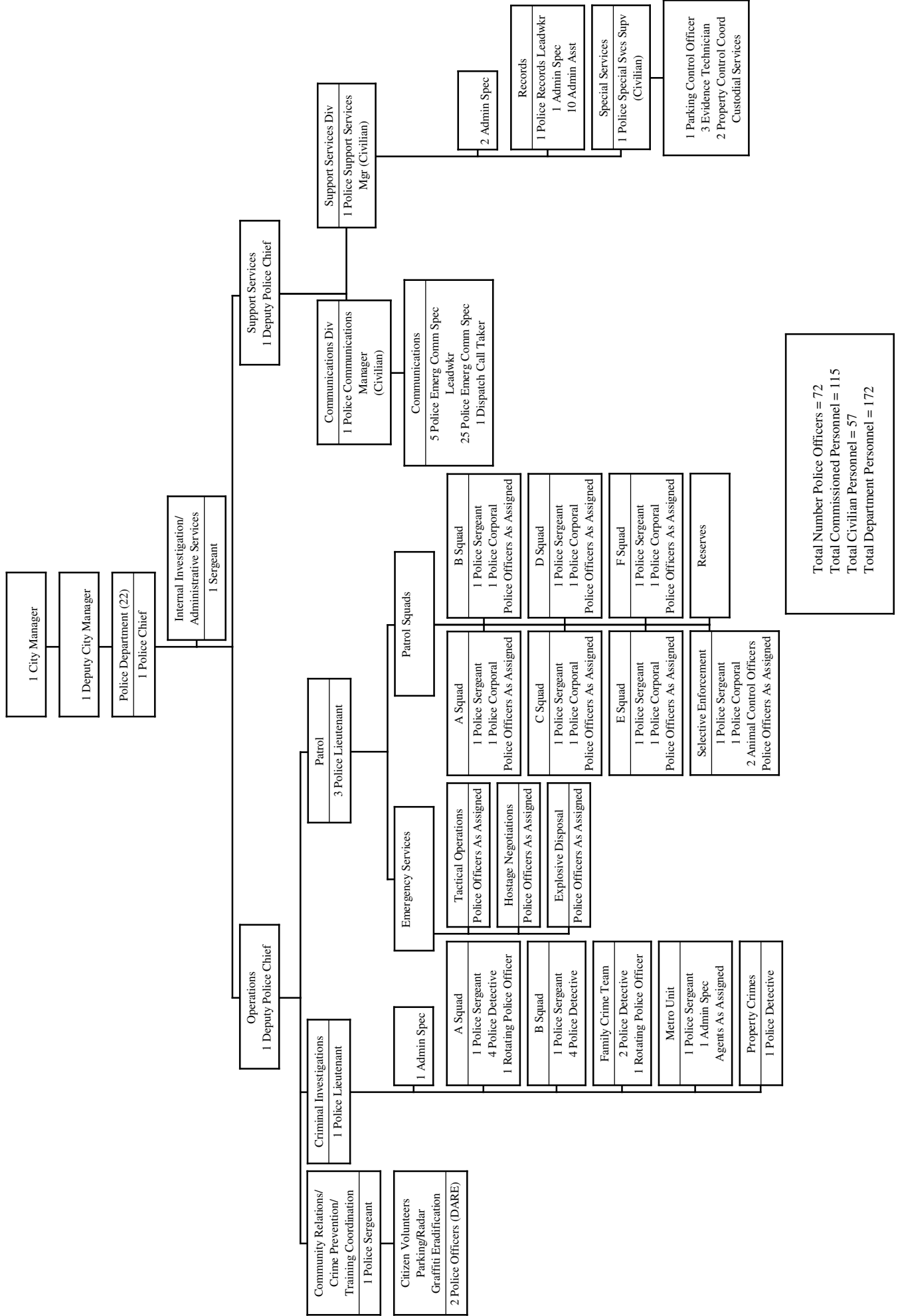


POLICE DEPARTMENT MISSION

The mission of the **Flagstaff Police Department** is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.

Police



Total Number Police Officers = 72
 Total Commissioned Personnel = 115
 Total Civilian Personnel = 57
 Total Department Personnel = 172

MISSION

The mission of the Flagstaff Police Department is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.

PROGRAM DESCRIPTION

The Police Department is responsible for protecting life and property, preserving the peace, and protecting the rights of individuals. These are accomplished through crime prevention, Community Block Watch Programs, repression of crime, and the apprehension of criminal offenders. The Metro Task Force, a multi-agency investigative unit, is one of many State and Federal grants the Flagstaff Police Department has received.

FY 07 ACCOMPLISHMENTS

- ✓ A new Communications Users Group, composed of Police, Sheriff, the City and several rural Fire Departments, Forest Service and Guardian staff met quarterly to develop strategic plans and determine future needs and opportunities for dispatch services.
- ✓ Law Enforcement staff and local building contractors partnered to develop a new "Project Nail-em" to open lines of communication to help prevent property crimes, recover stolen property, and identify and prosecute offenders.
- ✓ The Department reorganized its evidence processing procedures and was allocated an additional person this year to address the growing backlog of property. The efficiency of the storage and processing of property was increased by eliminating several off-site storage locations.
- ✓ Continued the Crime Free Hotel/Motel program to educate innkeepers as to how to better protect their establishments and create a network for sharing information on current criminal activity.
- ✓ Trained and developed Crisis Incident Teams (CIT) to more effectively deal with the mentally ill. The goal will be to train approximately one third of the patrol section in the CIT concept. In addition, Northern Arizona Regional Behavioral Health Authority (NARBHA) received funding so the CIT officers can refer a mentally ill person to a mental health provider 24/7. In conjunction, we will be introducing the "Smart Card" program where addresses are registered in our Computer Aided

Dispatch system to alert officers to residents who have special needs resulting from Seriously Mentally Ill (SMI) conditions.

- ✓ Reorganized the ability of the Department to develop and track intelligence on homeland security issues, gangs and drug activity. A more formalized process was developed in partnership with surrounding agencies with the goal of improving this process.
- ✓ The department maintained 48 Block Watch groups and conducted 130 meetings to address neighborhood concerns such as traffic, graffiti and other quality of life issues. Every officer in the Department is assigned at least one block watch or community program to coordinate.
- ✓ Sponsored several special events such as National Night Out, Jam Zones, Teen Nights and a Challenge Program for high school seniors. Over 80 participants graduated from the two Citizen Police Academies offered over the course of the year.
- ✓ The Volunteer Program is actively providing many services to the community to supplement current and additional patrol and departmental efforts.

FY 08 NEW INITIATIVES

- Increase our presence in the Sunnyside neighborhood including the Fourth Street business corridor with the possibility of establishing a new substation.
- Explore Beat realignments in order to more efficiently allocate current patrol staffing resources. Maintain staffing levels in those beats not subjected to realignment in order to provide optimal response to calls for police service.
- Enhanced use of Crime Analysis tools to identify trends and problem areas. Explore the institution of CompStat and Management by Objective (MBO) principles to address crime trends.
- Develop new programs and initiatives to combat serious property crimes. Develop a Property Crimes Detective position to specifically investigate property crimes trends and emphasize the identification and prosecution of repeat property crime offenders. Create additional partnerships with law-abiding citizens such as Crime-Free Multi-Housing and "Project Nail-em" to increase awareness of and help deter property crimes.
- Seek grant funding for special traffic details such as red light enforcement using spotter/enforcer.
- Initiate plans for Capital Improvement projects to increase the size of the LEAF facility and work with Coconino County Sheriff's Office (CCSO) to design and construct an Evidence and Property Storage Facility.

- Identify potential funding streams to increase LEAF campus IT staff to address CAD mapping issues and enhance LEADS reporting options.
- Continue to improve the Pawn Detail with increased tracking and additional electronic tools to improve efficiency. Strengthen local ordinances on pawn and secondhand transactions and enforce more regular reporting.
- Continue participation with Coconino County Methamphetamine Task Force to explore community-wide initiatives to address the methamphetamine problem.
- Coordinate with the Criminal Justice Coordinating Council, local social service agencies and mental health providers to develop innovative homeless shelter options such as trans-structural or temporary shelter/housing for substance abusers, the homeless and the mentally ill.
- Explore partnership with FUSD to fund School Resource Officers and create an in-school silent witness program to elicit information on property crimes including criminal damage and graffiti.
- Complete Phase II of Eastside Radio Initiative. Work with Communications user agencies to identify and implement communication needs and improve radio area coverage.
- Evaluate new technologies to enhance service to internal and external customers including e-citation, electronic Field Reporting and web-based citizen access to LEADS data.
- Offer Diversity and Conflict Management Training for all employees and “Seven Habits of Highly Effective People” for supervisory staff.
- Continue our positive, proactive liaison with other criminal justice entities with active participation in the County/City Criminal Justice Integration Initiative (CJI), the Coconino County Criminal Justice Coordinating Council and other initiatives.
- Improve the recruitment, retention and training of Communications staff by increased pay incentives and improved training. Explore the use of call-taker and Communications Training Coordinator positions.
- Explore out-sourcing fleet management tasks such as the build-out of new cruisers and maintenance/shop work.

PERFORMANCE MEASURES

Council Priority/Goal: **PUBLIC SAFETY/PROPERTY CRIMES**

Goal: Enhance the security of Flagstaff’s citizens by addressing the high rate of property crimes in Flagstaff as compared to similar sized cities and the national average. Reduce property crime by establishing programs and community partnerships designed to reduce opportunities for crime and better identify suspects.

- Objective:**
1. Reduce the number of property crimes committed by stepped up enforcement and education of public and special details (e.g. auto burglaries).
 2. Increase the clearance rate for property crimes by identifying and aggressively pursuing prosecution of repeat offenders.
 3. Increase hours committed to expedite graffiti removal.
 4. Decrease graffiti and criminal damage crimes with stepped up enforcement and special projects.

Measures:	CY 05 Actual	CY 06 Actual	CY 07 Estimate	CY 08 Proposed
Larceny Theft Crimes	3,581	3,350	3,200	3,000
Burglaries/Vehicle Thefts	718	689	655	620
Value of Stolen Property	\$1,014,938	\$1,266,756	\$1,200,000	\$1,000,000
Property Crimes Cleared	31%	32%	35%	40%
Grffiti Incidents Investigated	322	329	330	340
Volunteer Hours on Graffiti Eradication	290	215	240	290

Council Priority/Goal: PUBLIC SAFETY/TRAFFIC

Goal: Enhance the safety of Flagstaff's streets by targeting causes of motor vehicle collisions and providing a highly visible deterrent and proactive solutions.

- Objective:**
1. Increase traffic enforcement in high collision locations by identifying & targeting collision causing violations such as speed and red light violations. More timely tracking and media attention and increased use of Speed Monitoring Trailers, Project TRAP, Motorcycle Patrols, and other resources in selected areas.
 2. Continued emphasis on arresting intoxicated drivers.
 3. Increase seat belt and child restraint use with a combination of education and enforcement.
 4. Increase the use of volunteer hours donated to enhance traffic enforcement efforts.

Measures:

	CY 05 Actual	CY 06 Actual	CY 07 Estimate	CY 08 Proposed
Traffic Citations Issued	13,640	11,906	14,000	14,500
Warnings Issued	11,313	10,746	11,600	12,000
Traffic Accidents	3,473	3,374	3,200	3,000
Seat Belt Citations	583	313	500	600
Red Light Violations	626	417	600	700
Speed Citations	1,821	1,946	2,200	2,500
Volunteer Hours donated	2,808	2,548	3,000	3,500

Council Priority/Goal: PUBLIC SAFETY/QUALITY OF LIFE

Goal: Expand our community policing philosophy by promoting a community partnership of trust, support and responsiveness and by providing timely response and quality service to the citizens of Flagstaff.

- Objective:**
1. Hold no more than 12% of total calls for service 20 minutes or longer.
 2. Increase staff and citizen participation in PRIDE, Block Watch and other Community Policing programs.
 3. Provide a high level of enforcement for substance abuse crimes such as DUI and Methamphetamine abuse.

Measures:

	CY 05 Actual	CY 06 Actual	CY 07 Estimate	CY 08 Proposed
% of calls held 20 minutes or longer.	13%	11%	10%	9%
Number of DUI Arrests	998	1,043	1,050	1,060
Number of Block Watch meetings held	182	150	190	200
Arrests for Dangerous Drugs	58	77	100	130
Victim Witness Services call-outs for PD Cases	70	71	73	75

Council Priority/Goal: PUBLIC SAFETY/CUSTOMER SERVICE

Goal: Improve service to internal and external customers

- Objective:**
1. Promote Community Policing philosophy and customer service orientation with increased training and by encouraging staff to pursue their own educational goals. Improve mentoring of new officers to ensure they understand the philosophy and are involved in Community Policing projects.
 2. Increase the ratio of evidence/property items received to items purged to free up storage space.
 3. Explore the out sourcing of fleet management tasks such as the build out of new cruisers and maintenance/shop work. Increase staff in Property Control and size of fleet.

Measures:

	CY 05 Actual	CY 06 Actual	CY 07 Estimate	CY 08 Proposed
Annual Training Hours	20,750	22,107	24,000	26,000
Ratio of evidence items received to items purged	2:1	1:1	1:2	1:3
Size of PD Fleet	25	26	30	31

Council Priority/Goal: PUBLIC SAFETY/COLLABORATION**Goal:** Utilize all investigative resources, ensure consistent and timely investigation and disposition of all assigned cases.**Objective:** 1. Target repeat offenders for enhanced prosecution.

2. Make full custody arrests in cases of domestic violence where sufficient probable cause exists.

Measures:

	CY 05 Actual	CY 06 Actual	CY 07 Estimate	CY 08 Proposed
Total cases assigned to Detectives	6,373	6,070	6,000	5,900
% of cases cleared	54%	54%	56%	58%
% of DV calls where an arrest is made	37%	42%	45%	50%

DEPARTMENT:		POLICE			
DIVISION:		22-POLICE			
EXPENDITURES BY CATEGORY:					
	Actual Expenditures 2005-2006	Adopted Budget 2006-2007	Estimated Expenditures 2006-2007	Proposed Budget 2007-2008	Budget-Budget Variance
PERSONAL SERVICES	\$ 10,797,043	\$ 11,659,817	\$ 11,608,269	\$ 12,978,664	\$ 1,318,847
CONTRACTUAL	1,252,447	1,297,583	1,343,204	1,505,541	207,958
COMMODITIES	573,069	676,107	596,368	681,879	5,772
CAPITAL	277,390	375,994	305,718	492,684	116,690
TOTAL	\$ 12,899,949	\$ 14,009,501	\$ 13,853,559	\$ 15,658,768	\$ 1,649,267
EXPENDITURES BY PROGRAM:					
GENERAL ADMINISTRATION	\$ 1,703,409	\$ 2,234,921	\$ 2,033,430	\$ 2,584,930	\$ 350,009
PATROL	6,771,693	7,163,446	7,189,164	8,032,112	868,666
DETECTIVES	1,371,606	1,408,621	1,406,823	1,452,879	44,258
RECORDS	571,312	608,113	602,293	667,438	59,325
COMMUNICATIONS	1,540,209	1,687,026	1,631,566	1,856,319	169,293
SPECIAL SERVICES	775,589	882,059	863,125	938,385	56,326
CRIME PREVENTION & TRAIN	166,131	25,315	127,158	126,705	101,390
TOTAL	\$ 12,899,949	\$ 14,009,501	\$ 13,853,559	\$ 15,658,768	\$ 1,649,267
SOURCE OF FUNDING:					
GENERAL FUND				\$ 15,658,768	
				\$ 15,658,768	
COMMENTARY:					
The Police Departments operating budget has increased 14% and capital expenditures total \$448,155 resulting in an overall net increase of 10%. Personal Services increases are due to 13 FTE staffing additions that include (1) Dispatch Administrative Call Taker, (1) Emergency Communications Specialist, (1) Police Detective, (9) Police Officers and (1) Property Control Coordinator. Contractuals increases are due to computer equipment maintenance, travel, education and training, land and building rental, equipment maintenance, towing charges of abandoned vehicles, lab testing, transcription service, NAU radio contract and advertising. Commodities increases are due to office computer communication and other equipment, ammunition and related supplies and uniforms. One-time expenditures for this division are immunizations for officers, advertising, office, computer, communication and other equipment, ammunition and related supplies, safety supplies and office supplies. Major capital (>\$10,000) includes (14) vehicles (\$354,300), containment unit for animal control unit (\$6,283), refurbish tactical operations equipment van (\$12,775), (4) in-car digital video recording systems for police vehicles (\$44,655), records copier (\$25,000), (2) GEM electrical vehicles (\$24,200) and Grant Funded HLS Bomb Equipment (\$50,000).					

POLICE

DIVISION 23

POLICE GRANTS

DEPARTMENT:	POLICE				
DIVISION:	23-POLICE GRANTS				
EXPENDITURES BY CATEGORY:	Actual Expenditures 2005-2006	Adopted Budget 2006-2007	Estimated Expenditures 2006-2007	Proposed Budget 2007-2008	Budget-Budget Variance
PERSONAL SERVICES	\$ 491,526	\$ 413,747	\$ 395,144	\$ 358,038	\$ (55,709)
CONTRACTUAL	126,479	180,194	104,755	389,440	209,246
COMMODITIES	126,566	97,120	105,442	145,068	47,948
CAPITAL	158,093	576,445	690,459	50,000	(526,445)
TOTAL	\$ 902,664	\$ 1,267,506	\$ 1,295,800	\$ 942,546	\$ (324,960)
EXPENDITURES BY PROGRAM:					
GENERAL ADMINISTRATION	\$ 26,421	\$ 22,451	\$ 22,283	\$ 29,222	\$ 6,771
METRO	294,066	339,316	301,768	484,486	145,170
AZ INTERNET CRIME	-	-	-	5,000	5,000
COPS UNIVERSAL HIRING 03	7,210	-	-	-	-
RICO FUNDS FOR ME	303	-	-	-	-
LLEBG POLICE GRANT - 2004	11,604	-	-	-	-
GREAT GRANT 2003 - 2004	1,394	-	-	-	-
HOMELAND SECURITY GRANT	10,627	-	-	-	-
WEED & SEED 2003	(227)	-	-	-	-
BULLET PROOF VEST	5,639	16,584	16,584	14,438	(2,146)
2005 GOHS GRANT	13,880	-	-	-	-
2006 GOHS GRANT	-	57,490	37,035	-	(57,490)
2006 DUI ENFORCEM	11,676	-	-	-	-
HLS 04-EMERGENCY	43,552	-	-	-	-
FY04 HOM SEC/BOMB	141,660	-	12,000	-	-
2005 LLEBG	32,646	-	16,270	-	-
2005 - 2006 GREAT	46,069	-	-	-	-
2004 WEED & SEED	26,038	6,000	4,506	-	(6,000)
2005 CLICK IT OR TICKET	(206)	-	-	-	-
PSN-GUN & INTELLIGENCE	57,994	34,000	-	-	(34,000)
PSN-JUVENILE ED/P	5,864	19,106	19,136	-	(19,106)
2005-HSG-EQ/BOMB	1,033	75,806	237,980	-	(75,806)
BURGLARY & ST CRIME	29,638	6,804	2,908	-	(6,804)
DIRECTED PATROL GANG	5,833	10,000	4,167	-	(10,000)
STATEWIDE GANG TASK	96,822	10,093	-	-	(10,093)
DUI 06 POLICE GRANT	12,720	-	-	-	-
DHS 06 HOME LAND	-	425,000	330,479	-	(425,000)
06 CJEF-DIGITAL E	-	50,000	-	-	(50,000)
2006 GREAT GRANT	-	46,717	-	-	(46,717)
2006 JAG PATRO OVERTIME	-	20,000	20,000	-	(20,000)
2006 ACJC DUI	-	30,000	26,400	-	(30,000)
2005 WEED & SEED	-	30,000	24,585	-	(30,000)
06 PSN-JUVENILE E	-	17,500	17,500	-	(17,500)
06 PSN-GUN INTELLIGENCE	-	25,000	25,000	-	(25,000)
GRANT FUNDED ATV	-	14,000	-	-	(14,000)
2006 DPS ICAC	-	11,639	-	-	(11,639)
AZ INTERNET CRIMES CHI	11,639	-	-	-	-
06 SELECTIVE TRAFFIC E	8,769	-	37,035	-	-
WATCH YOUR CAR POLICE	-	-	4,664	-	-
05 DHS-COMM CONTROLLER	-	-	110,000	-	-

POLICE

DIVISION 23

POLICE GRANTS

EXPENDITURES BY PROGRAM:	Actual Expenditures 2005-2006	Adopted Budget 2006-2007	Estimated Expenditures 2006-2007	Proposed Budget 2007-2008	Budget-Budget Variance
2006 AATIA SEMINAR	-	-	500	-	-
NO. AZ. DUI TASK FORCE	-	-	-	25,000	25,000
07-ENF UNDERAGE DRINKI	-	-	25,000	25,000	25,000
AZ AUTO THEFT-WATCH CA	-	-	-	5,000	5,000
07-GOHS SEL TRAFFIC IN	-	-	-	177,200	177,200
07-AZ HOME LAND SECURI	-	-	-	50,000	50,000
ACJC ANTI GANG INITIAT	-	-	-	50,000	50,000
ACJC DUI ABATEMENT	-	-	-	20,000	20,000
07-GOHS DUI ENFORCEMEN	-	-	-	20,000	20,000
08-WEED & SEED OVERTIM	-	-	-	37,200	37,200
TOTAL	\$ 902,664	\$ 1,267,506	\$ 1,295,800	\$ 942,546	\$ (324,960)
SOURCE OF FUNDING:					
	GENERAL FUND			\$ 942,546	
				\$ 942,546	

