 110,000 | 855,000 | 855,000 | 660,000 | 660,000 | 660,000 | 660,000 | 660,000 | 660,000 |
| **Total Sources of Funds** | 2,534,643 | 3,056,054 | 3,044,842 | 4,148,273 | 3,259,700 | 2,065,903 | 2,720,116 | 1,942,789 | 1,804,384 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| General Operating | 75,547 | 114,452 | 114,452 | 87,911 | 90,109 | 92,362 | 94,671 | 97,038 | 99,464 |
| CIP | 399,737 | 2,702,125 | 1,279,374 | 3,807,205 | 2,930,000 | 1,680,000 | 2,130,000 | 1,430,000 | 805,000 |
| Reserves/Contingencies | - | 10,000 | - | 10,000 | - | - | - | - | - |
| Total Expenditures | 475,284 | 2,826,577 | 1,393,826 | 3,905,116 | 3,020,109 | 1,772,362 | 2,224,671 | 1,527,038 | 904,464 |
| Transfers Out | | | | | | | | | |
| General Fund | 131,640 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 |
| HURF Fund | 577,099 | - | - | - | - | - | - | - | - |
| Environmental Services | 29,978 | - | - | - | - | - | - | - | - |
| Total Transfers Out | 738,717 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 | 167,201 |
| Total Uses of Funds | 1,214,001 | 2,993,778 | 1,561,027 | 4,072,317 | 3,187,310 | 1,939,563 | 2,391,872 | 1,694,239 | 1,071,665 |
| **Ending Fund Balance** | $ 1,320,642 | $ 62,276 | $ 1,483,815 | 75,956 | 72,390 | 126,340 | 328,244 | 248,550 | 732,719 |

CITY OF FLAGSTAFF
ECONOMIC DEVELOPMENT FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 135,891 | 169,918 | 188,344 | 141,946 | 103,327 | 99,754 | 97,655 | 97,330 | 98,096 |
| B.B. & B. TAX | 362,618 | 366,157 | 357,505 | 366,442 | 384,694 | 394,311 | 404,169 | 414,273 | 424,630 |
| Interest Income/Misc Rev. | 5,003 | 3,797 | ( 727) | 1,339 | 1,133 | 990 | 906 | 893 | 924 |
| Total Revenues | 367,621 | 369,954 | 356,778 | 367,781 | 385,827 | 395,301 | 405,075 | 415,166 | 425,554 |
| Transfer In | | | | | | | | | |
| General Fund | - | 50,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| Total Transfer In | - | 50,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| **Total Sources of Funds** | 503,512 | 589,872 | 595,122 | 574,727 | 554,154 | 560,055 | 567,730 | 577,496 | 588,650 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| GFEC | 307,768 | 309,000 | 309,000 | 317,000 | 325,000 | 333,000 | 341,000 | 350,000 | 359,000 |
| Telecom | - | 100,000 | 123,776 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Partnership Training Funds | - | 27,000 | - | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 |
| Junior Achievement | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| NACOG | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| Reserve/Contingencies | - | 25,000 | - | 25,000 | - | - | - | - | - |
| Incubator requests | - | 13,000 | 13,000 | - | - | - | - | - | - |
| Total Operating Expenses | 315,168 | 481,400 | 453,176 | 471,400 | 454,400 | 462,400 | 470,400 | 479,400 | 488,400 |
| **Total Uses of Funds** | 315,168 | 481,400 | 453,176 | 471,400 | 454,400 | 462,400 | 470,400 | 479,400 | 488,400 |
| **Ending Fund Balance** | $ 188,344 | 108,472 | 141,946 | 103,327 | 99,754 | 97,655 | 97,330 | 98,096 | 100,250 |

CITY OF FLAGSTAFF
TOURISM FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Begining Fund Balance** | $ 848,566 | 801,826 | 799,159 | 744,671 | 234,578 | 188,717 | 149,626 | 117,517 | 92,608 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenues | 3,246 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| BBB Tax Revenues | 1,145,108 | 1,156,286 | 1,128,962 | 1,157,186 | 1,214,823 | 1,245,194 | 1,276,324 | 1,308,232 | 1,340,937 |
| Interest on Investments | 32,493 | 37,636 | 28,251 | 38,577 | 39,541 | 40,530 | 41,543 | 42,582 | 43,647 |
| Miscellaneous Revenues | 68,934 | 65,430 | 65,784 | 67,065 | 68,742 | 70,460 | 72,222 | 74,027 | 75,878 |
| Total Revenues | 1,249,781 | 1,274,352 | 1,237,997 | 1,277,828 | 1,338,106 | 1,371,184 | 1,405,089 | 1,439,841 | 1,475,462 |
| **Total Sources of Funds** | 2,098,347 | 2,076,178 | 2,037,156 | 2,022,499 | 1,572,684 | 1,559,901 | 1,554,715 | 1,557,358 | 1,568,070 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 1,290,350 | 1,524,788 | 1,281,247 | 1,520,403 | 1,377,729 | 1,404,037 | 1,430,960 | 1,458,512 | 1,486,706 |
| Capital Expenditures | 2,600 | 210,000 | 5,000 | 211,280 | - | - | - | - | - |
| Reserve/Contingencies | - | 50,000 | - | 50,000 | - | - | - | - | - |
| Total Expenditures | 1,292,950 | 1,784,788 | 1,286,247 | 1,781,683 | 1,377,729 | 1,404,037 | 1,430,960 | 1,458,512 | 1,486,706 |
| Transfers Out | | | | | | | | | |
| General Fund | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 |
| Total Transfers Out | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 |
| **Total Uses of Funds** | 1,299,188 | 1,791,026 | 1,292,485 | 1,787,921 | 1,383,967 | 1,410,275 | 1,437,198 | 1,464,750 | 1,492,944 |
| **Ending Fund Balance** | $ 799,159 | 285,152 | 744,671 | 234,578 | 188,717 | 149,626 | 117,517 | 92,608 | 75,126 |

CITY OF FLAGSTAFF
ARTS AND SCIENCE FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 120,118 | 145,034 | 162,235 | 165,026 | 114,234 | 113,652 | 120,632 | 110,745 | 103,340 |
| Revenues | | | | | | | | | |
| BBB Tax Revenues | 286,277 | 289,072 | 282,241 | 289,297 | 303,706 | 311,298 | 319,081 | 327,058 | 335,234 |
| Interest Income | 5,115 | 7,252 | 6,694 | 8,251 | 5,712 | 5,683 | 6,032 | 5,537 | 5,167 |
| Recovery of Prior Year Expense | 942 | - | - | - | - | - | - | - | - |
| Total Revenues | 292,334 | 296,324 | 288,935 | 297,548 | 309,418 | 316,981 | 325,113 | 332,595 | 340,401 |
| Transfers In | | | | | | | | | |
| General Fund | 95,000 | 95,000 | 95,000 | 35,000 | 35,000 | 35,000 | 10,000 | 10,000 | 10,000 |
| Total Transfers In | 95,000 | 95,000 | 95,000 | 35,000 | 35,000 | 35,000 | 10,000 | 10,000 | 10,000 |
| **Total Sources of Funds** | 507,452 | 536,358 | 546,170 | 497,574 | 458,652 | 465,632 | 455,745 | 453,340 | 453,741 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| General Operating | 382 | - | 179 | - | - | - | - | - | - |
| Public Art | 835 | 47,699 | 15,965 | 53,340 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| FCP Administration | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Contribution to Other Agencies | 299,000 | 310,000 | 320,000 | 275,000 | 280,000 | 280,000 | 280,000 | 285,000 | 290,000 |
| Reserve | - | 10,000 | - | 10,000 | - | - | - | - | - |
| Total Expenditures | 345,217 | 412,699 | 381,144 | 383,340 | 345,000 | 345,000 | 345,000 | 350,000 | 355,000 |
| **Total Uses of Funds** | 345,217 | 412,699 | 381,144 | 383,340 | 345,000 | 345,000 | 345,000 | 350,000 | 355,000 |
| **Ending Fund Balance** | $ 162,235 | 123,659 | 165,026 | 114,234 | 113,652 | 120,632 | 110,745 | 103,340 | 98,741 |

CITY OF FLAGSTAFF
BBB-RECREATION FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2002 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 3,496,341 | 5,875,103 | 5,833,623 | 3,081,616 | 1,578,534 | 235,098 | 222,688 | 174,437 | 91,381 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenue | 47,546 | 530,347 | 632,246 | 550,000 | - | - | - | - | - |
| BBB Tax Revenue | 1,259,619 | 1,271,915 | 1,269,181 | 1,300,911 | 1,333,434 | 1,366,770 | 1,400,939 | 1,435,962 | 1,471,861 |
| Interest on Investments | 129,630 | 146,900 | 66,637 | 62,000 | 31,600 | 4,700 | 4,500 | 3,500 | 1,800 |
| Miscellaneous Revenues | 10,561 | - | - | - | - | - | - | - | - |
| Bond Proceeds | 3,100,000 | - | - | - | - | - | - | - | - |
| Total Revenues | 4,547,356 | 1,949,162 | 1,968,064 | 1,912,911 | 1,365,034 | 1,371,470 | 1,405,439 | 1,439,462 | 1,473,661 |
| Transfers In | | | | | | | | | |
| Secondary Prop Tax Fund | 306,594 | 315,792 | 315,792 | 255,266 | 262,924 | 270,811 | 278,936 | 287,303 | 295,922 |
| Total Transfers In | 306,594 | 315,792 | 315,792 | 255,266 | 262,924 | 270,811 | 278,936 | 287,303 | 295,922 |
| **Total Sources of Funds** | 8,350,291 | 8,140,057 | 8,117,479 | 5,249,793 | 3,206,492 | 1,877,379 | 1,907,063 | 1,901,202 | 1,860,964 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | - | 33,000 | - | 33,000 | - | - | - | - | - |
| Capital Expenditures | 1,325,551 | 5,644,827 | 3,707,914 | 2,218,381 | 1,409,836 | - | - | - | - |
| Total Expenditures | 1,325,551 | 5,677,827 | 3,707,914 | 2,251,381 | 1,409,836 | - | - | - | - |
| Transfers Out | | | | | | | | | |
| General Fund | 608,568 | 802,567 | 698,233 | 787,712 | 827,732 | 879,900 | 915,155 | 953,320 | 1,002,391 |
| Debt Service | 472,549 | 519,716 | 519,716 | 522,166 | 623,826 | 664,791 | 707,471 | 746,501 | 529,158 |
| Beautification | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| Total Transfers Out | 1,191,117 | 1,432,283 | 1,327,949 | 1,419,878 | 1,561,558 | 1,654,691 | 1,732,626 | 1,809,821 | 1,641,549 |
| **Total Uses of Funds** | 2,516,668 | 7,110,110 | 5,035,863 | 3,671,259 | 2,971,394 | 1,654,691 | 1,732,626 | 1,809,821 | 1,641,549 |
| **Ending Fund Balance** | $ 5,833,623 | 1,029,947 | 3,081,616 | 1,578,534 | 235,098 | 222,688 | 174,437 | 91,381 | 219,415 |

CITY OF FLAGSTAFF
REAL ESTATE PROCEEDS FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2002 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 652,293 | 1,096,790 | 1,099,087 | 1,021,900 | 664,250 | 534,600 | 402,950 | 269,300 | 133,650 |
| Revnues | | | | | | | | | |
| Real Estate Revenues | 427,000 | 297,000 | - | 297,000 | - | - | - | - | - |
| Interest on Investments | 49,838 | 26,350 | 22,813 | 30,350 | 20,350 | 18,350 | 16,350 | 14,350 | 12,350 |
| Miscellaneous | 228,540 | - | - | - | - | - | - | - | - |
| Total Revenues | 705,378 | 323,350 | 22,813 | 327,350 | 20,350 | 18,350 | 16,350 | 14,350 | 12,350 |
| Transfers In | | | | | | | | | |
| General Fund | 150,000 | 150,000 | 150,000 | - | 150,000 | - | - | - | - |
| Total Transfers In | 150,000 | 150,000 | 150,000 | - | 150,000 | - | - | - | - |
| **Total Sources of Funds** | 1,507,671 | 1,570,140 | 1,271,900 | 1,349,250 | 834,600 | 552,950 | 419,300 | 283,650 | 146,000 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Capital Expenditures | 408,584 | 785,000 | 250,000 | 685,000 | 300,000 | 150,000 | 150,000 | 150,000 | 146,000 |
| Total Expenditures | 408,584 | 785,000 | 250,000 | 685,000 | 300,000 | 150,000 | 150,000 | 150,000 | 146,000 |
| **Total Uses of Funds** | 408,584 | 785,000 | 250,000 | 685,000 | 300,000 | 150,000 | 150,000 | 150,000 | 146,000 |
| **Ending Fund Balance** | $ 1,099,087 | 785,140 | 1,021,900 | 664,250 | 534,600 | 402,950 | 269,300 | 133,650 | - |

CITY OF FLAGSTAFF
COMMUNITY REDEVELOPMENT FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2002 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 578,394 | 86,879 | 461,601 | 545,036 | 6,872 | 6,872 | 6,872 | 6,872 | 6,872 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenues | 979,559 | 1,547,207 | 669,695 | 1,463,261 | 758,000 | 1,058,000 | 758,000 | 1,058,000 | 758,000 |
| Interest on Investments | 5,853 | - | 1,062 | 1,500 | - | - | - | - | - |
| Miscellaneous Revenues | 130,405 | 3,000 | 76,198 | 1,946 | - | - | - | - | - |
| Total Revenues | 1,115,817 | 1,550,207 | 746,955 | 1,466,707 | 758,000 | 1,058,000 | 758,000 | 1,058,000 | 758,000 |
| Transfers In | | | | | | | | | |
| General Fund | 416,500 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 |
| Total Transfers In | 416,500 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 | 375,400 |
| **Total Sources of Funds** | 2,110,711 | 2,012,486 | 1,583,956 | 2,387,143 | 1,140,272 | 1,440,272 | 1,140,272 | 1,440,272 | 1,140,272 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 1,649,110 | 2,012,172 | 1,038,920 | 2,380,271 | 1,133,400 | 1,433,400 | 1,133,400 | 1,433,400 | 1,133,400 |
| Total Expenditures | 1,649,110 | 2,012,172 | 1,038,920 | 2,380,271 | 1,133,400 | 1,433,400 | 1,133,400 | 1,433,400 | 1,133,400 |
| **Total Uses of Funds** | 1,649,110 | 2,012,172 | 1,038,920 | 2,380,271 | 1,133,400 | 1,433,400 | 1,133,400 | 1,433,400 | 1,133,400 |
| **Ending Fund Balance** | $ 461,601 | 314 | 545,036 | 6,872 | 6,872 | 6,872 | 6,872 | 6,872 | 6,872 |

CITY OF FLAGSTAFF
METRO PLANNING ORGANIZATION FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ - | - | - | - | - | - | - | - | - |
| Revenues | | | | | | | | | |
| Intergovernmental Revenue | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| Total Revenues | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| **Total Sources of Funds** | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| Total Expenditures | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| **Total Uses of Funds** | 130,357 | 265,666 | 309,065 | 298,126 | 203,000 | 203,000 | 203,000 | 203,000 | 203,000 |
| **Ending Fund Balance** | $ - | - | - | - | - | - | - | - | - |

CITY OF FLAGSTAFF
G. O. BOND FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 11,624 | 10,049 | 11,781 | 12,081 | 12,381 | 12,681 | 12,981 | 13,281 | 13,581 |
| Revenues | | | | | | | | | |
| Interest Revenue | 157 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| Total Revenues | 157 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| Transfers In | | | | | | | | | |
| BBB- Recreation | 472,849 | 519,716 | 519,716 | 522,166 | 623,826 | 664,791 | 707,471 | 746,501 | 529,158 |
| Secondary Property Tax Fund | 1,258,195 | 1,372,115 | 1,372,435 | 1,496,290 | 1,156,935 | - | - | - | - |
| Total Transfers In | 1,731,044 | 1,891,831 | 1,892,151 | 2,018,456 | 1,780,761 | 664,791 | 707,471 | 746,501 | 529,158 |
| **Total Sources of Funds** | 1,742,825 | 1,902,180 | 1,904,232 | 2,030,837 | 1,793,442 | 677,772 | 720,752 | 760,082 | 543,039 |
| **Uses of Funds** | | | | | | | | | |
| Debt Service | | | | | | | | | |
| Debt Service | 1,731,044 | 1,893,731 | 1,892,151 | 2,018,456 | 1,780,761 | 664,791 | 707,471 | 746,501 | 529,158 |
| Total Debt Service | 1,731,044 | 1,893,731 | 1,892,151 | 2,018,456 | 1,780,761 | 664,791 | 707,471 | 746,501 | 529,158 |
| **Total Uses of Funds** | 1,731,044 | 1,893,731 | 1,892,151 | 2,018,456 | 1,780,761 | 664,791 | 707,471 | 746,501 | 529,158 |
| **Ending Fund Balance** | $ 11,781 | 8,449 | 12,081 | 12,381 | 12,681 | 12,981 | 13,281 | 13,581 | 13,881 |

CITY OF FLAGSTAFF
SECONDARY PROPERTY TAX FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 200,435 | 311,268 | 313,239 | 357,631 | 942,459 | 1,624,720 | 3,529,179 | 5,691,188 | 8,562,394 |
| Revenues | | | | | | | | | |
| Secondary Property Taxes | 4,197,777 | 4,358,257 | 4,358,257 | 4,550,192 | 4,686,697 | 4,827,298 | 4,972,117 | 5,121,281 | 5,274,919 |
| Interest Revenue | 3,766 | 7,800 | 4,040 | 7,200 | 18,800 | 32,500 | 70,600 | 113,800 | 171,200 |
| Total Revenues | 4,201,543 | 4,366,057 | 4,362,297 | 4,557,392 | 4,705,497 | 4,859,798 | 5,042,717 | 5,235,081 | 5,446,119 |
| **Total Sources of Funds** | 4,401,978 | 4,677,325 | 4,675,536 | 4,915,023 | 5,647,956 | 6,484,518 | 8,571,896 | 10,926,269 | 14,008,513 |
| **Uses of Funds** | | | | | | | | | |
| Transfers Out | | | | | | | | | |
| G. O. Bond Fund | 1,258,195 | 1,372,115 | 1,372,435 | 1,496,290 | 1,156,935 | - | - | - | - |
| Recreation - BBB | 306,594 | 315,792 | 315,792 | 255,266 | 262,924 | 270,811 | 278,936 | 287,303 | 295,922 |
| Airport | 132,271 | 215,081 | 207,818 | 202,672 | 205,281 | 267,056 | 191,000 | 264,000 | 267,750 |
| Utilities | 2,391,679 | 2,401,423 | 2,421,860 | 2,018,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| Total Transfers Out | 4,088,739 | 4,304,411 | 4,317,905 | 3,972,564 | 4,023,236 | 2,955,339 | 2,880,708 | 2,363,875 | 2,368,869 |
| **Total Uses of Funds** | 4,088,739 | 4,304,411 | 4,317,905 | 3,972,564 | 4,023,236 | 2,955,339 | 2,880,708 | 2,363,875 | 2,368,869 |
| **Ending Fund Balance** | $ 313,239 | 372,914 | 357,631 | 942,459 | 1,624,720 | 3,529,179 | 5,691,188 | 8,562,394 | 11,639,644 |

CITY OF FLAGSTAFF
SPECIAL ASSESSMENT BOND FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 207,200 | 336,867 | 356,737 | 453,031 | 383,874 | 319,144 | 269,297 | 219,798 | 167,800 |
| Revenues | | | | | | | | | |
| Special Assessments | 350,894 | 207,035 | 328,539 | 203,214 | 212,885 | 29,118 | 29,505 | 31,835 | 34,166 |
| Interest on Investments | 96,024 | 46,674 | 67,893 | 30,197 | 21,533 | 15,180 | 12,442 | 9,742 | 6,825 |
| Miscellaneous Revenues | 1,970 | - | 1,134 | - | - | - | - | - | - |
| Total Revenues | 448,888 | 253,709 | 397,566 | 233,411 | 234,418 | 44,298 | 41,947 | 41,577 | 40,991 |
| **Total Sources of Funds** | 656,088 | 590,576 | 754,303 | 686,442 | 618,292 | 363,442 | 311,244 | 261,375 | 208,791 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expense | 90 | - | - | 100 | - | - | - | - | - |
| Debt Service | | | | | | | | | |
| Bonds | 299,261 | 301,274 | 301,272 | 302,468 | 299,148 | 94,145 | 91,446 | 93,575 | 95,410 |
| Total Debt Service | 299,261 | 301,274 | 301,272 | 302,468 | 299,148 | 94,145 | 91,446 | 93,575 | 95,410 |
| **Total Uses of Funds** | 299,351 | 301,274 | 301,272 | 302,568 | 299,148 | 94,145 | 91,446 | 93,575 | 95,410 |
| **Ending Fund Balance** | $ 356,737 | 289,302 | 453,031 | 383,874 | 319,144 | 269,297 | 219,798 | 167,800 | 113,381 |

CITY OF FLAGSTAFF
WATER AND WASTEWATER FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 21,217,886 | 24,687,382 | 25,976,281 | 28,886,683 | 18,089,501 | 16,828,417 | 14,189,934 | 12,616,303 | 12,234,022 |
| Revenues | | | | | | | | | |
| Intergovernmental | - | - | 10,000 | 10,000 | - | - | - | - | - |
| Water Revenues | 11,302,793 | 11,232,800 | 11,325,600 | 11,552,112 | 11,783,154 | 12,018,818 | 12,259,194 | 12,504,377 | 12,754,464 |
| Wastewater Revenues | 7,185,526 | 7,209,600 | 7,089,835 | 7,231,596 | 7,376,228 | 7,523,751 | 7,674,226 | 7,827,710 | 7,984,264 |
| Interest Revenues | 744,441 | 741,000 | 193,161 | 722,000 | 452,000 | 421,000 | 355,000 | 315,000 | 306,000 |
| Miscellaneous Revenues | (67,963) | - | - | - | - | - | - | - | - |
| Total Revenues | 19,164,797 | 19,183,400 | 18,618,596 | 19,515,708 | 19,611,382 | 19,963,569 | 20,288,420 | 20,647,087 | 21,044,728 |
| Transfers In | | | | | | | | | |
| Debt Service Fund | 2,391,679 | 2,401,423 | 2,421,860 | 2,018,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| Water & Sewer Bond Fund | 4,678,245 | 4,199,653 | 6,775,000 | - | 12,009,800 | 11,298,700 | 1,639,100 | 1,304,800 | 6,719,600 |
| Total Transfers In | 7,069,924 | 6,601,076 | 9,196,860 | 2,018,336 | 14,407,896 | 13,716,172 | 4,049,872 | 3,117,372 | 8,524,797 |
| **Total Sources of Funds** | 47,452,607 | 50,471,858 | 53,791,737 | 50,420,727 | 52,108,779 | 50,508,158 | 38,528,226 | 36,380,762 | 41,803,547 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 7,281,944 | 8,113,440 | 7,961,829 | 8,892,258 | 9,114,564 | 9,342,428 | 9,575,988 | 9,815,387 | 10,060,772 |
| Indirect Costs | 1,715,604 | 1,551,056 | 1,551,056 | 1,551,056 | 1,589,832 | 1,629,578 | 1,670,317 | 1,712,075 | 1,754,877 |
| Capital Expenditures | 7,334,807 | 12,891,079 | 9,107,834 | 14,457,648 | 17,732,300 | 18,255,900 | 6,792,600 | 5,666,900 | 10,953,500 |
| Reserves/Contingencies | 38,353 | 1,400,000 | - | 1,400,000 | - | - | - | - | - |
| Total Expenditures | 16,370,708 | 23,955,575 | 18,620,719 | 26,300,962 | 28,436,696 | 29,227,906 | 18,038,905 | 17,194,362 | 22,769,149 |
| Debt Service | | | | | | | | | |
| Bonds | 2,713,939 | 4,274,254 | 3,857,475 | 4,011,928 | 4,445,570 | 4,672,846 | 5,462,246 | 5,139,806 | 5,565,102 |
| Total Debt Service | 2,713,939 | 4,274,254 | 3,857,475 | 4,011,928 | 4,445,570 | 4,672,846 | 5,462,246 | 5,139,806 | 5,565,102 |
| Transfers Out | | | | | | | | | |
| General Fund | 2,391,679 | 2,406,423 | 2,426,860 | 2,018,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| Total Transfers Out | 2,391,679 | 2,406,423 | 2,426,860 | 2,018,336 | 2,398,096 | 2,417,472 | 2,410,772 | 1,812,572 | 1,805,197 |
| **Total Uses of Funds** | 21,476,326 | 30,636,252 | 24,905,054 | 32,331,226 | 35,280,362 | 36,318,224 | 25,911,923 | 24,146,740 | 30,139,448 |
| **Ending Fund Balance** | $ 25,976,281 | 19,835,606 | 28,886,683 | 18,089,501 | 16,828,417 | 14,189,934 | 12,616,303 | 12,234,022 | 11,664,099 |

CITY OF FLAGSTAFF
WATER AND WASTEWATER BOND FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ - | 4,137,653 | - | - | - | 12,990,200 | 1,691,500 | 52,400 | 13,647,600 |
| Revenues | | | | | | | | | |
| Bond Proceeds | - | - | 6,775,000 | - | 25,000,000 | - | - | 14,900,000 | - |
| Interest on Investment | - | 62,000 | - | - | - | - | - | - | - |
| Total Revenue | - | 62,000 | 6,775,000 | - | 25,000,000 | - | - | 14,900,000 | - |
| **Total Sources of Funds** | - | 4,199,653 | 6,775,000 | - | 25,000,000 | 12,990,200 | 1,691,500 | 14,952,400 | 13,647,600 |
| **Uses of Funds** | | | | | | | | | |
| Transfers Out | | | | | | | | | |
| Water and Wastewater Fund | - | 4,199,653 | 6,775,000 | - | 12,009,800 | 11,298,700 | 1,639,100 | 1,304,800 | 6,719,600 |
| Total Transfers Out | - | 4,199,653 | 6,775,000 | - | 12,009,800 | 11,298,700 | 1,639,100 | 1,304,800 | 6,719,600 |
| **Total Uses of Funds** | - | 4,199,653 | 6,775,000 | - | 12,009,800 | 11,298,700 | 1,639,100 | 1,304,800 | 6,719,600 |
| **Ending Fund Balance** | $ - | - | - | - | 12,990,200 | 1,691,500 | 52,400 | 13,647,600 | 6,928,000 |

CITY OF FLAGSTAFF
AIRPORT FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 41,933 | 1,082 | 16,050 | 15,367 | 15,508 | 15,385 | 15,258 | 16,133 | 15,994 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenues | 6,859,002 | 4,474,518 | 5,088,710 | 2,186,708 | 7,091,105 | 7,088,059 | 5,215,495 | 4,567,848 | 2,298,633 |
| Airport Revenues | 738,249 | 714,214 | 810,684 | 913,732 | 1,128,041 | 1,142,711 | 1,163,339 | 1,189,219 | 1,207,673 |
| Interest Revenue | 7,803 | - | 4,500 | - | - | - | - | - | - |
| Miscellaneous Revenues | 4,758 | 3,750 | 7,721 | 99,261 | 241,558 | 333,843 | 199,631 | 196,104 | 81,609 |
| Passenger Facility Charges | 96,692 | 85,000 | 92,000 | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| Loan/Lease Proceeds | - | 2,850,000 | 61,856 | 2,524,144 | - | - | - | - | - |
| Total Revenues | 7,706,504 | 8,127,482 | 6,065,471 | 5,818,845 | 8,555,704 | 8,659,613 | 6,673,465 | 6,048,171 | 3,682,915 |
| Transfers In | | | | | | | | | |
| Airpark Fund | 7,237 | - | - | - | 228,000 | 20,000 | 114,000 | 49,885 | - |
| Secondary Prop Tax Fund | 132,271 | 215,081 | 207,818 | 202,672 | 205,281 | 267,056 | 191,000 | 264,000 | 267,750 |
| General Fund-Operating | 498,661 | 590,000 | 493,000 | 449,000 | 241,000 | 167,000 | 314,000 | 325,000 | 457,000 |
| General Fund-Capital | 318,053 | 186,000 | 225,000 | 60,000 | 225,000 | 313,000 | 186,000 | 182,000 | 129,000 |
| Total Transfers In | 956,222 | 991,081 | 925,818 | 711,672 | 899,281 | 767,056 | 805,000 | 820,885 | 853,750 |
| **Total Sources of Funds** | 8,704,659 | 9,119,645 | 7,007,339 | 6,545,884 | 9,470,493 | 9,442,054 | 7,493,723 | 6,885,189 | 4,552,659 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 753,337 | 810,191 | 828,060 | 874,273 | 894,120 | 916,510 | 939,456 | 962,989 | 987,108 |
| Indirect Cost | 408,276 | 387,672 | 387,672 | 387,672 | 397,360 | 407,290 | 417,470 | 427,910 | 438,610 |
| Capital Expenditures | 7,273,034 | 7,620,608 | 5,476,422 | 4,970,759 | 7,863,347 | 7,740,940 | 5,834,664 | 5,119,296 | 2,748,072 |
| Total Expenditures | 8,434,647 | 8,818,471 | 6,692,154 | 6,232,704 | 9,154,827 | 9,064,740 | 7,191,590 | 6,510,195 | 4,173,790 |
| Debt Service | | | | | | | | | |
| Bonds | 253,962 | 300,081 | 299,818 | 297,672 | 300,281 | 362,056 | 286,000 | 359,000 | 362,750 |
| Total Debt Service | 253,962 | 300,081 | 299,818 | 297,672 | 300,281 | 362,056 | 286,000 | 359,000 | 362,750 |
| **Total Uses of Funds** | 8,688,609 | 9,118,552 | 6,991,972 | 6,530,376 | 9,455,108 | 9,426,796 | 7,477,590 | 6,869,195 | 4,536,540 |
| **Ending Fund Balance** | $ 16,050 | 1,093 | 15,367 | 15,508 | 15,385 | 15,258 | 16,133 | 15,994 | 16,119 |

CITY OF FLAGSTAFF
AIRPARK PROCEEDS FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 381,589 | 382,822 | 386,185 | 394,185 | 400,085 | 178,085 | 160,785 | 49,185 | - |
| Revenues | | | | | | | | | |
| Interest on Investments | 11,833 | 5,000 | 8,000 | 5,900 | 6,000 | 2,700 | 2,400 | 700 | - |
| Total Revenues | 11,833 | 5,000 | 8,000 | 5,900 | 6,000 | 2,700 | 2,400 | 700 | - |
| **Total Sources of Funds** | 393,422 | 387,822 | 394,185 | 400,085 | 406,085 | 180,785 | 163,185 | 49,885 | - |
| **Uses of Funds** | | | | | | | | | |
| Transfers Out | | | | | | | | | |
| Airport Fund | 7,237 | - | - | - | 228,000 | 20,000 | 114,000 | 49,885 | - |
| Total Transfers Out | 7,237 | - | - | - | 228,000 | 20,000 | 114,000 | 49,885 | - |
| **Total Uses of Funds** | 7,237 | - | - | - | 228,000 | 20,000 | 114,000 | 49,885 | - |
| **Ending Fund Balance** | $ 386,185 | 387,822 | 394,185 | 400,085 | 178,085 | 160,785 | 49,185 | - | - |

CITY OF FLAGSTAFF
ENVIRONMENTAL SERVICES FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 4,672,729 | 4,926,074 | 4,926,074 | 4,301,521 | 2,486,308 | 2,603,913 | 1,963,637 | 1,643,292 | 1,155,684 |
| Revenues | | | | | | | | | |
| Intergovernmental Revenues | 150,214 | 64,903 | 64,903 | - | - | - | - | - | - |
| Environmental Services Revenues | 6,666,886 | 6,795,509 | 7,074,920 | 7,721,424 | 7,911,814 | 8,107,091 | 8,307,385 | 8,512,830 | 8,723,563 |
| Other Financing Sources | - | 1,000,000 | - | 4,350,000 | - | - | 1,000,000 | - | - |
| Interest on Investments | 255,453 | 128,000 | 33,582 | 108,000 | 62,000 | 65,000 | 49,000 | 41,000 | 29,000 |
| Miscellaneous Revenues | 4,411 | - | - | 80,474 | - | - | - | - | - |
| Total Revenues | 7,076,964 | 7,988,412 | 7,173,405 | 12,259,898 | 7,973,814 | 8,172,091 | 9,356,385 | 8,553,830 | 8,752,563 |
| Transfers In | | | | | | | | | |
| Stormwater Utility Fund | - | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| General Fund | 64,255 | - | - | - | - | - | - | - | - |
| Beautification Fund | 29,978 | - | - | - | - | - | - | - | - |
| Total Transfers In | 94,233 | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| **Total Sources of Funds** | 11,843,926 | 12,914,486 | 12,099,479 | 16,576,419 | 10,475,122 | 10,791,005 | 11,335,022 | 10,212,121 | 9,923,247 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 4,704,794 | 5,062,645 | 5,255,249 | 5,845,548 | 6,006,302 | 6,171,475 | 6,341,191 | 6,515,574 | 6,694,752 |
| Indirect Costs | 677,951 | 848,885 | 848,885 | 848,885 | 872,229 | 896,215 | 920,861 | 946,185 | 972,205 |
| Capital Expenditures | 1,081,694 | 2,059,277 | 1,264,146 | 2,276,000 | 988,000 | 1,755,000 | 2,425,000 | 1,590,000 | 870,000 |
| Reserves/Contingencies | 23,735 | 1,500,000 | - | 4,690,000 | - | - | - | - | - |
| Total Expenditures | 6,488,174 | 9,470,807 | 7,368,280 | 13,660,433 | 7,866,531 | 8,822,690 | 9,687,052 | 9,051,759 | 8,536,957 |
| Transfers out: | | | | | | | | | |
| General Fund | 429,678 | 429,678 | 429,678 | 429,678 | 4,678 | 4,678 | 4,678 | 4,678 | 4,678 |
| Total Transfers Out | 429,678 | 429,678 | 429,678 | 429,678 | 4,678 | 4,678 | 4,678 | 4,678 | 4,678 |
| **Total Uses of Funds** | 6,917,852 | 9,900,485 | 7,797,958 | 14,090,111 | 7,871,209 | 8,827,368 | 9,691,730 | 9,056,437 | 8,541,635 |
| **Ending Fund Balance (1)** | $ 4,926,074 | 3,014,001 | 4,301,521 | 2,486,308 | 2,603,913 | 1,963,637 | 1,643,292 | 1,155,684 | 1,381,612 |

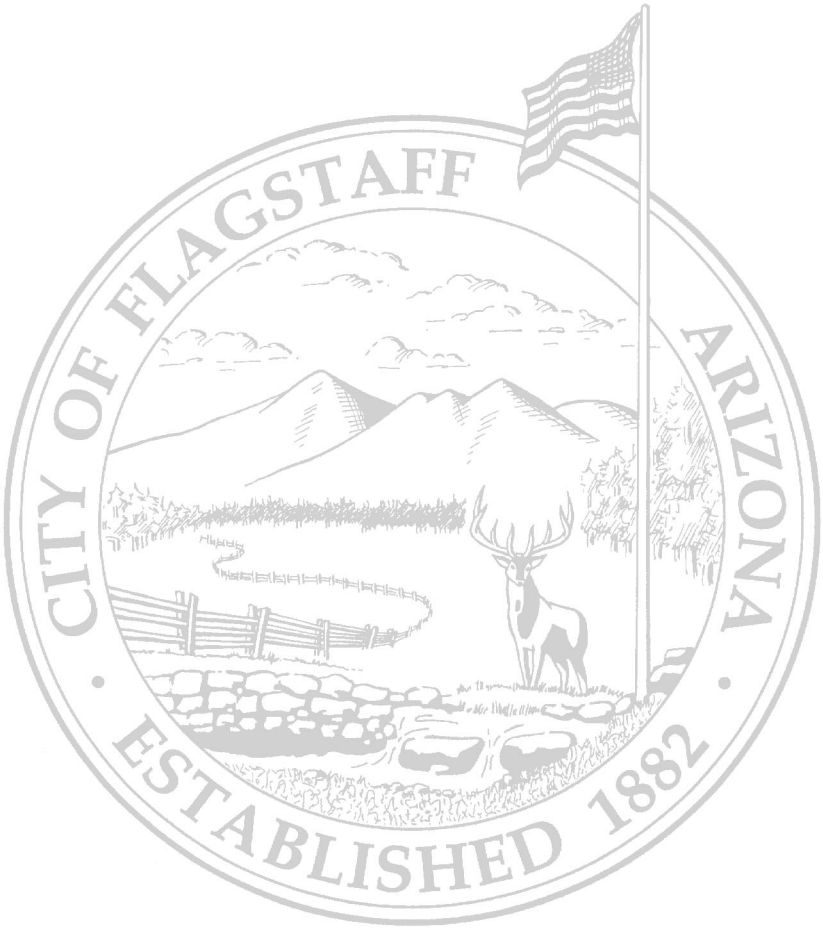
(1) Excludes monies set aside for closure costs.

CITY OF FLAGSTAFF
STORMWATER UTILITY FUND
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ - | - | - | - | 1,906 | 65,607 | 54,590 | 41,923 | 27,502 |
| Revenues | | | | | | | | | |
| Stormwater Revenues | - | 786,917 | - | 507,000 | 519,675 | 532,667 | 545,984 | 559,633 | 573,624 |
| User Fees | - | - | - | 30,000 | 30,750 | 31,519 | 32,307 | 33,114 | 33,942 |
| Interest Earnings | - | - | - | 2,000 | 48 | 1,640 | 1,365 | 1,048 | 688 |
| Total Revenues | - | 786,917 | - | 539,000 | 550,473 | 565,826 | 579,655 | 593,796 | 608,254 |
| Transfers in | | | | | | | | | |
| General Fund | - | - | - | 60,000 | - | - | - | - | - |
| 4th Street | - | - | - | 100,000 | - | - | - | - | - |
| HURF | - | - | - | 75,000 | 75,000 | - | - | - | - |
| Total Transfers In | - | - | - | 235,000 | 75,000 | - | - | - | - |
| **Total Sources of Funds** | - | 786,917 | - | 774,000 | 627,379 | 631,433 | 634,245 | 635,719 | 635,755 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | - | 464,212 | - | 444,534 | 456,337 | 468,454 | 480,894 | 493,665 | 506,775 |
| Indirect Costs | - | - | - | 40,560 | 41,574 | 42,613 | 43,679 | 44,771 | 45,890 |
| Capital Expenditures | - | - | - | 215,000 | - | - | - | - | - |
| Reserves/Contingencies | - | 50,000 | - | 10,000 | - | - | - | - | - |
| Total Expenditures | - | 514,212 | - | 710,094 | 497,911 | 511,068 | 524,573 | 538,435 | 552,665 |
| Transfers Out | - | - | | | | | | | |
| Environmental Services | - | - | | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 | 17,389 |
| HURF | | | | 47,000 | 48,410 | 49,862 | 51,358 | 52,899 | 54,486 |
| Total Transfers Out | - | - | | 62,000 | 63,860 | 65,776 | 67,749 | 69,782 | 71,875 |
| **Total Uses of Funds** | - | 514,212 | - | 772,094 | 561,771 | 576,844 | 592,322 | 608,217 | 624,540 |
| **Ending Fund Balance** | $ - | 272,705 | - | 1,906 | 65,607 | 54,590 | 41,923 | 27,502 | 11,215 |

CITY OF FLAGSTAFF
EXPENDABLE TRUST FUNDS
FIVE YEAR PLAN 2004-2009

| | Actual 2001-2002 | Budget 2002-2003 | Estimate 2002-2003 | Budget 2003-2004 | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 |
|---|---|---|---|---|---|---|---|---|---|
| **Sources of Funds** | | | | | | | | | |
| **Beginning Fund Balance** | $ 226,593 | 226,907 | 226,632 | 221,900 | 219,500 | 216,700 | 213,800 | 210,900 | 207,900 |
| Revenues | | | | | | | | | |
| Interest on Investments | 7,125 | 7,000 | 2,346 | 4,800 | 4,400 | 4,300 | 4,300 | 4,200 | 4,200 |
| Miscellaneous Revenues | 114 | - | 122 | - | - | - | - | - | - |
| Total Revenues | 7,239 | 7,000 | 2,468 | 4,800 | 4,400 | 4,300 | 4,300 | 4,200 | 4,200 |
| **Total Sources of Funds** | 233,832 | 233,907 | 229,100 | 226,700 | 223,900 | 221,000 | 218,100 | 215,100 | 212,100 |
| **Uses of Funds** | | | | | | | | | |
| Departments | | | | | | | | | |
| Operating Expenditures | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |
| Total Expenditures | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |
| **Total Uses of Funds** | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |
| **Ending Fund Balance** | $ 226,632 | 226,707 | 221,900 | 219,500 | 216,700 | 213,800 | 210,900 | 207,900 | 204,900 |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