

- | ★ FLAGSTAFF ATTRACTIONS                                | ● POINTS OF INTEREST   |                                  |                                 |
|--|--|----------------------------------|---------------------------------|
| 1 Flagstaff Visitor Center and Amtrak Train Station*   | 9 Flagstaff Chamber of Commerce                                    | 16 Fort Tuthill County Park      | 26 Mountain View Park           |
| 2 The Aquaplex   | 10 Flagstaff City Hall   | 17 Foxglenn Park                 | 27 NAU Walkup Skydome           |
| 3 Babbitt Brothers Building*                           | 11 Flagstaff Convention and Visitors Bureau Administration Office* | 18 Greyhound Bus Depot           | 28 Orpheum Theater*             |
| 4 Buffalo Park   | 12 Flagstaff Main Library  | 19 Heritage Square               | 29 Sawmill County Park          |
| 5 Bushmaster Park                                      | 13 Flagstaff Mall and The Marketplace                              | 20 Jay L. Lively Activity Center | 30 Thorpe Park                  |
| 6 Coconino County Courthouse*                          | 14 Flagstaff Medical Center  | 21 Historic 1890 Lumberyard*     | 31 Thorpe Park Softball Complex |
| 7 Continental Country Club and Elden Hills Golf Course | 15 Flagstaff Police Department                                     | 22 McMillan (Bank) Building*     | 32 Weatherford Hotel*           |
| 8 Flagstaff Airport                                    |  | 23 McMillan Mesa Park            | 33 Wheeler Park                 |
|  |  | 24 McPherson Park                |                                 |
|  |  | 25 Hotel Monte Vista*            |                                 |

\*Historic Downtown Landmark

# FLAGSTAFF VISITOR CENTER

One E. Route 66, Flagstaff, AZ 86001 | 800.842.7293 | 928.213.2951 | [visitorcenter@flagstaffaz.gov](mailto:visitorcenter@flagstaffaz.gov)  
 Open Monday-Saturday 8 a.m.-5 p.m., Sunday 9 a.m.-4 p.m. Closed Thanksgiving, Christmas and New Year's Day.  
[flagstaffarizona.org](http://flagstaffarizona.org) VisitFlagstaff FlagstaffArizona

## Flagstaff Community Profile

Flagstaff, Arizona is located at the intersection of Interstate 17 and Interstate 40, and is the largest city in Northern Arizona. The city is also the regional center and county seat for Coconino County, the second largest county in the 48 contiguous states. The City of Flagstaff, becoming a town in 1894, incorporated as a city in 1928, and currently comprising of just over 66 square miles, is nestled at the base of the San Francisco Peaks and surrounded by one of the largest pine forests on earth. Flagstaff drew its name from a very tall pine tree made into a flagpole in 1876 to celebrate our nation's centennial. At nearly 7,000 feet, Flagstaff is also one of the highest elevation cities in the United States. The city is a year-round mecca for visitors and many Arizonans maintain second homes here.

### History

In 1855 Lieutenant Beale, in surveying a road from the Rio Grande in New Mexico to Fort Tejon in California, passed over the spot where Flagstaff now stands. While camping at the Eastern extremity of the present town, the lieutenant had his men cut the limbs from a straight pine tree in order to fly the United States flag.

The town's first recognized permanent settler, Thomas F. McMillan, arrived in 1876 and built a cabin at the base of Mars Hill. During the 1880's Flagstaff began to grow, opening its first post office and welcoming the booming railroad industry. The town had timber, sheep and cattle and by 1886 Flagstaff was the biggest city on the main line between Albuquerque and the West Coast.

In 1894, Dr. Percival Lowell chose Flagstaff, due to its great visibility, as the site for the now famous Lowell Observatory. Thirty-six years later, Pluto was discovered through the observatory's telescopes. The Arizona Teacher's College began in 1899, later becoming Northern Arizona University (1966). During the 1920's, Route 66 was built right through town making Flagstaff a popular tourist stop. Flagstaff was incorporated as a city in 1928.

Today, Flagstaff is a community rich with cultural diversity, beauty and history, as well as amazing educational, recreational and scientific opportunities.

### Weather

Flagstaff enjoys four distinct seasons. Moderate summer temperatures average twenty-six degrees less than Phoenix, and are punctuated with afternoon rain showers in July and August. The winter brings an average annual snowfall of 89.1 inches, much to the enjoyment of skiers, ice skaters

and snowboarders. As the snow thaws into spring, blooming wildflowers are abundant and fragrant along Flagstaff's many hiking trails. Autumn is highlighted with the changing of the aspen leaves that transform the surrounding mountains into a golden tapestry of color. Flagstaff averages 288 days without precipitation each year, so it is not surprising that our residents love the great outdoors, and the mild climate encourages year-round outdoor activities.

| Climate   | Average Temperature |            | Average Precipitation |
|-----------|---------------------|------------|-----------------------|
|           | Daily Max.          | Daily Min. |                       |
| January   | 42.2                | 15.3       | 2.04                  |
| February  | 44.9                | 18.0       | 1.98                  |
| March     | 50.3                | 22.4       | 2.01                  |
| April     | 58.6                | 28.0       | 1.23                  |
| May       | 68.0                | 34.3       | 0.60                  |
| June      | 78.0                | 41.8       | 0.44                  |
| July      | 81.6                | 51.0       | 2.53                  |
| August    | 79.0                | 49.8       | 2.76                  |
| September | 73.5                | 41.9       | 1.92                  |
| October   | 63.4                | 31.4       | 1.47                  |
| November  | 51.6                | 22.5       | 1.60                  |
| December  | 43.3                | 16.6       | 2.03                  |
| (average) | 61.2                | 30.9       | 20.47                 |

*Source: Western Regional Climate Center (Jan. 1893-May 2014)*

### Economic Information

Flagstaff is a governmental, educational, transportation, cultural and commercial center. Government is one of the largest employment sectors. Tourism is also a large employer as the city sees over 5,000,000 visitors a year. In addition, the City houses Northern Arizona University and other scientific and high tech research and development industries.

NAU, the largest employer in the City, has a major economic impact annually. It is the home of over 26,000 students in their 136 degree programs. In addition, NAU's year-round use of its campus facilities draws in tourists from throughout the world. Campus activities include a multitude of music, educational and athletic camps, as well as a broad variety of conferences from across the nation.

| Population      | 2000      | 2010      | 2013      |
|-----------------|-----------|-----------|-----------|
| Flagstaff       | 52,894    | 65,870    | 67,502    |
| Coconino County | 116,320   | 134,421   | 135,695   |
| Arizona         | 5,130,632 | 6,392,017 | 6,581,054 |

*Sources: Arizona Department of Commerce and U.S. Census Bureau*

Five business and industrial parks are situated with excellent access to the Interstates (I-40 and I-17). One additional site resides within 15 miles of the City limits. Major manufacturers include W.L. Gore & Associates (of Gortex renown), manufacturer of medical equipment; Nestle Purina Petcare Products, manufacturer of pet food; SCA Tissue, manufacturer of tissue paper; and Joy Cone, manufacturer of ice cream cones.

| <b>Business Licenses</b>            | <b>June 2014</b> |
|-------------------------------------|------------------|
| Telecom                             | 230              |
| Publishing                          | 43               |
| Job Printing                        | 51               |
| Restaurants/Bars                    | 378              |
| Amusements                          | 49               |
| Commercial Rental                   | 699              |
| TPP Rental                          | 552              |
| Contracting                         | 2,191            |
| Retail                              | 3,849            |
| Advertising                         | 61               |
| Hotel/Motel                         | 158              |
| Franchise                           | 132              |
| BBB                                 | 523              |
| Service Related (Business Licenses) | 1,594            |
| <b>Total Licenses</b>               | <b>10,510</b>    |

*Source: City of Flagstaff, Tax, Licensing, and Revenue Division*

Total retail sales generated by Flagstaff businesses reached \$3.35 billion in FY 2014.

Tourism is a year-round industry attracting skiers in the winter, vacationers in the summer, and sightseers viewing the aspen turning gold in the fall. Non-city residents provided an estimated 50% of the sales tax revenue. The City has 467 licensed businesses generating BBB tax revenues (an additional 2% sales tax).

Major private employers in the Flagstaff area are Flagstaff Medical Center, W. L. Gore & Associates, Walgreens Distribution, Grand Canyon Railway, SCA Tissue, Joy Cone, and Nestle Purina. Major public employers in the Flagstaff area are Northern Arizona University, Flagstaff Unified School District, Coconino County, City of Flagstaff, Coconino Community College, and the U.S. Forest Service.

| <b>Labor Force Data</b> | <b>2000</b> | <b>2010</b> | <b>2013*</b> |
|-------------------------|-------------|-------------|--------------|
| (Annual Average)        |             |             |              |
| Civilian Labor Force    | 34,589      | 76,599      | 70,378       |
| Unemployed              | 1,582       | 6,819       | 5,584        |
| Unemployment Rate       | 4.5%        | 8.9%        | 7.9%         |

*Source: Bureau of Labor Statistics, \*Dec 2013*

| <b>Growth Indicators</b>   | <b>2000</b>   | <b>2010</b>   | <b>2014</b>   |
|----------------------------|---------------|---------------|---------------|
| Business Licenses          | 5,440         | 9,762         | 10,510        |
| Retail Sales               | 1,238,195,104 | 1,787,828,409 | 2,061,700,450 |
| Primary Net Assessed Value | 399,244,815   | 813,239,868   | 765,266,937   |

*Sources: AZ Department of Revenue; City of Flagstaff*

### **Education**

Flagstaff Unified School District #1 has 10 elementary schools, 2 middle schools, 2 alternative schools, 1 magnet school, and 2 high schools. In addition to the public school system, there are 9 charter schools. These schools provide educational opportunities for children in kindergarten thru high school. The schools specialize in everything from specific learning styles to programs focused on the Arts.

Coconino County Community College offers 33 associate degrees and 21 certificate programs, as well as continuing education courses and special programs for small businesses. In the fall of 2013, enrollment was 4,394 students (1,405 of which were enrolled Full-Time).

Flagstaff's commitment to education is enhanced by Northern Arizona University's contribution to the community. Established in 1899, NAU is one of Arizona's three state universities. In the fall of 2013, NAU offered 87 Bachelor, 48 Master, and 10 Doctorate along with 38 Undergraduate and 26 Graduate certificates. Top enrollment for its 26,606 students (19,320 of which were enrolled at the Flagstaff campus) are Elementary Education, Biology, Psychology, Hotel & Restaurant Management, and Criminology & Criminal Justice.

### **Cultural Opportunities and Scenic Attractions**

Flagstaff serves as the cultural hub of Northern Arizona. Because arts and cultural activities enhance the quality of life and have an economic impact, the City supports these endeavors. Funding support for these activities comes from the Bed, Board and Booze tax (Flagstaff Cultural Partners disburses these funds) and the General Fund. Throughout the year, there are art shows, festivals, live theater performances, and Native American arts and crafts exhibits to satisfy the most ardent enthusiast.

The Flagstaff Symphony Orchestra is a non-profit corporation dedicated to bringing world-class musical performances to their audiences, and to providing innovative programs in music education for youth across northern Arizona. The FSO conducts six concerts from September through April form the core of the Symphony's season, with additional Young People's Concerts for children in the Flagstaff

Unified School District, and a Lollipop concert in December for families with young children. Regular concerts are held in 1,500-seat Ardrey Auditorium on the campus of Northern Arizona University.

Lowell Observatory was founded in 1894 by Boston mathematician Percival Lowell and is best known for the discovery of Pluto. Lowell Observatory is also where astronomer V.M. Slipher gathered the first evidence that the universe is expanding. The Observatory is home to the Discovery Channel Telescope, which had its first light images in April of 2012. Lowell also maintains a vigorous education and outreach program, headquartered in the Steele Visitor Center on Mars Hill. Each year, about 85,000 people visit the Observatory to learn about astronomy by participating in multimedia programs, private and school programs, special events, and other educational activities. The Observatory offers daily-guided tours and evening programs.

The Museum of Northern Arizona offers permanent and changing exhibits in anthropology, biology, geology, and fine art of the Colorado Plateau. In addition, four festivals that attract national and international visitors, include the annual Zuni, Hopi, Navajo, and Hispanic Exhibitions with contemporary and traditional pottery, weaving, jewelry, and sand paintings, as well as native artist demonstrations and traditional dance.

The Coconino Center for the Arts, operated by the Flagstaff Cultural Partners, serves as the cultural center of the Flagstaff community. The 4,000 square foot gallery features diverse rotating exhibitions showcasing local and regional artists, craftspeople, and Flagstaff students. Contemporary fine crafts, western art, and special science programs are also held throughout the year. The intimate 200-seat theater offers musical concerts, readings, theater performances, and other presentations.

The Pepsi Amphitheater at Fort Tuthill County Park features outdoor concerts and dance performances from May through September. The events feature local and regional artists, as well as nationally and internationally acclaimed artists.

Known as the "City of Seven Wonders," Flagstaff attracts millions of tourists each year due to its easy access to such scenic destinations as the Grand Canyon, Sunset Crater, Oak Creek Canyon, Meteor Crater, Walnut Canyon, Wupatki National Monument, and the San Francisco Peaks.

## **Community Facilities**

Flagstaff offers a wide range of community and cultural facilities, including:

| <b>City Recreational Facilities:</b> |    | <b>Other Facilities:</b> |    |
|--------------------------------------|----|--------------------------|----|
| Basketball Courts                    | 19 | Arboretum                | 1  |
| BMX Facility                         | 1  | Art Galleries            | 13 |
| Disc Golf Course                     | 2  | Bowling Alleys           | 1  |
| Horseshoe Courts                     | 10 | Fairgrounds/Race Track   | 1  |
| Ice Rink/Activity Center             | 1  | Libraries                | 3  |
| Off Leash Areas-Bark Parks           | 2  | Movie Screens            | 12 |
| Parks-Developed                      | 23 | Museums                  | 5  |
| Parks-Undeveloped                    | 4  | Outdoor Amphitheater     | 2  |
| Playgrounds                          | 20 | Observatories            | 3  |
| Racquetball Courts                   | 4  | Ski Resort/Nordic Center | 2  |
| Ramadas                              | 13 | Swimming Pools*          | 2  |
| Recreation Centers                   | 3  | Symphony Orchestra       | 1  |
| Recreation Ctr-Swimming Pool         | 1  |                          |    |
| Skate Tracks                         | 2  |                          |    |
| Soccer Fields                        | 4  | *Owned by schools.       |    |
| Softball/Baseball Fields             | 17 |                          |    |
| Tennis Courts                        | 17 |                          |    |
| Volleyball Courts                    | 5  |                          |    |

## **Transportation**

Flagstaff is a major crossroads for the west. Interstates 17 and 40 provide road access to major west coast markets, including San Francisco, Las Vegas, Albuquerque, El Paso, Los Angeles, San Diego, parts of Mexico, and of course, Phoenix and Tucson. US Highway 89 provides access to the states north of Arizona and Highway 180 provides access to the Grand Canyon.

| <b>Approximate Drive Times from Flagstaff:</b> |             |
|--|-------------|
| Grand Canyon, AZ                               | 1 1/4 Hours |
| Lake Powell, AZ                                | 2 1/2 Hours |
| Nogales, AZ                                    | 4 3/4 Hours |
| Phoenix, AZ                                    | 2 1/4 Hours |
| Sedona, AZ                                     | 3/4 Hour    |
| Tucson, AZ                                     | 4 Hours     |
| Albuquerque, NM                                | 4 3/4 Hours |
| El Paso, TX                                    | 8 1/4 Hours |
| Las Vegas, NV                                  | 4 Hours     |
| Los Angeles, CA                                | 7 Hours     |

Burlington Northern Santa Fe Railway serves the City of Flagstaff with more than 100 trains passing through town daily. Amtrak also services Flagstaff twice daily connecting with Los Angeles and Chicago. Bus services are available for within the City (Mountain Line), intra and interstate (Greyhound), and several tour guide companies provided service around Northern Arizona. In addition, there are several taxicab companies.

Flagstaff Pulliam Airport, located four miles south of downtown Flagstaff on I-17, provides frequent daily flights to and from Phoenix Sky Harbor International Airport, where national and international connections can be made.

Additionally, the City is committed to the development of a non-motorized urban trail (FUTS), which will interconnect all areas of the City when completed and will serve as an important transportation element, as well as a recreation amenity. The Flagstaff Regional Land Use and Transportation Plan shows an estimated 130 miles of FUTS. The City has completed approximately 55 miles to date.

### **Medical**

Flagstaff has an extensive array of medical facilities and resources in the areas of traditional, integrative and alternative healthcare. Flagstaff Medical Center is the Northern Arizona Regional referral center for trauma, cancer, rehabilitation, cardiac care, high-risk maternal/fetal, MRI/CT scans, and more. Close to 200 physicians are on active staff at the hospital, representing approximately 50 medical specialties.

### **Recreation**

The City is surrounded within and without by coniferous forests, which allow for an array of outdoor sports and camping and backpacking opportunities. Downhill skiers enjoy 40 runs down the San Francisco Peaks, just 14 miles from downtown Flagstaff. Groomed trails at the Flagstaff Nordic Center provide over 40 kilometers of cross-country skiing. Endless miles can be skied on the hundreds of miles of forest service roads. Flagstaff even sponsors the annual Winter Festival that includes dog sled races.

Hikers, joggers, and mountain bikers will find miles of trails, which range from gentle grades to extremely difficult terrain. The outdoor sportsman will find opportunities for hunting and fishing. The individual committed to an exercise routine, which includes running, or walking will find a 2-mile track complete with a 20-station Vita Course at Buffalo Park, a woodland area atop a mesa with spectacular views of the San Francisco Peaks.

For those who enjoy organized team sports, the City has adult and youth leagues for softball, baseball, basketball, soccer, ice hockey, and volleyball throughout the year. Additional recreation amenities include the skateboard park and disc golf course, which provide year-round recreational opportunities.

### **Sustainability and Environmental Focus**

Flagstaff citizens realize that the quality of life enjoyed in this mountain community is intricately related to the social well-being of current and future citizens, a vibrant economy and a self-renewing, healthy environment. As a result, the City of Flagstaff's Sustainability and Environmental Management Section (SEMS) works to preserve and enhance the community and natural environment by implementing resource conservation and sustainability through projects, leadership and education.

The Sustainability Program develops and implements policies, projects, and programming directly related to municipal and community-wide sustainability. Building on the principles of economic, environmental, organizational, and social consideration, programming provides critical resources to the Flagstaff community and municipal organization. Programming supports energy efficiency, renewable energy, fleet management, recycling, composting, open space acquisition and management, community agriculture, and climate resiliency and preparedness.

Environmental management ensures that the municipal organization is within compliance of environmental regulations and provides the safe disposal of residential and small business hazardous wastes utilizing the Hazardous Products Center (HPC) at the Cinder Lake Landfill. Programming also achieves environmental compliance within the city for asbestos, due diligence for property acquisitions, lead-based paint, indoor air quality, mold and industrial stormwater discharge permits. This includes not only performing smaller projects utilizing trained and certified city staff, but also the management of larger projects. Environmental Management staff also provides required annual asbestos and stormwater training to city staff.

Water conservation programs include a reclaimed water treatment plant and related distribution lines to transport water to large irrigation water users, rebates and incentives, development of xeriscape demonstration gardens, and a year round water use policy that restricts the times and days outside irrigation is allowed. Rebates are offered for qualifying high efficiency toilets, efficient washing machines, hot water re-circulators, and turf removal/xeriscape projects. Additionally, an AZ Project WET Water Festival occurs in October for all Flagstaff area 4<sup>th</sup> grade school children. Making the most efficient use of the water we have means we do not have to find additional sources of water as often.

**City of Flagstaff, Arizona  
Principal Taxpayers  
Tax Year 2013**

| Taxpayer                                   | Type of Business    | Total Assessed Valuation | As a Percentage of the City Total Secondary Assessed Valuation |
|--|---------------------|--------------------------|--|
| Arizona Public Service Company             | Utility             | \$ 17,147,023            | 2.20%  |
| W L Gore & Associates, Inc.                | Manufacturer        | 12,851,171               | 1.88%  |
| Nestle Purina Petcare Company              | Distribution/Retail | 4,603,873                | 0.67%  |
| Qwest Corporation                          | Utility             | 4,034,349                | 0.63%  |
| Wal-Mart Stores, Inc.                      | Shopping Center     | 3,546,846                | 0.48%  |
| Flagstaff Mall Associated Ltd. Partnership | Shopping Center     | 3,235,942                | 0.45%  |
| Unisource Energy Corporation               | Utility             | 2,422,510                | 0.31%  |
| BNSF Railway Company                       | Railroad            | 2,371,683                | 0.31%  |
| Ridge at Clear Creek LLC                   | Real Estate         | 2,247,343                | 0.30%  |
| Walgreens Arizona Drug Co                  | Distribution        | 2,226,561                | 0.30%  |
| <b>Total Principal Taxpayers</b>           |                     | <b>\$ 54,687,301</b>     | <b>7.53%</b>   |

Source: Coconino County Assessor

**City of Flagstaff, Arizona  
Property Tax Rates  
Direct and Overlapping Governments  
Last Ten Fiscal Years**

| Fiscal Year | City      | School District | Community College | County | Total  |
|-------------|-----------|-----------------|-------------------|--------|--------|
| 2004        | \$ 1.7127 | 6.3679          | 0.5775            | 1.2369 | 9.8950 |
| 2005        | 1.7127    | 5.7236          | 0.5660            | 1.2212 | 9.2235 |
| 2006        | 1.6627    | 6.0786          | 0.5525            | 1.2010 | 9.4948 |
| 2007        | 1.5929    | 5.9009          | 0.5269            | 0.7521 | 8.7728 |
| 2008        | 1.5519    | 4.7713          | 0.4865            | 0.7588 | 7.5685 |
| 2009        | 1.5519    | 4.8334          | 0.4643            | 0.7603 | 7.6099 |
| 2010        | 1.4913    | 3.8860          | 0.4267            | 0.7244 | 6.5284 |
| 2011        | 1.4845    | 4.6772          | 0.4308            | 0.7245 | 7.3170 |
| 2012        | 1.5283    | 4.9458          | 0.4734            | 0.7656 | 7.7131 |
| 2013        | 1.5497    | 4.8712          | 0.4927            | 0.7847 | 7.6983 |

Note: Tax rates are per \$100 assessed valuation.

**City of Flagstaff, Arizona**  
**Sales Tax Rates**  
**Direct and Overlapping Governments**  
**Last Ten Fiscal Years**

| June 30 | City<br>Sales Tax | City<br>Transportation Tax | City<br>BBB Tax | County<br>Sales Tax | State<br>Sales Tax | Total   |
|---------|-------------------|----------------------------|-----------------|---------------------|--------------------|---------|
| 2005    | 1.0000            | 0.6010                     | 2.0000          | 0.9250              | 5.6000             | 10.1260 |
| 2006    | 1.0000            | 0.6010                     | 2.0000          | 0.9250              | 5.6000             | 10.1260 |
| 2007    | 1.0000            | 0.6010                     | 2.0000          | 1.1250              | 5.6000             | 10.3260 |
| 2008    | 1.0000            | 0.6010                     | 2.0000          | 1.1250              | 5.6000             | 10.3260 |
| 2009    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 5.6000             | 10.4460 |
| 2010    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 6.6000             | 11.4460 |
| 2011    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 6.6000             | 11.4460 |
| 2012    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 6.6000             | 11.4460 |
| 2013    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 5.6000             | 10.4460 |
| 2014    | 1.0000            | 0.7210                     | 2.0000          | 1.1250              | 5.6000             | 10.4460 |



**City of Flagstaff, Arizona  
Miscellaneous Statistics**

|                              |
|------------------------------|
| <b>Date of Incorporation</b> |
| May 26, 1894                 |

|                             |
|-----------------------------|
| <b>Date Charter Adopted</b> |
| October 3, 1958             |

|   |
|---|
| <b>Date of Latest Charter Amendment</b> |
| June 19, 2008                           |

|                           |
|---------------------------|
| <b>Form of Government</b> |
| Council, City Manager     |

|                            |
|----------------------------|
| <b>Area - Square Miles</b> |
| June 2013 - 65.62          |

|                       |
|-----------------------|
| <b>Infrastructure</b> |
|-----------------------|

|                             |        |
|-----------------------------|--------|
| Miles of Streets            | 664.00 |
| Miles of Alleys             | 13.69  |
| Miles of Sidewalks          | 166.00 |
| Miles of Waterlines         | 433.00 |
| Miles of Reclaim Waterlines | 25.50  |
| Miles of Sewer              |        |
| Storm                       | 90.00  |
| Sanitary                    | 274.00 |
| Number of Street Lights     | 3,466  |
| Number of Fire Hydrants     | 3,242  |
| Number of Reclaim Hydrants  | 14     |
| Number of Manholes          | 7,403  |

|                                      |
|--------------------------------------|
| <b>Employees as of June 30, 2014</b> |
|--------------------------------------|

|                   |     |
|-------------------|-----|
| Merit System      | 515 |
| Exempt            | 167 |
| Temporary         | 244 |
| Elected Officials | 7   |

Total Payroll for the Year Ending 2014:      \$      40,845,809

|                        |
|------------------------|
| <b>Fire Protection</b> |
|------------------------|

|                                   |       |
|-----------------------------------|-------|
| Number of Stations                | 6     |
| Number of Employees (FTE) FY 2014 | 86.00 |

|                          |
|--------------------------|
| <b>Police Protection</b> |
|--------------------------|

|   |        |
|---|--------|
| Number of Employees (FTE) FY 2015       | 169    |
| Number of Employees (FTE) FY 2014       | 169    |
| Number of Calls for Service per         |        |
| 12/31/2013                              | 47,508 |
| Ave. Patrol Officers for 24 hour period | 27.1   |
| Vehicular Patrol Units                  | 27     |
| Coconino County Jail Prisoner Capacity  | 477    |

|                        |
|------------------------|
| <b>Pulliam Airport</b> |
|------------------------|

|                        |     |
|------------------------|-----|
| Fixed Base Operators   | 1   |
| Locally Based Aircraft | 134 |
| Tiedowns               | 11  |
| Enclosed Hangars       | 61  |
| Open Hangars           | 48  |

|                  |
|------------------|
| <b>Elections</b> |
|------------------|

|                                   |        |
|-----------------------------------|--------|
| Last Municipal Election May 2012  |        |
| Number of Registered Voters       | 26,852 |
| Number of Votes Cast              | 10,458 |
| % of Registered Voters that Voted | 38.90% |
| Last Special Election May 2014    |        |
| Number of Registered Voters       | 28,069 |
| Number of Votes Cast              | 7,079  |
| % of Registered Voters that Voted | 25.22% |

|                             |
|-----------------------------|
| <b>Parks and Recreation</b> |
|-----------------------------|

|                                    |        |
|------------------------------------|--------|
| Number of Developed Parks          | 23     |
| Number of Un-developed Parks       | 4      |
| Park Acreage                       | 709.84 |
| Flagstaff Urban Trail System-Miles | 55.00  |

Number of Other Facilities:

|                            |    |
|----------------------------|----|
| Basketball Courts          | 19 |
| BMX Facility               | 1  |
| Disc Golf Course           | 2  |
| Horseshoe Courts           | 10 |
| Ice Rink/Activity Center   | 1  |
| Off Leash Areas-Bark Parks | 2  |
| Playgrounds                | 20 |
| Racquetball Courts         | 4  |
| Ramadas                    | 13 |
| Recreation Centers         | 4  |
| Skate Tracks               | 2  |
| Soccer Fields              | 4  |
| Softball/Baseball Fields   | 17 |
| Swimming Pools             | 1  |
| Tennis Courts              | 17 |
| Volleyball Courts          | 5  |

|                  |
|------------------|
| <b>Education</b> |
|------------------|

|                               |    |
|-------------------------------|----|
| Number of Schools:            |    |
| Public Elementary             | 10 |
| Public Middle School          | 2  |
| Public High School            | 3  |
| Private Schools               | 3  |
| Magnet Schools                | 1  |
| Charter Schools               | 9  |
| Community College (Coconino)  | 1  |
| University (Northern Arizona) | 1  |

Number of Students (Fall 2012):

|                                   |        |
|-----------------------------------|--------|
| Flagstaff Unified School District | 9,843  |
| Charter                           | 2,651  |
| Northern Arizona University       |        |
| Flagstaff Campus                  | 19,320 |
| All Locations                     | 26,606 |
| Coconino Community College        |        |
| Full-Time                         | 1,405  |
| Part-Time                         | 2,989  |

**City of Flagstaff, Arizona  
Miscellaneous Statistics**

**Sales Tax**

|   |                  |
|---|------------------|
| Retail Sales Last 10 Fiscal Years:                            |                  |
| 2014  | \$ 2,061,700,450 |
| 2013*   | 1,865,322,500    |
| 2012  | 1,980,692,207    |
| 2011  | 1,843,603,506    |
| 2010  | 1,787,828,409    |
| 2009  | 1,884,139,784    |
| 2008  | 2,043,103,670    |
| 2007  | 1,896,091,014    |
| 2006  | 1,894,126,077    |
| 2005  | 1,749,149,158    |
| Total Sales Tax Revenue (All Categories) for Fiscal Year 2013 |                  |
|   | \$ 15,210,634    |

\*Beginning in FY13, the City changed its Gross Income calculations for retail sales due to internal sales tax reporting changes / re-categorizations.

**Utility Enterprise**

|  |        |
|--|--------|
| Total Active Accounts on June 30, 2014     |        |
| Water                                      | 19,961 |
| Single Family Average                      |        |
| Gallons/Household/Month                    | 5,022  |
| Plants Capacity (Million Gallons per Day): |        |
| Lake Mary Water Treatment Plant            | 8      |
| Reservoir Filtration Plant                 | 2      |
| Wildcat Hill Plant                         | 6      |
| Rio de Flag Reclaim Plant                  | 4      |
| Number of Facilities:                      |        |
| Wells                                      | 26     |
| Reservoirs                                 | 9      |
| Reclaimed Reservoirs                       | 1      |

**Population**

|                         |        |
|-------------------------|--------|
| Census Population Count |        |
| 2013**                  | 67,502 |
| 2012**                  | 66,322 |
| 2011**                  | 65,985 |
| 2010                    | 65,870 |
| 2009**                  | 64,581 |
| 2008**                  | 63,867 |
| 2005**                  | 61,185 |
| 2000                    | 52,894 |
| 1995*                   | 52,701 |
| 1990                    | 45,854 |
| 1985*                   | 38,247 |
| 1980                    | 34,743 |

\*Special Census

\*\*Estimate

Source: Az Dept of Economic Security

**2010 Census Information:**

|  |             |
|--|-------------|
| Age Distribution of Population<br>for Urbanized Areas Only |             |
| 1-5 Years  | 4,018       |
| 6-17 Years   | 9,551       |
| 18-64 Years  | 48,085      |
| 65+ Years  | 4,216       |
|  | <hr/> <hr/> |
|  | 65,870      |
| Number of Housing Units                                    |             |
|  | 26,254      |
| Average Persons per Housing Unit                           |             |
|  | 2.55        |
| Average Family Size  |             |
|  | 3.14        |
| Median Household Income                                    |             |
|  | \$ 49,471   |
| Per Capita Income (2000)                                   |             |
|  | \$ 22,959   |

2010 Census information available at the following websites:

<http://quickfacts.census.gov/qfd/states/04/0423620.html>

<http://www.de.state.az.us/links/economic/webpage/index.html>

**City of Flagstaff, Arizona  
Bonded Debt  
Interest/Coupon Rate by Issue and Year**

| Fiscal Year | 2001 G.O. Parks & Rec | 2001 Certificates of Participation USGS | 2003 Revenue 4th Street | 2006 G.O. Fire, FUTS, Acquatic/Multi | 2007 Special Assessment Sawmill | 2009 Certificates of Participation St Ovlay/Fire Eq |  |  |
|-------------|-----------------------|---|-------------------------|--------------------------------------|---------------------------------|---|--|--|
| 2014        | 4.750 %               | 4.750                                   | 4.000                   | 5.250                                | 5.000                           | 3.000   |  |  |
| 2015        | -                     | 4.750                                   | 4.000                   | 5.250                                | 5.000                           | 3.000   |  |  |
| 2016        | -                     | 4.750                                   | 5.000                   | 5.250                                | 5.000                           | 3.000   |  |  |
| 2017        | -                     | -                                       | 5.250                   | 4.375                                | 5.000                           | 3.300   |  |  |
| 2018        | -                     | -                                       | 5.250                   | 4.500                                | 5.000                           | 3.500   |  |  |
| 2019        | -                     | -                                       | 5.250                   | 4.500                                | 5.000                           | 3.750   |  |  |
| 2020        | -                     | -                                       | 5.250                   | 4.125                                | 5.000                           | 4.000   |  |  |
| 2021        | -                     | -                                       | -                       | 4.125                                | 5.000                           | -   |  |  |
| 2022        | -                     | -                                       | -                       | 4.000                                | 5.000                           | -   |  |  |
| 2023        | -                     | -                                       | -                       | 3.250                                | 5.000                           | -   |  |  |
| 2024        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2025        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2026        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2027        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2028        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2029        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2030        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2031        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |
| 2032        | -                     | -                                       | -                       | -                                    | 5.000                           | -   |  |  |

| Fiscal Year | 2010 A Revenue Infrastructure | 2011 NAU-Public Safety Communications | 2011 G.O. Projects Parks, Water | 2011 G.O. Refunding | 2012 4th Street Revenue Partial Refunding | 2013 G.O. Projects | 2014 A G.O. Projects | 2014 B G.O. Refunding |
|-------------|-------------------------------|---------------------------------------|---------------------------------|---------------------|---|--------------------|----------------------|-----------------------|
| 2014        | 3.000 %                       | 2.400                                 | 2.000                           | 2.000               | 3.000                                     | 2.000              | -                    | -                     |
| 2015        | 3.798                         | 2.400                                 | 2.500                           | -                   | 3.000                                     | 1.750              | -                    | -                     |
| 2016        | 4.057                         | 2.400                                 | 2.000                           | -                   | 3.500                                     | 1.750              | 2.000                | -                     |
| 2017        | 4.182                         | 2.400                                 | 2.000                           | -                   | 4.000                                     | 1.625              | 1.500                | -                     |
| 2018        | 4.402                         | 2.400                                 | 3.500                           | -                   | 4.000                                     | 1.750              | 1.500                | -                     |
| 2019        | 4.502                         | 2.400                                 | 3.500                           | -                   | 3.500                                     | 2.000              | 1.750                | 3.00/4.00             |
| 2020        | 4.602                         | 2.400                                 | 2.750                           | -                   | 3.750                                     | 3.000              | 2.000                | 4.000                 |
| 2021        | -                             | 2.400                                 | -                               | -                   | -   | 2.000              | 2.000                | 5.000                 |
| 2022        | -                             | -                                     | -                               | -                   | -   | 4.000              | 2.250                | 5.000                 |
| 2023        | -                             | -                                     | -                               | -                   | -   | 4.000              | 4.000                | -                     |
| 2024        | -                             | -                                     | -                               | -                   | -   | 4.000              | 5.000                | -                     |
| 2025        | 5.215                         | -                                     | -                               | -                   | -   | 4.000              | 3.000                | -                     |
| 2026        | -                             | -                                     | -                               | -                   | -   | 3.000              | 3.000                | -                     |
| 2027        | -                             | -                                     | -                               | -                   | -   | 3.000              | 4.500                | -                     |
| 2028        | -                             | -                                     | -                               | -                   | -   | 3.000              | 4.500                | -                     |
| 2029        | -                             | -                                     | -                               | -                   | -   | -                  | 4.500                | -                     |
| 2030        | 5.480                         | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |
| 2031        | -                             | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |
| 2032        | -                             | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |
| 2033        | -                             | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |
| 2034        | -                             | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |
| 2035        | -                             | -                                     | -                               | -                   | -   | -                  | 4.000                | -                     |

**City of Flagstaff, Arizona**  
**Percent of Net General Bonded Debt to Secondary Assessed Value**  
**and Net General Bonded Debt Per Capita**  
**Last Ten Fiscal Years**

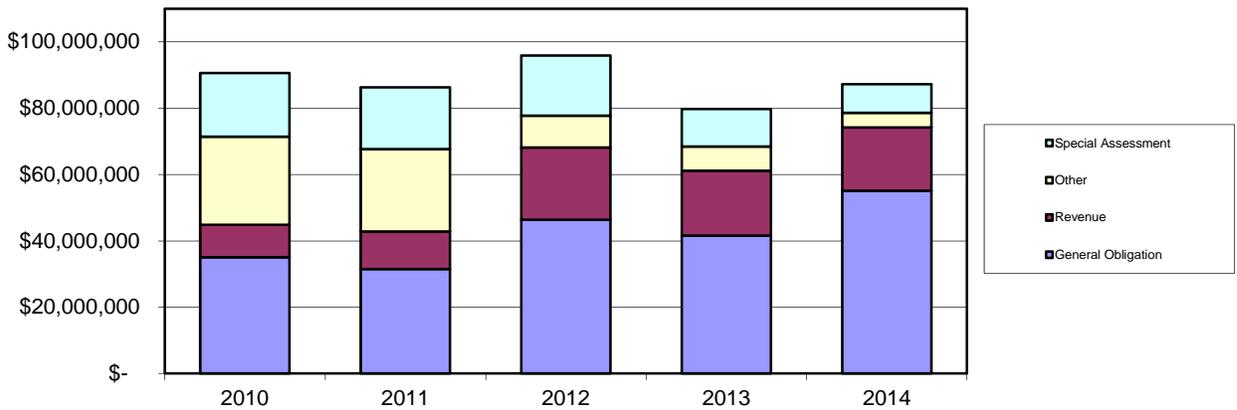
| Fiscal Year | Population (1) | Secondary Assessed Value (2) | Gross Bonded Debt | Less Current Portion | Net Bonded Debt | Percent of Net Bonded Debt to Assessed Value | Net Bonded Debt Per Capita |
|-------------|----------------|------------------------------|-------------------|----------------------|-----------------|--|----------------------------|
| 2004        | 61,270         | \$ 464,257,886               | \$ 30,967,902     | \$ 3,920,000         | \$ 27,047,902   | 6%   | \$ 441.45                  |
| 2005        | 61,145         | 501,655,440                  | 26,784,064        | 3,915,000            | 22,869,064      | 5%   | 374.01                     |
| 2006        | 61,453         | 556,680,587                  | 49,169,726        | 4,629,726            | 44,540,000      | 8%   | 724.78                     |
| 2007        | 63,489         | 624,199,899                  | 44,540,000        | 4,675,000            | 39,865,000      | 6%   | 627.90                     |
| 2008        | 63,867         | 750,538,367                  | 39,865,000        | 4,760,000            | 35,105,000      | 5%   | 549.66                     |
| 2009        | 64,581         | 878,781,823                  | 35,105,000        | 3,550,000            | 31,555,000      | 4%   | 488.61                     |
| 2010        | 65,870         | 916,341,717                  | 31,555,000        | 3,710,000            | 27,845,000      | 3%   | 422.73                     |
| 2011        | 65,985         | 864,039,469                  | 46,366,115        | 4,592,484            | 41,773,631      | 5%   | 633.08                     |
| 2012        | 66,322         | 791,371,939                  | 41,573,736        | 4,254,028            | 37,319,708      | 5%   | 562.70                     |
| 2013        | 67,502         | 765,276,651                  | 48,787,587        | 4,731,930            | 44,055,657      | 6%   | 652.66                     |

(1) Arizona Department of Economic Security projected population increases except 2010, which are official census figures.

(2) From County Assessors Office.

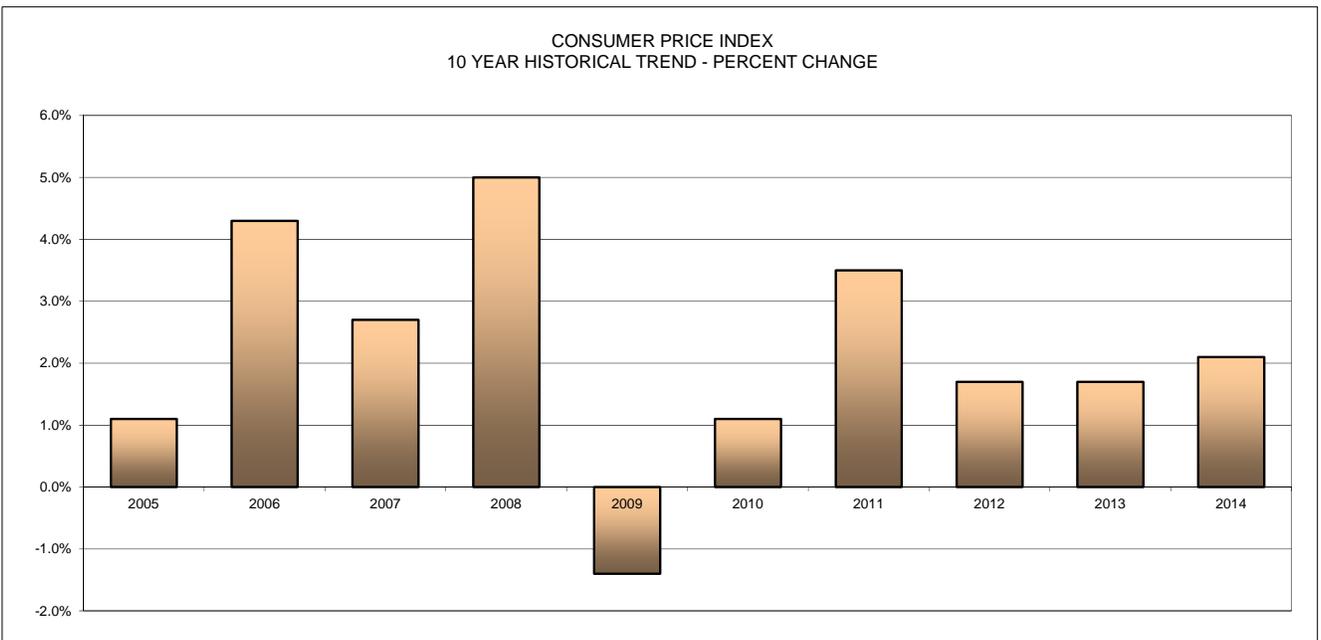
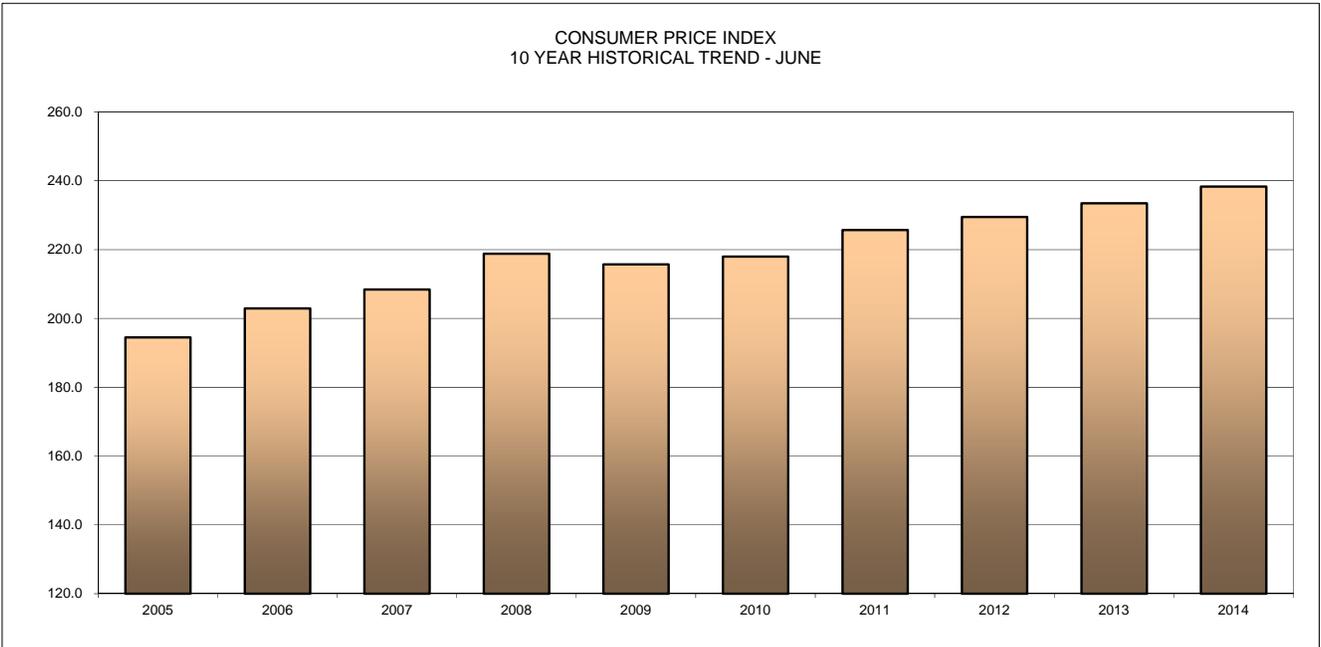
**City of Flagstaff, Arizona**  
**Total Bonds Payable**  
**Last Five Fiscal Years**

|                            | 2010                 | 2011              | 2012              | 2013              | 2014              |
|----------------------------|----------------------|-------------------|-------------------|-------------------|-------------------|
| General Obligation         | \$ 35,105,000        | 31,555,000        | 46,366,115        | 41,573,736        | 55,092,587        |
| Revenue                    | 9,783,234            | 11,278,908        | 21,758,785        | 19,587,483        | 19,129,606        |
| Other                      | 26,585,000           | 24,850,000        | 9,595,000         | 7,285,000         | 4,415,000         |
| Special Assessment         | 19,169,000           | 18,615,000        | 18,130,000        | 11,362,000        | 8,605,000         |
| <b>Total Bonds Payable</b> | <b>\$ 90,642,234</b> | <b>86,298,908</b> | <b>95,849,900</b> | <b>79,808,219</b> | <b>87,242,193</b> |



**City of Flagstaff, Arizona**  
**United States Consumer Price Index**  
**10-Year Historical Trend - June Versus June**  
**Non-Seasonally Adjusted**

|                | 2005  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  |
|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| June           | 194.5 | 202.9 | 208.4 | 218.8 | 215.7 | 218.0 | 225.7 | 229.5 | 233.5 | 238.3 |
| Percent Change | 1.1%  | 4.3%  | 2.7%  | 5.0%  | -1.4% | 1.1%  | 3.5%  | 1.7%  | 1.7%  | 2.1%  |



Source: Tax, Licensing, and Revenue Section