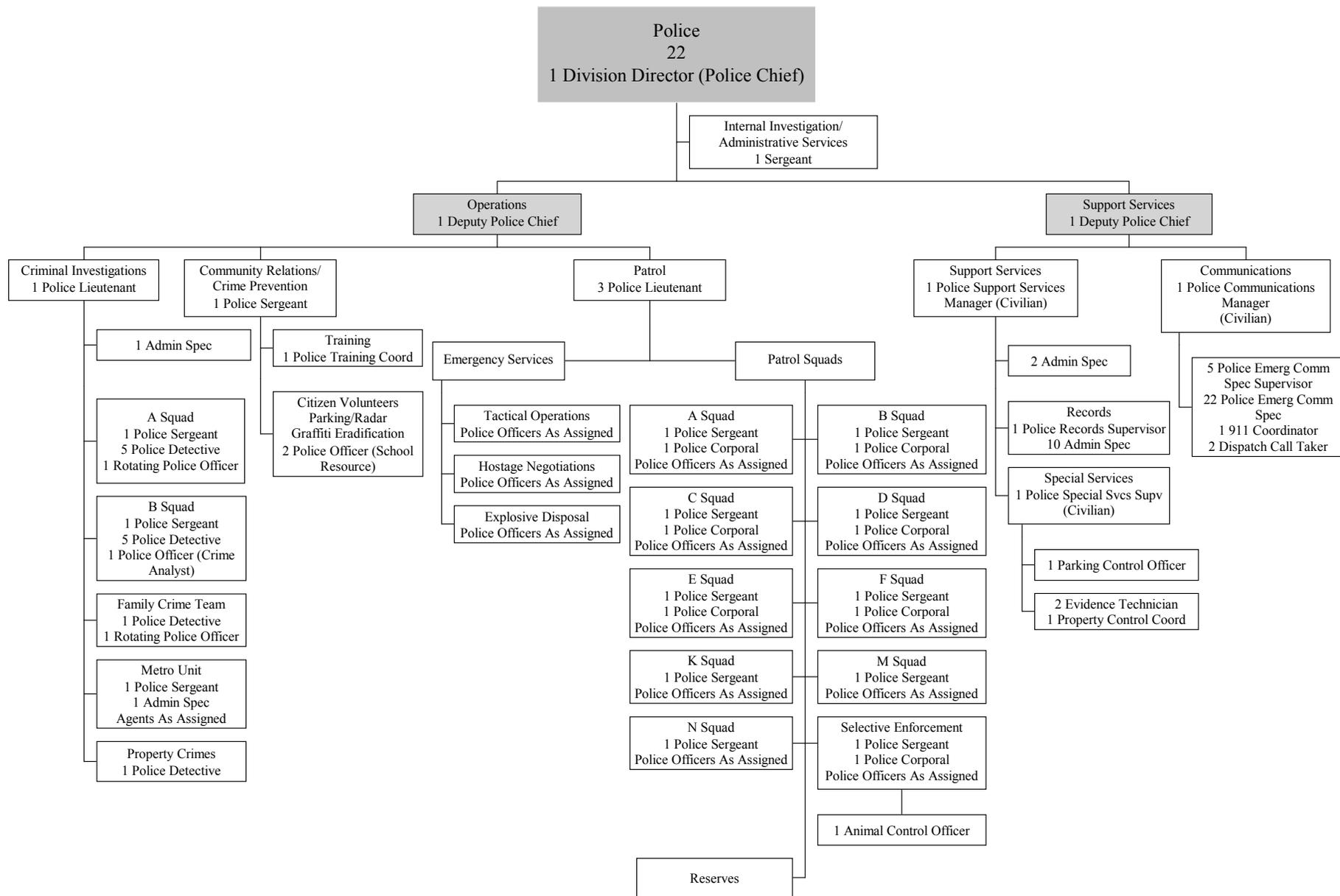


## ***POLICE DIVISION MISSION***

The mission of the **Flagstaff Police Section** is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.



**POLICE**



**MISSION**

The Mission of the Flagstaff Police Department is to protect and preserve life, property, public order, and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support, and trust with law abiding members of the community.

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**VISION**

- We Value Life
    - Preserving life is our highest priority.
  - We Value the Constitution
    - It provides equal and enforceable standards for all.
  - We Value Integrity
    - We recognize integrity as the basis for mutual respect and trust.
  - We Value Service
    - By providing exemplary service we enhance our credibility and establish trust with the community.
  - We Value Quality of Life
    - We value our role in promoting an environment that enables people to preserve or enhance their quality of life through a partnership of shared responsibility and trust.
- 

**PROGRAM DESCRIPTION**

The Police Division is responsible for promoting an exceptional quality of life within the Flagstaff community through a process of collaboration and teamwork with like-minded individuals and organizations. We believe that protecting life and property, preserving the peace, and upholding the rights of individuals are among our highest priorities. We accomplish our mission through prevention of crime and disorder using community policing programs, data-driven decision making, intelligence-led policing, and other proactive tactics to suppress crime and apprehend criminal offenders. The uniformed patrol division, criminal investigations division, and various specialty assignments and task force operations comprise the operational units of the Flagstaff Police Department.

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**FY 15 ACCOMPLISHMENTS**

- ✓ Implemented a lethality assessment indicator for domestic violence incidents to help identify and address violent suspects and those victims most at risk.
  - ✓ Placed five emergency communications trainees into a formal dispatch academy and provided in-house advanced training to existing employees.
  - ✓ Moved forward with the Phase II 911 system, updating maps, testing and troubleshooting, with the goal of going live before 2015.
  - ✓ Revised Comp-Stat by introducing a strategic management system to allow for more timely information sharing and pre-emptive policing to help prevent crime.
  - ✓ Began a body camera program which outfitted the majority of patrol officers.
  - ✓ Explored technology advancements in the form of new MDC/tablet platform for vehicles.
  - ✓ Expanded the Woods Watch program, increased directed patrols of "hot" crime spots and fire prevention patrols to protect the city from catastrophic wildfire.
  - ✓ Train command staff on emergency operations, conducting EOC tabletop exercises and after action reviews.
  - ✓ Explore a partnership with the Fire Department on fire prevention patrols.
  - ✓ Revise the Field Training Program to help increase success rates of trainees.
-

**FY 16 NEW INITIATIVES AND GOALS****Customer Service Initiatives:**

- Allow the public to submit house or business watches online.
- Create a Citizen Liaison Committee to foster communication and education on current trends.
- Train Emergency Communications Specialists in verbal judo, to help increase their information gathering skills on emergency calls.

**Climate Resiliency and Preparedness:**

- Update the Coconino County Hazards Mitigation Plan.
- Cross train dispatchers on multiple channels to help cover catastrophic events.
- Improve our vacancy rate so we are not so susceptible to disease outbreaks and internal tragedies.

**Straightening the Pipes Initiatives:**

- Move the patrol squads from a seven to an eight squad format, to better cover high call load times and reduce overtime.
- Explore a "hire for attitude" revision of the new hire process for officers; explore contracting out the new hire process for police candidates.
- Explore digital storage of evidentiary photographs on a shared computer server.

**PERFORMANCE MEASURES****Priority: Regional Plan (2030) - Planning, Public Safety (Goal PF.3)**

**Goal:** Provide high-quality emergency response and public safety services. Improve security for the citizens of Flagstaff by addressing the high rate of property crimes in our community.

**Objective:** 1. Reduce property crime by 5%. This will be accomplished through increased enforcement activities by patrol officers (based upon current staffing levels), crime prevention and education to include special operations details, proactive solutions such as target hardening and community outreach and dealing with the root causes of crime.

**Type of Measure:** Workload

**Tool:** Crime statistics

**Frequency:** Monthly

**Scoring:** Meets/exceeds, or progressing (trending) towards, or away from property crime reduction to meet the 2013 national benchmark of 27.31 per 1,000 residents. Meets/exceeds, or progressing (trending) towards, or away from the 2013 Benchmark City Survey average of Auto Burglaries/theft from vehicles of 6.4 per 1,000 population.

**Trends:** ↑ (progressing)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY14 Actual</b>	<b>CY15 *Goal</b>	<b>CY16 Proposed</b>
Property Crimes per 1,000 residents	42	43	45	41	40.9
Shoplifting Incidents	964	989	1,054	952	948
Vehicle Burglaries	215	296	259	244	253
Vehicle Burglary rate per 1,000	3.1	4.4	3.8	3.6	3.7

\*Our goal for 2015, is a 5% reduction from the previous three-year average.

**Objective:** 2. Maintain the current outstanding clearance rate for property crimes in comparison to the 2013 UCR benchmark of 19.7% by identifying and aggressively pursuing prosecution of repeat offenders while maximizing use of property crimes detectives to employ intelligence-led policing and effective communications with the business community and citizens to curtail the ability of criminals to pawn or sell stolen merchandise.

**Objective:** 3. Provide a high level of enforcement for substance abuse crimes such as methamphetamine and heroin abuse by maintaining the current outstanding arrest rate for Part II drug offenses that exceeds the 2012 national benchmark of 4.8 arrests per 1,000 residents.

**Scoring:** Meets/exceeds, progressing (trending) towards, or away from maintaining current clearance rate for property crimes that exceeds the ICMA benchmark of 26%. Meets/exceeds, progressing (trending) towards, or away from maintaining current arrest rate for Part II drug offenses that exceeds the national benchmark of 4.8 arrests per 1,000 residents.

**Trend:** ↑ (exceeds)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY 14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Proposed</b>
Property Crimes Cleared	39%	37%	35%	39%	39%
Arrests for Part II drug offenses	8.2	7.8	9	8.7	8.9

**Priority: Regional Plan (2030) – Transportation, Mobility, and Access (Goal T.1) and Safe and Efficient Multimodal Transportation (Goal T.2)**

**Goal:** Improve mobility and access throughout the region. Improve transportation safety and efficiency for all modes. Promote traffic safety on Flagstaff's streets by identifying and targeting the causes of motor vehicle collisions and by providing a highly visible deterrent.

**Objective:** Reduce traffic collisions and associated injuries by 5%, from the previous three-year average, through the identification and increased enforcement (5% increase of three-year average) of collision-causing violations such as impaired driving, speed, red light and following too closely.

**Type of Measure:** Output/Outcome

**Tool:** Comp-Stat – Computer Statistics process

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from 5% reduction in traffic collisions. Meets/exceeds, or progressing (trending) towards, or away from the 2013 Benchmark City Survey average of 3.5 DUI arrests per 1,000 population. Meets/exceeds, or progressing (trending) towards, or away from the 2013 Benchmark City Survey average of 167 citations per 1,000 population.

**Trend:** ↑ (progressing)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Proposed</b>
Traffic Citations Issued	10,411	9,881	8,501	10,078	9,961
Citations Issued per 1,000 population	151	144	124	147	145
Warnings Issued	10,001	8,454	6,791	8,836	8,428
Number of DUI Arrests	840	619	581	714	670
DUI Arrest Rate per 1,000 population	12.2	9	8.4	10.4	9.7
Speed Citations	1,825	1,926	1,451	1,821	1,820
Red Light Violation Citations	307	384	495	415	453
Following Too Closely Citations	73	66	57	68	67
Seat Belt/Child Restraint Citations	425	300	239	337	307
All Collisions	2,632	2,554	2,539	2,446	2,387
DUI Related Collisions	72	64	87	70	70

**Priority: Regional Plan (2030) – Planning, Locating Facilities (Goal PF.2)**

**Goal:** Provide sustainable and equitable public services in an efficient and effective manner to serve all population areas and demographics. Improve community safety by collaborating with agency partners and the community, while fully utilizing all investigative resources, to ensure the apprehension of offenders, consistent and timely investigation, prosecution, and disposition of all Part 1 crimes and domestic violence cases.

**Objective:** 1. In concert with agency partners like the State Gang Task Force (GIITEM), the Criminal Justice Coordinating Council (CJCC), and the Narcotics Unit (METRO), detectives will work with the County Attorney's Office to target repeat offenders for enhanced prosecution and thus maintain the current clearance rate for violent crime in comparison to the 2012 ICMA benchmark of 59%.

**Type of Measure:** Workload/Outcome

**Tool:** Comp-Stat – Computer Statistics process

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from maintaining current clearance rate for violent crimes that exceeds the 2013 UCR benchmark of 48.1%.

**Trend:** ↑ (exceeds)

Measures:	CY 12 Actual	CY 13 Actual	CY 14 Actual	CY 15	CY 16 Proposed
Total cases assigned to Detectives	3,714	3,193	3,136	3,181	3011
Violent crime cases assigned to Detectives	265	245	262	244	237
% of violent crime cases cleared	64%	61%	66%	67%	68%

**Objective:** 2. Reduce Part I violent crimes, including aggravated assault, allowing no more than the 2013 national benchmark of 3.68 victims per 1,000 residents through increased enforcement activities by patrol officers.

**Scoring:** Meets/exceeds, progressing towards, or away from reduction in Part I crimes to meet national benchmark of 3.68 per 1,000 residents. Meets/exceeds, or progressing (trending) towards, or away from the 2013 Benchmark City Survey average of 1.6 aggravated assaults per 1,000 population.

**Trend:** ↓ (away from)

Measures:	CY 12 Actual	CY 13 Actual	CY 14 Actual	CY 15 Goal	CY 16 Proposed
Part I violent crimes per 1,000 residents	4.0	3.67	3.93	3.68	3.57
Aggravated Assault	190	177	184	175	170
Aggravated assault rate per 1,000 population	2.8	2.6	2.7	2.5	2.5

**Objective:** 3. Make full custody arrests in cases of domestic violence where sufficient probable cause exists. Meet the goal of a 45% arrest rate on domestic violence incidents. Maintain partnership with CCRT and enhance training on domestic violence-related incidents and achieve a 5% reduction in domestic violence incidences from the previous three-year average.

**Scoring:** Meets/exceeds, progressing towards, or away from a 45% full custody arrest rate for domestic violence.

**Trend:** ↑ (Exceeds)

Measures:	CY 12 Actual	CY 13 Actual	CY 14 Actual	CY 15 Goal	CY 16 Proposed
% of Domestic Violence incidents where an arrest is made	43%	42%	46%	46%	46%
Total Number of Domestic Violence Incidents	2,040	1,797	1,667	1,743	1,649
Total Number of Misdemeanor D.V. Incidents	1,775	1,550	1,467	1,517	1,435
Total Number of Felony D. V. Incidents	265	247	200	225	213

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**Priority: Regional Plan (2030) – Planning, Locating Facilities (Goal PF.2)**

**Goal:** Provide sustainable and equitable public services in an efficient and effective manner to serve all population areas and demographics. Enhance quality of life for Flagstaff’s citizens by expanding our community policing philosophy of promoting partnerships of shared responsibility, support, and trust with law abiding members of the community.

**Objective:** 1. Increase staff and citizen participation at least 5% from the previous three-year average in Community Policing programs, such as community support meetings and volunteer programs. Conduct a minimum of two Citizen Police Academies per year.

**Type of Measure:** Outcome

**Tool:** Statistics

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from a 5% increase from the previous three-year average in employee and citizen participation in community policing programs.

**Trend:** ↑ (meets)

Measures:	CY 12 Actual	CY 13 Actual	CY 14 Actual	CY 15 Goal	CY 16 Proposed
Volunteer Hours donated	1,691	2,559	2,110	2,305	2,441
Community Support Meetings	85	104	140	115	126

**Objective:** 2. Continue enforcement emphasis on crimes of public disorder, such as open container liquor violations, through directed patrol efforts, resulting in a 5% reduction in public intoxicants from the previous three-year average and a 5% reduction of the three-year average in serial inebriate related crime.

**Scoring:** Meets/exceeds, progressing towards, or away from 5% reduction in public intoxicants.

**Trend:** ↓(away from)

Measures:	CY 12 Actual	CY 13 Actual	CY 14 Actual	CY 15 Goal	CY 16 Proposed
Contacts with Public Intoxicants	2,855	3,288	2,793	2,830	2,821
Serial Inebriate related crime *	184	306	240	241	249

\* A Serial Inebriate is a person who has ten or more police contacts for public intoxication over the course of a year. The crime number is the number of times the same serial inebriates have been arrested or victimized during the same year.

**Objective:** 3. Lower the crime rate through the use of Sunnyside Officers and Fourth Street Substation. According to the 2010 Census the population of Sunnyside is 5,923 or roughly 9% of the City.

**Objective:** 4. Lower the crime rate in Southside through the use of Southside COPS grant officers. The population of Southside is estimated at 1,368 according to FPD estimates based on the 2010 census, or roughly 2.1% of the city total (65,870).

**Scoring:** Meets/exceeds, progressing towards, or away from rates consistent with the remainder of the City.

**Trend:** ↑ (progressing)

Violent Crime					
YEAR	City Wide	Sunnyside only	Sunnyside % of City	Southside only	Southside % of City
2011	265	53	20%	33	12.5%
2012	262	51	19.5%	31	11.8%
2013	245	42	17%	14	5.7%
2014	262	44	17%	11	4.2%

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<b>Property Crime</b>					
<b>YEAR</b>	<b>City wide</b>	<b>Sunnyside only</b>	<b>Sunnyside % of City</b>	<b>Southside only</b>	<b>Southside % of City</b>
2011	3019	313	10.40%	106	3.5%
2012	2834	202	7.10%	102	3.6%
2013	2867	243	8.5%	70	2.4%
2014	3008	260	8.6%	64	2.1%

**Objective:** 5. Reduce number of founded complaints on employees by 5% of the previous three-year average with increased training by creating a culture of exemplary service demonstrated through a commitment to policing compassionately, constitutionally, consistently and correctly and by encouraging staff to pursue their educational goals.

**Type of Measure:** Program effectiveness

**Tool:** Statistics

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from a 5% reduction of the three-year average in the number of founded complaints.

**Trend:** ↓ (away from)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY 14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Proposed</b>
Number of founded complaints from citizens (patrol)	12	12	9	10	9
Number of founded complaints from citizens (dispatch)	7	8	5	6	6

**Objective:** 6. Continuously improve customer service by maintaining a positive rating of citizen feedback on Quality Assurance Questionnaires and Customer Service Surveys that exceeds the ICMA benchmark of 77%.

**Type of Measure:** Program effectiveness

**Tool:** Surveys

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from maintaining at least an 77% positive rating on citizen responses to surveys

**Trend:** ↑ (exceeds)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY 14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Proposed</b>
% of positive responses to surveys	92%	95%	86%	96%	>96%

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**Priority: Regional Plan (2030) – Planning, Public Safety (Goal PF.3)**

**Goal:** Provide high-quality emergency response and public safety services. Continuously improve public safety by ensuring rapid response to emergency calls for service to internal and external customers.

**Objective:** 1. Maintain average patrol response time to priority one calls that exceeds the 2011 ICMA benchmark of 5.52 minutes (ICMA did not update this benchmark in 2015)\*.

**Objective:** 2. Reduce dispatch times of FPD priority 1 calls (from receipt of call to dispatch) to under the NFPA standard (2009) of one minute.

**Type of Measure:** Outcome

**Tool:** Statistics

**Frequency:** Monthly

**Scoring:** Meets/exceeds, progressing towards, or away from maintaining average response time to priority 1 calls that exceeds the 2011 ICMA benchmark of 5.52 minutes.

**Trend:** ↑ (exceeds)

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY 14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Proposed</b>
Average patrol response time to priority one calls	4.48 min.	4.41 min.	4.33min.	4.19 min.	4.09 min.
Dispatch times of FPD priority one calls in minutes	1.01 min.	.69 min.	.60 min	.72 min.	.64 min.

**Objective:** 3. Meet the National Fire Protection Standards of dispatch times of priority 1 fire calls. The 2012-13 standards were to process 95% of emergency calls within 60 seconds, and 99% of call processing within 90 seconds. The 2014 standard is to process 80% of emergency calls for service within 60 seconds, and 95% within 106 seconds.

<b>Measures:</b>	<b>CY 12 Actual</b>	<b>CY 13 Actual</b>	<b>CY 14 Actual</b>	<b>CY 15 Goal</b>	<b>CY 16 Goal</b>
Percent of Flagstaff Fire calls being dispatched within 60 seconds	95.8%	95.5%	98.3%	>98.3%	>98.3%
Percent of Flagstaff Fire calls being dispatched within 90 seconds (2014 =106 seconds)	98.2%	98.25%	99.42%	>99.4%	>99.4%

**\* 2013 benchmarks from ICMA CY 2011 are as follows:**

- Response time to police priority 1 calls = 5.52
- Property Crimes per 1,000 = 33.35
- Violent Crimes per 1,000 = 3.61
- Property Crimes cleared = 24.7%
- Violent Crimes cleared = 64.0%
- Positive response to surveys = 75.9
- 2013 COF population: 68,867

**2014 benchmarks are from ICMA CY 2012, and are as follows:**

- Response time to police priority 1 calls = not updated
- Property Crimes per 1,000 = 28.6
- Violent Crimes per 1,000 = 3.87
- ICMA 2012 Property Crimes cleared = 26%
- ICMA 2012 Violent Crimes cleared = 59%
- Positive response to surveys = 77%

**2015 benchmarks are taken from the following sources:**

- Response time to police priority 1 calls (ICMA 2011) = 5.52
- 2013 UCR Property Crimes per 1,000 = 27.31
- 2013 UCR Violent Crimes per 1,000 = 3.68
- 2013 UCR Property Crimes cleared = 19.7 %
- 2013 UCR Violent Crimes cleared = 48.1% (UCR),
- Positive Response to surveys (ICMA 2012) = 77%
- 2013 Benchmark City Survey

<http://www.opkansas.org/wp-content/uploads/downloads/benchmark-city-survey-section-a-demographics.pdf>

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<b>SECTION: 061-POLICE OPERATIONS</b>					
<b>EXPENDITURES BY CATEGORY:</b>					
	Actual Expenditures 2013-2014	Adopted Budget 2014-2015	Estimated Expenditures 2014-2015	Proposed Budget 2015-2016	Budget-Budget Variance
Personnel Services	\$ 13,504,381	\$ 14,392,218	\$ 14,392,218	\$ 15,477,537	\$ 1,085,319
Contractuals	1,471,919	1,516,695	1,476,695	1,484,414	(32,281)
Commodities	202,256	826,377	821,377	1,238,751	412,374
Capital	250,967	114,500	114,500	510,000	395,500
<b>TOTAL</b>	<b>\$ 15,429,523</b>	<b>\$ 16,849,790</b>	<b>\$ 16,804,790</b>	<b>\$ 18,710,702</b>	<b>\$ 1,860,912</b>
<b>EXPENDITURES BY PROGRAM:</b>					
General Administration	\$ 1,394,562	\$ 2,172,572	\$ 2,132,572	\$ 2,323,973	\$ 151,401
Patrol	8,778,248	9,226,317	9,221,317	10,431,803	1,205,486
Detectives	1,733,688	1,626,640	1,626,640	1,966,422	339,782
Records	658,313	776,193	776,193	678,013	(98,180)
Communications	2,012,839	2,195,287	2,195,287	2,367,653	172,366
Special Services	685,053	676,894	676,894	746,980	70,086
Crime and Prevention Training	166,820	175,887	175,887	195,858	19,971
<b>TOTAL</b>	<b>\$ 15,429,523</b>	<b>\$ 16,849,790</b>	<b>\$ 16,804,790</b>	<b>\$ 18,710,702</b>	<b>\$ 1,860,912</b>
<b>SOURCE OF FUNDING:</b>					
GENERAL FUND				\$ 18,710,702	
				<b>\$ 18,710,702</b>	
<b>COMMENTARY:</b>					
<p>The Police Departments operating budget has increased 11% and capital expenditures total \$510,000 with an overall net increase of 11%. Personnel Services increases are due to a market based pay increase for sworn positions and 2% market pay increase for other positions, increase in pay for emergency communication staff and large increases in PSPRS retirement contributions. Contractual decreases are due to decreases in maintenance contracts and facility repairs related to prior year one-time approved expenditures. Commodities increases are due to one-time expenditures budget authorization for Record Management System software upgrade, MDCs, computers, body cameras, and other safety equipment. Major capital (&gt;\$10,000) includes (9) police cruisers, detective vehicle replacement and evidence storage upgrades.</p>					



**Police Officers volunteer their time with children.**

**POLICE DEPARTMENT**

**SECTION 062**

**POLICE GRANTS**

<b>SECTION: 062-POLICE GRANTS</b>					
<b>EXPENDITURES BY CATEGORY:</b>					
	Actual Expenditures 2013-2014	Adopted Budget 2014-2015	Estimated Expenditures 2014-2015	Proposed Budget 2015-2016	Budget-Budget Variance
Personnel Services	\$ 1,032,053	\$ 991,496	\$ 991,496	\$ 731,674	\$ (259,822)
Contractuals	133,583	146,400	146,400	45,400	(101,000)
Commodities	422,580	270,400	270,400	482,900	212,500
Capital	74,115	120,000	120,000	267,000	147,000
<b>TOTAL</b>	<b>\$ 1,662,331</b>	<b>\$ 1,528,296</b>	<b>\$ 1,528,296</b>	<b>\$ 1,526,974</b>	<b>\$ (1,322)</b>
<b>EXPENDITURES BY PROGRAM:</b>					
Metro Grant	\$ 292,117	\$ 339,703	\$ 339,703	\$ 240,284	\$ (99,419)
COPS Hiring Grant - FY11	321,375	319,371	319,371	261,021	(58,350)
COPS Hiring (City Share) One Year Obligation	185,490	-	-	-	-
RICO Funds for Police	132,433	175,702	175,702	64,490	(111,212)
Law Enforcement Officer Reimbursement	193,492	88,900	88,900	88,900	-
GOHS - DUI Enforcement	83,610	45,000	45,000	195,000	150,000
FUSD Resource Officer	67,330	66,375	66,375	-	(66,375)
RICO/METRO Overtime	29,633	45,000	45,000	50,000	5,000
Bullet Proof Vest	9,048	6,500	6,500	16,500	10,000
FY12 PSN Gang Prevention & Education	-	10,000	10,000	10,000	-
Dispatch Services Agreement (NPS)	10,569	5,000	5,000	5,000	-
Statewide Gang Task Force(GITEM)	115,633	175,345	175,345	165,879	(9,466)
10-AZ Home Land Security	5,720	100,000	100,000	102,000	2,000
AZ Internet Crimes Child	48	4,500	4,500	4,500	-
07-AZ Home Land Security	34,103	25,000	25,000	-	(25,000)
GOHS Clicket or Ticket	-	5,000	5,000	5,000	-
Edward Byrne Memorial (JAG)	52,809	40,000	40,000	70,000	30,000
FY 14 NA Gang Task Force OT	55,701	40,000	40,000	40,000	-
RICO-Metro Equipment	34,691	16,900	16,900	168,400	151,500
RICO-PD Equipment	38,529	20,000	20,000	40,000	20,000
<b>TOTAL</b>	<b>\$ 1,662,331</b>	<b>\$ 1,528,296</b>	<b>\$ 1,528,296</b>	<b>\$ 1,526,974</b>	<b>\$ (1,322)</b>
<b>SOURCE OF FUNDING:</b>					
GENERAL FUND				\$ 1,526,974	
				<b>\$ 1,526,974</b>	





The loss of our own Officer Tyler Stewart in the line of duty was a shock to the entire State of Arizona. The community rallied as one to support each other in this time of grief. See the inside cover of this Budget Book "In Remembrance".