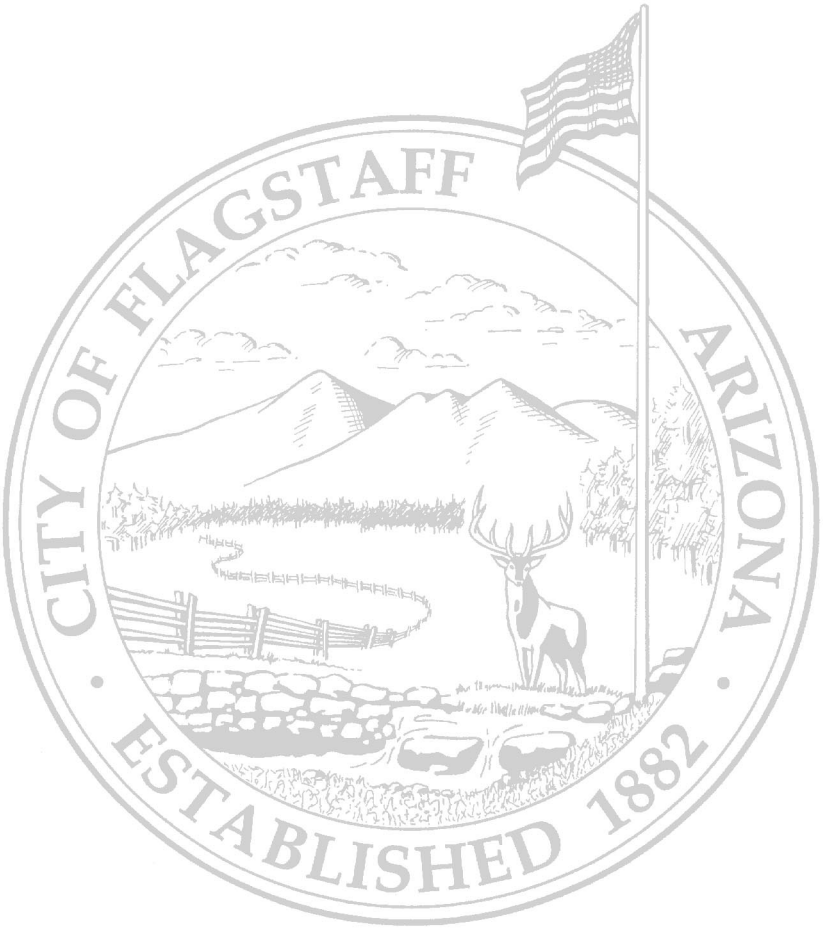
City of Flagstaff

FY2016
Tentative Budget

Final budget adoption will occur on June 16, 2015 at 6:00 p.m. in
the City Council Chambers, 211 W. Aspen, Flagstaff, AZ

The Budget may be reviewed at the
City of Flagstaff in the Clerk's Office, 211 W. Aspen Avenue, Flagstaff, AZ 86001 or,
Flagstaff City-County Public Library, 300 W. Aspen Avenue, Flagstaff, AZ 86001 or,
East Flagstaff Community Library, 3000 N. 4th Street, Flagstaff, AZ 86004 or,
the official website "www.flagstaff.az.gov"


CITY OF FLAGSTAFF
ARIZONA
ESTABLISHED 1882

The State of Arizona legally required schedules consist of Schedules A-G.
The City is providing supplementary information under Schedules A-1, C-1, D-1, E-1, and H through L.

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CITY OF FLAGSTAFF
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2016

THE FINAL OPPORTUNITY FOR PUBLIC INPUT ON THE CITY OF FLAGSTAFF FISCAL YEAR 2015-2016 BUDGET WILL OCCUR ON JUNE 16, 2015 AT 6:00 P.M. IN THE CITY COUNCIL CHAMBERS, 211 W. ASPEN AVENUE, FLAGSTAFF, AZ
The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 W. Aspen Avenue, Flagstaff AZ 86001
Or the Flagstaff City-County Public Library, 300 W. Aspen Avenue, Flagstaff AZ 86001
Or the East Flagstaff Community Library, 3000 N. 4th Street, Flagstaff, AZ 86004 or the official website "flagstaff.az.gov"

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2015	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	57,416,299	51,433,188	8,237,044	47,203,426	0	73,894,445	0	238,184,402
2015	Actual Expenditures/Expenses**	E	51,904,628	33,375,402	8,159,689	10,218,299	0	47,785,491	0	151,443,509
2016	Fund Balance/Net Position at July 1***		23,294,618	29,648,252	13,804,264	82,104	256,627	26,683,660		93,769,525
2016	Primary Property Tax Levy	B	5,627,083							5,627,083
2016	Secondary Property Tax Levy	B			5,728,437					5,728,437
2016	Estimated Revenues Other than Property Taxes	C	49,717,762	41,168,005	661,050	10,074,827	25,309	54,359,017	0	156,005,970
2016	Other Financing Sources	D	0	10,000,000	0	27,142,245	0	5,509,996	0	42,652,241
2016	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2016	Interfund Transfers In	D	3,511,286	13,491,472	7,436,600	6,990,000	0	5,323,933	0	36,753,291
2016	Interfund Transfers (Out)	D	7,987,026	14,382,266	7,436,600	0	0	6,947,399	0	36,753,291
2016	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2016	Total Financial Resources Available		74,163,723	79,925,463	20,193,751	44,289,176	281,936	84,929,207	0	303,783,256
2016	Budgeted Expenditures/Expenses	E	60,958,146	61,663,573	8,037,450	39,698,616	0	71,359,812	0	241,717,597

EXPENDITURE LIMITATION COMPARISON	2015	2016
1. Budgeted expenditures/expenses	$ 238,184,402	$ 241,174,678
2. Add/subtract: estimated net reconciling items	3,219,659	1,000,087
3. Budgeted expenditures/expenses adjusted for reconciling items	241,404,061	242,174,765
4. Less: estimated exclusions	109,152,239	105,668,182
5. Amount subject to the expenditure limitation	$ 132,251,822	$ 136,506,583
6. EEC expenditure limitation	$ 134,251,861	$ 140,651,422

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF FLAGSTAFF
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES
FISCAL YEAR 2015-2016

	UNRESERVED FUND BALANCE/ RETAINED EARNINGS AT 7/1/2015	ESTIMATED REVENUES AND OTHER FINANCING SOURCES 2015-2016	INTERFUND TRANSFERS 2015-2016		TOTAL FINANCIAL RESOURCES AVAILABLE 2015-2016	OPERATIONS	CAPITAL OUTLAY (EQUIP/CIP)	DEBT SERVICE	RESERVES/ CONTINGENCIES	TOTAL APPROPRIATIONS 2015-2016	FUND BALANCE 6/30/2016
			IN	OUT							
General Fund	$ 23,294,618	55,344,845	3,511,286	(7,987,026)	74,163,723	54,254,107	5,256,253	822,786	625,000	60,958,146	13,205,577
Special Revenue Funds:											
Library	1,144,079	5,129,401	1,641,360	(250,000)	7,664,840	6,822,523	434,390	-	100,000	7,356,913	307,927
Highway User Revenue	3,441,139	6,867,720	10,026,612	(13,000)	20,322,471	5,297,553	13,204,247	553,941	100,000	19,155,741	1,166,730
Transportation	12,886,964	27,656,692	-	(11,273,012)	29,270,644	5,392,109	7,550,000	2,482,500	-	15,424,609	13,846,035
Flagstaff Urban Trails	2,699,200	190,347	1,550,000	-	4,439,547	-	3,758,780	-	-	3,758,780	680,767
Beautification	3,381,008	1,347,800	-	(420,527)	4,308,281	305,214	3,644,977	-	10,000	3,960,191	348,090
Economic Development	362,857	999,099	251,000	-	1,612,956	1,044,136	12,500	257,443	45,000	1,359,079	253,877
Tourism	616,155	2,127,476	-	(67,738)	2,675,893	2,042,287	-	-	70,000	2,112,287	563,606
Arts & Science	444,019	506,685	-	-	950,704	442,544	372,500	-	10,000	825,044	125,660
Recreation-BBB	3,374,807	2,227,900	-	(2,357,989)	3,244,718	10,200	2,459,016	-	-	2,469,216	775,502
Housing and Comm Svcs	1,077,474	2,538,472	-	-	3,615,946	3,422,250	-	-	-	3,422,250	193,696
Metro Planning Org	-	1,526,290	22,500	-	1,548,790	1,048,790	-	-	500,000	1,548,790	-
EDA Revolving Loan Fund	220,550	50,123	-	-	270,673	270,673	-	-	-	270,673	-
Debt Service Funds:											
G.O. Bond Fund	-	-	7,436,600	-	7,436,600	-	-	7,436,600	-	7,436,600	-
Sec. Property Tax	13,497,618	5,792,437	-	(7,436,600)	11,853,455	-	-	-	-	-	11,853,455
Special Assessment Bond	306,646	597,050	-	-	903,696	-	-	600,850	-	600,850	302,846
Permanent Funds:											
Perpetual Care	256,627	25,309	-	-	281,936	-	-	-	-	-	281,936
Capital Projects Funds:											
Non G.O.Funded Bond Proj	(1,446,387)	7,896,442	2,280,000	-	8,730,055	-	7,757,972	-	-	7,757,972	972,083
G.O. Bonds	1,528,491	29,320,630	4,710,000	-	35,559,121	-	31,940,644	-	-	31,940,644	3,618,477
Enterprise Funds:											
Water /Wastewater/Reclaim	15,382,361	28,567,089	1,262,979	(1,317,438)	43,894,991	14,627,302	17,307,657	4,083,732	1,800,000	37,818,691	6,076,300
Airport	369,173	4,682,427	461,000	-	5,512,600	2,597,472	2,350,677	286,685	100,000	5,334,834	177,766
Solid Waste	9,026,122	16,778,418	-	(4,994,466)	20,810,074	9,563,499	4,209,000	125,000	612,000	14,509,499	6,300,575
Sustainability & Env Mgmt	314,441	1,031,329	209,788	(229,678)	1,325,880	1,113,253	-	-	30,000	1,143,253	182,627
Stormwater Utility	830,130	1,741,677	3,331,966	(405,817)	5,497,956	959,270	4,372,553	-	10,000	5,341,823	156,133
Flagstaff Housing Authority	761,433	7,068,073	58,200	-	7,887,706	5,764,274	446,188	-	1,001,250	7,211,712	675,994
TOTAL ALL FUNDS	$ 93,769,525	210,013,731	36,753,291	(36,753,291)	303,783,256	114,977,456	105,077,354	16,649,537	5,013,250	241,717,597	62,065,659

CITY OF FLAGSTAFF
EXPENDITURE LIMITATION
AND
TAX LEVY INFORMATION
FISCAL YEAR 2015-2016

	ESTIMATED FY 2014-2015	FY 2015-2016
Expenditure Limitation [Economic Estimates Commission]		$ 140,651,422
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	$ 5,901,999	$ 6,091,109
2. Amount Received from Primary Property Taxation in FY 2011-2012 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	$ 5,561,740	$ 5,627,083
B. Secondary Property Taxes	5,611,045	5,728,437
C. Total Property Tax Levy Amount	$ 11,172,785	$ 11,355,520
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2014-2015 Levy	$ 5,435,325	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	5,535,325	
B. Secondary Property Taxes:		
(1) FY 2014-2015 Levy	5,611,045	
(2) Total Secondary Property Taxes Collected	5,611,045	
C. Total Property Taxes Collected	$ 11,146,370	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.8418	0.8234
(2) Secondary Property Tax Rate	0.8366	0.8366
(3) Total City Tax Rate	1.6784	1.6600

B. Special Assessment District Tax Rates:
As of the date of the proposed budget, the city was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this districts and its' tax rates, please contact the City Finance Department.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2015 AND 2016
(WITH ACTUALS FOR FISCAL YEAR 2014)

SOURCE OF REVENUES	ACTUAL REVENUES 2013-2014	BUDGETED REVENUES 2014-2015	ESTIMATED ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL FUND						
Local taxes						
City Sales Tax	$ 16,916,865	16,350,601	17,278,341	17,279,341	928,740	5.68%
Franchise Tax	2,486,617	2,462,093	2,440,000	2,485,140	23,047	0.94%
Licenses and permits						
Business Licenses	29,495	33,000	30,000	30,000	(3,000)	-9.09%
Building Permits	1,444,064	1,141,075	1,300,000	1,324,050	182,975	16.04%
Other Licenses and permits	389,852	218,930	254,600	260,930	42,000	19.18%
Intergovernmental revenues						
State Income Tax Sharing	7,342,048	7,920,000	8,033,971	7,928,250	8,250	0.10%
State Shared Sales Tax	5,733,507	5,760,175	5,850,000	5,958,225	198,050	3.44%
Vehicle License Tax	2,591,413	2,548,750	2,600,000	2,648,100	99,350	3.90%
Federal Grants	996,342	1,596,446	1,317,446	1,410,608	(185,838)	-11.64%
State Grants	812,601	1,853,381	953,381	2,574,479	721,098	38.91%
Local Intergovernmental Agreements	849,088	860,000	860,000	1,124,000	264,000	30.70%
Charges for services						
General Government	538,945	255,300	255,300	342,300	87,000	34.08%
Parks & Recreation	1,539,358	1,646,730	1,646,730	1,762,730	116,000	7.04%
Public Safety	626,926	957,100	957,100	961,766	4,666	0.49%
Cemetery	118,485	135,000	135,000	149,350	14,350	10.63%
Fines and forfeits	1,007,801	1,154,462	1,054,462	1,141,160	(13,302)	-1.15%
Interest on investments	198,515	216,000	218,145	221,050	5,050	2.34%
Miscellaneous revenues	2,879,009	1,717,552	1,670,495	2,116,283	398,731	23.22%
Total General Fund	46,500,931	46,826,595	46,854,971	49,717,762	2,891,167	6.17%
SPECIAL REVENUE FUNDS						
LIBRARY FUND						
Intergovernmental revenues						
State Grants	46,346	79,000	79,000	188,625	109,625	138.77%
Library District Taxes	3,951,377	5,501,560	3,437,196	4,882,490	(619,070)	-11.25%
Interest on investments	28,243	37,624	26,188	37,812	188	0.50%
Miscellaneous revenues	104,202	53,474	63,000	20,474	(33,000)	-61.71%
Total Library Fund	4,130,168	5,671,658	3,605,384	5,129,401	(542,257)	-9.56%
HIGHWAY USER REVENUE FUND						
Intergovernmental revenues						
Federal Grants	105,731	179,924	-	-	(179,924)	-100.00%
Highway User Tax	6,168,101	6,397,818	6,837,347	6,862,720	464,902	7.27%
Interest on investments	20,710	6,000	17,000	5,000	(1,000)	-16.67%
Miscellaneous revenues	1,370,011	442,500	442,500	-	(442,500)	-100.00%
Total Highway User Revenue Fund	7,664,553	7,026,242	7,296,847	6,867,720	(158,522)	-2.26%
TRANSPORTATION FUND						
Transportation Tax	11,769,839	11,459,192	14,410,730	17,585,692	6,126,500	53.46%
Interest on Investments	84,843	53,000	56,000	71,000	18,000	33.96%
Miscellaneous revenues	81,828	2,000,000	2,941,000	-	(2,000,000)	-100.00%
Total Transportation Fund	11,936,510	13,512,192	17,407,730	17,656,692	4,144,500	30.67%
FUTS FUND						
Intergovernmental revenues						
State Grants	-	129,419	151,211	183,597	54,178	41.86%
Interest on investments	7,715	6,640	6,350	6,750	110	1.66%
Miscellaneous revenues	(13,374)	-	-	-	-	0.00%
Total Beautification Fund	(5,659)	136,059	157,561	190,347	54,288	39.90%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2015 AND 2016
(WITH ACTUALS FOR FISCAL YEAR 2014)

SOURCE OF REVENUES	ACTUAL REVENUES 2013-2014	BUDGETED REVENUES 2014-2015	ESTIMATED ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
BEAUTIFICATION FUND						
Intergovernmental revenues						
State Grants	$ 15,004	-	-	-	-	0.00%
BBB Tax	1,252,101	1,233,595	1,340,000	1,340,000	106,405	8.63%
Interest on investments	33,790	7,460	7,430	7,800	340	4.56%
Miscellaneous Revenues	124	-	-	-	-	0.00%
Total Beautification Fund	1,301,019	1,241,055	1,347,430	1,347,800	106,745	8.60%
ECONOMIC DEVELOPMENT FUND						
Intergovernmental revenues						
State Grants	54,647	35,000	35,000	200,000	165,000	471.43%
BBB Tax	594,805	585,958	636,500	636,500	50,542	8.63%
Interest on investments	15,251	6,933	6,933	7,257	324	4.67%
Miscellaneous revenues	40,020	97,531	40,531	155,342	57,811	59.27%
Total Economic Development Fund	704,723	725,422	718,964	999,099	273,677	37.73%
TOURISM FUND						
BBB Tax	1,878,334	1,850,393	2,010,000	2,010,000	159,607	8.63%
Retail Sales	79,519	86,000	84,000	85,000	(1,000)	-1.16%
Interest on investments	5,412	8,178	8,178	6,563	(1,615)	-19.75%
Miscellaneous revenues	36,231	65,657	65,657	25,913	(39,744)	-60.53%
Total Tourism Fund	1,999,495	2,010,228	2,167,835	2,127,476	117,248	5.83%
ARTS AND SCIENCE FUND						
BBB Tax	469,584	462,598	502,500	502,500	39,902	8.63%
Interest on investments	2,520	4,524	4,494	4,185	(339)	-7.49%
Total Arts and Science Fund	472,104	467,122	506,994	506,685	39,563	8.47%
RECREATION-BBB FUND						
BBB Tax	2,064,864	2,035,432	2,211,000	2,211,000	175,568	8.63%
Interest on investments	14,569	15,300	16,400	16,900	1,600	10.46%
Total Recreation-BBB Fund	2,079,433	2,050,732	2,227,400	2,227,900	177,168	8.64%
HOUSING AND COMMUNITY SVCS FUND						
Intergovernmental revenues						
Federal Grants	525,480	1,192,034	679,293	1,535,300	343,266	28.80%
State Grants	104,991	803,168	250,000	1,003,168	200,000	24.90%
Interest on investments	7,544	-	8,386	-	-	0.00%
Miscellaneous revenues	394,669	-	126,749	4	4	0.00%
Total Housing and Community Svcs Fund	1,032,684	1,995,202	1,064,428	2,538,472	543,270	27.23%
METRO PLANNING ORGANIZATION FUND						
Intergovernmental revenues						
Federal Grants	397,201	897,579	412,207	966,290	68,711	7.66%
Miscellaneous revenues	5,820	255,000	5,000	560,000	305,000	119.61%
Total Metro Planning Organization Fund	403,021	1,152,579	417,207	1,526,290	373,711	32.42%
EDA REVOLVING LOAN FUND						
Intergovernmental revenues						
Federal Grants	-	-	220,000	-	-	0.00%
Interest on investments	-	2,201	550	-	(2,201)	-100.00%
Miscellaneous revenues	-	-	-	50,123	50,123	0.00%
Total EDA Revolving Loan Fund	-	2,201	220,550	50,123	47,922	2177.28%
TOTAL SPECIAL REVENUE FUNDS	31,718,051	35,990,692	37,138,330	41,168,005	5,177,313	14.39%
DEBT SERVICE FUNDS						
SECONDARY PROPERTY TAX FUND						
Interest on investments	77,285	61,800	80,800	64,000	2,200	3.56%
Total Secondary Property Tax Fund	77,285	61,800	80,800	64,000	2,200	3.56%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2015 AND 2016
(WITH ACTUALS FOR FISCAL YEAR 2014)

SOURCE OF REVENUES	ACTUAL REVENUES 2013-2014	BUDGETED REVENUES 2014-2015	ESTIMATED ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
SPECIAL ASSESSMENT BONDS						
Special Assessments	$ 782,214	735,250	2,022,203	595,250	(140,000)	-19.04%
Interest on investments	1,908	1,830	1,900	1,800	(30)	-1.64%
Total Special Assessment Bonds	784,122	737,080	2,024,103	597,050	(140,030)	-19.00%
TOTAL DEBT SERVICE FUNDS	861,407	798,880	2,104,903	661,050	(137,830)	-17.25%
CAPITAL PROJECTS FUNDS						
G.O. BONDS PROJECTS						
Intergovernmental revenues						
Federal Grants	6,000,000	-	-	-	-	0.00%
Interest on investments	14,661	1,880	6,140	630	(1,250)	-66.49%
Miscellaneous Revenue	91,106	9,620,000	-	9,620,000	-	0.00%
Total G.O. Bonds Projects	6,105,767	9,621,880	6,140	9,620,630	(1,250)	-0.01%
MUNICIPAL FACILITIES CORP						
Intergovernmental revenues						
Grant Revenues	231,475	4,394,303	4,394,303	454,197	(3,940,106)	-89.66%
Miscellaneous Revenue	-	635,866	630,000	-	(635,866)	-100.00%
Total Municipal Facilities Corp	231,475	5,030,169	5,024,303	454,197	(4,575,972)	
TOTAL CAPITAL PROJECTS FUNDS	6,337,242	14,652,049	5,030,443	10,074,827	(4,577,222)	-31.24%
PERMANENT FUNDS						
PERPETUAL CARE FUND						
Contributions	18,700	22,746	15,580	23,201	455	2.00%
Interest on investments	1,669	2,087	1,682	2,108	21	1.01%
Total Perpetual Care Fund	20,369	24,833	17,262	25,309	476	1.92%
TOTAL PERMANENT FUNDS	20,369	24,833	17,262	25,309	476	1.92%
ENTERPRISE FUNDS						
WATER, WASTEWATER AND RECLAIMED WATER FUND						
OPERATING FUND						
Intergovernmental revenues						
State Grants	-	60,000	60,000	-	(60,000)	-100.00%
Federal Grants	228,679	370,000	332,408	288,394	(81,606)	-22.06%
Water Revenues	14,455,312	16,693,691	15,173,992	16,006,620	(687,071)	-4.12%
Wastewater Revenues	9,826,213	10,885,934	9,849,952	11,360,639	474,705	4.36%
Interest on investments	136,384	116,150	144,000	151,440	35,290	30.38%
Miscellaneous revenues	133,501	-	283,933	200,000	200,000	0.00%
Total Water, Wastewater & Reclaimed Wtr Fund	24,780,089	28,125,775	25,844,285	28,007,093	(118,682)	-0.42%
AIRPORT FUND						
OPERATING FUND						
Intergovernmental revenues						
Federal Grants	2,570,524	7,256,464	1,865,768	2,850,910	(4,405,554)	-60.71%
State Grants	261,838	263,210	91,587	89,825	(173,385)	-65.87%
Airport Revenues	1,734,537	1,656,120	1,662,795	1,669,974	13,854	0.84%
Interest on investments	5,142	2,010	1,613	3,692	1,682	83.68%
Miscellaneous revenues	221,261	239,410	183,806	68,026	(171,384)	-71.59%
Total Airport Fund	4,793,302	9,417,214	3,805,569	4,682,427	(4,734,787)	-50.28%
SOLID WASTE						
Solid Waste Revenues	11,523,489	11,788,712	11,451,904	11,760,588	(28,124)	-0.24%
Interest on investments	58,144	66,500	66,500	67,830	1,330	2.00%
Miscellaneous revenues	69,240	-	-	-	-	0.00%
Total Environmental Services Fund	11,650,873	11,855,212	11,518,404	11,828,418	(26,794)	-0.23%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2015 AND 2016
(WITH ACTUALS FOR FISCAL YEAR 2014)

SOURCE OF REVENUES	ACTUAL REVENUES 2013-2014	BUDGETED REVENUES 2014-2015	ESTIMATED ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
SUSTAINABILITY AND ENVIRONMENTAL MGMT						
Environmental Services Revenues	$ 1,028,222	1,002,819	1,011,819	1,029,029	26,210	2.61%
Interest on investments	588	-	1,850	1,800	1,800	0.00%
Miscellaneous revenues	51,898	50,140	50,140	500	(49,640)	-99.00%
Total Environmental Services Fund	1,080,708	1,052,959	1,063,809	1,031,329	(21,630)	-2.05%
STORMWATER UTILITY						
Intergovernmental revenues						
Federal Grants	-	200,000	-	225,000	25,000	12.50%
Stormwater Utility Revenues	1,465,523	1,507,789	1,470,418	1,515,588	7,799	0.52%
Interest on investments	6,013	1,424	2,808	1,089	(335)	-23.53%
Miscellaneous revenues	641	-	749	-	-	0.00%
Total Stormwater Utility Fund	1,472,177	1,709,213	1,473,975	1,741,677	32,464	1.90%
FLAGSTAFF HOUSING AUTHORITY FUNDS						
Intergovernmental revenues						
Federal Grants	4,303,668	5,332,047	4,682,120	5,636,039	303,992	5.70%
Rents and Other Tenant Income	993,909	956,633	968,732	996,000	39,367	4.12%
Miscellaneous revenues	433,018	523,650	416,753	436,034	(87,616)	-16.73%
Total Stormwater Utility Fund	5,730,595	6,812,330	6,067,605	7,068,073	255,743	3.75%
TOTAL ENTERPRISE FUNDS	49,507,744	58,972,703	49,773,647	54,359,017	(4,613,686)	-7.82%
TOTAL REVENUES	$ 134,945,744	157,265,752	140,919,556	156,005,970	(1,259,782)	-0.80%

CITY OF FLAGSTAFF
SCHEDULE OF GRANT REVENUES
FISCAL YEAR 2015-2016

		PROJECT NAME	BUDGETED REVENUES 2014-15	ESTIMATED REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CITY MATCH 2015-2016	BUDGETED GRANT REIMB %	FUNDING
GENERAL FUND								
2302	Police	ACJC - Metro (Northern Az Street Crimes Task Force)	$ 339,964	339,964	240,284	-	100%	F/S
2310	Police	COPS Hiring 2011	237,996	237,996	-	-	100%	F
2312	Police	RICO Funds for Metro	212,724	212,724	64,490	-	100%	F/L
2316	Police	TSA - Law Enforcement Officer	86,986	86,986	88,900	20,877	76%	F
6069	Police	GOHS - DUI Enforcement	45,000	45,000	175,500	-	100%	S
6071	Police	FUSD - Resource Officer	66,375	66,375	-	-	100%	F/L
2339	Police	RICO - Overtime	45,000	45,000	50,000	-	100%	L
2341	Police	DOJ - Bullet Proof Vest Program	6,500	6,500	8,250	8,250	50%	F
6085	Police	PSN Gang Prev/Educ	10,000	10,000	10,000	-	100%	F
221	Police	US Marshall OT	15,000	15,000	-	-	100%	F
6091	Police	AZ Homeland Security Grant	100,000	100,000	102,000	-	100%	F/S
2365	Police	ACJC - Statewide Gang Task Force	131,672	131,672	165,879	32,918	75%	S
6092	Police	Internet Crimes Against Children	4,500	4,500	4,500	-	100%	F/S
6100	Police	GOHS Click It or Ticket	5,000	5,000	5,000	-	100%	F/S
6101	Police	DOJ - Ed Bryne Memorial JAG - Overtime	40,000	40,000	70,000	-	100%	F
6088	Police	NPS Dispatch Services	5,000	5,000	5,000	-	100%	F
224	Police	USFS Dispatch Services	5,000	5,000	-	-	100%	F
6096	Police	AZ Homeland Security Grant	25,000	25,000	-	-	100%	F/S
6161	Police	NA Gang Taskforce- FBI	40,000	40,000	40,000	-	100%	S
6163/6164	Police	Rico Equipment	-	-	208,400	-	100%	F/L
6043	Fire	AZ Homeland Security	40,000	40,000	40,000	-	100%	F/S
6044	Fire	GOHS Grant	25,000	25,000	25,000	-	100%	S
4405	Fire	Assistance to Firefighters	279,000	-	265,174	-	100%	F
4407	Fire	Naval Observatory	10,000	10,000	-	-	100%	F
6048	Fire	Hazardous Fuels Grant	100,000	100,000	-	-	50%	S
6039	Fire	Camp Navajo	-	-	20,000	-	100%	F
6171	Fire	Cooperative-Western Bark Beetle Initiative	-	-	216,000	216,000	50%	F/S
6190	Fire	Wildland Fire Hazardous Fuels	-	-	100,000	10,000	90%	F/S
						-		
6505	Court	Court Warrant Fees	65,360	65,360	65,360	-	100%	L
6506	Court	TCPF/State JCEF - Court Training Officer	25,000	25,000	25,000	-	100%	S
6501	Court	TCPF/Local JCEF - Court Training Officer	13,930	13,930	23,030	-	100%	L
	Court	Court Improvement Fees	200,000	-	860,000	-	100%	L
6502	Court	Court Interpreter - County	20,000	20,000	20,000	-	100%	L
6504	Court	Court IGA for Weekend Probation	23,950	23,950	23,950	-	100%	L
6506	Court	County Info Systems Tech	34,000	34,000	34,000	-	100%	L
6501	Court	County - Trainer	27,870	27,870	27,870	-	100%	L
6502	Court	County - Interpreter	32,500	32,500	32,500	-	100%	L
	Court	Disposition Entry Fee - Facility Fund	700,000	-	900,000	-	100%	L
	Court	Fill-The-Gap	36,000	36,000	30,000	-	100%	L
	Court	Court Tech/EDMS	114,000	114,000	39,000	-	100%	L
6143	EconVit	EPA Brownfields Assessment	281,500	281,500	-	-	100%	F
		SUBTOTAL-GENERAL FUND	3,449,827	2,270,827	3,985,087	288,045		
	Library	Library/Various Grants	79,000	79,000	188,625	-	100%	S
		SUBTOTAL	79,000	79,000	188,625	-		
	HURF	Beulah Blvd Extension-FMPO Funds	179,924	-	-	-	94%	F/S
		SUBTOTAL	179,924	-	-	-		
2439	Capital	EDA - Innovation Mesa Business Accelerator	3,294,303	3,294,303	454,197	218,015	52%	F
2439	Capital	NAU - Innovation Mesa Business Accelerator	1,100,000	1,100,000	-	-	100%	L
		SUBTOTAL	4,394,303	4,394,303	454,197	-		
7577	FUTS	ADOT - Walnut/Florence Underpass (Round 11)	-	-	107,031	6,036	94%	F/S
7503	FUTS	AZ State Parks - FUTS Signage Program	4,000	151,211	76,566	-	100%	F/S
7578	FUTS	ADOT - TE 4th St - Huntington to Butler (Round 18)	125,419	-	-	-	94%	F/S
		SUBTOTAL	129,419	151,211	183,597	6,036		

CITY OF FLAGSTAFF
SCHEDULE OF GRANT REVENUES
FISCAL YEAR 2015-2016

		PROJECT NAME	BUDGETED REVENUES 2014-15	ESTIMATED REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	CITY MATCH 2015-2016	BUDGETED GRANT REIMB %	FUNDING
3105	Housing	HUD - 11/12 CDBG Entitlement	48,197	48,197	-	-	100%	F
3105	Housing	HUD - 12/13 CDBG Entitlement	39,348	39,348	-	-	100%	F
3105	Housing	HUD - 13/14 CDBG Entitlement	489,020	238,514	116,289	-	100%	F
3105	Housing	HUD - 14/15 CDBG Entitlement	615,469	353,234	239,907	-	100%	F
3105	Housing	HUD - 15/16 CDBG Entitlement	-	-	829,104			
3139	Housing	ADOH - FY 12 Owner Occupied Housing Emergency Repairs	330,000	-	-	-	100%	F/S
3141	Housing	ADOH - FY 13 Owner Occupied Housing Rehab	473,168	250,000	1,003,168	-	100%	F/S
	Housing	Subrecipient w/ Coconino County (ADOH)	-	-	350,000	-	100%	F/S
		SUBTOTAL	1,995,202	929,293	2,538,468	-		
14XX	MPO	ADOT - PL Funds FMPO 2015	105,032	105,031	-	-	94%	F/S
14XX	MPO	ADOT - PL Funds FMPO 2016	-	-	100,000		100%	
1408	MPO	ADOT - FTA 21 Funds FMPO 2014	36,290	36,290	-	-	94%	F/S
1408	MPO	ADOT - FTA 22 Funds FMPO 2015	-	-	36,290	-	100%	
1408	MPO	ADOT - FTA 5304 Funds FMPO 2014	300,000		300,000	-	80%	F/S
1404	MPO	ADOT - SPR Funds FMPO 2014	61,554	61,555	-	-	80%	F/S
1404	MPO	ADOT - SPR Funds FMPO 2015	118,625	123,253	-	-	80%	F/S
1404	MPO	ADOT - SPR Funds FMPO 2015	-	-	125,000	-	100%	
	MPO	FHWA - STP Funds Traffic Count	11,078	11,078	-	-	94%	F/S
	MPO	FHWA - STP Funds RTP Study	95,000	45,000	50,000	3,000	94%	F/S
	MPO	FHWA - STP Funds Milton Model	53,000	13,000	40,000	2,400	94%	F/S
	MPO	FHWA - STP Funds Adaptive Control	100,000		100,000	6,000	94%	F/S
	MPO	FHWA - STP Funds Regional Freight Study	17,000	17,000	-	-	94%	F/S
	MPO	FHWA - STP Operations and Maintenance			215,000			
		SUBTOTAL	897,579	412,207	966,290	11,400		
5770	Util	AWPF - Picture Canyon	260,000	222,408	37,592	-	100%	S
	Util	Innovation Mesa			250,802			
	Util	NAZ Water Supply Feasibility	110,000	110,000	-	-	59%	F
	Util	Smart Meter Grant	60,000	60,000	-	-	100%	F
		SUBTOTAL	430,000	392,408	288,394	-		
6153	STORM	FEMA	200,000	-	225,000	-	33%	F
		SUBTOTAL	200,000	-	225,000	-		
3728	Airport	FAA - ARRF Replacement Vehicle	1,282,500		1,000,000	170,000	91%	F
3728	Airport	ADOT Match ARRF Replacement Vehicle	33,750		50,000	-	5%	S
3729	Airport	FAA - AIP 37 Sustainability Master Plan	270,000	80,266	187,500	10,418	91%	F
3729	Airport	ADOT MATCH - AIP 37 Sustainability Master Plan	13,254	3,940	10,418	-	5%	S
3776	Airport	FAA - AIP 36 Const Westplex Taxi Lane	1,683,114	1,785,502	-	-	91%	F
3776	Airport	ADOT Match - AIP-36 Constr Westplex	93,506	87,647	-	-	91%	S
37XX	Airport	FAA - AIP XX Pulliam Drive 215	3,187,100	-	-	-	91%	F
37XX	Airport	ADOT Match - AIP XX Pulliam Drive 215	156,450	-	-	-	5%	S
37XX	Airport	FAA - AIP XX Mill & Overlay Runway 3/21-Design	-		293,500	14,408	5%	F
37XX	Airport	ADOT Match - AIP XX Mill & Overlay Runway 3/21-Design	-		14,407	-		S
37XX	Airport	FAA-AIP37 Master Plan Update with Aeronautical Survey	-	-	570,000	15,000	5%	F
37XX	Airport	ADOT Match- AIP37 Master Plan Update with Aeronautical Survey	-	-	15,000	-		S
3842	Airport	DOT-Small Community Air Service Development Program	800,000	90	799,910	-	100%	F
		SUBTOTAL	7,519,674	1,957,445	2,940,735	209,826		
7827	Econ Vit	AZ Dept of Commerce - REDG Grant Joy Cone	35,000	35,000	-	-	100%	S
	Econ Vit	AZ Dept of Commerce - REDG Grant Future Grant	-	-	200,000	-	100%	S
023-7701	Econ Vit	EDA Revolving Loan	-	220,000	-	-	100%	F/S
		SUBTOTAL	35,000	255,000	200,000	-		
	FHA	Low Income Public Housing	982,830	1,232,903	1,089,356	-	100%	F
	FHA	Section 8/MRO SRO	4,349,217	3,449,217	4,546,683	-	100%	F
		SUBTOTAL	5,332,047	4,682,120	5,636,039	-		
	TOTAL		$ 24,641,975	15,523,814	17,606,432	515,307		

Funding: L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

CITY OF FLAGSTAFF
SUMMARY BY FUNDING OF OTHER FINANCING SOURCES
AND INTERFUND TRANSFERS
FISCAL YEAR 2015-2016

FUND	PROCEEDS FROM OTHER FINANCING SOURCES	INTERFUND TRANSFERS IN	INTERFUND TRANSFERS OUT
GENERAL FUND	$ -	3,511,286	7,987,026
SPECIAL REVENUE FUNDS			
Library Fund	-	1,641,360	250,000
Highway User Revenue Fund	-	10,026,612	13,000
Transportation Fund	10,000,000	-	11,273,012
FUTS Fund	-	1,550,000	-
Beautification Fund	-	-	420,527
Economic Development	-	251,000	-
Tourism Fund	-	-	67,738
Recreation-BBB Fund	-	-	2,357,989
Housing & Community Services	-	-	-
MPO	-	22,500	-
Total Special Revenue Funds	10,000,000	13,491,472	14,382,266
DEBT SERVICE FUNDS			
Secondary Property Tax Fund	-	-	7,436,600
G.O. Bond Fund	-	7,436,600	-
Total Debt Service Funds	-	7,436,600	7,436,600
CAPITAL PROJECTS FUNDS			
G.O. Bond Funded Projects	19,700,000	4,710,000	-
Non G.O. Bond Funded Projects	7,442,245	2,280,000	-
Total Capital Projects Funds	27,142,245	6,990,000	-
ENTERPRISE FUNDS			
Water, Wastewater & Reclaimed Water Fund	559,996	1,262,979	1,317,438
Stormwater Utility	-	3,331,966	405,817
Airport Fund	-	461,000	-
Solid Waste Fund	4,950,000	-	4,994,466
Sustainability and Environmental Mgmt	-	209,788	229,678
Flagstaff Housing Authority	-	58,200	-
Total Enterprise Funds	5,509,996	5,323,933	6,947,399
TOTAL ALL FUNDS	$ 42,652,241	36,753,291	36,753,291

SCHEDULE OF TRANSFERS
FISCAL YEAR 2015-2016

TRANSFER TO:	TRANSFER FROM:	AMOUNT	COMMENTS
General Fund	Library Fund	250,000	Parking lot project
General Fund	Highway User Fund	13,000	Right of way maintenance
General Fund	Beautification Fund	358,326	Streetscape maintenance on projects previously constructed by BBB funds that are now maintained by the Parks division
General Fund	Beautification Fund	57,000	Right of way and median maintenance
General Fund	Beautification Fund	5,201	Contribution towards citywide publication
General Fund	Tourism Fund	6,238	Contribution towards citywide publication
General Fund	Tourism Fund	25,000	Support event costs impacting the Recreation program
General Fund	Recreation-BBB Fund	217,440	Contribution to the maintenance of FUTS which is a Parks responsibility
General Fund	Recreation-BBB Fund	1,322,549	Increased maintenance in Parks budget related to additional field maintenance associated with Recreation Bond projects
General Fund	Recreation-BBB Fund	818,000	Operation of Recreation programs
General Fund	Water and Wastewater Fund	44,900	Funding of a Meter Technician position
General Fund	Water and Wastewater Fund	15,000	Pay share of new management software
General Fund	Stormwater Fund	91,276	Represents one FTE position for a Project Manager in Community Development
General Fund	Solid Waste Fund	4,678	Contribution towards citywide publication
General Fund	Solid Waste Fund	53,000	Fee holiday for operating expenses for the general fund internal accounts
General Fund	Sustainability and Environmental Management Fund	209,953	Code compliance
General Fund	Sustainability and Environmental Management Fund	19,725	Funding of the Greater Flagstaff Forest Partnership contract
	Total	**$ 3,511,286**	
Library Fund	General Fund	1,604,860	Library Operational and Capital
Library Fund	Tourism	36,500	Library Operational Support
	Total	**$ 1,641,360**	
Highway User Revenue Fund	Transportation Fund	7,793,218	Transporation funded Street Improvement Projects
Highway User Revenue Fund	Transportation Fund	1,907,294	Transporation funded Safety Improvement Projects
Highway User Revenue Fund	Stormwater Fund	309,100	Drainage maintenance
Highway User Revenue Fund	Solid Waste Fund	17,000	Fee holiday related to HURF accounts
	Total	**$ 10,026,612**	
FUTS Fund	Transportation Fund	550,000	Fund FUTS projects
FUTS Fund	Transportation Fund	1,000,000	Construction of Walnut-Florence Underpass
	Total	**$ 1,550,000**	
Economic Development Fund	General Fund	251,000	Incubator debt service
	Total	**$ 251,000**	
Flagstaff Metro Planning Organization Fund	Transportation Fund	22,500	Non-grant reimbursable costs
	Total	**$ 22,500**	
G.O. Bond Fund	Secondary Property Tax Fund	7,436,600	Repayment of G.O. bonds
	Total	**$ 7,436,600**	
Water Fund	Stormwater Fund	5,441	Regulatory compliance services
Water Fund	Wastewater Fund	1,201,476	Wastewater's share of operational support
Water Fund	Reclaimed Water Fund	56,062	Reclaimed Water's share of operational support
	Total	**$ 1,262,979**	

SCHEDULE OF TRANSFERS
FISCAL YEAR 2015-2016

TRANSFER TO:	TRANSFER FROM:	AMOUNT	COMMENTS
Stormwater Fund	General Fund	3,331,966	Rio de Flag project
	Total	**$ 3,331,966**	
Flagstaff Housing Authority Fund	General Fund	8,200	Compensation increases
Flagstaff Housing Authority Fund	General Fund	50,000	Support for the Section 8 program
	Total	**$ 58,200**	
Airport	General Fund	421,000	Operational support
Airport	General Fund	40,000	Capital support
	Total	**$ 461,000**	
Sustainability and Environmental Management Fund	Solid Waste Fund	183,602	HPC program
Sustainability and Environmental Management Fund	Solid Waste Fund	26,186	Program costs
	Total	**$ 209,788**	
Capital Projects Fund	Solid Waste Fund	4,710,000	Construct public works facility
Capital Projects Fund	General Fund	2,280,000	Construct Court facility
	Total	**$ 6,990,000**	
	Total Transfer	**$ 36,753,291**	

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL FUND						
General Administration	$ 8,003,390	9,115,681	8,859,100	9,914,497	798,816	8.8%
Community Development	4,126,187	4,350,389	4,288,889	4,294,597	(55,792)	(1.3%)
Management Services	3,185,950	3,357,893	3,356,893	3,633,521	275,628	8.2%
Fire	9,499,943	10,740,696	10,410,696	12,083,375	1,342,679	12.5%
Police	17,091,853	18,378,086	18,333,086	20,237,676	1,859,590	10.1%
Public Works	8,308,989	11,344,740	8,659,930	12,049,297	704,557	6.2%
Economic Vitality	226,897	464,303	464,303	174,071	(290,232)	(62.5%)
Non-departmental	(1,070,830)	(1,810,489)	(2,468,269)	(2,053,888)	(243,399)	13.4%
Contingency	67,643	1,475,000	-	625,000	(850,000)	(57.6%)
Total General Fund	49,440,022	57,416,299	51,904,628	60,958,146	3,541,847	6.2%
SPECIAL REVENUE FUNDS						
LIBRARY FUND						
General Administration	148,678	176,085	176,085	191,757	15,672	8.9%
Management Services	4,803,570	7,182,596	4,706,204	6,879,938	(302,658)	(4.2%)
Public Works	81,044	68,965	68,965	94,591	25,626	37.2%
Economic Vitality	14,800	14,909	14,909	17,485	2,576	17.3%
Non-departmental	89,293	77,765	77,765	73,142	(4,623)	(5.9%)
Contingency	-	100,000	-	100,000	-	0.0%
	5,137,385	7,620,320	5,043,928	7,356,913	(263,407)	(3.5%)
HIGHWAY USER REVENUE FUND						
General Administration	109,645	151,660	151,660	155,859	4,199	2.8%
Community Development	2,981,067	7,929,401	1,940,170	9,565,074	1,635,673	20.6%
Management Services	66,108	91,171	91,171	96,769	5,598	6.1%
Public Works	7,669,163	10,639,677	9,427,957	9,097,549	(1,542,128)	(14.5%)
Economic Vitality	13,892	14,496	14,496	13,729	(767)	(5.3%)
Non-departmental	88,851	116,557	116,557	126,761	10,204	8.8%
Contingency	-	100,000	-	100,000	-	0.0%
	10,928,726	19,042,962	11,742,011	19,155,741	112,779	0.6%
TRANSPORTATION FUND						
General Administration	41,592	39,239	39,239	40,595	1,356	3.5%
Community Development	-	-	-	1,525,600	1,525,600	0.0%
Management Services	251,419	265,318	265,318	302,624	37,306	14.1%
Public Works	-	12,822	3,562,822	6,110,000	6,097,178	47,552.5%
Economic Vitality	5,455	2,952	2,952	1,643	(1,309)	(44.3%)
Non-departmental	6,652,941	5,738,735	6,009,830	7,444,147	1,705,412	29.7%
Contingency	-	2,000,000	-	-	(2,000,000)	(100.0%)
	6,951,407	8,059,066	9,880,161	15,424,609	7,365,543	91.4%
FUTS FUND						
Community Development	344,773	2,871,134	548,710	3,758,780	887,646	30.9%
	344,773	2,871,134	548,710	3,758,780	887,646	30.9%
BEAUTIFICATION FUND						
Economic Vitality	464,966	3,168,036	856,554	3,950,191	782,155	24.7%
Reserve/Contingency	120	10,000	-	10,000	-	0.0%
	465,086	3,178,036	856,554	3,960,191	782,155	24.6%
ECONOMIC DEVELOPMENT FUND						
Economic Vitality	843,661	985,206	1,040,856	1,314,079	328,873	33.4%
Reserve/Contingency	(543)	170,070	-	45,000	(125,070)	(73.5%)
	843,118	1,155,276	1,040,856	1,359,079	203,803	17.6%
TOURISM FUND						
Economic Vitality	1,999,754	1,942,800	1,921,800	2,042,287	99,487	5.1%
Reserve/Contingency	680	50,000	-	70,000	20,000	40.0%
	2,000,434	1,992,800	1,921,800	2,112,287	119,487	6.0%

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
ARTS AND SCIENCE FUND						
Economic Vitality	$ 425,394	621,023	515,123	815,044	194,021	31.2%
Reserve/Contingency	-	10,000	-	10,000	-	0.0%
	425,394	631,023	515,123	825,044	194,021	30.7%
RECREATION-BBB FUND						
Public Works	26,576	2,664,460	315,444	2,469,216	(195,244)	(7.3%)
HOUSING AND COMMUNITY SERVICES FUND						
Community Development	854,884	2,783,066	999,527	3,332,845	549,779	19.8%
Non-departmental	37,412	39,966	26,209	89,405	49,439	123.7%
	892,296	2,823,032	1,025,736	3,422,250	599,218	21.2%
METRO PLANNING ORG FUND						
Community Development	376,222	903,425	463,425	995,618	92,193	10.2%
Non-departmental	24,827	21,654	21,654	53,172	31,518	145.6%
Contingency	-	250,000	-	500,000	250,000	100.0%
	401,049	1,175,079	485,079	1,548,790	373,711	31.8%
EDA REVOLVING LOAN FUND						
Economic Vitality	-	220,000	-	270,673	50,673	23.0%
Total Special Revenue Funds	28,416,244	51,433,188	33,375,402	61,663,573	10,230,385	19.9%
DEBT SERVICE FUNDS						
GENERAL OBLIGATION BONDS FUND						
Non-departmental	722,784	7,496,194	6,016,461	7,436,600	(59,594)	(0.8%)
SPECIAL ASSESSMENT BONDS FUND						
Non-departmental	593,000	740,850	2,143,228	600,850	(140,000)	(18.9%)
Total Debt Service Funds	1,315,784	8,237,044	8,159,689	8,037,450	(199,594)	(2.4%)
CAPITAL PROJECT FUNDS						
G.O. BONDS FUNDED PROJECTS FUND						
Non-departmental	17,140,982	32,724,917	3,090,783	31,940,644	(784,273)	(2.4%)
MUNICIPAL FACILITIES CORP FUND						
Non-departmental	449,202	14,478,509	7,127,516	7,757,972	(6,720,537)	(46.4%)
Total Capital Projects Funds	17,590,184	47,203,426	10,218,299	39,698,616	(7,504,810)	(15.9%)
ENTERPRISE FUNDS						
WATER, WASTEWATER AND RECLAIMED WATER FUND						
General Administration	621,261	644,370	644,370	614,863	(29,507)	(4.6%)
Management Services	857,869	967,305	967,305	1,063,323	96,018	9.9%
Public Works	48,039	36,925	36,925	43,679	6,754	18.3%
Economic Vitality	44,347	49,629	49,629	43,177	(6,452)	(13.0%)
Utilities	22,470,235	33,474,920	23,997,342	33,899,047	424,127	1.3%
Non-departmental	270,184	370,377	370,377	354,602	(15,775)	(4.3%)
Contingency	171,395	1,800,000	-	1,800,000	-	0.0%
	24,483,330	37,343,526	26,065,948	37,818,691	475,165	1.3%
AIRPORT FUND						
General Administration	61,759	55,329	55,329	55,959	630	1.1%
Management Services	94,151	81,024	81,024	86,555	5,531	6.8%
Public Works	105,195	52,146	52,146	90,405	38,259	73.4%
Economic Vitality	4,681,268	9,513,448	3,430,059	4,940,360	(4,573,088)	(48.1%)
Non-departmental	59,662	44,964	44,964	61,555	16,591	36.9%
Contingency	(20,000)	500,000	-	100,000	(400,000)	(80.0%)
	4,982,035	10,246,911	3,663,522	5,334,834	(4,912,077)	(47.9%)

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
SOLID WASTE						
General Administration	$ 425,155	358,624	358,624	322,088	(36,536)	(10.2%)
Management Services	323,645	349,621	349,621	334,415	(15,206)	(4.3%)
Public Works	8,218,942	11,327,142	8,938,142	13,015,777	1,688,635	14.9%
Economic Vitality	44,291	35,471	35,471	29,313	(6,158)	(17.4%)
Non-departmental	282,110	272,975	272,975	195,906	(77,069)	(28.2%)
Contingency	26,857	612,000	-	612,000	-	0.0%
	9,321,000	12,955,833	9,954,833	14,509,499	1,553,666	12.0%
SUSTAINABILITY AND ENVIRONMENTAL MGMT						
General Administration	18,020	41,635	41,635	65,389	23,754	57.1%
Management Services	21,367	19,186	19,186	37,380	18,194	94.8%
Public Works	790,326	944,622	895,984	992,374	47,752	5.1%
Economic Vitality	4,628	1,735	1,735	2,876	1,141	65.8%
Non-departmental	18,560	10,905	10,905	15,234	4,329	39.7%
Contingency	-	30,000	-	30,000	-	0.0%
	852,901	1,048,083	969,445	1,143,253	95,170	9.1%
STORMWATER UTILITY FUND						
General Administration	37,905	38,614	38,614	39,650	1,036	2.7%
Management Services	53,860	42,471	42,471	44,800	2,329	5.5%
Public Works	9,626	11,663	11,663	4,613	(7,050)	(60.4%)
Economic Vitality	2,035	2,183	2,183	3,101	918	42.1%
Utilities	1,751,086	5,132,723	1,135,453	5,224,050	91,327	1.8%
Non-departmental	14,022	18,312	18,312	15,609	(2,703)	(14.8%)
Contingency	7,033	10,000	-	10,000	-	0.0%
	1,875,567	5,255,966	1,248,696	5,341,823	85,857	1.6%
FLAGSTAFF HOUSING AUTHORITY						
Community Development	6,134,741	6,042,876	5,883,047	6,210,462	167,586	2.8%
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	6,134,741	7,044,126	5,883,047	7,211,712	167,586	
Total Enterprise Funds	47,649,574	73,894,445	47,785,491	71,359,812	(2,534,633)	(3.4%)
TOTAL ALL FUNDS	$ 144,411,808	238,184,402	151,443,509	241,717,597	3,533,195	1.5%

CITY OF FLAGSTAFF
BUDGET BY DIVISION AND SECTIONS
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL ADMINISTRATION						
City Manager Division	$ 1,449,607	1,712,039	1,699,225	1,577,888	(134,151)	(7.8%)
Flagstaff Municipal Court Division	2,711,070	2,769,094	2,769,094	2,817,808	48,714	1.8%
City Attorney Division	1,411,275	1,507,056	1,507,056	1,592,721	85,665	5.7%
Human Resources Division	553,113	744,087	694,980	781,511	37,424	5.0%
Risk Management Division	180,402	185,740	185,740	204,470	18,730	10.1%
Information Technology Division	1,697,923	2,197,665	2,003,005	2,940,099	742,434	33.8%
TOTAL	8,003,390	9,115,681	8,859,100	9,914,497	798,816	8.8%
COMMUNITY DEVELOPMENT						
Community Development Admin.	301,068	312,921	312,921	316,505	3,584	1.1%
Planning & Development Services	2,321,063	2,299,621	2,288,121	2,299,719	98	0.0%
Capital Improvement	(141,188)	(148,837)	(148,837)	(112,697)	36,140	(24.3%)
Engineering	1,436,923	1,586,977	1,586,977	1,542,404	(44,573)	(2.8%)
Housing	208,321	299,707	249,707	248,666	(51,041)	(17.0%)
Community Housing Services	165,071	974,214	96,443	883,782	(90,432)	(9.3%)
Community Housing Grants	104,991	803,167	250,000	1,353,168	550,001	68.5%
CDBG Grant	584,822	1,005,685	653,084	1,095,895	90,210	9.0%
Transportation CIP	2,430,828	7,537,400	1,548,169	9,151,127	1,613,727	21.4%
Road Repair Construction	-	-	-	1,525,600	1,525,600	-
Flag Urban Trails System	344,773	2,871,134	548,710	3,758,780	887,646	30.9%
Metro Planning Organization	376,222	903,425	463,425	995,618	92,193	10.2%
Flagstaff Housing Authority	6,134,741	6,042,876	5,883,047	6,210,462	167,586	2.8%
TOTAL	14,267,635	24,488,290	13,731,767	29,269,029	4,780,739	19.5%
MANAGEMENT SERVICES						
Management Services Admin.	-	-	-	264,068	264,068	-
Purchasing	788,912	817,897	816,897	532,337	(285,560)	(34.9%)
Finance/Budget	970,643	1,019,195	1,019,195	1,224,318	205,123	20.1%
Sales Tax & Licensing	1,426,395	1,520,801	1,520,801	1,612,798	91,997	6.0%
Library	3,054,095	3,842,256	3,432,866	4,075,245	232,989	6.1%
Library County Direct	541,357	586,198	586,198	624,406	38,208	6.5%
Library Grants	1,091,726	2,634,737	567,735	2,087,084	(547,653)	(20.8%)
TOTAL	7,873,128	10,421,084	7,943,692	10,420,256	(828)	(0.0%)
FIRE						
Fire	9,463,315	10,155,696	10,135,696	11,226,908	1,071,212	10.5%
Fire Grants	36,628	585,000	275,000	856,467	271,467	46.4%
TOTAL	9,499,943	10,740,696	10,410,696	12,083,375	1,342,679	12.5%
POLICE						
Police	15,429,525	16,849,790	16,804,790	18,710,702	1,860,912	11.0%
Police Grants	1,662,328	1,528,296	1,528,296	1,526,974	(1,322)	(0.1%)
TOTAL	17,091,853	18,378,086	18,333,086	20,237,676	1,859,590	10.1%
PUBLIC WORKS						
Public Works Administration	51,616	24,430	24,430	125,977	101,547	415.7%
USGS Facilities	1,026,636	1,109,739	1,062,682	1,157,645	47,906	4.3%
Parks	2,815,765	3,230,736	3,028,844	3,371,232	140,496	4.3%
Fleet Services	(26,573)	1,715,143	(17,580)	2,160,759	445,616	26.0%
Cemetery	215,712	211,129	211,129	225,629	14,500	6.9%
Public Facilities Maintenance	982,364	1,763,815	1,161,577	1,697,385	(66,430)	(3.8%)
Recreation	3,243,469	3,289,748	3,188,848	3,310,670	20,922	0.6%
Street Maintenance & Repairs	3,543,329	5,821,705	5,663,705	5,003,031	(818,674)	(14.1%)
Street Const. & Reconstruction	3,409,552	4,124,782	3,071,062	3,378,120	(746,662)	(18.1%)
Road Repair Pavement Preservation	-	-	3,550,000	6,110,000	6,110,000	-
Street & Highway User Rev Bonds	545,830	552,753	552,753	553,941	1,188	0.2%
Solid Waste - Landfill	2,194,464	4,153,538	2,561,538	4,743,701	590,163	14.2%
Solid Waste - Collections	5,800,506	6,710,249	6,205,249	7,941,805	1,231,556	18.4%
Solid Waste - Capital	-	42,000	-	42,000	-	-
Solid Waste Debt Service	-	250,000	-	125,000	(125,000)	(50.0%)
Sustainability and Environmental Mgmt	776,536	934,081	885,443	975,463	41,382	4.4%
Recreation-BBB	26,576	2,664,460	315,444	2,469,216	(195,244)	(7.3%)
TOTAL	24,605,782	36,598,308	31,465,124	43,391,574	6,793,266	18.6%

CITY OF FLAGSTAFF
BUDGET BY DIVISION AND SECTIONS
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
ECONOMIC VITALITY						
Community Investment	$ 226,897	464,303	464,303	174,071	(290,232)	(62.5%)
Airport	4,389,827	9,223,819	3,140,430	4,649,251	(4,574,568)	(49.6%)
Debt Service - Airport	286,685	286,685	286,685	286,685	-	-
Arts and Science	425,394	621,023	515,123	815,044	194,021	31.2%
Urban Design	146,034	141,823	141,823	182,714	40,891	28.8%
Streetscape	318,932	3,026,213	714,731	3,767,477	741,264	24.5%
Economic Development	594,956	648,288	703,938	1,056,636	408,348	63.0%
Economic Development Debt Service	248,705	336,918	336,918	257,443	(79,475)	(23.6%)
EDA Revolving Loan Program	-	220,000	-	270,673	50,673	23.0%
Tourism - Gen. Admin.	1,632,342	1,561,816	1,555,816	1,651,526	89,710	5.7%
Visitor Services	367,412	380,984	365,984	390,761	9,777	2.6%
TOTAL	8,637,184	16,911,872	8,225,751	13,502,281	(3,409,591)	(20.2%)
UTILITIES						
Administration	1,268,789	911,346	911,347	726,892	(184,454)	(20.2%)
Lake Mary Water Plant	3,748,700	5,063,970	4,180,463	4,763,649	(300,321)	(5.9%)
Water Distribution System	1,546,141	1,824,341	1,698,641	1,935,817	111,476	6.1%
Water Resource Management	-	528,165	528,165	329,049	(199,116)	(37.7%)
Utility Engineering Services	-	618,784	618,784	428,665	(190,119)	(30.7%)
Regulatory Compliance	-	1,000,194	1,000,194	1,010,833	10,639	1.1%
Wastewater Treatment	2,496,688	3,349,423	2,696,415	2,799,734	(549,689)	(16.4%)
Reclaim Water Plant	1,124,303	1,124,741	1,099,741	894,421	(230,320)	(20.5%)
Wastewater Collection	1,019,284	1,393,376	1,071,376	1,458,209	64,833	4.7%
Wastewater Monitoring	380,330	-	-	-	-	-
Reclaim Water	-	-	-	350,504	350,504	-
Water Capital	2,556,550	7,131,856	3,703,599	6,908,949	(222,907)	(3.1%)
Wastewater Capital	3,844,390	4,853,400	2,057,827	6,814,059	1,960,659	40.4%
Reclaim Water Capital	-	1,345,000	100,466	1,394,534	49,534	3.7%
Debt Service	4,485,060	4,330,324	4,330,324	4,083,732	(246,592)	(5.7%)
Stormwater Utility	614,525	809,627	505,637	851,497	41,870	5.2%
Stormwater Capital	1,136,561	4,323,096	629,816	4,372,553	49,457	1.1%
TOTAL	24,221,321	38,607,643	25,132,795	39,123,097	515,454	1.3%
NON-DEPARTMENTAL						
Council & Commissions	374,977	392,036	392,036	350,737	(41,299)	(10.5%)
Non-Departmental	3,492,140	2,882,061	2,210,524	2,853,571	(28,490)	(1.0%)
Real Estate Proceeds	-	-	-	15,000	15,000	-
G.O. Bond - Debt Service	722,784	7,496,194	6,016,461	7,436,600	(59,594)	(0.8%)
SID-Debt	593,000	740,850	2,143,228	600,850	(140,000)	(18.9%)
G.O. Bond Funded Projects	17,140,982	32,724,917	3,090,783	31,940,644	(784,273)	(2.4%)
Municipal Facilities Corp	449,202	14,478,509	7,127,516	7,757,972	(6,720,537)	(46.4%)
Transportation	4,556,480	4,553,942	4,825,037	4,956,341	402,399	8.8%
4th Street Debt Service	2,074,725	1,169,850	1,169,850	2,232,500	1,062,650	90.8%
Road Repair Debt Service	-	-	-	250,000	250,000	-
Facility Improvement Debt	554,097	366,063	366,063	368,347	2,284	0.6%
TOTAL	29,958,387	64,804,422	27,341,498	58,762,562	(6,041,860)	(9.3%)
RESERVES/CONTINGENCIES	253,185	8,118,320	-	5,013,250	(3,105,070)	(38.2%)
GRAND TOTAL	$ 144,411,808	238,184,402	151,443,509	241,717,597	3,533,195	1.5%

This schedule includes the entire budgetary responsibility of the division without regard to funding source.
Operating revenue transfers provide the level of accountability for division managers and department heads.

CITY OF FLAGSTAFF
BUDGET SUMMARY BY DIVISION OF EXPENDITURES
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

DIVISION/FUND	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES * 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL ADMINISTRATION						
General Fund	$ 8,003,390	9,115,681	8,859,100	9,914,497	798,816	8.8%
Library Fund	148,678	176,085	176,085	191,757	15,672	8.9%
HURF Fund	109,645	151,660	151,660	155,859	4,199	2.8%
Transportation Fund	41,592	39,239	39,239	40,595	1,356	3.5%
Water, Wastewater, and Reclaimed Wtr Fund	621,261	644,370	644,370	614,863	(29,507)	(4.6%)
Airport	61,759	55,329	55,329	55,959	630	1.1%
Solid Waste Fund	425,155	358,624	358,624	322,088	(36,536)	(10.2%)
Sustainability & Environment Mgmt Fund	18,020	41,635	41,635	65,389	23,754	57.1%
Stormwater Utility Fund	37,905	38,614	38,614	39,650	1,036	2.7%
TOTAL	9,467,405	10,621,237	10,364,656	11,400,657	779,420	7.3%
COMMUNITY DEVELOPMENT						
General Fund	4,126,187	4,350,389	4,288,889	4,294,597	(55,792)	(1.3%)
HURF Fund	2,981,067	7,929,401	1,940,170	9,565,074	1,635,673	20.6%
Transportation Fund	-	-	-	1,525,600	1,525,600	0.0%
FUTS Fund	344,773	2,871,134	548,710	3,758,780	887,646	30.9%
Housing and Community Services Fund	854,884	2,783,066	999,527	3,332,845	549,779	19.8%
Metro Planning Organization Fund	376,222	903,425	463,425	995,618	92,193	10.2%
Flagstaff Housing Authority	6,134,741	6,042,876	5,883,047	6,210,462	167,586	2.8%
TOTAL	14,817,874	24,880,291	14,123,768	29,682,976	4,802,685	19.3%
MANAGEMENT SERVICES						
General Fund	3,185,950	3,357,893	3,356,893	3,633,521	275,628	8.2%
Library Fund	4,803,570	7,182,596	4,706,204	6,879,938	(302,658)	(4.2%)
HURF Fund	66,108	91,171	91,171	96,769	5,598	6.1%
Transportation Fund	251,419	265,318	265,318	302,624	37,306	14.1%
Water, Wastewater, and Reclaimed Wtr Fund	857,869	967,305	967,305	1,063,323	96,018	9.9%
Airport Fund	94,151	81,024	81,024	86,555	5,531	6.8%
Solid Waste Fund	323,645	349,621	349,621	334,415	(15,206)	(4.3%)
Sustainability & Environment Mgmt Fund	21,367	19,186	19,186	37,380	18,194	94.8%
Stormwater Utility Fund	53,860	42,471	42,471	44,800	2,329	5.5%
TOTAL	9,657,939	12,356,585	9,879,193	12,479,325	122,740	1.0%
FIRE						
General Fund	9,499,943	10,740,696	10,410,696	12,083,375	1,342,679	12.5%
TOTAL	9,499,943	10,740,696	10,410,696	12,083,375	1,342,679	12.5%
POLICE						
General Fund	17,091,853	18,378,086	18,333,086	20,237,676	1,859,590	10.1%
TOTAL	17,091,853	18,378,086	18,333,086	20,237,676	1,859,590	10.1%
PUBLIC WORKS						
General Fund	8,308,989	11,344,740	8,659,930	12,049,297	704,557	6.2%
Library Fund	81,044	68,965	68,965	94,591	25,626	37.2%
HURF Fund	7,669,163	10,639,677	9,427,957	9,097,549	(1,542,128)	(14.5%)
Transportation Fund	-	12,822	3,562,822	6,110,000	6,097,178	47,552.5%
Recreation-BBB Fund	26,576.00	2,664,460	315,444	2,469,216	(195,244)	(7.3%)
Water, Wastewater, and Reclaimed Wtr Fund	48,039	36,925	36,925	43,679	6,754	18.3%
Airport Fund	105,195	52,146	52,146	90,405	38,259	73.4%
Solid Waste Fund	8,218,942	11,327,142	8,938,142	13,015,777	1,688,635	14.9%
Sustainability & Environment Mgmt Fund	790,326	944,622	895,984	992,374	47,752	5.1%
Stormwater Utility Fund	9,626	11,663	11,663	4,613	(7,050)	(60.4%)
TOTAL	25,257,900	37,103,162	31,969,978	43,967,501	6,864,339	18.5%

CITY OF FLAGSTAFF
BUDGET SUMMARY BY DIVISION OF EXPENDITURES
COMPARISON OF FISCAL YEAR 2015 AND 2016
(WITH ACTUAL FOR FISCAL YEAR 2014)

DIVISION/FUND	ACTUAL EXPENDITURES/ EXPENSES 2013-2014	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2014-2015	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES * 2014-2015	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	CHANGE (BDGT-BDGT)	% CHANGE
ECONOMIC VITALITY						
General Fund	$ 226,897	464,303	464,303	174,071	(290,232)	(62.5%)
Library Fund	14,800	14,909	14,909	17,485	2,576	17.3%
HURF Fund	13,892	14,496	14,496	13,729	(767)	(5.3%)
Transportation Fund	5,455	2,952	2,952	1,643	(1,309)	(44.3%)
Beautification Fund	464,966	3,168,036	856,554	3,950,191	782,155	24.7%
Economic Development Fund	843,661	985,206	1,040,856	1,314,079	328,873	33.4%
EDA Revolving Loan Fund	-	220,000	-	270,673	50,673	23.0%
Tourism Fund	1,999,754	1,942,800	1,921,800	2,042,287	99,487	5.1%
Arts and Science Fund	425,394	621,023	515,123	815,044	194,021	31.2%
Water, Wastewater, and Reclaimed Wtr Fund	44,347	49,629	49,629	43,177	(6,452)	(13.0%)
Airport Fund	4,681,268	9,513,448	3,430,059	4,940,360	(4,573,088)	(48.1%)
Solid Waste Fund	44,291	35,471	35,471	29,313	(6,158)	(17.4%)
Sustainability & Environment Mgmt Fund	4,628	1,735	1,735	2,876	1,141	65.8%
Stormwater Utility Fund	2,035	2,183	2,183	3,101	918	42.1%
TOTAL	8,771,388	17,036,191	8,350,070	13,618,029	(3,418,162)	(20.1%)
UTILITIES						
Water, Wastewater, and Reclaimed Wtr Fund	22,470,235	33,474,920	23,997,342	33,899,047	424,127	1.3%
Stormwater Utility Fund	1,751,086	5,132,723	1,135,453	5,224,050	91,327	1.8%
TOTAL	24,221,321	38,607,643	25,132,795	39,123,097	515,454	1.3%
NON-DEPARTMENTAL						
General Fund	(1,070,830)	(1,810,489)	(2,468,269)	(2,053,888)	(243,399)	13.4%
Library Fund	89,293	77,765	77,765	73,142	(4,623)	(5.9%)
HURF Fund	88,851	116,557	116,557	126,761	10,204	8.8%
Transportation Fund	6,652,941	5,738,735	6,009,830	7,444,147	1,705,412	29.7%
Housing and Community Services Fund	37,412	39,966	26,209	89,405	49,439	123.7%
Metro Planning Organization Fund	24,827	21,654	21,654	53,172	31,518	145.6%
General Obligation Bonds Fund	722,784	7,496,194	6,016,461	7,436,600	(59,594)	(0.8%)
Special Assessment Bonds Fund	593,000	740,850	2,143,228	600,850	(140,000)	(18.9%)
G.O. Bonds Funded Projects Fund	17,140,982	32,724,917	3,090,783	31,940,644	(784,273)	(2.4%)
Municipal Facilities Corp Fund	449,202	14,478,509	7,127,516	7,757,972	(6,720,537)	(46.4%)
Water, Wastewater, and Reclaimed Wtr Fund	270,184	370,377	370,377	354,602	(15,775)	(4.3%)
Airport Fund	59,662	44,964	44,964	61,555	16,591	36.9%
Solid Waste Fund	282,110	272,975	272,975	195,906	(77,069)	(28.2%)
Sustainability & Environment Mgmt Fund	18,560	10,905	10,905	15,234	4,329	39.7%
Stormwater Utility Fund	14,022	18,312	18,312	15,609	(2,703)	(14.8%)
TOTAL	25,373,000	60,342,191	22,879,267	54,111,711	(6,230,480)	(10.3%)
RESERVES/CONTINGENCIES						
General Fund	67,643	1,475,000	-	625,000	(850,000)	(57.6%)
Library Fund	-	100,000	-	100,000	-	0.0%
HURF Fund	-	100,000	-	100,000	-	0.0%
Transporation Fund	-	2,000,000	-	-	(2,000,000)	(100.0%)
Beautification Fund	120	10,000	-	10,000	-	0.0%
Economic Development Fund	(543)	170,070	-	45,000	(125,070)	(73.5%)
Tourism Fund	680	50,000	-	70,000	20,000	40.0%
Arts and Science Fund	-	10,000	-	10,000	-	0.0%
Metro Planning Organization Fund	-	250,000	-	500,000	250,000	100.0%
Water, Wastewater, and Reclaimed Wtr Fund	171,395	1,800,000	-	1,800,000	-	0.0%
Airport Fund	(20,000)	500,000	-	100,000	(400,000)	(80.0%)
Solid Waste Fund	26,857	612,000	-	612,000	-	0.0%
Stormwater Utility Fund	7,033	10,000	-	10,000	-	0.0%
Sustainablity & Environmental Mgmt Fund	-	30,000	-	30,000	-	0.0%
Flagstaff Housing Authority Fund	-	1,001,250	-	1,001,250	-	0.0%
TOTAL	253,185	8,118,320	-	5,013,250	(3,105,070)	(38.2%)
ALL FUNDS TOTAL	$ 144,411,808	238,184,402	151,443,509	241,717,597	3,533,195	1.5%

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF FLAGSTAFF
FULL-TIME EMPLOYEE AND PERSONNEL COMPENSATION
FISCAL YEAR 2016

FUND	FULL-TIME EQUIVALENTS (FTE) 2016	EMPLOYEE SALARIES AND HOURLY COSTS 2016	RETIREMENT COSTS 2016	HEALTHCARE COSTS 2016	OTHER BENEFIT COSTS 2016		TOTAL ESTIMATED PERSONNEL COMPENSATION 2016
GENERAL FUND	543.01	$ 32,154,703	$ 8,603,876	$ 3,484,384	$ 2,715,664	=	$ 46,958,627
SPECIAL REVENUE FUNDS							
Library	53.43	2,305,349	235,514	330,692	176,429	=	3,047,984
HURF	35.02	1,654,502	167,095	187,475	224,615		2,233,687
Beautification	1.70	126,550	14,515	13,721	9,828		164,614
Economic Development	2.75	169,468	19,439	21,611	13,569		224,087
Tourism	14.28	721,141	76,677	89,386	55,928		943,132
Arts and Science	0.40	29,792	3,417	3,589	2,253		39,051
Housing and Comm Services	1.00	52,784	6,054	398	3,828		63,064
Metro Planning Organization	2.88	258,355	22,339	20,798	16,346		317,838
Total Special Revenue Funds	111.46	5,317,941	545,050	667,670	502,796	=	7,033,457
ENTERPRISE FUNDS							
Water, Wastewater and Reclaimed Water	65.75	3,957,811	444,836	454,616	367,736	=	5,224,999
Airport	9.75	499,323	209,569	59,116	37,569		805,577
Stormwater	4.75	346,641	36,490	30,432	27,389		440,952
Solid Waste	47.00	2,549,320	274,283	330,404	268,404		3,422,411
Sustainability & Environmental Mgmt	9.25	482,669	54,216	65,449	43,662		645,996
Flagstaff Housing Authority	22.00	1,253,600	143,788	149,066	98,361		1,644,815
Total Enterprise Funds	158.50	9,089,364	1,163,182	1,089,083	843,121	=	12,184,750
CAPITAL PROJECTS FUNDS							
G.O. Bond Funded Projects	1.50	299,199	67,168	10,399	6,027	=	382,793
Total Special Revenue Funds	1.50	299,199	67,168	10,399	6,027	=	382,793
TOTAL ALL FUNDS	814.47	$ 46,861,207	$ 10,379,276	$ 5,251,536	$ 4,067,608	=	$ 66,559,627

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2015-2016

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2013-2014	BUDGET 2015-2016
GENERAL FUND				
014	IT Department	Storage Area Network Replacement	$ -	75,000
016	Municipal Court	Police Cruiser Replacements (2)	-	62,000
033	Revenue	Call Center Solution Software/Hardware and Implementation	-	35,000
051	Fire	Replacement Vehicle	-	31,000
		Thermal Imaging Cameras (2)	-	18,500
		Utility Bed Replacements (2)	-	18,000
		Heart Rate Monitors (8) - Lease Financed	-	250,000
052	Fire Grants	Paramedic Equipment	-	331,467
061	Police	Police Cruisers with Communication Equipment (4)	-	224,000
		Police Cruisers Replacement (5)	-	155,000
		Detective Vehicle Replacement	-	31,000
062	Police Grants	AZ Homeland Security Vests	-	31,000
		Bomb Robot Upgrade	-	71,000
		RICO/METRO Equipment	-	145,000
		RICO Police Equipment	-	20,000
154	Fleet Services	Setaside for Catastrophic / Vehicle Replacement Fund	1,732,723	1,972,406
		Fuel Truck Replacement	-	207,100
		Portable Heavy Truck Lifts	-	42,800
155	Parks	Mower Transport Trailer	-	14,000
		Mobile Haven and Univ. Hts. Parks Replace Playground Equip.	-	28,000
		McPherson Park Parking Lot Chip Seal, Patch, and Stripe	-	45,000
		Arroyo Park ADA Access Improvement Curb, Gutter, Pave Parkir	-	25,000
		Thorpe Park Tennis Court Retaining Wall Replacement	-	32,000
		Mower for Sports Fields	-	17,108
		Truck Mounted Snowplow Replacements (2)	-	14,000
		Continental Sports Complex Driveway Curb	-	25,000
		Thorpe, MEMS, and Sechrist Laser-Level Fields (6)	-	15,000
		McPherson Park Tennis Courts (4)	120,000	120,000
		Mower Replacement	81,892	81,892
156	Recreation	Annual Recreation Capital	-	10,000
		Aquaplex Lounge Furniture	-	10,000
		JC Montoya Cardio and Weight Room Equipment	-	15,000
		Flag Recreation Center Cardio and Weight Room Equipment	-	20,000
402	Non-Departmental	Quadrant Remodel - 2nd Floor East	50,000	50,000
		GENERAL FUND TOTAL	1,984,615	4,242,273
LIBRARY				
035	Library	Setaside for Fleet Replacement Fund	58,390	58,390
		Public Restroom ADA Compliance	60,000	60,000
		Ramp Access ADA Compliance	95,000	95,000
		Annual Building Improvement	31,000	221,000
		LIBRARY TOTAL	244,390	434,390

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2015-2016

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2013-2014	BUDGET 2015-2016
HIGHWAY USER REVENUE				
161	Street Maintenance & Repairs	Sweeper Replacement	$ -	280,000
		Asphalt Truck Bed Replacement	-	100,000
		4-Door 4x4 SUV Replacement	-	40,000
		Transport Trailer Replacement	-	80,000
		Mini-Excavator	-	60,000
		Restore and Paint Dump Trucks Beds (18)	-	75,000
		Traffic Signal Upgrades	-	40,000
		AWD Motorgraders (3)	-	-
		HIGHWAY USER REVENUE TOTAL	-	675,000
BBB ECONOMIC DEVELOPMENT				
213	BBB Economic Development	Business Accelerator Furnishings	-	12,500
		BBB ECONOMIC DEVELOPMENT TOTAL	-	12,500
WATER, WASTEWATER & RECLAIMED WATER				
301	Water Production	Back-up Generator	375,000	375,000
		Energy Efficiency and SCADA Upgrades	50,000	50,000
		Water Pump Station	35,000	35,000
		Fixed Drive Replacement	125,000	125,000
303	Water Distribution	Backhoe Trailer	19,000	19,000
		Diesel Truck Outfitting	8,000	8,000
		Key Scan Entry System	3,000	3,000
		Replace Diesel Pick-Ups (4)	-	160,000
		CMMS (GIS) Implementation	-	30,000
		Facilities Repair	10,000	10,000
311	Wastewater Treatment-WC	Facilities Repair	-	50,000
		4x4 One Ton Pick-up Truck with Plow Replacement	45,000	45,000
		Dozer Replacement	147,308	147,308
		Gas Conveyance System Improvements	118,000	118,000
312	Wastewater Treatment-RIO	Replace Carbon Filter Media	25,000	25,000
313	Wastewater Collection	Replace Diesel Pick-Ups (3)	80,000	200,000
		WATER, WASTEWATER & RECLAIMED WATER TOTAL	1,040,308	1,400,308
HOUSING AUTHORITY				
109	Flagstaff Housing Authority	Housing Facilities Improvements	-	446,188
		HOUSING AUTHORITY TOTAL	-	446,188
AIRPORT				
222	Airport Capital Projects	ARFF Replacement Vehicle	1,100,000	1,100,000
		Security Gate Replacement	-	120,000
		AIRPORT TOTAL	1,100,000	1,220,000

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2015-2016

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2013-2014	BUDGET 2015-2016
SOLID WASTE				
165	Solid Waste - Landfill	Dozer Replacement	$ 750,000	750,000
		Dust Control	-	10,000
		Annual Setaside - Landfill Closure	-	160,000
		South Borrow Pit	10,000	10,000
		Scale House Software	94,000	94,000
		Waste Management Plan Study	50,000	50,000
		Aerial Photo	-	40,000
		Map Plotter	-	5,000
166	Solid Waste - Collections	Rapid Rail Truck Replacement (3)	260,000	780,000
		Rapid Rail Side Load Truck	-	260,000
		Top Loader Truck Replacement	215,000	215,000
		Bin Maintenance Truck Replacement (2)	75,000	150,000
		Bulky Articulated Loader Truck Replacement	-	100,000
		Roll Off Truck Replacement	-	150,000
167	Solid Waste-Capital Improvements	Improvements	42,000	42,000
		ENVIRONMENTAL SERVICES TOTAL	1,496,000	2,816,000
		TOTAL	$ 5,865,313	11,246,659

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016

SECT #	SECTION	PROJECT	CARRYFWD 2014-2015	BUDGET 2015-2016
GENERAL FUND				
014	Information Technology	Microwave Network	$ -	650,000
061	Police	Warehouse/Evidence Storage Upgrade Impact Fees	-	100,000
152	Facility Maintenance	Facilities Improvements	263,980	263,980
		GENERAL FUND TOTAL	263,980	1,013,980
HURF				
162	Street Construction	Reserve for Improvements	-	50,000
		Minor Transporation Improvements	-	50,000
		Sidewalk Replacement Program	-	15,000
		Street Improvement Program	50,000	2,196,000
		Sunnyside	825,000	825,000
		Business F 40 Overlay	180,720	242,120
		HURF TOTAL	1,055,720	3,378,120
TRANSPORTATION				
112	Transportation CIP	Bike / Ped and Safety Improvement		
		Brannen Homes Sidewalk	-	441,084
		Lockett Transportation Study	-	100,000
		Transportation Planning and Programming	-	90,000
		Reserve for Transportation Improvements	-	175,000
		West / Arrowhead Improvement	1,456,592	1,520,508
		Traffic Signal Program		
		Butler Avenue Adaptive Signal Control	297,677	597,677
		Switzer/Turquoise Roundabout	-	177,000
		Industrial Dr - Huntington to Purina	2,095,115	2,095,115
		Beulah Blvd / University Drive	1,426,150	2,676,150
		Beulah Blvd / University Drive Public Infra. Contribution	-	150,000
		HSIP Program	10,000	85,000
		Franklin Safety Improvements	145,502	381,533
		Soliere Avenue/Fanning Wash Crossing	250,000	250,000
		4th Street Safety Improvements	152,890	412,060
163	Road Repair Pavement Preserv	Pavement Maintenance	50,000	6,050,000
116	Road Repair Construction	Utility Replacements & Overlays	-	200,000
		Zuni Drive	-	800,000
		Lockett Avenue	-	300,000
		Pullium Drive	-	200,000
		TRANSPORTATION TOTAL	5,883,926	16,701,127

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016

SECT #	SECTION	PROJECT	CARRYFWD 2014-2015	BUDGET 2015-2016
FUTS				
111	Flagstaff Urban Trail	Special Projects and Unprogrammed Work	$ -	50,000
		FUTS Signage Program	4,000	120,686
		Arizona Trail	-	500
		Country Club FUTS Trail	-	9,000
		Cedar Trail	20,000	20,000
		Switzer Mesa Trail	128,878	130,878
		BNSF Walnut - Florence Underpass	1,310,799	2,310,799
		Florance - Walnut Underpass		113,500
		Mall Transfer Center Trail Realignment	35,500	36,500
		Fourth Street Trail	-	62,185
		Pine Knoll Trail	-	101,400
		Hospital Rim FUTS Trail	234,682	236,682
		Brannen Connector	40,000	48,200
		High Country Trail	73,800	73,800
		Sheep Crossing Trail	91,600	91,600
		Lonetree Trail - Sawmill to Sinclair Wash	-	76,250
		Lonetree Trail - Sinclair Wash to Pine Knoll Dr	100,000	100,000
		Ponderosa Trail Rehab	174,800	176,800
		FUTS TOTAL	2,214,059	3,758,780
BEAUTIFICATION				
212	Streetscape	4th Street Corridor Improvements	1,428,713	1,575,000
		Fort Valley Road Enhancements	20,000	50,000
		North Edge-Lockett to Route 66 Along Kasper	-	350,000
		Milton Avenue - North Edge	20,000	20,000
		Train Station Platform	280,000	380,000
		Lake Mary/Beulah City Gateway	69,977	219,977
		Non-Conforming Sign Program	25,000	25,000
		Gutter Diversions - Sustainable Streets	-	100,000
		Urban Forest	-	50,000
		US 89 Medians	-	50,000
		Joel Montalvo Park	-	250,000
		Downtown Green	-	250,000
		Downtown Tree Wells	-	250,000
		Steves Blvd Corners	-	75,000
		BEAUTIFICATION TOTAL	1,843,690	3,644,977
ARTS & SCIENCE				
216	Arts & Science	Rendezvous Sculpture	-	200,000
		Kings House Mural	15,000	15,000
		Fort Valley Wall	10,000	10,000
		Art in the Alley	50,000	50,000
		West Rt66 - North Edge	10,000	25,000
		Utility Box Art	12,500	12,500
		Thorpe Sculpture	-	50,000
		East Flagstaff Gateway	-	10,000
		ARTS & SCIENCE TOTAL	97,500	372,500
RECREATION				
158	BBB Recreation	Bushmaster Park Improvements	1,562,216	1,562,216
		Flag Rec Center, Replace Four (4) Tennis Courts	476,800	476,800
		Second Chiller	240,000	240,000
		Aquaplex Improvements - Pool Replaster	-	110,000
		Ice Rink Improvements	70,000	70,000
		RECREATION TOTAL	2,349,016	2,459,016

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016

SECT #	SECTION	PROJECT	CARRYFWD 2014-2015	BUDGET 2015-2016
CAPITAL PROJECTS				
421	GO Capital Projects Fund	FUTS / Open Space Land Acquisition	$ 79,490	456,319
422	Capital Projects Fund	Business Accelerator	158,393	565,372
424	Core Service Facility	Core Services Maintenance Facility	28,195,000	28,195,000
425	Flagstaff Watershed	Watershed Protection Project	1,606,532	3,289,325
426	Court Facility	Court Facility	7,192,600	7,192,600
		CAPITAL PROJECTS TOTAL	37,232,015	39,698,616
WATER, WASTEWATER, & RECLAIMED WATER				
301	Water Production	Facility Improvements	27,000	52,000
		Communication Towers for Operations (3)	167,807	167,807
370	Water Capital Projects	Aging Water Infrastucture Replacement	-	382,000
		Radio Read Meter Replacements	-	300,000
		West / Arrowhead Waterline	107,666	107,666
		Water Meter Vault Replacement Program	100,000	100,000
		Westside Waterline Expansion	85,000	85,000
		Reserve for Improvements	-	300,000
		Rio de Flag Waterline Relocations	199,000	199,000
		McCallister Well, Pump, and Building	1,005,000	1,005,000
		Water Rate Study	60,000	60,000
		Cheshire Tank Repairs	275,000	275,000
		Future Water Rights	550,000	550,000
		Lake Mary Well #2 - 12" Pipeline	309,500	309,500
		NAZ Water Supply Feasibility	53,092	53,092
		Route 66 Waterline Improvements	-	678,000
		LM Electrical Service Upgrade	-	300,000
		AWIR - Leroux St Waterline / Sewerline	677,191	1,877,191
		WTP Security and SCADA Improvements	-	77,500
		Hydrological Studies	-	250,000
311	Wastewater Treatment-Wildcat	COGEN Improvements	340,000	340,000
		Facility Improvments	-	50,000
		Repair Control Gates	-	65,000
312	Wastewater Treatment-Rio	Facility Improvments	-	55,000
		Repair Grit Chanber/Replace Grit Pumps	-	60,000
375	Wastewater Capital Projects	WWTP Energy Efficiency Program	841,126	1,171,126
		Wildcat Septage and Grease Station	570,000	770,000
		Wildcat Centrate	430,000	430,000
		Aging Sewer Infrastructure Replacements	260,000	628,600
		Rio de Flag Sewer Replacements	242,000	242,000
		Reserve for Improvements	-	300,000
		Picture Canyon	37,592	37,592
		Bonito Sewer Replacement	84,000	1,015,400
		Rio Plant - Replace UV System	-	1,400,000
		WWTP Security and SCADA Improvements	-	107,500
		Wildcat - Micro Carbon Feed Addition		200,000
		Innovation Mesa Sewerline	-	511,841
380	Reclaimed Water Capital Projects	Buffalo Tank Clorination	-	150,000
		Bushmaster RW Pump Station	454,534	454,534
		Wildcat RW pump Station and Piping	790,000	790,000
		WATER, WASTEWATER, & RECLAIMED WATER TOTAL	7,665,508	15,907,349

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016

SECT #	SECTION	PROJECT	CARRYFWD 2014-2015	BUDGET 2015-2016
STORMWATER				
385	Stormwater Capital Projects	Rio de Flag Project	$ 2,131,966	2,131,966
		Rio Parking Replacement	1,200,000	1,200,000
		Spot Improvement - Annual	-	75,000
		Spot Improvement - 5 Points	30,000	30,000
		Spot Improvement - Rio Culvert Construction	-	40,000
		Spot Improvement - Fanning / Steves Culvert Design	20,000	20,000
		Spot Improvement - Fanning / Steves Culvert Construction	2,700	512,700
		Spot Improvement - Columbia Circle	300,000	300,000
		Spot Improvement - Schultz Creek Design Phase I	42,887	42,887
		Spot Improvement - Cottage and Elden Design	20,000	20,000
		STORMWATER TOTAL	3,747,553	4,372,553
AIRPORT				
		Sustainability Master Plan	208,362	208,362
222	Airport Capital Projects	Master Plan Update	-	600,000
		Runway Mill & Overlay Design	-	322,315
		AIRPORT TOTAL	208,362	1,130,677
SOLID WASTE				
165	Solid Waste	Stormwater Infrastructure	44,000	54,000
		Alternative Liner Test Pilots	50,000	50,000
		Paper Sludge Storage	500,000	500,000
		Road Extension	49,000	49,000
		South Borrow Pit Design / Roads / Scales	-	200,000
		Fueling Station Project	-	540,000
		ENVIRONMENTAL SERVICES TOTAL	643,000	1,393,000
		Total	$ 63,204,329	93,830,695

CITY OF FLAGSTAFF
DEBT SERVICE REQUIREMENTS
FISCAL YEAR 2015-2016

	ORIGINAL ISSUE	OUTSTANDING 07/01/2015	PRINCIPAL	INTEREST	FISCAL CHARGES	TOTAL REQUIREMENTS
GENERAL FUND						
Existing Debt:						
USGS-Series 12	$ 4,700,000	860,000	420,000	30,875	3,565	454,440
Certificates of Participation - Fire Equipment	350,000	188,407	35,282	6,116	570	41,968
Capital Lease - Renewable Energy Equipment	1,014,557	946,550	58,244	26,534	-	84,778
Proposed Capital Lease - Heart Monitors	250,000	-	35,000	3,400	1,600	40,000
Proposed Courthouse 2016	13,000,000	-	120,000	80,000	1,600	201,600
	19,314,557	1,994,957	668,526	146,925	7,335	822,786
STREETS FUND						
Certificates of Participation - Street Overlay	4,610,000	2,481,593	464,718	80,554	6,169	551,441
	4,610,000	2,481,593	464,718	80,554	6,169	551,441
4TH STREET						
2012 Pledged Revenue Partial Advance Refunding	12,530,000	11,835,000	1,795,000	432,400	5,100	2,232,500
	12,530,000	11,835,000	1,795,000	432,400	5,100	2,232,500
ROAD REPAIR AND STREET SAFETY FUND						
Proposed Certificates of Participation - Road Repair	10,000,000	-	-	250,000	2,500	252,500
	10,000,000	-	-	250,000	2,500	252,500
ECONOMIC DEVELOPMENT						
Existing Debt:						
GADA Revenue Bonds Series 2010A- Incubator	3,370,000	2,840,000	130,000	120,088	7,355	257,443
Proposed lease - Accelerator	2,600,000	-	-	-	-	-
	5,970,000	2,840,000	130,000	120,088	7,355	257,443
GENERAL OBLIGATION BOND FUND						
Existing Debt:						
G.O. Series 2006 Capital Projects	31,500,000	9,375,000	1,625,000	369,067	3,600	1,997,667
G.O. Series 2011 Capital Projects	12,845,000	10,860,000	2,225,000	266,538	3,200	2,494,739
G.O. Series 2011 NAU Public Safety	3,952,287	2,914,658	387,348	65,304	1,920	454,572
G.O. Series 2013 Capital Projects	11,460,000	10,900,000	665,000	303,994	4,740	973,734
G.O. Series 2014A Capital Projects	6,600,000	6,600,000	200,000	225,088	3,200	428,288
G.O. Series 2014B Partial Advance Refunding 2006 Projects	8,270,000	8,270,000	-	366,600	3,200	369,800
Proposed G.O. Series Core Services Facility 2016	14,000,000	-	-	500,000	6,400	506,400
Proposed G.O. Series Watershed Protection 2016	3,500,000	-	-	125,000	3,200	128,200
Proposed G.O. Open Space Series 2016	2,200,000	-	-	80,000	3,200	83,200
	94,327,287	48,919,658	5,102,348	2,301,591	32,660	7,436,600
SPECIAL ASSESSMENT DISTRICT						
Sawmill District	19,075,000	6,705,000	260,000	335,250	5,600	600,850
	19,075,000	6,705,000	260,000	335,250	5,600	600,850
SOLID WASTE FUND						
Proposed Capital Lease - Core Services Facility	3,700,000	-	-	125,000	-	125,000
	3,700,000	-	-	125,000	-	125,000
WATER FUND						
Existing Debt:						
G.O. 2011 WIFA Debt - Red Gap Shallow Well	1,633,933	1,441,000	65,637	22,588	21,123	109,348
2002 Water Revenue Bonds (WIFA)	6,775,760	3,284,742	362,275	63,546	46,554	472,375
2006 WIFA Revolving Loan - Water	7,900,000	5,290,000	365,000	90,914	76,612	532,526
2008 WIFA Revolving Debt - Water	8,500,000	6,573,149	364,056	147,635	95,867	607,558
2009 WIFA Revolving Debt - Water Feasibility	2,100,000	1,095,714	90,059	26,507	24,658	141,224
2010 WIFA Revolving Debt - Sinagua Well Improvements	775,000	186,204	10,081	2,545	2,717	15,343
2010 WIFA Revolving Debt - Fort Tuthill Well Improvements	594,951	427,816	23,945	3,951	6,238	34,134
2010 WIFA Revolving Debt - Local Aquifer Study	1,100,000	893,338	50,000	8,249	13,025	71,274
Other debt - Lease Purchase - Renewable Energy Equipmen	1,936,443	1,806,640	111,169	50,645	-	161,814
Proposed WIFA Revolving Loan - Future Water Rights 2015	177,007	-	10,000	5,000	-	15,000
	31,493,094	20,998,603	1,452,222	421,580	286,794	2,160,596
WASTEWATER FUND						
2007 WIFA Revolving Debt - Wastewater	23,100,000	17,364,247	1,076,843	338,536	252,387	1,667,766
Other debt - Lease Purchase - Co-Generators	2,000,000	474,385	231,812	19,144	4,414	255,370
	25,100,000	17,838,632	1,308,655	357,680	256,801	1,923,136
AIRPORT FUND						
Other debt - Lease Purchase - Hangars	2,782,598	1,690,570	139,235	92,502	-	231,737
Other debt - Loan - Hangars	600,000	78,532	51,623	3,325	-	54,948
	3,382,598	1,769,102	190,858	95,827	-	286,685
Total Debt Service Requirements	$ 229,502,536	115,382,545	11,372,327	4,666,895	610,314	16,649,537

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 21,989,500	22,596,412	24,209,124	23,294,618	13,205,577	12,352,170	11,235,628	11,019,485
Revenues								
Taxes								
Sales Tax	16,916,865	16,350,601	17,278,341	17,279,341	17,600,580	17,945,152	18,296,615	18,655,107
Property Tax	5,413,125	5,435,325	5,435,325	5,527,083	5,609,989	5,694,139	5,779,551	5,866,244
Franchise Fees	2,486,617	2,462,093	2,440,000	2,485,140	2,532,358	2,583,005	2,634,665	2,687,358
Intergovernmental Revenues								
State Shared Income Tax	7,342,048	7,920,000	8,033,971	7,928,250	8,065,944	8,206,048	8,356,750	8,522,685
State Shared Sales Tax	5,733,507	5,760,175	5,850,000	5,958,225	6,071,431	6,192,860	6,316,717	6,443,051
Auto Lieu Tax	2,591,413	2,548,750	2,600,000	2,648,100	2,698,414	2,752,382	2,807,430	2,863,578
Federal Grants	996,342	1,596,446	1,317,446	1,410,608	263,214	263,214	263,214	263,214
State/Local Grants	812,601	1,853,381	953,381	2,574,479	613,282	613,282	613,282	613,282
Other IGA	849,088	860,000	860,000	1,124,000	860,000	860,000	860,000	860,000
License & Permits								
Business Licenses	29,495	33,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	1,444,064	1,141,075	1,300,000	1,324,050	1,349,207	1,376,191	1,403,715	1,431,789
Other Licenses and Permits	389,852	218,930	254,600	260,930	260,930	260,930	260,930	260,930
Charges for Services								
General Government	538,945	255,300	255,300	342,300	342,300	342,300	342,300	342,300
Parks and Recreation	1,539,358	1,646,730	1,646,730	1,762,730	1,694,730	1,694,730	1,694,730	1,694,730
Public Safety	626,926	957,100	957,100	961,766	966,479	971,239	976,046	980,901
Cemetery	118,485	135,000	135,000	149,350	150,844	152,353	153,876	155,415
Fines & Forfeitures								
Court Fines	683,127	819,000	719,000	805,190	813,242	821,375	829,589	837,885
Other Fines	324,674	335,462	335,462	335,970	302,971	306,000	309,060	312,150
Other Revenue								
Interest Earnings	198,515	216,000	218,145	221,050	221,121	223,212	225,324	227,457
Miscellaneous	2,879,009	1,717,552	1,670,495	2,216,283	1,597,109	1,599,010	1,600,932	1,602,873
Total Revenues	51,914,056	52,261,920	52,290,296	55,344,845	52,044,145	52,887,422	53,754,726	54,650,949
						843,277		
Transfers In								
Library	78,391	289,196	39,196	250,000	-	-	-	-
HURF	28,401	20,701	20,701	13,000	13,000	13,000	13,000	13,000
Beautification	492,039	426,139	426,139	420,527	420,527	420,527	420,527	420,527
Tourism	91,894	104,407	104,407	31,238	31,238	31,238	31,238	31,238
Recreation-BBB	1,758,985	2,024,447	1,822,555	2,357,989	2,134,989	2,134,989	2,134,989	2,134,989
Housing and Comm Svcs	-	130,000	130,000	-	-	-	-	-
Utilities fund	157,794	123,797	123,797	59,900	-	-	-	-
Airport	33,567	16,784	16,784	-	-	-	-	-
Environmental Services	72,488	65,083	65,083	57,678	57,678	4,678	4,678	4,678
Sustainability and Environ Mgmt	233,183	233,730	208,057	229,678	229,678	229,678	229,678	229,678
Stormwater	86,300	90,372	90,372	91,276	91,276	91,276	91,276	91,276
Total Transfers In	3,033,042	3,524,656	3,047,091	3,511,286	2,978,386	2,925,386	2,925,386	2,925,386
Total Revenues & Transfers In	54,947,098	55,786,576	55,337,387	58,856,131	55,022,531	55,812,808	56,680,112	57,576,335
Total Sources of Funds	76,936,598	78,382,988	79,546,511	82,150,749	68,228,108	68,164,978	67,915,740	68,595,820

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Uses of Funds								
Divisions								
General Administration	$ 8,003,390	9,035,681	8,779,100	9,127,497	8,492,426	8,352,426	8,492,426	8,352,426
Management Services	3,185,950	3,357,893	3,356,893	3,598,521	3,355,321	3,355,321	3,355,321	3,355,321
Community Development	4,126,187	4,300,389	4,288,889	4,294,597	4,275,097	4,275,097	4,275,097	4,275,097
Fire	9,422,445	9,917,696	9,897,696	11,434,408	10,720,408	10,620,408	10,820,408	10,900,408
Police	16,766,771	18,143,586	18,098,586	19,460,676	18,654,871	18,754,871	18,754,871	18,754,871
Public Works	7,270,830	8,179,745	7,794,430	8,636,572	8,020,557	8,020,557	8,020,557	8,020,557
Economic Vitality	218,021	182,803	182,803	174,071	174,071	174,071	174,071	174,071
Non-Departmental	2,844,814	2,836,097	2,232,560	3,169,308	2,117,409	2,117,409	2,117,409	2,117,409
Contingency	67,643	1,475,000	-	625,000	100,000	100,000	100,000	100,000
Less Indirect Charges	(5,492,044)	(5,450,649)	(5,436,892)	(5,641,543)	(5,548,966)	(5,548,966)	(5,548,966)	(5,548,966)
Total Department Expenditures	46,414,007	51,978,241	49,194,065	54,879,107	50,361,194	50,221,194	50,561,194	50,501,194
Debt Service								
Total Debt Service	1,223,427	819,653	819,653	822,786	622,786	622,786	622,786	622,786
Total Operating Budget	47,637,434	52,797,894	50,013,718	55,701,893	50,983,980	50,843,980	51,183,980	51,123,980
Future Uses								
Total Ongoing	-	-	-	-	561,875	955,287	1,282,192	1,731,058
One-Time								
Sales Tax 1X	-	-	-	-	600,000	750,000	750,000	900,000
Building Permit 1X	-	-	-	-	300,000	300,000	300,000	300,000
PSPRS Funding	-	-	-	-	(750,000)	(750,000)	(750,000)	(750,000)
Available 1X	-	-	-	-	-	700,000	-	-
	-	-	-	-	-	-	-	-
Total One-Time	-	-	-	-	150,000	1,000,000	300,000	450,000
Total Future Uses	-	-	-	-	711,875	1,955,287	1,582,192	2,181,058
Capital/CIP								
Fleet	349,118	2,835,015	609,500	2,954,973	757,783	757,783	757,783	757,783
Capital Improvement Projects	1,072,979	956,500	624,520	1,013,980	-	-	-	-
Operating Capital	380,491	826,890	656,890	1,287,300	385,000	385,000	385,000	385,000
Total Capital/CIP	1,802,588	4,618,405	1,890,910	5,256,253	1,142,783	1,142,783	1,142,783	1,142,783
Transfers Out								
Library	1,187,951	1,627,451	1,627,451	1,604,860	1,438,100	1,438,100	1,438,100	1,438,100
Hurf	1,437,100	1,220,600	1,220,601	-	1,000,000	1,000,000	1,000,000	1,000,000
Economic Development	261,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Capital Projects Fund	19,828	2,320,000	900,000	2,280,000	-	-	-	-
Airport	43,000	807,000	53,910	461,000	340,000	290,000	290,000	290,000
Stormwater	338,573	3,538,796	261,103	3,331,966	-	-	-	-
Flagstaff Housing Authority	-	33,200	33,200	58,200	8,200	8,200	8,200	8,200
Total Transfers Out	3,287,452	9,798,047	4,347,265	7,987,026	3,037,300	2,987,300	2,987,300	2,987,300
Excess revenues over expenditures	2,219,624	(11,427,770)	(914,506)	(10,089,041)	(853,407)	(1,116,542)	(216,143)	141,214
Total Uses of Funds	52,727,474	67,214,346	56,251,893	68,945,172	55,875,938	56,929,350	56,896,255	57,435,121
Ending Fund Balance	$ 24,209,124	11,168,642	23,294,618	13,205,577	12,352,170	11,235,628	11,019,485	11,160,699

CITY OF FLAGSTAFF
LIBRARY FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013 -2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 818,932	1,083,205	957,866	1,144,079	307,926	322,293	297,597	244,115
Revenues								
State Grants	46,436	79,000	79,000	188,625	100,000	100,000	100,000	100,000
Intergovernmental	3,951,377	5,501,560	3,437,196	4,882,490	3,534,160	3,601,925	3,683,234	3,766,650
Interest Revenue	28,243	37,624	26,188	37,812	39,006	39,201	39,397	39,594
Miscellaneous	104,202	53,474	63,000	20,474	20,474	20,474	20,474	20,474
Total Revenues	4,130,258	5,671,658	3,605,384	5,129,401	3,693,640	3,761,601	3,843,105	3,926,718
Transfers In								
Tourism	36,500	36,500	36,502	36,500	36,500	36,500	36,500	36,500
General Fund	1,187,951	1,627,451	1,627,451	1,604,860	1,409,148	1,426,762	1,444,597	1,462,654
Total Transfers In	1,224,451	1,663,951	1,663,953	1,641,360	1,445,648	1,463,262	1,481,097	1,499,154
Total Sources of Funds	6,173,642	8,418,814	6,227,203	7,914,840	5,447,214	5,547,156	5,621,799	5,669,987
Uses of Funds								
Departments								
Library City Direct	3,054,095	3,628,866	3,432,866	3,640,855	3,334,911	3,426,841	3,521,367	3,618,562
Library County	541,357	586,198	586,198	624,406	581,353	597,218	613,527	630,294
Library Grants	46,436	79,000	79,000	188,625	100,000	100,000	100,000	100,000
County Wide Projects & Growth	1,045,290	2,555,737	488,735	1,898,459	597,530	602,325	607,265	612,352
Indirect Costs	450,207	457,129	457,129	470,178	481,932	493,980	506,330	518,988
Capital Expenditures	-	213,390	-	434,390	29,195	29,195	29,195	25,000
Reserves/Contingencies	-	100,000	-	100,000	-	-	-	-
Total Department Expenditures	5,137,385	7,620,320	5,043,928	7,356,913	5,124,921	5,249,559	5,377,684	5,505,197
Transfer Out								
General Fund	78,391	289,196	39,196	250,000	-	-	-	-
Total Transfers Out	78,391	289,196	39,196	250,000	-	-	-	-
Total Uses of Funds	5,215,776	7,909,516	5,083,124	7,606,913	5,124,921	5,249,559	5,377,684	5,505,197
Ending Fund Balance (1)	$ 957,866	509,298	1,144,079	307,927	322,293	297,597	244,115	164,790

(1) Excludes monies restricted for branch libraries, expansion, and automation.

CITY OF FLAGSTAFF
HIGHWAY USER FUND
FIVE YEAR PLAN 2016-2020

	Actuals 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 3,008,503	3,453,850	4,265,609	3,441,139	1,166,730	1,547,818	1,560,284	1,510,857
Revenues								
Intergovernmental Revenues	105,731	179,924	-	-	-	-	542,214	-
Highway User Revenues	6,168,101	6,397,818	6,837,347	6,862,720	6,999,974	6,766,974	6,902,314	7,074,871
Interest Revenues	20,710	6,000	17,000	5,000	6,000	8,000	8,000	8,000
Miscellaneous Revenues	1,370,011	442,500	442,500	-	1,365,505	-	-	-
Total Revenues	7,664,553	7,026,242	7,296,846	6,867,720	8,371,479	6,774,974	7,452,528	7,082,871
Transfers In								
General Fund	1,437,099	1,220,600	1,220,601	-	1,000,000	1,017,000	1,017,000	1,017,000
Stormwater	224,654	306,241	306,241	309,100	315,282	321,588	328,020	334,580
Environmental Services	17,000	17,000	17,000	17,000	17,000	-	-	-
Transportation Tax	2,870,927	8,086,785	2,097,554	9,700,512	1,329,245	8,039,100	5,201,524	4,908,185
Total Transfers in	4,549,680	9,630,626	3,641,396	10,026,612	2,661,527	9,377,688	6,546,544	6,259,765
Total Sources of Funds	15,222,736	20,110,718	15,203,851	20,335,471	12,199,736	17,700,481	15,559,356	14,853,494
Uses of Funds								
Departments								
Operating Expenditures	3,411,450	4,142,205	3,984,205	4,328,031	4,135,332	4,217,238	4,300,783	4,386,000
Indirect Cost	999,187	906,322	906,322	969,522	993,760	1,018,604	1,044,069	1,070,171
Capital Expenditures	5,972,259	13,341,682	6,298,731	13,204,247	4,955,885	10,337,413	8,136,705	7,346,699
Reserves/Contingencies	-	100,000	-	100,000	-	-	-	-
Total Expenditures	10,382,896	18,490,209	11,189,258	18,601,800	10,084,977	15,573,255	13,481,557	12,802,870
Debt Service								
Debt Service	545,830	552,753	552,753	553,941	553,941	553,941	553,941	553,941
Total Debt Service	545,830	552,753	552,753	553,941	553,941	553,941	553,941	553,941
Transfers Out								
General Fund	28,401	20,701	20,701	13,000	13,000	13,000	13,000	13,000
Total Transfers Out	28,401	20,701	20,701	13,000	13,000	13,000	13,000	13,000
Total Uses of Funds	10,957,127	19,063,663	11,762,712	19,168,741	10,651,918	16,140,196	14,048,498	13,369,811
Ending Fund Balance	$ 4,265,609	1,047,055	3,441,139	1,166,730	1,547,818	1,560,284	1,510,857	1,483,683

CITY OF FLAGSTAFF
TRANSPORTATION FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 6,472,773	9,762,247	8,029,449	12,886,964	13,846,035	12,424,318	15,806,460	10,229,063
Revenues								
Sales Tax	11,769,839	11,459,192	14,410,730	17,585,692	17,919,818	18,278,214	18,643,779	19,016,654
Bond Proceeds	-	-	-	10,000,000	-	10,000,000	-	-
Interest Revenues	84,843	53,000	56,000	71,000	93,000	73,000	99,000	114,000
Miscellaneous Revenues	81,828	2,000,000	2,941,000	-	-	-	-	-
Total Revenues	11,936,510	13,512,192	17,407,730	27,656,692	18,012,818	28,351,214	18,742,779	19,130,654
Total Sources of Funds	18,409,283	23,274,439	25,437,179	40,543,656	31,858,853	40,775,532	34,549,239	29,359,717
Uses of Funds								
Departments								
Operating								
Indirect Costs	320,202	335,274	335,274	350,168	481,430	493,466	505,803	518,448
Operating Expenditures	4,556,480	4,553,942	4,825,037	5,041,941	3,867,483	3,942,230	4,363,823	4,383,555
Capital Expenditures	-	-	3,550,000	7,550,000	10,150,000	8,900,000	9,850,000	4,725,000
Contingency	-	2,000,000	-	-	-	-	-	-
Total Expenditures	4,876,682	6,889,216	8,710,311	12,942,109	14,498,914	13,335,696	14,719,626	9,627,003
Transfers Out								
Highway User Revenue Fund	2,870,927	8,086,785	2,097,554	9,700,512	1,329,245	8,039,100	5,201,524	4,908,185
MPO	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
FUTS Fund	535,000	550,000	550,000	1,550,000	550,000	550,000	550,000	550,000
Total Transfers Out	3,428,427	8,659,285	2,670,054	11,273,012	1,901,745	8,611,600	5,774,024	5,480,686
Total Debt Service	2,074,725	1,169,850	1,169,850	2,482,500	3,033,875	3,021,775	3,826,525	3,824,725
Total Use of Funds	10,379,834	16,718,351	12,550,215	26,697,621	19,434,534	24,969,071	24,320,175	18,932,414
Ending Fund Balance	$ 8,029,449	6,556,088	12,886,964	13,846,035	12,424,318	15,806,460	10,229,063	10,427,302

CITY OF FLAGSTAFF
FLAGSTAFF URBAN TRAILS FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ -	2,654,735	2,540,349	2,699,200	680,767	81,286	76,486	91,676
Revenues								
Intergovernmental Revenue	-	129,419	151,211	183,597	392,970	-	-	-
Interest Earnings	7,715	6,640	6,350	6,750	1,700	200	190	230
Contributions	6,000	-	-	-	-	-	-	-
Miscellaneous	(19,374)	-	-	-	-	-	-	-
Total Revenues	(5,659)	136,059	157,561	190,347	394,670	200	190	230
Transfers In								
Beautification Fund	2,355,780	-	-	-	-	-	-	-
Road Repair/Street Safety	-	-	-	1,000,000	-	-	-	-
Transportation Tax	535,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Total Transfers In	2,890,780	550,000	550,000	1,550,000	550,000	550,000	550,000	550,000
Total Sources of Funds	2,885,121	3,340,794	3,247,910	4,439,547	1,625,436	631,486	626,676	641,906
Uses of Funds								
Departments								
Capital Expenditures	344,772	2,871,134	548,710	3,758,780	1,544,150	555,000	535,000	575,000
Total Expenditures	344,772	2,871,134	548,710	3,758,780	1,544,150	555,000	535,000	575,000
Total Uses of Funds	344,772	2,871,134	548,710	3,758,780	1,544,150	555,000	535,000	575,000
Ending Fund Balance	$ 2,540,349	469,660	2,699,200	680,767	81,286	76,486	91,676	66,906

CITY OF FLAGSTAFF
BEAUTIFICATION FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 5,328,157	3,121,211	3,316,271	3,381,008	348,090	399,808	432,965	402,775
Revenues								
BBB Tax Revenue	1,252,101	1,233,595	1,340,000	1,340,000	1,365,460	1,392,769	1,420,625	1,449,037
Intergovernmental Revenue	15,004	-	-	-	-	-	-	-
Interest Earnings	33,790	7,460	7,430	7,800	8,450	870	1,000	4,330
Miscellaneous	124	-	-	-	-	-	-	-
Total Revenues	1,301,019	1,241,055	1,347,430	1,347,800	1,373,910	1,393,639	1,421,625	1,453,367
Total Sources of Funds	6,629,176	4,362,266	4,663,701	4,728,808	1,722,000	1,793,447	1,854,590	1,856,142
Uses of Funds								
Departments								
General Operating	146,034	141,823	141,823	305,214	293,811	298,344	302,990	307,752
Capital Expenditures	318,932	3,026,213	714,731	3,644,977	575,000	575,000	625,000	575,000
Reserves/Contingencies	120	10,000	-	10,000	-	-	-	-
Total Expenditures	465,086	3,178,036	856,554	3,960,191	868,811	873,344	927,990	882,752
Transfers Out								
General Fund	492,039	426,139	426,139	420,527	453,381	487,138	523,824	559,519
Flagstaff Urban Trails Fund	2,355,780	-	-	-	-	-	-	-
Total Transfers Out	2,847,819	426,139	426,139	420,527	453,381	487,138	523,824	559,519
Total Uses of Funds	3,312,905	3,604,175	1,282,693	4,380,718	1,322,192	1,360,482	1,451,814	1,442,271
Ending Fund Balance	$ 3,316,271	758,091	3,381,008	348,090	399,808	432,965	402,775	413,871

CITY OF FLAGSTAFF
ECONOMIC DEVELOPMENT FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 311,144	346,653	433,749	362,857	253,877	165,111	183,065	221,195
Revenue								
BBB Tax Revenue	594,805	585,958	636,500	636,500	648,594	661,565	674,797	688,293
Lease Proceeds	40,020	97,531	40,531	155,342	270,169	385,012	408,672	409,550
Grant Revenues	54,647	35,000	35,000	200,000	-	-	-	-
Interest Income/Misc Rev.	15,251	6,933	6,933	7,257	5,078	3,302	3,661	4,424
Total Revenues	704,723	725,422	718,964	999,099	923,840	1,049,879	1,087,131	1,102,267
Transfer In								
General Fund	261,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Total Transfer In	261,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Total Sources of Funds	1,276,867	1,323,075	1,403,713	1,612,956	1,428,717	1,465,990	1,521,195	1,574,462
Uses of Funds								
Departments								
General Operating	594,957	648,288	703,938	1,056,636	862,406	881,725	898,800	908,638
Reserve/Contingencies	(543)	170,070	-	45,000	-	-	-	-
Total Expenditures	594,414	818,358	703,938	1,101,636	862,406	881,725	898,800	908,638
Debt Service								
Debt Service	248,704	336,918	336,918	257,443	401,200	401,200	401,200	401,200
Total Debt Service	248,704	336,918	336,918	257,443	401,200	401,200	401,200	401,200
Total Uses of Funds	843,118	1,155,276	1,040,856	1,359,079	1,263,606	1,282,925	1,300,000	1,309,838
Ending Fund Balance	$ 433,749	167,799	362,857	253,877	165,111	183,065	221,195	264,624

CITY OF FLAGSTAFF
TOURISM FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Begining Fund Balance	$ 640,359	545,178	511,027	616,155	563,606	723,140	880,046	1,033,889
Revenues								
BBB Tax Revenues	1,878,334	1,850,393	2,010,000	2,010,000	2,048,190	2,089,154	2,130,937	2,173,556
Building Rental Revenue	12,618	12,527	12,527	12,652	12,779	12,907	13,036	13,166
Interest on Investments	5,412	8,178	8,178	6,563	8,454	10,847	13,201	15,508
Visitor Center Retail Sales	79,519	86,000	84,000	85,000	86,700	88,434	90,203	92,007
Miscellaneous Revenues	23,613	53,130	53,130	13,261	13,394	13,528	13,663	13,800
Total Revenues	1,999,496	2,010,228	2,167,835	2,127,476	2,169,517	2,214,870	2,261,039	2,308,037
Total Sources of Funds	2,639,855	2,555,406	2,678,862	2,743,631	2,733,123	2,938,011	3,141,085	3,341,926
Uses of Funds								
Departments								
Operating Expenditures	1,999,753	1,942,800	1,921,800	2,042,287	1,942,245	1,990,227	2,039,458	2,089,973
Reserve	680	50,000	-	70,000	-	-	-	-
Total Expenditures	2,000,434	1,992,800	1,921,800	2,112,287	1,942,245	1,990,227	2,039,458	2,089,973
Transfers Out								
Library fund	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500
General Fund	91,894	104,407	104,407	31,238	31,238	31,238	31,238	31,238
Total Transfers Out	128,394	140,907	140,907	67,738	67,738	67,738	67,738	67,738
Total Uses of Funds	2,128,828	2,133,707	2,062,707	2,180,025	2,009,983	2,057,965	2,107,196	2,157,711
Ending Fund Balance	$ 511,027	421,699	616,155	563,606	723,140	880,046	1,033,889	1,184,215

CITY OF FLAGSTAFF
ARTS AND SCIENCE FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 405,439	457,249	452,148	444,019	125,660	136,298	159,951	154,433
Revenues								
BBB Tax Revenues	469,584	462,598	502,500	502,500	512,048	522,288	532,734	543,389
Interest Income	2,520	4,524	4,494	4,185	1,632	1,682	1,957	2,316
Total Revenues	472,104	467,122	506,994	506,685	513,680	523,970	534,691	545,705
Total Sources of Funds	877,542	924,371	959,142	950,704	639,341	660,268	694,642	700,138
Uses of Funds								
Departments								
Operating Expenditures	425,394	420,123	420,123	442,544	448,043	455,317	450,210	452,650
Capital Expenditures	-	200,900	95,000	372,500	55,000	45,000	90,000	10,000
Reserve	-	10,000	-	10,000	-	-	-	-
Total Expenditures	425,394	631,023	515,123	825,044	503,043	500,317	540,210	462,650
Total Uses of Funds	425,394	631,023	515,123	825,044	503,043	500,317	540,210	462,650
Ending Fund Balance	$ 452,148	293,348	444,019	125,660	136,298	159,951	154,433	237,488

CITY OF FLAGSTAFF
BBB-RECREATION FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 1,871,743	3,057,400	3,285,406	3,374,807	775,502	763,615	753,389	744,527
Revenues								
BBB Tax Revenue	2,064,864	2,035,432	2,211,000	2,211,000	2,253,009	2,298,069	2,344,031	2,390,911
Interest on Investments	14,569	15,300	16,400	16,900	3,900	3,800	3,800	3,700
Bond Proceeds	1,100,000	-	-	-	-	-	-	-
Bond Premiums	19,791	-	-	-	-	-	-	-
Total Revenues	3,199,224	2,050,732	2,227,400	2,227,900	2,256,909	2,301,869	2,347,831	2,394,611
Total Sources of Funds	5,070,967	5,108,132	5,512,806	5,602,707	3,032,411	3,065,484	3,101,220	3,139,138
Uses of Funds								
Departments								
General Administration	-	-	-	10,200	7,500	7,500	7,500	7,500
Capital Expenditures	26,576	2,664,460	315,444	2,459,016	-	-	-	-
Total Expenditures	26,576	2,664,460	315,444	2,469,216	7,500	7,500	7,500	7,500
Transfers Out								
General Fund	1,758,985	2,024,447	1,822,555	2,357,989	2,261,296	2,304,595	2,349,193	2,395,129
Total Transfers Out	1,758,985	2,024,447	1,822,555	2,357,989	2,261,296	2,304,595	2,349,193	2,395,129
Total Uses of Funds	1,785,561	4,688,907	2,137,999	4,827,205	2,268,796	2,312,095	2,356,693	2,402,629
Ending Fund Balance	$ 3,285,406	419,225	3,374,807	775,502	763,615	753,389	744,527	736,510

CITY OF FLAGSTAFF
HOUSING AND COMMUNITY SERVICES FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 948,895	1,088,854	1,089,282	1,077,474	193,696	193,696	193,696	193,696
Revenues								
Intergovernmental Revenues	630,471	1,995,202	929,293	2,538,468	1,225,000	1,225,000	1,225,000	1,225,000
Interest Revenue	7,544	-	8,386	-	-	-	-	-
Sale of Real Property	315,112	-	-	4	-	-	-	-
Miscellaneous Revenues	79,557	-	126,749	-	-	-	-	-
Total Revenues	1,032,684	1,995,202	1,064,428	2,538,472	1,225,000	1,225,000	1,225,000	1,225,000
Transfers In								
G.O. Bond Funded Projects	-	-	102,000	-	-	-	-	-
Total Transfers In	-	-	102,000	-	-	-	-	-
Total Sources of Funds	1,981,579	3,084,056	2,255,710	3,615,946	1,418,696	1,418,696	1,418,696	1,418,696
Uses of Funds								
Departments								
Operating Expenditures	892,296	2,823,032	1,025,736	3,422,250	1,225,000	1,225,000	1,225,000	1,225,000
Total Department Expenditures	892,296	2,823,032	1,025,736	3,422,250	1,225,000	1,225,000	1,225,000	1,225,000
Transfers Out								
General Fund	-	130,000	130,000	-	-	-	-	-
Flagstaff Housing Authority	-	22,500	22,500	-	-	-	-	-
Total Transfers Out	-	152,500	152,500	-	-	-	-	-
Total Uses of Funds	892,296	2,975,532	1,178,236	3,422,250	1,225,000	1,225,000	1,225,000	1,225,000
Ending Fund Balance	$ 1,089,282	108,524	1,077,474	193,696	193,696	193,696	193,696	193,696

CITY OF FLAGSTAFF
METRO PLANNING ORGANIZATION FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 20,900	-	45,372	-	-	-	-	-
Revenues								
Intergovernmental Revenue	397,201	897,579	412,207	966,290	277,231	277,231	277,231	277,231
Miscellaneous Revenues	5,820	255,000	5,000	560,000	5,000	5,000	5,000	5,000
Total Revenues	403,021	1,152,579	417,207	1,526,290	282,231	282,231	282,231	282,231
Transfers In								
Transportation	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Total Transfers In	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Total Sources of Funds	446,421	1,175,079	485,079	1,548,790	304,731	304,731	304,731	304,731
Uses of Funds								
Departments								
Operating Expenditures	376,222	903,425	463,425	995,618	281,981	281,412	280,829	282,944
Indirect Grant Cost	24,827	21,654	21,654	53,172	22,750	23,319	23,902	21,787
Reserves/Contingencies	-	250,000	-	500,000	-	-	-	-
Total Expenditures	401,049	1,175,079	485,079	1,548,790	304,731	304,731	304,731	304,731
Total Uses of Funds	401,049	1,175,079	485,079	1,548,790	304,731	304,731	304,731	304,731
Ending Fund Balance	$ 45,372	-	-	-	-	-	-	-

CITY OF FLAGSTAFF
EDA REVOLVING LOAN FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ -	220,071	-	220,550	-	-	-	-
Revenue								
EDA Grant	-	-	220,000	-	-	-	-	-
Program Income		-	-	50,123	39,515	39,515	39,515	39,515
Interest Income/Misc Rev.	-	2,201	550	-	-	-	-	-
Total Revenues	-	2,201	220,550	50,123	39,515	39,515	39,515	39,515
Total Sources of Funds	-	222,272	220,550	270,673	39,515	39,515	39,515	39,515
Uses of Funds								
Departments								
EDA Revolving Loans	-	220,000	-	270,673	39,515	39,515	39,515	39,515
Total Expenditures	-	220,000	-	270,673	39,515	39,515	39,515	39,515
Total Uses of Funds	-	220,000	-	270,673	39,515	39,515	39,515	39,515
Ending Fund Balance	$ -	2,272	220,550	-	-	-	-	-

CITY OF FLAGSTAFF
GENERAL OBLIGATION BOND FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ -	-	-	-	-	-	-	-
Revenues								
Other Financing Sources	86,212	-	-	-	-	-	-	-
Total Revenues	86,212	-	-	-	-	-	-	-
Transfers In								
Secondary Property Tax Fund	636,572	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Transfers In	636,572	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Sources of Funds	722,784	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Uses of Funds								
Debt Service								
Debt Service	722,784	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Debt Service	722,784	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Uses of Funds	722,784	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Ending Fund Balance	$ -	-	-	-	-	-	-	-

CITY OF FLAGSTAFF
SECONDARY PROPERTY TAX FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 8,821,564	8,305,692	13,822,234	13,497,618	11,853,455	9,366,878	7,104,668	5,655,275
Revenues								
Secondary Property Taxes	5,559,957	5,611,045	5,611,045	5,728,437	5,864,052	6,039,974	6,221,173	6,407,808
Interest Revenue	77,285	61,800	80,800	64,000	66,200	68,500	70,900	73,400
Total Revenues	5,637,242	5,672,845	5,691,845	5,792,437	5,930,252	6,108,474	6,292,073	6,481,208
Total Sources of Funds	14,458,806	13,978,537	19,514,079	19,290,055	17,783,707	15,475,352	13,396,741	12,136,483
Uses of Funds								
Transfers Out								
G. O. Bond Fund	636,572	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Transfers Out	636,572	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Total Uses of Funds	636,572	7,496,194	6,016,461	7,436,600	8,416,829	8,370,685	7,741,466	7,687,697
Ending Fund Balance	$ 13,822,234	6,482,343	13,497,618	11,853,455	9,366,878	7,104,668	5,655,275	4,448,786

CITY OF FLAGSTAFF
SPECIAL ASSESSMENT BOND FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 234,649	236,445	425,771	306,646	302,846	299,246	295,646	188,129
Revenues								
Special Assessments	782,214	735,250	2,022,203	595,250	597,250	598,500	594,000	594,000
Interest on Investments	1,908	1,830	1,900	1,800	2,000	2,000	1,900	1,900
Total Revenues	784,122	737,080	2,024,103	597,050	599,250	600,500	595,900	595,900
Total Sources of Funds	1,018,771	973,525	2,449,874	903,696	902,096	899,746	891,546	784,029
Uses of Funds								
Departments								
Debt Service	593,000	740,850	2,143,228	600,850	602,850	604,100	599,600	599,600
Total Debt Service	593,000	740,850	2,143,228	600,850	602,850	604,100	599,600	599,600
Total Uses of Funds	593,000	740,850	2,143,228	600,850	602,850	604,100	599,600	599,600
Ending Fund Balance	$ 425,771	232,675	306,646	302,846	299,246	295,646	291,946	184,429

CITY OF FLAGSTAFF
PERPETUAL CARE FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 218,996	243,244	239,365	256,627	281,936	307,730	334,019	360,812
Revenues								
Contributions	18,700	22,746	15,580	23,201	23,665	24,138	24,621	25,113
Interest on Investments	1,669	2,087	1,682	2,108	2,129	2,151	2,172	2,194
Total Revenues	20,369	24,833	17,262	25,309	25,794	26,289	26,793	27,307
Total Sources of Funds	239,365	268,077	256,627	281,936	307,730	334,019	360,812	388,120
Uses of Funds								
Departments								
Operating Expenditures	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
Total Uses of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	$ 239,365	268,077	256,627	281,936	307,730	334,019	360,812	388,120

CITY OF FLAGSTAFF
CAPITAL PROJECTS FUND
NON G.O. BOND FUNDED PROJECTS
FIVE YEAR PLAN 2016 - 2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ (31,313)	(309,261)	(243,174)	(1,446,387)	972,083	40	40	40
Revenues								
Bond Proceeds	-	4,300,000	-	4,300,000	-	-	-	-
Loan Proceeds	-	3,162,500	-	3,142,245	-	-	-	-
MFC Bond Proceeds	-	-	-	-	10,000,000	-	10,000,000	-
Grant Revenue	231,475	4,394,303	4,394,303	454,197	-	-	-	-
Miscellaneous Revenues	-	635,866	630,000	-	40	-	-	-
Total Revenues	231,475	12,492,669	5,024,303	7,896,442	10,000,040	-	10,000,000	-
Transfers In								
General Fund	5,866	2,320,000	900,000	2,280,000	-	-	-	-
Total Transfers In	5,866	2,320,000	900,000	2,280,000	-	-	-	-
Total Sources of Funds	206,028	14,503,408	5,681,129	8,730,055	10,972,123	40	10,000,040	40
Uses of Funds								
Expenditures								
USGS Miscellaneous Bldgs.	-	-	-	-	10,000,000	-	10,000,000	-
Innovation Mesa	449,202	7,228,509	7,070,116	565,372	112,083	-	-	-
Court Facility	-	7,250,000	57,400	7,192,600	860,000	-	-	-
Total Capital Expenditures	449,202	14,478,509	7,127,516	7,757,972	10,972,083	-	10,000,000	-
Total Uses of Funds	449,202	14,478,509	7,127,516	7,757,972	10,972,083	-	10,000,000	-
Ending Fund Balance	$ (243,174)	24,899	(1,446,387)	972,083	40	40	40	40

CITY OF FLAGSTAFF
CAPITAL PROJECTS FUND
GO BOND FUNDED PROJECTS
FIVE YEAR PLAN 2016 - 2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 9,761,539	3,197,891	4,339,238	1,528,491	3,618,477	1,940,937	670,538	9,966
Revenues								
Bond Proceeds	5,500,000	16,200,000	-	19,700,000	500,000	2,000,000	2,000,000	-
Bond Premium	98,954	-	-	-	-	-	-	-
Real Estate Proceeds	91,106	9,620,000	-	9,620,000	-	-	-	-
Interest Income	14,661	1,880	6,140	630	6,441	2,560	1,290	-
Intergovernmental Revenue	6,000,000	-	-	-	-	-	-	-
Total Revenues	11,704,721	25,821,880	6,140	29,320,630	506,441	2,002,560	2,001,290	-
Transfers In								
Environmental Services	-	4,675,000	-	4,710,000	-	-	-	-
Water Fund	-	375,896	375,896	-	-	-	-	-
General Fund	13,962	-	-	-	-	-	-	-
Total Transfers In	13,962	5,050,896	375,896	4,710,000	-	-	-	-
Total Sources of Funds	21,480,222	34,070,667	4,721,274	35,559,121	4,124,918	3,943,497	2,671,828	9,966
Uses of Funds								
Expenditures								
Fire Stations	2,609	-	-	-	-	-	-	-
FUTS/Open Space Acquis.	20,059	1,076,094	1,007,220	456,319	183,981	1,272,960	390,812	-
Observatory Mesa	12,181,533	-	-	-	-	-	-	-
Public Work Facility	31,984	28,295,000	100,000	28,195,000	-	-	-	-
Watershed Protection Project	177,822	1,919,823	313,291	3,289,325	2,000,000	2,000,000	2,271,050	-
2010 Street/Utility	4,526,521	1,434,000	1,527,470	-	-	-	-	-
Bond Premium used for Debt Srv	200,454	-	142,802	-	-	-	-	-
Total Capital Expenditures	17,140,982	32,724,917	3,090,783	31,940,644	2,183,981	3,272,960	2,661,862	-
Transfer Out								
Housing and Community Svc Fund	-	-	102,000	-	-	-	-	-
Total Transfers Out	-	-	102,000	-	-	-	-	-
Total Uses of Funds	17,140,982	32,724,917	3,192,783	31,940,644	2,183,981	3,272,960	2,661,862	-
Ending Fund Balance	$ 4,339,238	1,345,750	1,528,491	3,618,477	1,940,937	670,538	9,966	9,966

CITY OF FLAGSTAFF
WATER, WASTEWATER AND RECLAIMED WATER FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 15,885,414	17,979,095	16,070,548	15,382,361	6,076,300	5,398,347	5,104,202	4,013,957
Revenues								
Intergovernmental	228,679	430,000	392,408	288,394	-	-	-	-
Water Revenues	14,093,054	15,158,279	14,734,580	14,910,620	15,117,852	15,357,461	15,600,880	15,848,174
Wastewater Revenues	8,343,646	8,567,184	8,593,989	8,696,328	8,816,531	8,955,275	9,096,218	9,239,392
Reclaim Revenues	995,453	896,250	896,250	907,005	919,703	934,418	949,369	964,559
Capacity Fees	849,372	2,957,912	799,125	2,853,306	1,500,000	1,500,000	500,000	148,050
Interest Revenues	136,384	116,150	144,000	151,440	153,015	154,545	156,091	157,652
Bond Proceeds	46,169	-	33,169	559,996	-	-	-	-
Miscellaneous Revenues	133,501	-	283,933	200,000	200,000	200,000	200,000	200,000
Total Revenues	24,826,258	28,125,775	25,877,454	28,567,089	26,707,101	27,101,699	26,502,558	26,557,827
Transfers In								
Wastewater Fund	-	1,370,068	1,305,079	1,201,476	1,124,993	1,138,568	1,166,120	1,130,304
Reclaimed Water Fund	-	-	-	56,062	52,670	65,981	54,001	73,459
Stormwater Fund	-	-	-	5,441	5,550	5,659	5,767	5,876
Total Transfers In	-	1,370,068	1,305,079	1,262,979	1,183,213	1,210,208	1,225,888	1,209,639
Total Sources of Funds	40,711,672	47,474,938	43,253,081	45,212,429	33,966,614	33,710,254	32,832,648	31,781,423
Uses of Funds								
Departments								
Operating Expenditures	11,196,071	13,233,340	12,914,240	12,507,658	12,425,096	12,579,722	12,862,699	13,152,103
Indirect Costs	1,841,700	2,068,606	2,068,606	2,119,644	2,172,600	2,352,000	2,410,800	2,471,100
Capital Expenditures	6,789,104	15,911,256	6,752,777	17,307,657	8,680,000	8,607,000	8,462,000	9,132,000
Reserves/Contingencies	171,395	1,800,000	-	1,800,000	-	-	-	-
Total Expenditures	19,998,270	33,013,202	21,735,623	33,734,959	23,277,696	23,538,722	23,735,499	24,755,203
Debt Service	4,485,060	4,330,324	4,330,325	4,083,732	4,112,908	3,862,781	3,863,071	3,857,818
Transfers Out								
Water Fund	-	1,370,068	1,305,079	1,257,538	1,177,663	1,204,549	1,220,121	1,203,763
General Fund	157,794	123,797	123,797	59,900	-	-	-	-
Capital Projects Fund	-	375,896	375,896	-	-	-	-	-
Total Transfers Out	157,794	1,869,761	1,804,772	1,317,438	1,177,663	1,204,549	1,220,121	1,203,763
Total Uses of Funds	24,641,124	39,213,287	27,870,720	39,136,129	28,568,267	28,606,052	28,818,691	29,816,784
Ending Fund Balance	$ 16,070,548	8,261,651	15,382,361	6,076,300	5,398,347	5,104,202	4,013,957	1,964,639

CITY OF FLAGSTAFF
AIRPORT FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 369,210	200,734	189,910	369,173	177,766	177,166	176,887	176,594
Revenues								
Intergovernmental Revenues	2,832,362	7,519,674	1,957,445	2,940,735	6,127,535	900,000	6,365,000	3,800,000
Airport Revenues	1,483,992	1,441,120	1,398,795	1,398,054	1,454,599	1,468,597	1,480,121	1,494,366
Interest Revenue	5,142	2,010	1,613	3,692	1,778	1,772	1,769	1,766
Recovery of Indirect Costs	189,351	236,410	181,740	65,960	306,370	-	321,880	224,136
Miscellaneous Revenues	31,910	3,000	2,066	2,066	2,066	2,066	2,066	2,066
Passenger Facility Charges	250,545	215,000	264,000	271,920	271,920	271,920	271,920	271,920
Total Revenues	4,793,302	9,417,214	3,805,659	4,682,427	8,164,268	2,644,355	8,442,756	5,794,254
Transfers In								
General Fund-Operating	43,000	543,000	53,910	421,000	-	268,000	-	110,000
General Fund-Capital	-	264,000	-	40,000	254,000	100,000	315,000	200,000
Total Transfers In	43,000	807,000	53,910	461,000	254,000	368,000	315,000	310,000
Total Sources of Funds	5,205,512	10,424,948	4,049,479	5,512,600	8,596,034	3,189,521	8,934,643	6,280,848
Uses of Funds								
Departments								
Operating Expenditures	1,156,319	2,207,184	1,349,284	2,298,574	1,410,287	1,446,868	1,484,433	1,523,005
Indirect Cost	325,523	236,407	236,407	298,898	326,370	334,030	341,880	349,927
Capital Expenditures	3,233,509	7,016,635	1,791,146	2,350,677	6,423,000	1,000,000	6,700,000	4,000,000
Reserve	(20,000)	500,000	-	100,000	-	-	-	-
Total Expenditures	4,695,350	9,960,226	3,376,837	5,048,149	8,159,657	2,780,898	8,526,313	5,872,932
Debt Service								
Leases	231,736	231,736	231,736	231,736	231,736	231,736	231,736	231,736
Loans	54,949	54,949	54,949	54,949	27,475	-	-	-
Total Debt Service	286,685	286,685	286,685	286,685	259,211	231,736	231,736	231,736
Total Expenditures	4,982,035	10,246,911	3,663,522	5,334,834	8,418,868	3,012,634	8,758,049	6,104,668
Transfers Out								
General Fund	33,567	16,784	16,784	-	-	-	-	-
Total Transfers Out	33,567	16,784	16,784	-	-	-	-	-
Total Uses of Funds	5,015,602	10,263,695	3,680,306	5,334,834	8,418,868	3,012,634	8,758,049	6,104,668
Ending Fund Balance	$ 189,910	161,253	369,173	177,766	177,166	176,887	176,594	176,180

CITY OF FLAGSTAFF
SOLID WASTE FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 5,977,255	7,112,763	7,764,636	9,026,122	6,300,575	5,348,089	5,119,240	3,208,412
Revenues								
Solid Waste Revenues	11,523,489	11,788,712	11,451,904	11,760,588	11,975,204	12,193,805	12,416,462	12,664,791
Interest on Investments	58,144	66,500	66,500	67,830	69,526	71,264	73,046	74,872
Miscellaneous Revenues	69,240	-	-	-	-	-	-	-
Other Financing Sources	-	3,930,000	-	4,950,000	250,000	204,000	206,040	208,100
Total Revenues	11,650,873	15,785,212	11,518,404	16,778,418	12,294,730	12,469,069	12,695,548	12,947,763
Total Sources of Funds	17,628,128	22,897,975	19,283,040	25,804,540	18,595,305	17,817,158	17,814,788	16,156,175
Uses of Funds								
Departments								
Operating Expenditures	7,892,352	8,175,986	8,175,986	8,518,506	8,353,586	8,557,413	8,766,213	8,980,109
Indirect Costs	1,299,173	1,188,046	1,188,046	1,044,993	1,071,118	1,097,896	1,125,343	1,153,477
Capital Expenditures	102,618	2,729,801	590,801	4,209,000	3,301,000	2,620,000	4,282,792	2,156,100
Reserves/Contingencies	294,133	612,000	-	612,000	-	-	-	-
Total Expenditures	9,588,276	12,705,833	9,954,833	14,384,499	12,725,704	12,275,309	14,174,348	12,289,686
Debt Service								
Capital Lease	-	250,000	-	125,000	250,000	204,000	206,040	208,100
Total Debt Service	-	250,000	-	125,000	250,000	204,000	206,040	208,100
Transfers out:								
General Fund	72,488	65,083	65,083	57,678	57,678	4,678	4,678	4,678
Environmental Management	185,728	220,000	220,000	209,788	196,834	213,931	221,310	225,736
Capital Projects Fund	-	4,675,000	-	4,710,000	-	-	-	-
HURF Fund	17,000	17,000	17,000	17,000	17,000	-	-	-
Total Transfers Out	275,216	4,977,083	302,085	4,994,466	271,512	218,609	225,988	230,414
Total Uses of Funds	9,863,492	17,932,916	10,256,918	19,503,965	13,247,216	12,697,918	14,606,376	12,728,200
Ending Fund Balance (1)	$ 7,764,636	4,965,059	9,026,122	6,300,575	5,348,089	5,119,240	3,208,412	3,427,975

(1) Excludes monies set aside for closure costs and capital reserve

CITY OF FLAGSTAFF
SUSTAINABILITY AND ENVIRONMENTAL MANAGEMENT FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 27,779	132,043	208,134	314,441	182,627	102,938	86,564	66,761
Revenues								
Environmental Mgmt Revenues	1,028,222	1,002,819	1,011,819	1,029,029	1,049,609	1,070,601	1,092,013	1,118,340
Interest on Investments	588	-	1,850	1,800	1,827	1,854	1,882	1,910
Miscellaneous	51,898	50,140	50,140	500	488	498	508	518
Total Revenues	1,080,708	1,052,959	1,063,809	1,031,329	1,051,924	1,072,953	1,094,403	1,120,768
Transfers In								
Solid Waste Fund	185,728	220,000	220,000	209,788	191,762	195,597	199,509	203,499
Total Transfers In	185,728	220,000	220,000	209,788	191,762	195,597	199,509	203,499
Total Sources of Funds	1,294,215	1,405,002	1,491,943	1,555,558	1,426,313	1,371,488	1,380,476	1,391,028
Uses of Funds								
Departments								
Operating Expenditures	776,533	934,081	885,443	975,463	948,952	903,407	924,962	947,043
Indirect Costs	76,365	84,002	84,002	137,790	140,546	143,357	146,224	149,148
Reserves/Contingencies	-	30,000	-	30,000	-	-	-	-
Total Expenditures	852,901	1,048,083	969,445	1,143,253	1,089,498	1,046,764	1,071,186	1,096,191
Transfers Out								
General Fund	233,183	233,730	208,057	229,678	233,877	238,160	242,529	246,985
Total Transfers Out	233,183	233,730	208,057	229,678	233,877	238,160	242,529	246,985
Total Uses of Funds	1,086,084	1,281,813	1,177,502	1,372,931	1,323,375	1,284,924	1,313,715	1,343,176
Ending Fund Balance	$ 208,131	123,189	314,441	182,627	102,938	86,564	66,761	47,852

CITY OF FLAGSTAFF
STORMWATER UTILITY FUND
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2015-2016	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 1,116,132	597,381	740,361	830,130	156,133	177,566	196,432	215,674
Revenues								
Stormwater Revenues	1,446,080	1,477,788	1,463,928	1,485,588	1,477,788	1,477,788	1,477,788	1,477,788
User Fees	19,261	29,355	6,130	29,338	29,409	29,482	30,219	30,974
Permits	181	646	360	662	679	696	713	731
Intergovernmental Revenues	-	225,000	-	225,000	-	-	-	-
Interest Revenues	6,013	1,424	2,808	1,089	781	888	982	1,078
Miscellaneous Revenues	642	-	749	-	-	-	-	-
Total Revenues	1,472,177	1,734,213	1,473,975	1,741,677	1,508,656	1,508,853	1,509,702	1,510,571
Transfers in								
General Fund	338,573	3,538,796	261,103	3,331,966	-	-	-	-
Total Transfers in	338,573	3,538,796	261,103	3,331,966	-	-	-	-
Total Sources of Funds	2,926,882	5,870,391	2,475,439	5,903,773	1,664,789	1,686,419	1,706,134	1,726,245
Uses of Funds								
Departments								
Operating Expenditures	614,435	809,627	505,637	851,497	644,916	693,888	690,491	687,087
Indirect Costs	117,448	113,243	113,243	107,773	110,467	113,229	116,060	118,961
Capital Expenditures	1,136,651	4,323,096	629,816	4,372,553	325,000	275,000	275,000	275,000
Reserves/Contingencies	7,033	10,000	-	10,000	-	-	-	-
Total Department Expenditures	1,875,567	5,255,966	1,248,696	5,341,823	1,080,384	1,082,117	1,081,551	1,081,049
Transfers Out								
Water Fund	-	-	-	5,441	5,550	5,659	5,767	5,876
General Fund	86,300	90,372	90,372	91,276	92,189	93,111	94,042	94,982
HURF	224,654	306,241	306,241	309,100	309,100	309,100	309,100	309,100
Total Transfers Out	310,954	396,613	396,613	405,817	406,839	407,870	408,909	409,958
Total Uses of Funds	2,186,521	5,652,579	1,645,309	5,747,640	1,487,222	1,489,987	1,490,460	1,491,007
Ending Fund Balance	$ 740,361	217,812	830,130	156,133	177,566	196,432	215,674	235,239

CITY OF FLAGSTAFF
FLAGSTAFF HOUSING AUTHORITY FUNDS
FIVE YEAR PLAN 2016-2020

	Actual 2013-2014	Budget 2014-2015	Estimate 2014-2015	Budget 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sources of Funds								
Beginning Fund Balance	$ 925,321	405,233	521,175	761,433	629,643	526,653	460,386	448,218
Revenues								
Intergovernmental Revenues	4,303,668	5,332,047	4,682,120	5,636,039	4,746,652	4,824,048	4,918,230	4,998,509
Rents and Other Tenant Income	993,909	956,633	968,732	996,000	1,005,960	1,056,258	1,109,071	1,164,525
Investment Income	-	-	-	-	-	-	-	-
Miscellaneous Revenue	433,018	523,650	416,753	436,034	440,394	444,798	449,246	453,738
Total Revenue	5,730,595	6,812,330	6,067,605	7,068,073	6,193,006	6,325,104	6,476,547	6,616,772
Transfers In								
Housing & Community Svcs Fund	-	22,500	22,500	-	-	-	-	-
General Fund	-	33,200	33,200	58,200	8,200	8,200	8,200	8,200
Total Transfers In	-	55,700	55,700	58,200	8,200	8,200	8,200	8,200
Total Sources of Funds	6,655,916	7,273,263	6,644,480	7,887,706	6,830,850	6,859,957	6,945,134	7,073,189
Uses of Funds								
Departments								
Low Income Public Housing	1,890,395	1,848,172	1,843,691	1,831,449	1,849,342	1,867,476	1,886,152	1,905,011
ROSS Grant	31,840	64,113	-	-	-	-	-	-
Section 8, MRO, SRO, & VASH	3,688,972	3,563,849	3,472,765	3,564,250	3,631,945	3,700,957	3,771,314	3,843,042
Non-HUD Program	46,267	42,414	42,263	42,541	42,966	43,394	43,828	44,265
FHC	295,454	280,637	280,637	326,034	329,294	332,587	335,913	339,272
Contingency	-	1,001,250	-	1,001,250	-	-	-	-
Total Expenditures	5,952,928	6,800,435	5,639,356	6,765,524	5,853,547	5,944,414	6,037,207	6,131,590
Capital Expenditures	181,813	243,691	243,691	446,188	450,650	455,157	459,709	464,306
Total Use of Funds	6,134,741	7,044,126	5,883,047	7,211,712	6,304,197	6,399,571	6,496,916	6,595,896
Ending Fund Balance	$ 521,175	229,137	761,433	675,994	526,653	460,386	448,218	477,294

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
000 : Unassigned					
Contractuals	$ -	7,117,070	4,012,000	(3,105,070)	-43.63%
SubTotal : 000 : Unassigned	-	7,117,070	4,012,000	(3,105,070)	-43.63%
011 : City Manager Division					
Personnel Services	1,213,593	1,213,593	1,282,220	68,627	5.65%
Contractuals	484,973	497,787	297,622	(200,165)	-40.21%
Commodities	659	659	(1,954)	(2,613)	-396.51%
SubTotal : 011 : City Manager Division	1,699,225	1,712,039	1,577,888	(134,151)	-7.84%
012 : Human Resources Division					
Personnel Services	573,459	573,459	689,108	115,649	20.17%
Contractuals	15,913	64,625	76,062	11,437	17.70%
Commodities	105,608	106,003	16,341	(89,662)	-84.58%
SubTotal : 012 : Human Resources Division	694,980	744,087	781,511	37,424	5.03%
013 : Risk Management Division					
Personnel Services	156,213	156,213	174,943	18,730	11.99%
Contractuals	25,211	25,211	24,461	(750)	-2.97%
Commodities	4,316	4,316	5,066	750	17.38%
SubTotal : 013 : Risk Management Division	185,740	185,740	204,470	18,730	10.08%
014 : Information Technology Division					
Personnel Services	1,104,784	1,104,784	1,171,999	67,215	6.08%
Contractuals	419,083	419,083	442,525	23,442	5.59%
Commodities	399,138	593,798	600,575	6,777	1.14%
Capital	80,000	80,000	725,000	645,000	806.25%
SubTotal : 014 : Information Technology Division	2,003,005	2,197,665	2,940,099	742,434	33.78%
015 : City Attorney Division					
Personnel Services	1,441,372	1,441,372	1,519,006	77,634	5.39%
Contractuals	42,309	42,309	45,985	3,676	8.69%
Commodities	23,375	23,375	27,730	4,355	18.63%
SubTotal : 015 : City Attorney Division	1,507,056	1,507,056	1,592,721	85,665	5.68%
016 : Municipal Court Division					
Personnel Services	1,884,082	1,884,082	1,962,390	78,308	4.16%
Contractuals	811,827	811,827	722,823	(89,004)	-10.96%
Commodities	73,185	73,185	70,595	(2,590)	-3.54%
Capital	-	-	62,000	62,000	0.00%
SubTotal : 016 : Municipal Court Division	2,769,094	2,769,094	2,817,808	48,714	1.76%
031 : Management Services					
Personnel Services	-	-	251,303	251,303	0.00%
Contractuals	-	-	11,665	11,665	0.00%
Commodities	-	-	1,100	1,100	0.00%
SubTotal : 031 : Management Services	-	-	264,068	264,068	0.00%
032 : Purchasing					
Personnel Services	771,709	772,709	497,623	(275,086)	-35.60%
Contractuals	38,236	38,236	25,362	(12,874)	-33.67%
Commodities	6,952	6,952	9,352	2,400	34.52%
SubTotal : 032 : Purchasing	816,897	817,897	532,337	(285,560)	-34.91%
033 : Revenue					
Personnel Services	1,137,812	1,137,812	1,144,809	6,997	0.61%
Contractuals	334,489	334,489	392,189	57,700	17.25%
Commodities	48,500	48,500	40,800	(7,700)	-15.88%
Capital	-	-	35,000	35,000	0.00%
SubTotal : 033 : Revenue	1,520,801	1,520,801	1,612,798	91,997	6.05%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
034 : Finance					
Personnel Services	$ 948,707	948,707	1,153,132	204,425	21.55%
Contractuals	53,372	53,372	55,402	2,030	3.80%
Commodities	17,116	17,116	15,784	(1,332)	-7.78%
SubTotal : 034 : Finance	1,019,195	1,019,195	1,224,318	205,123	20.13%
035 : Library City Direct					
Personnel Services	2,390,978	2,390,978	2,484,967	93,989	3.93%
Contractuals	554,189	585,189	395,189	(190,000)	-32.47%
Commodities	487,699	652,699	760,699	108,000	16.55%
Capital	-	213,390	434,390	221,000	103.57%
SubTotal : 035 : Library City Direct	3,432,866	3,842,256	4,075,245	232,989	6.06%
036 : Library County Direct					
Personnel Services	368,038	368,038	411,473	43,435	11.80%
Contractuals	83,500	83,500	91,039	7,539	9.03%
Commodities	134,660	134,660	121,894	(12,766)	-9.48%
SubTotal : 036 : Library County Direct	586,198	586,198	624,406	38,208	6.52%
038 : Library Grants					
Personnel Services	152,546	152,546	155,194	2,648	1.74%
Contractuals	225,299	2,292,301	1,599,632	(692,669)	-30.22%
Commodities	189,890	189,890	332,258	142,368	74.97%
SubTotal : 038 : Library Grants	567,735	2,634,737	2,087,084	(547,653)	-20.79%
051 : Fire Operations					
Personnel Services	8,724,660	8,724,660	9,899,972	1,175,312	13.47%
Contractuals	423,400	423,400	479,800	56,400	13.32%
Commodities	474,636	494,636	529,636	35,000	7.08%
Capital	513,000	513,000	317,500	(195,500)	-38.11%
SubTotal : 051 : Fire Operations	10,135,696	10,155,696	11,226,908	1,071,212	10.55%
052 : Fire Grants					
Personnel Services	195,000	195,000	420,000	225,000	115.38%
Contractuals	5,000	5,000	-	(5,000)	-100.00%
Commodities	75,000	75,000	105,000	30,000	40.00%
Capital	-	310,000	331,467	21,467	6.92%
SubTotal : 052 : Fire Grants	275,000	585,000	856,467	271,467	46.40%
061 : Police Operations					
Personnel Services	14,392,218	14,392,218	15,477,537	1,085,319	7.54%
Contractuals	1,476,695	1,516,695	1,484,414	(32,281)	-2.13%
Commodities	821,377	826,377	1,238,751	412,374	49.90%
Capital	114,500	114,500	510,000	395,500	345.41%
SubTotal : 061 : Police Operations	16,804,790	16,849,790	18,710,702	1,860,912	11.04%
062 : Police Grants					
Personnel Services	991,496	991,496	731,674	(259,822)	-26.21%
Contractuals	146,400	146,400	45,400	(101,000)	-68.99%
Commodities	270,400	270,400	482,900	212,500	78.59%
Capital	120,000	120,000	267,000	147,000	122.50%
SubTotal : 062 : Police Grants	1,528,296	1,528,296	1,526,974	(1,322)	-0.09%
101 : Community Development					
Personnel Services	254,409	254,409	257,993	3,584	1.41%
Contractuals	47,134	47,134	47,134	-	0.00%
Commodities	11,378	11,378	11,378	-	0.00%
SubTotal : 101 : Community Development	312,921	312,921	316,505	3,584	1.15%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
102 : Engineering					
Personnel Services	$ 1,316,902	1,316,902	1,456,679	139,777	10.61%
Contractuals	256,378	256,378	239,378	(17,000)	-6.63%
Commodities	13,697	13,697	(153,653)	(167,350)	-1221.80%
SubTotal : 102 : Engineering	1,586,977	1,586,977	1,542,404	(44,573)	-2.81%
103 : Capital Improvements					
Personnel Services	765,980	765,980	892,120	126,140	16.47%
Contractuals	18,092	18,092	18,092	-	0.00%
Commodities	(932,909)	(932,909)	(1,022,909)	(90,000)	9.65%
SubTotal : 103 : Capital Improvements	(148,837)	(148,837)	(112,697)	36,140	-24.28%
104 : Planning and Development					
Personnel Services	2,093,104	2,093,104	2,102,782	9,678	0.46%
Contractuals	122,370	133,870	127,120	(6,750)	-5.04%
Commodities	72,647	72,647	69,817	(2,830)	-3.90%
SubTotal : 104 : Planning and Development	2,288,121	2,299,621	2,299,719	98	0.00%
105 : Housing					
Personnel Services	298,503	298,503	297,462	(1,041)	-0.35%
Contractuals	9,258	9,258	9,258	-	0.00%
Commodities	(58,054)	(58,054)	(58,054)	-	0.00%
Capital	-	50,000	-	(50,000)	-100.00%
SubTotal : 105 : Housing	249,707	299,707	248,666	(51,041)	-17.03%
106 : Community Housing Services					
Contractuals	96,443	974,214	883,782	(90,432)	-9.28%
SubTotal : 106 : Community Housing Services	96,443	974,214	883,782	(90,432)	-9.28%
107 : Community Housing Grants					
Contractuals	250,000	803,167	1,353,168	550,001	68.48%
SubTotal : 107 : Community Housing Grants	250,000	803,167	1,353,168	550,001	68.48%
108 : Community Development Block Grants					
Personnel Services	62,318	62,318	63,064	746	1.20%
Contractuals	588,371	940,972	1,024,436	83,464	8.87%
Commodities	2,395	2,395	8,395	6,000	250.52%
SubTotal : 108 : Community Development Block Grants	653,084	1,005,685	1,095,895	90,210	8.97%
109 : Housing Authority					
Personnel Services	-	-	1,526,216	1,526,216	0.00%
SubTotal : 109 : Housing Authority	-	-	1,526,216	1,526,216	0.00%
110 : Flagstaff Metropolitan Planning Organization					
Personnel Services	268,830	268,830	317,838	49,008	18.23%
Contractuals	228,855	668,855	716,540	47,685	7.13%
Commodities	(34,260)	(34,260)	(38,760)	(4,500)	13.13%
SubTotal : 110 : Flagstaff Metropolitan Planning Organizatic	463,425	903,425	995,618	92,193	10.20%
111 : Flagstaff Urban Trail System Construction					
Contractuals	7,567	16,580	24,811	8,231	49.64%
Commodities	91,174	286,000	290,409	4,409	1.54%
Capital	449,969	2,568,554	3,443,560	875,006	34.07%
SubTotal : 111 : Flagstaff Urban Trail System Construction	548,710	2,871,134	3,758,780	887,646	30.92%
112 : Transportation					
Contractuals	78,341	163,075	94,733	(68,342)	-41.91%
Commodities	320,519	348,855	218,842	(130,013)	-37.27%
Capital	1,149,309	7,025,470	8,837,552	1,812,082	25.79%
SubTotal : 112 : Transportation	1,548,169	7,537,400	9,151,127	1,613,727	21.41%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
113 : Fourth Street Overpass					
Contractuals	$ -	-	12,300	12,300	0.00%
SubTotal : 113 : Fourth Street Overpass	-	-	12,300	12,300	0.00%
114 : Street Improvements					
Contractuals	-	-	14,400	14,400	0.00%
SubTotal : 114 : Street Improvements	-	-	14,400	14,400	0.00%
115 : Safety Improvements					
Contractuals	-	-	6,200	6,200	0.00%
SubTotal : 115 : Safety Improvements	-	-	6,200	6,200	0.00%
116 : Road Repair Construction					
Contractuals	-	-	25,600	25,600	0.00%
Capital	-	-	1,500,000	1,500,000	0.00%
SubTotal : 116 : Road Repair Construction	-	-	1,525,600	1,525,600	0.00%
151 : Public Works					
Personnel Services	120,114	120,114	221,661	101,547	84.54%
Contractuals	3,051	3,051	3,151	100	3.28%
Commodities	(98,735)	(98,735)	(98,835)	(100)	0.10%
SubTotal : 151 : Public Works	24,430	24,430	125,977	101,547	415.67%
152 : Facility Maintenance					
Personnel Services	754,687	754,687	789,979	35,292	4.68%
Contractuals	464,728	788,986	885,062	96,076	12.18%
Commodities	(273,858)	(259,858)	(241,636)	18,222	-7.01%
Capital	216,020	480,000	263,980	(216,020)	-45.00%
SubTotal : 152 : Facility Maintenance	1,161,577	1,763,815	1,697,385	(66,430)	-3.77%
153 : USGS Campus					
Contractuals	525,236	525,236	525,236	-	0.00%
Commodities	83,856	130,913	177,970	47,057	35.95%
SubTotal : 153 : USGS Campus	609,092	656,149	703,206	47,057	7.17%
154 : Fleet Management					
Personnel Services	215,006	215,006	167,539	(47,467)	-22.08%
Contractuals	107,151	107,151	107,151	-	0.00%
Commodities	(339,737)	(339,737)	(336,237)	3,500	-1.03%
Capital	-	1,732,723	2,222,306	489,583	28.26%
SubTotal : 154 : Fleet Management	(17,580)	1,715,143	2,160,759	445,616	25.98%
155 : Parks					
Personnel Services	1,666,102	1,666,102	1,785,613	119,511	7.17%
Contractuals	667,901	667,901	619,929	(47,972)	-7.18%
Commodities	542,541	542,541	548,690	6,149	1.13%
Capital	152,300	354,192	417,000	62,808	17.73%
SubTotal : 155 : Parks	3,028,844	3,230,736	3,371,232	140,496	4.35%
156 : Recreation					
Personnel Services	1,917,777	1,917,777	2,058,799	141,022	7.35%
Contractuals	863,225	863,225	829,238	(33,987)	-3.94%
Commodities	364,256	364,256	367,633	3,377	0.93%
Capital	43,590	144,490	55,000	(89,490)	-61.94%
SubTotal : 156 : Recreation	3,188,848	3,289,748	3,310,670	20,922	0.64%
157 : Cemetery					
Personnel Services	4,815	4,815	4,815	-	0.00%
Contractuals	34,632	34,632	45,132	10,500	30.32%
Commodities	171,682	171,682	175,682	4,000	2.33%
SubTotal : 157 : Cemetery	211,129	211,129	225,629	14,500	6.87%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
158 : BBB-Recreation Projects					
Contractuals	$ 75,000	145,000	80,200	(64,800)	-44.69%
Capital	240,444	2,519,460	2,389,016	(130,444)	-5.18%
SubTotal : 158 : BBB-Recreation Projects	315,444	2,664,460	2,469,216	(195,244)	-7.33%
161 : Street Maintenance					
Personnel Services	2,341,673	2,409,673	2,503,499	93,826	3.89%
Contractuals	829,577	829,577	831,277	1,700	0.20%
Commodities	812,955	902,955	993,255	90,300	10.00%
Capital	1,679,500	1,679,500	675,000	(1,004,500)	-59.81%
SubTotal : 161 : Street Maintenance	5,663,705	5,821,705	5,003,031	(818,674)	-14.06%
162 : Street Construction					
Contractuals	113,000	125,750	125,750	-	0.00%
Commodities	147,080	198,750	128,670	(70,080)	-35.26%
Capital	2,810,982	3,800,282	3,123,700	(676,582)	-17.80%
SubTotal : 162 : Street Construction	3,071,062	4,124,782	3,378,120	(746,662)	-18.10%
163 : Road Repair Pavement Preservation					
Contractuals	-	-	60,000	60,000	0.00%
Capital	3,550,000	-	6,050,000	6,050,000	0.00%
SubTotal : 163 : Road Repair Pavement Preservation	3,550,000	-	6,110,000	6,110,000	0.00%
165 : Solid Waste-Landfill					
Personnel Services	1,169,657	1,169,657	1,428,301	258,644	22.11%
Contractuals	219,194	219,194	219,194	-	0.00%
Commodities	584,206	584,206	584,206	-	0.00%
Capital	588,481	2,180,481	2,512,000	331,519	15.20%
SubTotal : 165 : Solid Waste-Landfill	2,561,538	4,153,538	4,743,701	590,163	14.21%
166 : Solid Waste-Collections					
Personnel Services	2,323,225	2,323,225	2,327,101	3,876	0.17%
Contractuals	2,740,509	2,740,509	2,820,733	80,224	2.93%
Commodities	1,139,195	1,139,195	1,138,971	(224)	-0.02%
Capital	2,320	507,320	1,655,000	1,147,680	226.22%
SubTotal : 166 : Solid Waste-Collections	6,205,249	6,710,249	7,941,805	1,231,556	18.35%
167 : Solid Waste-Capital Improvements					
Capital	-	42,000	42,000	-	0.00%
SubTotal : 167 : Solid Waste-Capital Improvements	-	42,000	42,000	-	0.00%
170 : Environmental Management					
Personnel Services	563,812	563,812	656,696	92,884	16.47%
Contractuals	256,724	305,362	247,127	(58,235)	-19.07%
Commodities	64,907	64,907	71,640	6,733	10.37%
SubTotal : 170 : Environmental Management	885,443	934,081	975,463	41,382	4.43%
201 : Community Investment					
Personnel Services	150,385	150,385	142,556	(7,829)	-5.21%
Contractuals	20,268	20,268	19,365	(903)	-4.46%
Commodities	12,150	12,150	12,150	-	0.00%
Capital	281,500	281,500	-	(281,500)	-100.00%
SubTotal : 201 : Community Investment	464,303	464,303	174,071	(290,232)	-62.51%
202 : EDA Revolving Loan					
Contractuals	-	220,000	270,673	50,673	23.03%
SubTotal : 202 : EDA Revolving Loan	-	220,000	270,673	50,673	23.03%

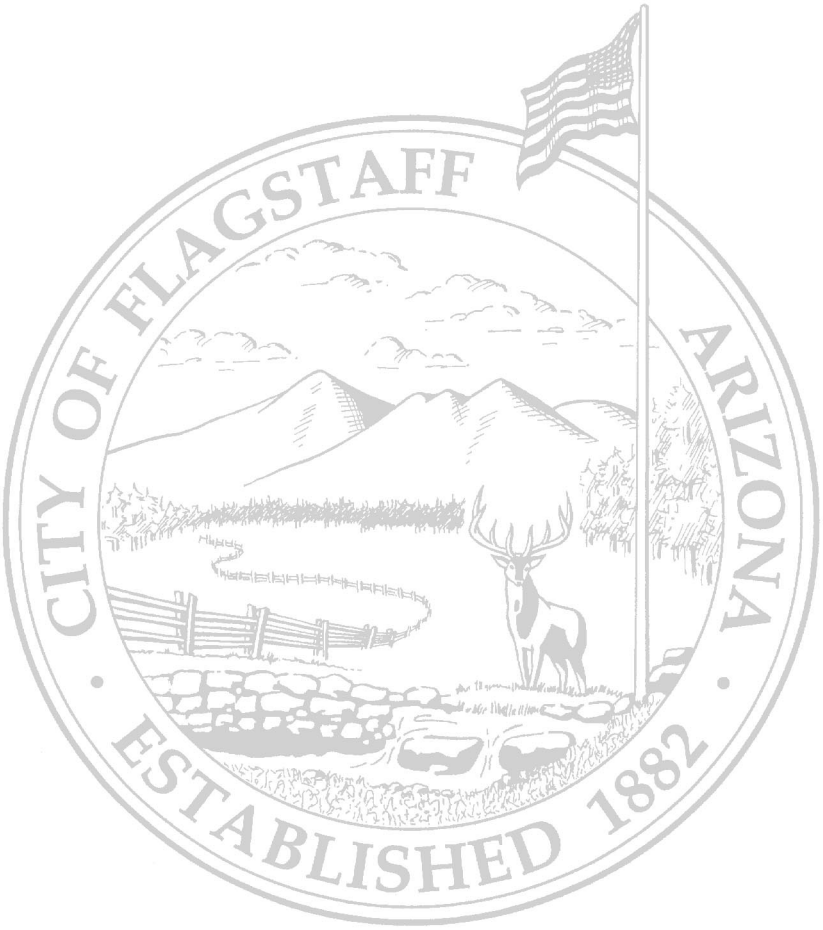
Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
211 : Beautification					
Personnel Services	$ 134,663	134,663	164,614	29,951	22.24%
Contractuals	6,450	6,450	15,900	9,450	146.51%
Commodities	710	710	2,200	1,490	209.86%
SubTotal : 211 : Beautification	141,823	141,823	182,714	40,891	28.83%
212 : Beautification-Capital Improvements					
Contractuals	117	-	-	-	0.00%
Capital	714,614	3,026,213	3,767,477	741,264	24.49%
SubTotal : 212 : Beautification-Capital Improvements	714,731	3,026,213	3,767,477	741,264	24.49%
213 : Economic Development					
Personnel Services	244,156	221,656	269,087	47,431	21.40%
Contractuals	441,398	408,248	746,665	338,417	82.89%
Commodities	18,384	18,384	28,384	10,000	54.40%
Capital	-	-	12,500	12,500	0.00%
SubTotal : 213 : Economic Development	703,938	648,288	1,056,636	408,348	62.99%
214 : Tourism					
Personnel Services	684,074	684,074	729,587	45,513	6.65%
Contractuals	739,467	745,467	772,439	26,972	3.62%
Commodities	132,275	132,275	149,500	17,225	13.02%
SubTotal : 214 : Tourism	1,555,816	1,561,816	1,651,526	89,710	5.74%
215 : Visitor Services					
Personnel Services	212,088	212,088	213,545	1,457	0.69%
Contractuals	123,829	138,829	145,864	7,035	5.07%
Commodities	30,067	30,067	31,352	1,285	4.27%
SubTotal : 215 : Visitor Services	365,984	380,984	390,761	9,777	2.57%
216 : Arts and Science					
Personnel Services	-	-	39,051	39,051	0.00%
Contractuals	409,500	409,500	400,370	(9,130)	-2.23%
Commodities	3,123	3,123	3,123	-	0.00%
Capital	102,500	208,400	372,500	164,100	78.74%
SubTotal : 216 : Arts and Science	515,123	621,023	815,044	194,021	31.24%
221 : Airport Operations					
Personnel Services	751,284	751,284	812,677	61,393	8.17%
Contractuals	451,976	1,251,876	1,245,873	(6,003)	-0.48%
Commodities	146,024	204,024	240,024	36,000	17.64%
Capital	-	-	120,000	120,000	0.00%
SubTotal : 221 : Airport Operations	1,349,284	2,207,184	2,418,574	211,390	9.58%
222 : Airport Capital Projects					
Capital	1,791,146	7,016,635	2,230,677	(4,785,958)	-68.21%
SubTotal : 222 : Airport Capital Projects	1,791,146	7,016,635	2,230,677	(4,785,958)	-68.21%
300 : Utilities Administration					
Personnel Services	457,137	457,137	468,183	11,046	2.42%
Contractuals	445,509	445,509	244,509	(201,000)	-45.12%
Commodities	8,700	8,700	14,200	5,500	63.22%
SubTotal : 300 : Utilities Administration	911,346	911,346	726,892	(184,454)	-20.24%
301 : Water Production					
Personnel Services	711,731	725,431	725,227	(204)	-0.03%
Contractuals	2,826,786	2,826,786	2,683,512	(143,274)	-5.07%
Commodities	460,453	550,453	550,103	(350)	-0.06%
Capital	181,493	961,300	804,807	(156,493)	-16.28%
SubTotal : 301 : Water Production	4,180,463	5,063,970	4,763,649	(300,321)	-5.93%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
303 : Water Distribution					
Personnel Services	$ 963,944	963,944	992,520	28,576	2.96%
Contractuals	214,813	263,513	275,513	12,000	4.55%
Commodities	455,384	524,384	450,784	(73,600)	-14.04%
Capital	64,500	72,500	217,000	144,500	199.31%
SubTotal : 303 : Water Distribution	1,698,641	1,824,341	1,935,817	111,476	6.11%
304 : Water Resouce Management					
Personnel Services	217,365	217,365	223,249	5,884	2.71%
Contractuals	157,700	157,700	88,700	(69,000)	-43.75%
Commodities	153,100	153,100	17,100	(136,000)	-88.83%
SubTotal : 304 : Water Resouce Management	528,165	528,165	329,049	(199,116)	-37.70%
305 : Utilities Engineering Services					
Personnel Services	280,794	280,794	373,175	92,381	32.90%
Contractuals	192,670	192,670	50,470	(142,200)	-73.80%
Commodities	145,320	145,320	5,020	(140,300)	-96.55%
SubTotal : 305 : Utilities Engineering Services	618,784	618,784	428,665	(190,119)	-30.72%
306 : Regulatory Compliance					
Personnel Services	672,257	672,257	686,372	14,115	2.10%
Contractuals	240,767	240,767	218,033	(22,734)	-9.44%
Commodities	87,170	87,170	106,428	19,258	22.09%
SubTotal : 306 : Regulatory Compliance	1,000,194	1,000,194	1,010,833	10,639	1.06%
311 : Wastewater Treatment-Wildcat					
Personnel Services	727,559	727,559	644,534	(83,025)	-11.41%
Contractuals	1,053,450	1,053,450	916,200	(137,250)	-13.03%
Commodities	543,714	546,414	423,692	(122,722)	-22.46%
Capital	371,692	1,022,000	815,308	(206,692)	-20.22%
SubTotal : 311 : Wastewater Treatment-Wildcat	2,696,415	3,349,423	2,799,734	(549,689)	-16.41%
312 : Wastewater Treatment-Rio Plant					
Personnel Services	352,972	352,972	287,852	(65,120)	-18.45%
Contractuals	455,877	455,877	394,877	(61,000)	-13.38%
Commodities	143,692	143,692	71,692	(72,000)	-50.11%
Capital	147,200	172,200	140,000	(32,200)	-18.70%
SubTotal : 312 : Wastewater Treatment-Rio Plant	1,099,741	1,124,741	894,421	(230,320)	-20.48%
313 : Wastewater Collection					
Personnel Services	700,957	700,957	702,390	1,433	0.20%
Contractuals	110,530	227,530	344,180	116,650	51.27%
Commodities	214,889	214,889	211,639	(3,250)	-1.51%
Capital	45,000	250,000	200,000	(50,000)	-20.00%
SubTotal : 313 : Wastewater Collection	1,071,376	1,393,376	1,458,209	64,833	4.65%
321 : Reclaim Water					
Personnel Services	-	-	176,232	176,232	0.00%
Contractuals	-	-	93,600	93,600	0.00%
Commodities	-	-	80,672	80,672	0.00%
SubTotal : 321 : Reclaim Water	-	-	350,504	350,504	0.00%
331 : Stormwater					
Personnel Services	434,456	434,456	441,452	6,996	1.61%
Contractuals	49,402	338,392	362,666	24,274	7.17%
Commodities	21,779	36,779	47,379	10,600	28.82%
SubTotal : 331 : Stormwater	505,637	809,627	851,497	41,870	5.17%

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
370 : Water Capital Improvements					
Contractuals	$ 36,045	97,570	311,525	213,955	219.28%
Commodities	136,624	143,112	49,750	(93,362)	-65.24%
Capital	3,530,930	6,891,174	6,547,674	(343,500)	-4.98%
SubTotal : 370 : Water Capital Improvements	3,703,599	7,131,856	6,908,949	(222,907)	-3.13%
375 : Wastewater Capital Improvements					
Contractuals	25,000	25,000	-	(25,000)	-100.00%
Commodities	40,000	40,000	-	(40,000)	-100.00%
Capital	1,992,827	4,788,400	6,814,059	2,025,659	42.30%
SubTotal : 375 : Wastewater Capital Improvements	2,057,827	4,853,400	6,814,059	1,960,659	40.40%
380 : Reclaim Water Capital Improvements					
Capital	100,466	1,345,000	1,394,534	49,534	3.68%
SubTotal : 380 : Reclaim Water Capital Improvements	100,466	1,345,000	1,394,534	49,534	3.68%
385 : Stormwater Capital Improvements					
Contractuals	76,300	175,000	199,000	24,000	13.71%
Commodities	171,200	171,200	171,200	-	0.00%
Capital	382,316	3,976,896	4,002,353	25,457	0.64%
SubTotal : 385 : Stormwater Capital Improvements	629,816	4,323,096	4,372,553	49,457	1.14%
401 : Council and Commissions					
Personnel Services	307,281	307,281	309,582	2,301	0.75%
Contractuals	79,510	79,510	37,910	(41,600)	-52.32%
Commodities	5,245	5,245	3,245	(2,000)	-38.13%
SubTotal : 401 : Council and Commissions	392,036	392,036	350,737	(41,299)	-10.53%
402 : Non Departmental					
Personnel Services	(300,000)	(300,000)	(300,000)	-	0.00%
Contractuals	2,248,524	2,852,061	3,102,123	250,062	8.77%
Commodities	(108,000)	(108,000)	1,448	109,448	-101.34%
Capital	370,000	438,000	50,000	(388,000)	-88.58%
SubTotal : 402 : Non Departmental	2,210,524	2,882,061	2,853,571	(28,490)	-0.99%
404 : Transit					
Contractuals	4,825,037	4,553,942	4,923,441	369,499	8.11%
SubTotal : 404 : Transit	4,825,037	4,553,942	4,923,441	369,499	8.11%
405 : Real Estate Proceeds					
Contractuals	-	-	15,000	15,000	0.00%
SubTotal : 405 : Real Estate Proceeds	-	-	15,000	15,000	0.00%
421 : GO Capital Project Bond Fund					
Contractuals	-	-	15,073	15,073	0.00%
Commodities	489,258	489,011	-	(489,011)	-100.00%
Capital	2,045,432	2,021,083	441,246	(1,579,837)	-78.17%
SubTotal : 421 : GO Capital Project Bond Fund	2,534,690	2,510,094	456,319	(2,053,775)	-81.82%
422 : MFC Bond Capital Project Fund					
Personnel Services	10,000	10,000	-	(10,000)	-100.00%
Contractuals	144,250	144,250	-	(144,250)	-100.00%
Commodities	83,900	83,900	-	(83,900)	-100.00%
Capital	6,831,966	6,990,359	565,372	(6,424,987)	-91.91%
SubTotal : 422 : MFC Bond Capital Project Fund	7,070,116	7,228,509	565,372	(6,663,137)	-92.18%
424 : GO Core Services Facility					
Capital	100,000	28,295,000	28,195,000	(100,000)	-0.35%
SubTotal : 424 : GO Core Services Facility	100,000	28,295,000	28,195,000	(100,000)	-0.35%

City of Flagstaff
FY 2016 Proposed Budget
Section Summary

Segments	FY 2015 ESTIMATE	FY 2015 BUDGET	FY 2016 PROPOSED BUDGET	VARIANCE	% OF CHANGE
425 : GO Flagstaff Watershed					
Personnel Services	$ 74,200	74,200	382,793	308,593	415.89%
Contractuals	239,091	-	2,906,532	2,906,532	0.00%
Capital	-	1,845,623	-	(1,845,623)	-100.00%
SubTotal : 425 : GO Flagstaff Watershed	313,291	1,919,823	3,289,325	1,369,502	71.33%
426 : Capital Project Court Facility					
Capital	57,400	7,250,000	7,192,600	(57,400)	-0.79%
SubTotal : 426 : Capital Project Court Facility	57,400	7,250,000	7,192,600	(57,400)	-0.79%
901 : Debt Service					
Contractuals	15,345,085	15,529,637	16,195,098	665,461	4.29%
SubTotal : 901 : Debt Service	15,345,085	15,529,637	16,195,098	665,461	4.29%
902 : Debt Service-USGS					
Contractuals	453,590	453,590	454,439	849	0.19%
SubTotal : 902 : Debt Service-USGS	453,590	453,590	454,439	849	0.19%
FLAGSTAFF HOUSING AUTHORITY					
Personnel Services	1,572,789	1,751,906	233,714	(1,518,192)	-86.66%
Contractuals	3,924,865	4,888,149	4,853,111	(35,038)	-0.72%
Commodities	141,702	160,380	152,483	(7,897)	-4.92%
Capital	243,691	243,691	446,188	202,497	83.10%
SubTotal : 425 : GO Flagstaff Watershed	5,883,047	7,044,126	5,685,496	(1,358,630)	-19.29%
Grand Total	$ 151,443,509	238,184,402	241,717,597	3,533,195	1.48%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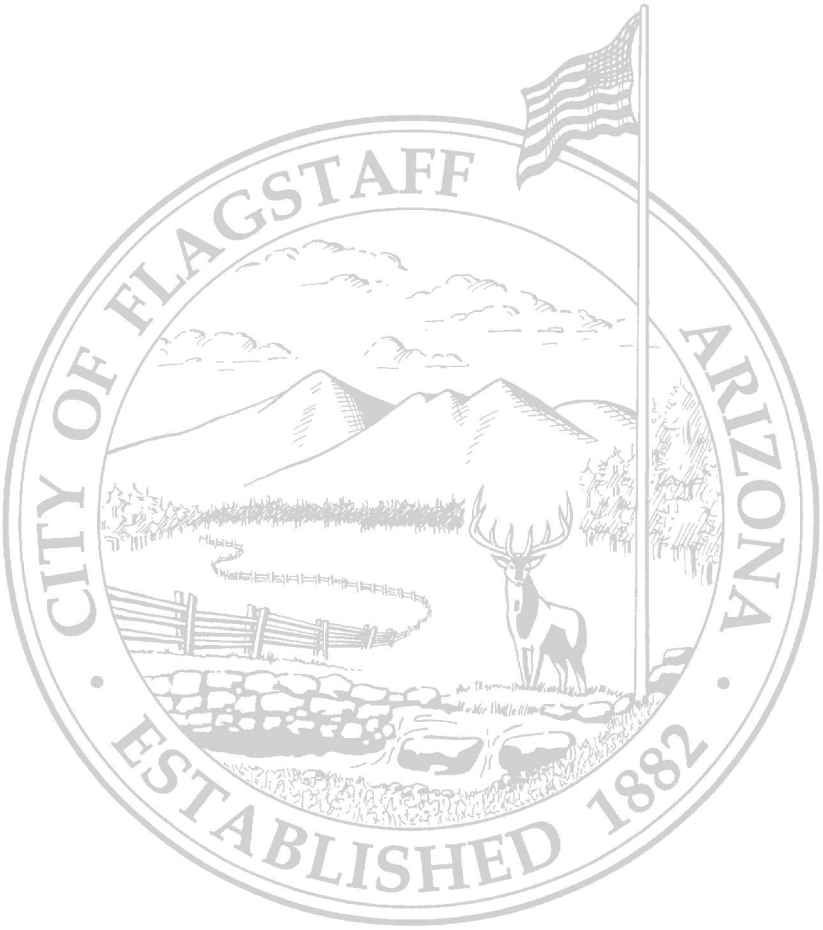
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