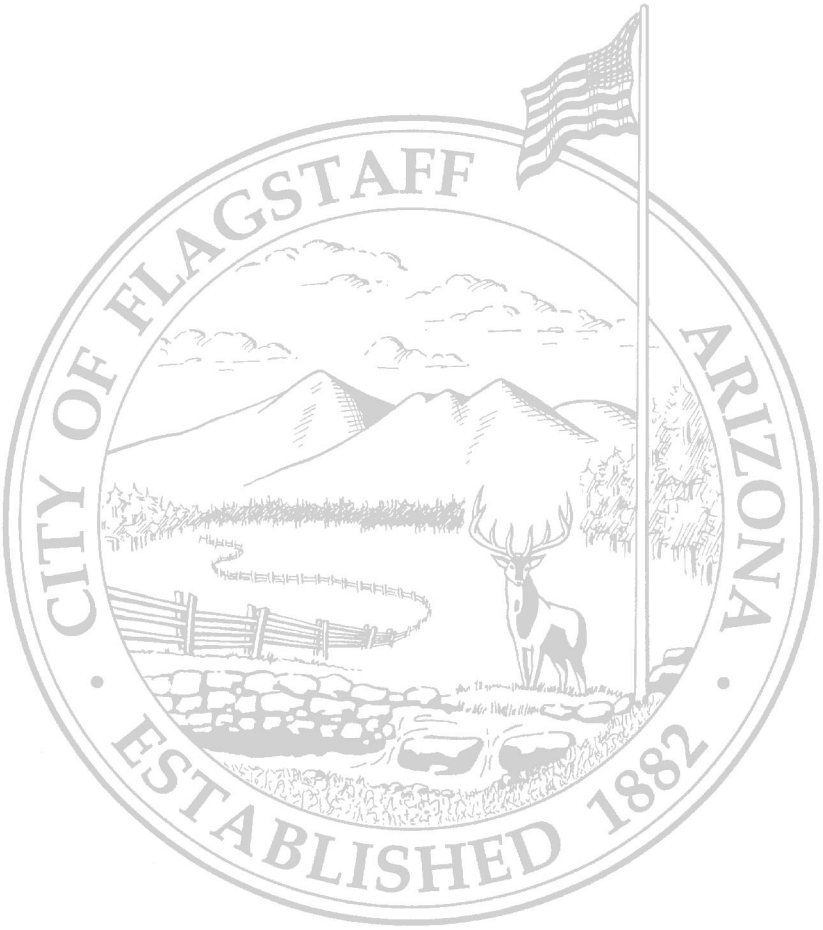
City of Flagstaff

FY2017
Tentative Budget

Final budget adoption will occur June 21, 2016 at 6:00 p.m. in the City Council Chambers, 211 West Aspen Avenue, Flagstaff, AZ

The budget may be reviewed at the following locations:
City of Flagstaff Clerk's Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
Flagstaff City - County Public Library, 300 West Aspen Avenue, Flagstaff, AZ 86001
East Flagstaff Community Library, 3000 North 4th Street, Flagstaff, AZ 86004
City of Flagstaff official website "www.flagstaff.az.gov"


CITY OF FLAGSTAFF
ARIZONA
ESTABLISHED 1882

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The State of Arizona legally required schedules consist of Schedules A-G; all other schedules are provided as supplementary information (A-1, C-1, D-1, E-1, H-L).

CITY OF FLAGSTAFF
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES
FISCAL YEAR 2017

THE FINAL OPPORTUNITY FOR PUBLIC INPUT ON THE CITY OF FLAGSTAFF FISCAL YEAR 2016-2017 BUDGET WILL OCCUR ON JUNE 21, 2016 AT 6:00 P.M. IN THE CITY COUNCIL CHAMBERS, 211 WEST ASPEN AVENUE, FLAGSTAFF, AZ 86001
The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
Or the Flagstaff City-County Public Library, 300 West Aspen Avenue, Flagstaff, AZ 86001
Or the East Flagstaff Community Library, 3000 North 4th Street, Flagstaff, AZ 86004 or the official website "flagstaff.az.gov"

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	60,958,146	61,663,573	8,037,450	39,698,616	0	71,359,812	0	241,717,597
2016	Actual Expenditures/Expenses**	E	54,997,857	39,085,940	8,032,600	1,618,921	0	51,566,020	0	155,301,338
2017	Fund Balance/Net Position at July 1***		23,975,214	42,759,033	12,795,061	6,433,783	276,293	26,563,027	0	112,802,411
2017	Primary Property Tax Levy	B	5,707,178	0	0	0		0	0	5,707,178
2017	Secondary Property Tax Levy	B	0	0	5,879,357	0		0	0	5,879,357
2017	Estimated Revenues Other than Property Taxes	C	51,814,575	42,665,357	281,650	3,076,440	19,909	58,587,190	0	156,445,121
2017	Other Financing Sources	D	0	880,000	0	28,200,000	0	5,075,000	0	34,155,000
2017	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2017	Interfund Transfers In	D	3,213,434	11,768,348	8,527,911	2,520,000	0	3,689,034	0	29,718,727
2017	Interfund Transfers (Out)	D	7,095,020	12,205,299	8,527,911	0	0	1,890,497	0	29,718,727
2017	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2017	Total Financial Resources Available		77,615,381	85,867,439	18,956,068	40,230,223	296,202	92,023,754	0	314,989,067
2017	Budgeted Expenditures/Expenses	E	63,513,733	71,855,079	8,739,261	43,209,304	0	77,676,781	0	264,994,158

EXPENDITURE LIMITATION COMPARISON	2016	2017
1. Budgeted expenditures/expenses	$ 241,174,678	$ 264,994,158
2. Add/subtract: estimated net reconciling items	1,000,087	0
3. Budgeted expenditures/expenses adjusted for reconciling items	242,174,765	264,994,158
4. Less: estimated exclusions	105,668,182	120,746,047
5. Amount subject to the expenditure limitation	$ 136,506,583	$ 144,248,111
6. EEC expenditure limitation	$ 140,651,422	$ 145,156,751

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF FLAGSTAFF
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES
FISCAL YEAR 2016-2017

	UNRESERVED FUND BALANCE/ RETAINED EARNINGS AT 7/1/2016	ESTIMATED REVENUES AND OTHER FINANCING SOURCES 2016-2017	INTERFUND TRANSFERS 2016-2017		TOTAL FINANCIAL RESOURCES AVAILABLE 2016-2017	OPERATIONS	CAPITAL OUTLAY (EQUIP/CIP)	DEBT SERVICE	RESERVES/ CONTINGENCIES	TOTAL APPROPRIATIONS 2016-2017	FUND BALANCE 6/30/2017
			IN	OUT							
General Fund	$ 23,975,214	57,521,753	3,213,434	(7,095,020)	77,615,381	58,237,440	4,382,791	293,502	600,000	63,513,733	14,101,648
Special Revenue Funds:											
Library	1,475,171	4,569,632	1,641,611	-	7,686,414	6,450,179	680,125	-	100,000	7,230,304	456,110
Highway User Revenue	6,105,914	7,155,600	8,917,839	(13,000)	22,166,353	5,317,921	14,946,724	550,514	100,000	20,915,159	1,251,194
Transportation	21,699,730	19,064,924	-	(9,162,205)	31,602,449	6,752,116	14,159,309	2,953,475	-	23,864,900	7,737,549
Flagstaff Urban Trails	3,874,881	402,970	550,000	-	4,827,851	-	3,797,713	-	-	3,797,713	1,030,138
Beautification	4,254,159	1,489,600	-	(433,465)	5,310,294	339,408	4,303,050	-	10,000	4,652,458	657,836
Economic Development	638,807	867,144	251,000	(143,757)	1,613,194	963,783	-	257,143	45,000	1,265,926	347,268
Tourism	950,946	2,329,528	-	(67,738)	3,212,736	2,118,077	50,000	-	50,000	2,218,077	994,659
Arts & Science	551,955	559,680	-	-	1,111,635	530,140	227,500	-	10,000	767,640	343,995
Recreation - BBB	1,817,442	2,446,090	-	(2,335,134)	1,928,398	7,500	1,285,927	-	-	1,293,427	634,971
Housing and Comm Svcs	1,127,222	2,088,291	-	(50,000)	3,165,513	2,927,233	-	-	-	2,927,233	238,280
Metro Planning Organization	-	1,116,116	22,500	-	1,138,616	638,616	-	-	500,000	1,138,616	-
EDA Revolving Loan	262,806	19,022	-	-	281,828	281,828	-	-	-	281,828	-
Parking District	-	1,436,760	385,398	-	1,822,158	420,776	943,914	90,000	47,108	1,501,798	320,360
Debt Service Funds:											
G.O. Bond	-	-	8,527,911	-	8,527,911	-	-	8,527,911	-	8,527,911	-
Secondary Property Tax	12,466,195	5,954,357	-	(8,527,911)	9,892,641	-	-	-	-	-	9,892,641
Special Assessment Bond	328,866	206,650	-	-	535,516	-	-	211,350	-	211,350	324,166
Permanent Funds:											
Perpetual Care	276,293	19,909	-	-	296,202	-	-	-	-	-	296,202
Capital Projects Funds:											
Non G.O. Bonds	953,784	10,000,000	2,520,000	-	13,473,784	-	18,071,600	-	-	18,071,600	(4,597,816)
G.O. Bonds	5,479,999	21,276,440	-	-	26,756,439	-	25,137,704	-	-	25,137,704	1,618,735
Enterprise Funds:											
Water/Wastewater/Reclaim	21,074,736	27,971,595	1,238,523	(1,232,973)	49,051,881	15,666,653	17,806,735	4,115,349	1,800,000	39,388,737	9,663,144
Airport	340,751	8,613,904	384,950	-	9,339,605	2,592,828	6,020,003	259,211	100,000	8,972,042	367,563
Solid Waste	2,780,684	16,725,963	-	(141,678)	19,364,969	10,046,070	5,314,999	125,000	500,000	15,986,069	3,378,900
Sustainability & Env Mgmt	286,008	1,266,779	67,000	(199,162)	1,420,625	1,142,425	119,998	-	30,000	1,292,423	128,202
Stormwater Utility	1,309,181	1,730,959	1,860,361	(316,684)	4,583,817	926,354	3,463,520	-	10,000	4,399,874	183,943
Flagstaff Housing Authority	771,667	7,352,990	138,200	-	8,262,857	5,996,832	639,554	-	1,001,250	7,637,636	625,221
TOTAL ALL FUNDS	$ 112,802,411	202,186,656	29,718,727	(29,718,727)	314,989,067	121,356,179	121,351,166	17,383,455	4,903,358	264,994,158	49,994,909

CITY OF FLAGSTAFF
EXPENDITURE LIMITATION
AND
TAX LEVY INFORMATION
FISCAL YEAR 2016-2017

	ESTIMATED FY 2015-2016	FY 2016-2017
Expenditure Limitation [Economic Estimates Commission]		$ 145,156,751
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	$ 6,091,109	$ 6,301,017
2. Amount Received from Primary Property Taxation in FY 2015-2016 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	$ 5,627,083	$ 5,707,178
B. Secondary Property Taxes	5,728,437	5,879,357
C. Total Property Tax Levy Amount	$ 11,355,520	$ 11,586,535
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2015-2016 Levy	$ 5,527,083	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	5,627,083	
B. Secondary Property Taxes:		
(1) FY 2015-2016 Levy	5,728,437	
(2) Total Secondary Property Taxes Collected	5,728,437	
C. Total Property Taxes Collected	$ 11,355,520	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.8234	0.8121
(2) Secondary Property Tax Rate	0.8366	0.8366
(3) Total City Tax Rate	1.6600	1.6487

B. Special Assessment District Tax Rates:
As of the date of the proposed budget, the city was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance Department.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2016 AND 2017
(WITH ACTUALS FOR FISCAL YEAR 2015)

SOURCE OF REVENUES	ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	ESTIMATED ACTUAL REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL FUND						
Local Taxes						
City Sales Tax	$ 17,655,291	17,279,341	18,520,000	18,644,170	1,364,829	7.90%
Franchise Tax	2,467,635	2,485,140	2,514,000	2,539,140	54,000	2.17%
Licenses and Permits						
Business Licenses	30,697	30,000	30,000	30,000	-	0.00%
Building Permits	1,209,523	1,324,050	1,800,000	1,395,000	70,950	5.36%
Other Licenses and Permits	626,573	260,930	496,680	496,680	235,750	90.35%
Intergovernmental Revenues						
State Income Tax Sharing	7,973,971	7,928,250	7,928,250	8,578,408	650,158	8.20%
State Shared Sales Tax	6,019,777	5,958,225	6,120,000	6,094,663	136,438	2.29%
Vehicle License Tax	2,689,916	2,648,100	2,800,000	2,788,408	140,308	5.30%
Federal Grants	758,357	1,420,608	1,420,608	823,482	(597,126)	-42.03%
State Grants	455,348	652,089	628,139	865,687	213,598	32.76%
Local Intergovernmental Agreements	890,667	1,124,000	1,024,000	1,022,600	(101,400)	-9.02%
Charges for Services						
General Government	579,423	342,300	625,800	467,800	125,500	36.66%
Parks and Recreation	1,478,540	1,762,730	1,597,350	1,546,950	(215,780)	-12.24%
Public Safety	799,494	961,766	840,000	825,000	(136,766)	-14.22%
Cemetery	128,694	149,350	145,800	145,800	(3,550)	-2.38%
Fines and Forfeits	1,161,663	1,141,160	1,161,080	3,298,980	2,157,820	189.09%
Interest on Investments	281,023	221,050	264,000	262,000	40,950	18.53%
Miscellaneous Revenues	1,779,700	2,116,283	2,967,956	1,989,807	(126,476)	-5.98%
Total General Fund	46,986,292	47,805,372	50,883,663	51,814,575	4,009,203	8.39%
SPECIAL REVENUE FUNDS						
LIBRARY FUND						
Intergovernmental Revenues						
State Grants	44,819	188,625	188,625	25,000	(163,625)	-86.75%
Library District Taxes	3,682,066	4,882,490	3,847,490	4,465,820	(416,670)	-8.53%
Interest on Investments	34,925	37,812	26,319	37,812	-	0.00%
Miscellaneous Revenues	100,247	20,474	30,000	41,000	20,526	100.25%
Total Library Fund	3,862,057	5,129,401	4,092,434	4,569,632	(559,769)	-10.91%
HIGHWAY USER REVENUE FUND						
Intergovernmental Revenues						
Federal Grants	2,856	-	-	-	-	0.00%
Highway User Tax	6,884,173	6,862,720	7,200,000	7,149,600	286,880	4.18%
Interest on Investments	33,720	5,000	17,000	6,000	1,000	20.00%
Miscellaneous Revenues	-	-	575,520	-	-	0.00%
Total Highway User Revenue Fund	6,920,749	6,867,720	7,792,520	7,155,600	287,880	4.19%
TRANSPORTATION FUND						
Transportation Tax	14,491,488	17,585,692	18,725,667	18,912,924	1,327,232	7.55%
Interest on Investments	120,360	71,000	70,000	152,000	81,000	114.08%
Miscellaneous Revenues	2,932,573	-	-	-	-	0.00%
Total Transportation Fund	17,544,421	17,656,692	18,795,667	19,064,924	1,408,232	7.98%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2016 AND 2017
(WITH ACTUALS FOR FISCAL YEAR 2015)

SOURCE OF REVENUES	ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	ESTIMATED ACTUAL REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
FUTS FUND						
Intergovernmental Revenues						
State Grants	$ 92,456	183,597	81,470	392,970	392,970	214.04%
Interest on Investments	24,080	6,750	24,000	10,000	10,000	148.15%
Contributions	5,000	-	-	-	-	0.00%
Miscellaneous Revenues	53,439	-	-	-	-	0.00%
Total FUTS Fund	174,975	190,347	105,470	402,970	402,970	211.70%
BEAUTIFICATION FUND						
Intergovernmental Revenues						
State Grants	10,000	-	-	-	-	0.00%
BBB Tax	1,392,624	1,340,000	1,460,000	1,474,600	134,600	10.04%
Interest on Investments	33,572	7,800	34,000	15,000	7,200	92.31%
Miscellaneous Revenues	1,385	-	-	-	-	0.00%
Total Beautification Fund	1,437,581	1,347,800	1,494,000	1,489,600	141,800	10.52%
ECONOMIC DEVELOPMENT FUND						
Intergovernmental Revenues						
State Grants	38,270	200,000	200,000	-	(200,000)	-100.00%
BBB Tax	663,269	636,500	693,500	700,435	63,935	10.04%
Interest on Investments	10,121	7,257	12,228	10,540	3,283	45.24%
Miscellaneous Revenues	36,685	155,342	54,414	156,169	827	0.53%
Total Economic Development Fund	748,345	999,099	960,142	867,144	(131,955)	-13.21%
TOURISM FUND						
BBB Tax	2,094,532	2,010,000	2,190,000	2,211,900	201,900	10.04%
Retail Sales	83,054	85,000	85,000	86,700	1,700	2.00%
Interest on Investments	1,224	6,563	1,300	4,755	(1,808)	-27.55%
Miscellaneous Revenues	85,842	25,913	37,335	26,173	260	1.00%
Total Tourism Fund	2,264,652	2,127,476	2,313,635	2,329,528	202,052	9.50%
ARTS AND SCIENCE FUND						
BBB Tax	523,634	502,500	547,500	552,975	50,475	10.04%
Interest on Investments	3,699	4,185	4,185	6,705	2,520	60.21%
Miscellaneous Revenues	21	-	-	-	-	0.00%
Total Arts and Science Fund	527,354	506,685	551,685	559,680	52,995	10.46%
RECREATION - BBB FUND						
BBB Tax	2,297,924	2,211,000	2,409,000	2,433,090	222,090	10.04%
Interest on Investments	28,797	16,900	35,000	13,000	(3,900)	-23.08%
Total Recreation - BBB Fund	2,326,721	2,227,900	2,444,000	2,446,090	218,190	9.79%
HOUSING AND COMMUNITY SERVICES FUND						
Intergovernmental Revenues						
Federal Grants	515,786	1,535,300	1,043,091	958,291	(577,009)	-37.58%
State Grants	118,694	1,003,168	43,426	1,130,000	126,832	12.64%
Interest on Investments	8,047	-	7,021	-	-	0.00%
Miscellaneous Revenues	172,789	4	424,738	-	(4)	-100.00%
Total Housing and Community Svcs Fund	815,316	2,538,472	1,518,276	2,088,291	(450,181)	-17.73%
METRO PLANNING ORGANIZATION FUND						
Intergovernmental Revenues						
Federal Grants	547,287	966,290	779,851	611,116	(355,174)	-36.76%
Miscellaneous Revenues	5,100	560,000	5,000	505,000	(55,000)	-9.82%
Total Metro Planning Organization Fund	552,387	1,526,290	784,851	1,116,116	(410,174)	-26.87%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2016 AND 2017
(WITH ACTUALS FOR FISCAL YEAR 2015)

SOURCE OF REVENUES	ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	ESTIMATED ACTUAL REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
EDA REVOLVING LOAN FUND						
Intergovernmental Revenues						
Federal Grants	$ -	-	262,206	-	-	0.00%
Interest on Investments	-	-	600	5,256.00	5,256	0.00%
Miscellaneous Revenues	-	50,123	-	13,766	(36,357)	-72.54%
Total EDA Revolving Loan Fund	-	50,123	262,806	19,022	(31,101)	-62.05%
PARKING DISTRICT FUND						
Parking Revenue	-	-	-	556,760	556,760	0.00%
Total Parking District Fund	-	-	-	556,760	556,760	0.00%
TOTAL SPECIAL REVENUE FUNDS	37,174,558	41,168,005	41,115,486	42,665,357	1,687,698	4.10%
DEBT SERVICE FUNDS						
SECONDARY PROPERTY TAX FUND						
Interest on Investments	80,000	64,000	83,600	75,000	11,000	17.19%
Total Secondary Property Tax Fund	80,000	64,000	83,600	75,000	11,000	17.19%
SPECIAL ASSESSMENT BONDS FUND						
Special Assessments	2,302,545	595,250	595,250	205,750	(389,500)	-65.43%
Interest on Investments	1,098	1,800	900	900	(900)	-50.00%
Total Special Assessment Bonds Fund	2,303,643	597,050	596,150	206,650	(390,400)	-65.39%
TOTAL DEBT SERVICE FUNDS	2,383,643	661,050	679,750	281,650	(379,400)	-57.39%
CAPITAL PROJECTS FUNDS						
G.O. BONDS PROJECTS FUND						
Intergovernmental Revenues						
Federal Grants	-	-	-	280,000	280,000	0.00%
Interest on Investments	6,828	630	420	6,440	5,810	922.22%
Miscellaneous Revenue	-	9,620,000	-	2,790,000	(6,830,000)	-71.00%
Total G.O. Bonds Projects Fund	6,828	9,620,630	420	3,076,440	(6,544,190)	-68.02%
NON G.O. BONDS PROJECTS FUND						
Intergovernmental Revenues						
Grant Revenues	4,035,158	454,197	813,342	-	(454,197)	-100.00%
Total Non G.O. Bonds Projects Fund	4,035,158	454,197	813,342	-	(454,197)	
TOTAL CAPITAL PROJECTS FUNDS	4,041,986	10,074,827	813,762	3,076,440	(6,998,387)	-69.46%
PERMANENT FUNDS						
PERPETUAL CARE FUND						
Contributions	16,822	23,201	15,640	17,780	(5,421)	-23.37%
Interest on Investments	2,233	2,108	2,232	2,129	21	1.01%
Total Perpetual Care Fund	19,055	25,309	17,872	19,909	(5,400)	-21.33%
TOTAL PERMANENT FUNDS	19,055	25,309	17,872	19,909	(5,400)	-21.33%

CITY OF FLAGSTAFF
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEARS 2016 AND 2017
(WITH ACTUALS FOR FISCAL YEAR 2015)

SOURCE OF REVENUES	ACTUAL REVENUES 2014-2015	BUDGETED REVENUES 2015-2016	ESTIMATED ACTUAL REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
ENTERPRISE FUNDS						
WATER, WASTEWATER, RECLAIMED WATER FUND						
Intergovernmental Revenues						
Federal Grants	$ 283,587	288,394	288,394	-	(288,394)	-100.00%
Water Revenues	15,317,022	15,510,620	15,910,620	16,986,426	1,475,806	9.51%
Wastewater Revenues	10,249,909	10,103,333	9,664,424	10,632,154	528,821	5.23%
Interest on Investments	196,587	151,440	151,440	153,015	1,575	1.04%
Miscellaneous Revenues	357,893	200,000	200,000	200,000	-	0.00%
Total Water and Wastewater Fund	26,404,998	28,007,093	26,214,878	27,971,595	1,717,808	6.13%
AIRPORT FUND						
Intergovernmental Revenues						
Federal Grants	1,937,955	2,850,910	140,500	5,917,209	3,066,299	107.56%
State Grants	101,837	89,825	7,583	555,072	465,247	517.95%
Airport Revenues	1,866,359	1,669,974	1,805,423	1,801,965	131,991	7.90%
Interest on Investments	6,784	3,692	3,692	3,408	(284)	-7.69%
Miscellaneous Revenues	187,725	68,026	16,690	336,250	268,224	394.30%
Total Airport Fund	4,100,660	4,682,427	1,973,888	8,613,904	3,931,477	83.96%
SOLID WASTE FUND						
Solid Waste Revenues	11,456,414	11,760,588	11,297,223	11,581,437	(179,151)	-1.52%
Interest on Investments	81,785	67,830	87,015	69,526	1,696	2.50%
Miscellaneous Revenues	24,506	-	1,630	-	-	0.00%
Total Solid Waste Fund	11,562,705	11,828,418	11,385,868	11,650,963	(177,455)	-1.50%
SUSTAINABILITY AND ENVIRONMENTAL MANAGEMENT FUND						
Intergovernmental Revenues						
Federal Grants	-	-	-	269,998	269,998	0.00%
Environmental Services Revenues	1,050,537	1,029,029	1,032,336	993,288	(35,741)	-3.47%
Interest on Investments	2,949	1,800	3,387	2,993	1,193	66.28%
Miscellaneous Revenues	31,267	500	24,145	500	-	0.00%
Total Sustainability and Env Mgmt Fund	1,084,753	1,031,329	1,059,868	1,266,779	235,450	22.83%
STORMWATER UTILITY FUND						
Intergovernmental Revenues						
Federal Grants	25,000	225,000	120,000	113,960	(111,040)	-49.35%
Stormwater Utility Revenues	1,483,745	1,515,588	1,515,588	1,610,453	94,865	6.26%
Interest on Investments	7,171	1,089	6,789	6,546	5,457	501.10%
Miscellaneous Revenues	4,450	-	-	-	-	0.00%
Total Stormwater Utility Fund	1,520,366	1,741,677	1,642,377	1,730,959	(10,718)	-0.62%
FLAGSTAFF HOUSING AUTHORITY FUND						
Intergovernmental Revenues						
Federal Grants	4,295,599	5,636,039	4,634,789	5,881,395	245,356	4.35%
Rents and Other Tenant Income	1,027,946	996,000	996,000	1,029,000	33,000	3.31%
Miscellaneous Revenues	501,384	436,034	436,034	442,595	6,561	1.50%
Total Flagstaff Housing Authority Fund	5,824,929	7,068,073	6,066,823	7,352,990	284,917	4.03%
TOTAL ENTERPRISE FUNDS	50,498,411	54,359,017	48,343,702	58,587,190	5,981,479	11.00%
TOTAL REVENUES	$141,103,945	154,093,580	141,854,235	156,445,121	4,295,194	2.79%

CITY OF FLAGSTAFF
SCHEDULE OF GRANT REVENUES
FISCAL YEAR 2016-2017

		PROJECT NAME	BUDGETED REVENUES 2015-2016	ESTIMATED REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CITY MATCH 2016-2017	BUDGETED GRANT REIMB %	FUNDING
GENERAL FUND								
6050	Police	ACJC - Metro (NAZ Street Crimes Task Force)	$ 240,284	240,284	133,330	-	100%	F/S
6050	Police	RICO Funds for Metro	64,490	64,490	199,996	-	100%	F/L
6060	Police	TSA - Law Enforcement Officer	88,900	88,900	44,100	10,584	76%	F
6069	Police	GOHS - DUI Enforcement	175,500	175,500	165,636	-	100%	S
6082	Police	RICO - Overtime	50,000	50,000	50,000	-	100%	L
6084	Police	DOJ - Bullet Proof Vest Program	8,250	8,250	8,250	4,125	50%	F
6085	Police	PSN Gang Prevention/Education	10,000	10,000	10,000	-	100%	F
6070	Police	AZ HLS - Livescan Fingerprint Match	-	-	22,300	-	100%	F/S
6091	Police	AZ Homeland Security Grant	102,000	102,000	102,000	-	100%	F/S
6092	Police	Internet Crimes Against Children	4,500	4,500	4,500	-	100%	F/S
6100	Police	GOHS Click It or Ticket	5,000	5,000	5,000	-	100%	F/S
6101	Police	DOJ - Ed Bryne Memorial JAG - Overtime	70,000	70,000	95,000	-	100%	F
6088	Police	NPS Dispatch Services	5,000	5,000	10,000	-	100%	F
224	Police	USFS Dispatch Services	5,000	5,000	5,000	-	100%	F
6088	Police	County Dispatch Services (Summit)	-	-	5,000	-	100%	L
6161	Police	NA Gang Taskforce - FBI	40,000	40,000	74,000	-	100%	S
6164	Police	RICO Equipment - PD	-	-	40,000	-	100%	L
6163	Police	RICO Equipment - Metro	208,400	208,400	32,626	-	100%	F/L
6090	Police	DPS Statewide GIITEM	165,879	165,879	112,030	28,008	75%	S
6058	Police	RICO Officers	-	-	80,965	-	100%	L
6043	Fire	AZ Homeland Security	40,000	40,000	40,000	-	100%	F/S
6044	Fire	GOHS Grant	25,000	25,000	25,000	-	100%	S
4405	Fire	Assistance to Firefighters	265,174	265,174	184,866	-	100%	F
4407	Fire	Naval Observatory	-	-	5,800	-	100%	F
6039	Fire	Camp Navajo	20,000	20,000	-	-	100%	F
6171	Fire	Cooperative - Western Bark Beetle Initiative	100,000	100,000	-	-	50%	F/S
6203	Fire	Coconino County RX Fire Grant	-	-	7,300	-	100%	L
6190	Fire	Wildland Fire Urban Interface	216,000	216,000	-	-	90%	F/S
6506	Court	TCPF/State JCEF - Court Training Officer	25,000	25,000	25,000	-	100%	S
6506	Court	County Info Systems Tech	34,000	34,000	111,000	-	100%	L
6501	Court	County - Trainer	27,870	27,870	27,870	-	100%	L
6502	Court	County - Interpreter	52,500	52,500	52,500	-	100%	L
16-0061	Court	IGA Weekend Probation	23,950	-	-	-	100%	L
	Legal	Victims Rights	-	-	10,100	-	100%	S
		SUBTOTAL	2,072,697	2,048,747	1,689,169	42,717		
	Library	Library/Various Grants	188,625	188,625	25,000	-	100%	S
		SUBTOTAL	188,625	188,625	25,000	-		
3274	Capital	EDA - Innovation Mesa Business Accelerator	454,197	813,342	-	-	52%	F
6201	Fire	WBBI - 14-601 Section 12	-	-	45,000	45,000	50%	F/S
6204	Fire	Wildland Fire Hazardous Fuels 15-202	-	-	135,000	15,000	90%	F/S
6206	Fire	WBBI Observatory Mesa	-	-	100,000	100,000	50%	F/S
		SUBTOTAL	454,197	813,342	280,000	160,000		
7577	FUTS	ADOT - Walnut/Florence Underpass (Round 11)	107,031	4,904	392,970	23,578	94%	F/S
7503	FUTS	AZ State Parks - FUTS Signage Program	76,566	76,566	-	-	100%	F/S
		SUBTOTAL	183,597	81,470	392,970	23,578		
3105	Housing	HUD - 13/14 CDBG Entitlement	116,289	90,149	-	-	100%	F
3105	Housing	HUD - 14/15 CDBG Entitlement	239,907	244,363	63,530	-	100%	F
3105	Housing	HUD - 15/16 CDBG Entitlement	829,104	563,647	256,451	-	100%	F
	Housing	HUD - 16/17 CDBG Entitlement	-	-	638,310	-	100%	F
3139	Housing	ADOH - Home Grant	673,168	43,426	450,000	-	100%	F/S
3141	Housing	ADOH - Owner Occupied Housing Rehab	330,000	-	330,000	-	100%	F/S
	Housing	Subrecipient with Coconino County (ADOH)	350,000	144,932	350,000	-	100%	F/S
		SUBTOTAL	2,538,468	1,086,517	2,088,291	-		
14XX	MPO	ADOT - PL Funds FMPO 2016	100,000	100,000	-	-	94%	F/S
	MPO	ADOT - PL Funds FMPO 2017	-	-	138,387	8,303	94%	F/S
1408	MPO	ADOT - FTA 22 Funds FMPO 2015	36,290	36,290	-	-	100%	F/S
1408	MPO	ADOT - FTA 5304 Funds FMPO 2014	300,000	231,161	68,839	-	80%	F/S
	MPO	ADOT - FTA 5305 FMPO 2016	-	-	36,290	7,258	80%	F/S
	MPO	ADOT - FTA 5304 FMPO 2016	-	-	100,000	20,000	80%	F/S
1404	MPO	ADOT - SPR Funds FMPO 2015	125,000	(17,600)	142,600	28,520	80%	F/S
1404	MPO	ADOT - SPR Funds FMPO 2016	-	-	125,000	25,000	80%	F/S
	MPO	FHWA - STP Operations and Maintenance	215,000	215,000	-	-	94%	F/S
	MPO	FHWA - STP Funds RTP Study	50,000	50,000	-	-	94%	F/S
	MPO	FHWA - STP Funds Milton Model	40,000	40,000	-	-	94%	F/S
	MPO	FHWA - STP Funds Adaptive Control	100,000	100,000	-	-	94%	F/S
	MPO	FHWA - STP Funds Regional Trans Plan Tech	-	25,000	-	-	94%	F/S
		SUBTOTAL	966,290	779,851	611,116	89,081		

CITY OF FLAGSTAFF
SCHEDULE OF GRANT REVENUES
FISCAL YEAR 2016-2017

		PROJECT NAME	BUDGETED REVENUES 2015-2016	ESTIMATED REVENUES 2015-2016	BUDGETED REVENUES 2016-2017	CITY MATCH 2016-2017	BUDGETED GRANT REIMB %	FUNDING
5770	Util	AWPF - Picture Canyon	37,592	37,592	-	-	100%	S
	Util	Innovation Mesa	250,802	250,802	-	-	51%	F
		SUBTOTAL	288,394	288,394	-	-		
6198	PW - SEMS	ASP Picture Canyon Trail	-	-	79,998	-	34%	S
6199	PW - SEMS	Community Partners Grant	-	-	150,000	-	100%	S
3340	PW - SEMS	AZGF Observatory Mesa Grant	-	-	40,000	-	100%	S
			-	-	269,998	-		
6208	Storm	Francis Short Pond	-	-	33,960	-		
6166	Storm	FEMA CTP	225,000	120,000	80,000	-	100%	F
		SUBTOTAL	225,000	120,000	113,960	-		
3728	Airport	FAA - ARRF Replacement Vehicle	1,000,000	-	1,000,000	-	91%	F
3728	Airport	ADOT Match - ARRF Replacement Vehicle	50,000	-	50,000	-	5%	S
3729	Airport	FAA - AIP 37 Sustainability Master Plan	187,500	106,369	85,698	-	91%	F
3729	Airport	ADOT Match - AIP37 Sustainability Master Plan	10,418	5,908	2,255	-	5%	S
3332	Airport	FAA - AIPXX Runway 3/21 Mill & Overlay Construction	-	-	2,984,660	146,512	91%	F
3332	Airport	ADOT Match - Runway 3/21 Mill & Overlay Construction	-	-	146,513	-	91%	S
37XX	Airport	FAA - AIP38 Mill & Overlay Runway 3/21 - Design	293,500	34,131	270,591	-	91%	F
37XX	Airport	ADOT Match - AIP38 Mill & Overlay Runway 3/21 - Design	14,407	1,675	7,121	-	5%	S
3334	Airport	FAA - AIP39 Master Plan Update with Aeronautical Survey	570,000	-	546,360	30,000	91%	F
3334	Airport	ADOT Match - AIP39 Master Plan Update with Aeronautical Survey	15,000	-	26,820	-	5%	S
37XX	Airport	FAA - AIPXX Wildlife Hazard Assessment	-	-	150,000	7,363	91%	F
		ADOT Match - APXX Wildlife Hazard Assessment	-	-	7,363	-	5%	S
37XX	Airport	FAA - AIPXX Airport Drainage Imp - Design	-	-	-	-	91%	F
37XX	Airport	ADOT Match - AIPXX Airport Drainage Improvement - Design	-	-	315,000	35,000	5%	S
3842	Airport	DOT - Small Community Air Service Development Program	799,910	-	879,900	-	100%	F
		SUBTOTAL	2,940,735	148,083	6,472,281	218,875		
	Econ Vit	AZ Dept of Commerce - REDG Grant	200,000	200,000	-	-	100%	F/S
7701	Econ Vit	EDA Revolving Loan	-	262,206	-	-	100%	F/S
		SUBTOTAL	200,000	462,206	-	-		
	FHA	Low Income Public Housing	1,089,356	1,172,679	1,121,841	-	100%	F
	FHA	Section 8/MRO SRO	4,546,683	3,462,110	4,759,554	-	100%	F
		SUBTOTAL	5,636,039	4,634,789	5,881,395	-		
	TOTAL		$ 15,694,042	10,652,024	17,824,180	534,251		

Funding: L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

CITY OF FLAGSTAFF
SUMMARY BY FUNDING OF OTHER FINANCING SOURCES
AND INTERFUND TRANSFERS
FISCAL YEAR 2016-2017

FUND	PROCEEDS FROM OTHER FINANCING SOURCES	INTERFUND TRANSFERS IN	INTERFUND TRANSFERS OUT
GENERAL FUND	$ -	3,213,434	7,095,020
SPECIAL REVENUE FUNDS			
Library Fund	-	1,641,611	-
Highway User Revenue Fund	-	8,917,839	13,000
Transportation Fund	-	-	9,162,205
FUTS Fund	-	550,000	-
Beautification Fund	-	-	433,465
Economic Development Fund	-	251,000	143,757
Tourism Fund	-	-	67,738
Recreation-BBB Fund	-	-	2,335,134
Housing & Community Services Fund	-	-	50,000
FMPO Fund	-	22,500	-
Parking District Fund	880,000	385,398	-
Total Special Revenue Funds	880,000	11,768,348	12,205,299
DEBT SERVICE FUNDS			
Secondary Property Tax Fund	-	-	8,527,911
G.O. Bond Fund	-	8,527,911	-
Total Debt Service Funds	-	8,527,911	8,527,911
CAPITAL PROJECTS FUNDS			
G.O. Bond Funded Projects Fund	18,200,000	-	-
Non G.O. Bond Funded Projects Fund	10,000,000	2,520,000	-
Total Capital Projects Funds	28,200,000	2,520,000	-
ENTERPRISE FUNDS			
Water , Wastewater, & Reclaimed Water Fund	-	1,238,523	1,232,973
Stormwater Utility Fund	-	1,860,361	316,684
Airport Fund	-	384,950	-
Solid Waste Fund	5,075,000	-	141,678
Sustainability and Environmental Mgmt Fund	-	67,000	199,162
Flagstaff Housing Authority Fund	-	138,200	-
Total Enterprise Funds	5,075,000	3,689,034	1,890,497
TOTAL ALL FUNDS	$ 34,155,000	29,718,727	29,718,727

SCHEDULE OF TRANSFERS
FISCAL YEAR 2016-2017

TRANSFER TO:	TRANSFER FROM:	AMOUNT	COMMENTS
General Fund	Highway User Fund	13,000	Right of way maintenance
General Fund	Beautification Fund	371,264	Streetscape maintenance on projects previously constructed by BBB funds that are now maintained by the Parks division
General Fund	Beautification Fund	57,000	Right of way and median maintenance
General Fund	Beautification Fund	5,201	Contribution towards citywide publication
General Fund	Economic Development Fund	143,757	Debt payment for Accelerator
General Fund	Tourism Fund	6,238	Contribution towards citywide publication
General Fund	Tourism Fund	25,000	Support for community-wide events
General Fund	Recreation - BBB Fund	238,486	Contribution to the maintenance of FUTS which is a Parks responsibility
General Fund	Recreation - BBB Fund	1,218,648	Increased maintenance in Parks budget related to additional field maintenance associated with recreation bond projects
General Fund	Recreation - BBB Fund	878,000	Operation of recreation programs
General Fund	Solid Waste Fund	4,678	Contribution towards citywide publication
General Fund	Solid Waste Fund	53,000	Fee holiday for operating expenses for the general fund internal accounts
General Fund	Sustainability and Environmental Management Fund	179,437	Code compliance
General Fund	Sustainability and Environmental Management Fund	19,725	Funding of the Greater Flagstaff Forest Partnership contract
	Total	**$ 3,213,434**	
Library Fund	General Fund	1,605,111	Library operational and capital
Library Fund	Tourism Fund	36,500	Library operational support
	Total	**$ 1,641,611**	
Highway User Revenue Fund	Transportation Fund	5,468,779	Transportation funded street improvement projects
Highway User Revenue Fund	Transportation Fund	3,120,926	Transportation funded safety improvement projects
Highway User Revenue Fund	Stormwater Fund	311,134	Drainage maintenance
Highway User Revenue Fund	Solid Waste Fund	17,000	Fee holiday related to HURF accounts
	Total	**$ 8,917,839**	
Parking District Fund	General Fund	385,398	Cash flow needs
	Total	**$ 385,398**	
FUTS Fund	Transportation Fund	550,000	Fund FUTS projects
	Total	**$ 550,000**	
Economic Development Fund	General Fund	251,000	Incubator debt service
	Total	**$ 251,000**	
Flagstaff Metro Planning Organization Fund	Transportation Fund	22,500	Non-grant reimbursable costs
	Total	**$ 22,500**	
G.O. Bond Fund	Secondary Property Tax Fund	8,527,911	Repayment of G.O. bonds
	Total	**$ 8,527,911**	
Water Fund	Stormwater Fund	5,550	Regulatory compliance services
Water Fund	Wastewater Fund	1,177,516	Wastewater share of operational support
Water Fund	Reclaimed Water Fund	55,457	Reclaimed Water share of operational support
	Total	**$ 1,238,523**	
Stormwater Fund	General Fund	1,860,361	Rio De Flag project
	Total	**$ 1,860,361**	
Flagstaff Housing Authority Fund	General Fund	8,200	Compensation increases
Flagstaff Housing Authority Fund	General Fund	80,000	Remodel of Siler Homes
Flagstaff Housing Authority Fund	Housing and Community Services Fund	50,000	Remodel of Siler Homes
	Total	**$ 138,200**	

SCHEDULE OF TRANSFERS
FISCAL YEAR 2016-2017

TRANSFER TO:	TRANSFER FROM:	AMOUNT	COMMENTS
Airport Fund	General Fund	312,450	Operational support
Airport Fund	General Fund	72,500	Capital support
	Total	**$ 384,950**	
Sustainability and Environmental Management Fund	Solid Waste Fund	67,000	Recycle awareness
	Total	**$ 67,000**	
Capital Project 408	General Fund	2,520,000	Court facility construction
	Total	**$ 2,520,000**	
	Total Transfers	**$ 29,718,727**	

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL FUND						
General Administration	$ 8,494,339	9,914,497	9,037,331	10,973,306	1,058,809	10.7%
Community Development	4,017,632	4,294,597	4,292,097	4,637,447	342,850	8.0%
Management Services	3,324,859	3,633,521	3,468,371	3,822,504	188,983	5.2%
Fire	10,783,904	12,083,375	12,233,375	12,607,477	524,102	4.3%
Police	17,484,381	20,237,676	19,838,806	20,277,258	39,582	0.2%
Public Works	7,856,123	12,049,297	9,432,339	11,289,893	(759,404)	(6.3%)
Economic Vitality	366,048	174,071	174,071	175,166	1,095	0.6%
Non-departmental	(1,867,588)	(2,053,888)	(3,578,533)	(869,318)	1,184,570	(57.7%)
Reserve/Contingency	57,382	625,000	100,000	600,000	(25,000)	(4.0%)
Total General Fund	50,517,080	60,958,146	54,997,857	63,513,733	2,555,587	4.2%
SPECIAL REVENUE FUNDS						
LIBRARY FUND						
General Administration	176,085	191,757	191,757	181,405	(10,352)	(5.4%)
Management Services	4,921,029	6,879,938	5,062,457	93,895	(6,786,043)	(98.6%)
Public Works	68,965	94,591	94,591	65,383	(29,208)	(30.9%)
Economic Vitality	14,909	17,485	17,485	6,704,752	6,687,267	38,245.7%
Non-departmental	77,765	73,142	73,142	84,869	11,727	16.0%
Reserve/Contingency	-	100,000	-	100,000	-	0.0%
	5,258,753	7,356,913	5,439,432	7,230,304	(126,609)	(1.7%)
HIGHWAY USER REVENUE FUND						
General Administration	151,660	155,859	155,859	197,820	41,961	26.9%
Community Development	2,390,484	9,565,074	3,961,370	8,418,573	(1,146,501)	(12.0%)
Management Services	91,171	96,769	96,769	86,123	(10,646)	(11.0%)
Public Works	7,852,173	9,097,549	6,307,017	11,973,028	2,875,479	31.6%
Economic Vitality	14,496	13,729	13,729	17,838	4,109	29.9%
Non-departmental	116,557	126,761	126,761	121,777	(4,984)	(3.9%)
Reserve/Contingency	-	100,000	-	100,000	-	0.0%
	10,616,541	19,155,741	10,661,505	20,915,159	1,759,418	9.2%
TRANSPORTATION FUND						
General Administration	39,239	40,595	40,595	58,900	18,305	45.1%
Community Development	10,001	1,525,600	916,291	8,963,109	7,437,509	487.5%
Management Services	265,318	302,624	302,624	339,102	36,478	12.1%
Public Works	3,585,418	6,110,000	5,550,000	3,000,000	(3,110,000)	(50.9%)
Economic Vitality	2,952	1,643	1,643	3,188	1,545	94.0%
Non-departmental	5,968,488	7,444,147	6,796,439	11,500,601	4,056,454	54.5%
	9,871,416	15,424,609	13,607,592	23,864,900	8,440,291	54.7%
FUTS FUND						
Community Development	307,163	3,758,780	738,749	3,797,713	38,933	1.0%
	307,163	3,758,780	738,749	3,797,713	38,933	1.0%
BEAUTIFICATION FUND						
Economic Vitality	566,732	3,950,191	647,141	4,642,458	692,267	17.5%
Reserve/Contingency	-	10,000	-	10,000	-	0.0%
	566,732	3,960,191	647,141	4,652,458	692,267	17.5%
ECONOMIC DEVELOPMENT FUND						
Economic Vitality	875,239	1,314,079	1,313,435	1,220,926	(93,153)	(7.1%)
Reserve/Contingency	1,771	45,000	-	45,000	-	0.0%
	877,010	1,359,079	1,313,435	1,265,926	(93,153)	(6.9%)
TOURISM FUND						
Economic Vitality	1,894,043	2,042,287	2,010,087	2,168,077	125,790	6.2%
Reserve/Contingency	5,593	70,000	20,000	50,000	(20,000)	(28.6%)
	1,899,636	2,112,287	2,030,087	2,218,077	105,790	5.0%

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
ARTS AND SCIENCE FUND						
Economic Vitality	$ 521,689	815,044	457,544	757,640	(57,404)	(7.0%)
Reserve/Contingency	-	10,000	-	10,000	-	0.0%
	521,689	825,044	457,544	767,640	(57,404)	(7.0%)
RECREATION-BBB FUND						
Public Works	363,875	2,469,216	1,865,405	1,293,427	(1,175,789)	(47.6%)
PARKING DISTRICT FUND						
Economic Vitality	-	-	-	1,454,690	1,454,690	0.0%
Reserve/Contingency	-	-	-	47,108	47,108	0.0%
	-	-	-	1,501,798	1,501,798	0.0%
HOUSING AND COMMUNITY SERVICES FUND						
Community Development	786,668	3,332,845	1,350,561	2,868,583	(464,262)	(13.9%)
Non-departmental	41,018	89,405	89,405	58,650	(30,755)	(34.4%)
	827,686	3,422,250	1,439,966	2,927,233	(495,017)	(14.5%)
METRO PLANNING ORGANIZATION FUND						
Community Development	508,266	995,618	831,912	594,918	(400,700)	(40.2%)
Non-departmental	34,260	53,172	53,172	43,698	(9,474)	(17.8%)
Reserve/Contingency	-	500,000	-	500,000	-	0.0%
	542,526	1,548,790	885,084	1,138,616	(410,174)	(26.5%)
EDA REVOLVING LOAN FUND						
Economic Vitality	-	270,673	-	281,828	11,155	4.1%
Total Special Revenue Funds	31,653,027	61,663,573	39,085,940	71,855,079	10,191,506	16.5%
DEBT SERVICE FUNDS						
GENERAL OBLIGATION BONDS FUND						
Non-departmental	5,851,676	7,436,600	7,436,600	8,527,911	1,091,311	14.7%
SPECIAL ASSESSMENT BONDS FUND						
Non-departmental	2,397,448	600,850	596,000	211,350	(389,500)	(64.8%)
Total Debt Service Funds	8,249,124	8,037,450	8,032,600	8,739,261	701,811	8.7%
CAPITAL PROJECT FUNDS						
G.O. BOND FUNDED PROJECTS FUND						
Non-departmental	3,160,360	31,940,644	852,489	25,137,704	(6,802,940)	(21.3%)
NON G.O. BOND FUNDED PROJECTS FUND						
Non-departmental	6,385,110	7,757,972	766,432	18,071,600	10,313,628	132.9%
Total Capital Projects Funds	9,545,470	39,698,616	1,618,921	43,209,304	3,510,688	8.8%
ENTERPRISE FUNDS						
WATER, WASTEWATER & RECLAIMED WATER FUND						
General Administration	644,370	614,863	614,863	665,856	50,993	8.3%
Management Services	967,305	1,063,323	1,063,323	1,221,812	158,489	14.9%
Public Works	36,925	43,679	43,679	39,451	(4,228)	(9.7%)
Economic Vitality	49,629	43,177	43,177	56,584	13,407	31.1%
Utilities	21,967,819	33,899,047	25,552,905	35,256,194	1,357,147	4.0%
Non-departmental	370,377	354,602	354,602	348,840	(5,762)	(1.6%)
Reserve/Contingency	218,352	1,800,000	-	1,800,000	-	0.0%
	24,254,777	37,818,691	27,672,549	39,388,737	1,570,046	4.2%

CITY OF FLAGSTAFF
SUMMARY BY DIVISION OF EXPENDITURES/EXPENSES WITHIN EACH FUND
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

FUND/DIVISION	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
AIRPORT FUND						
General Administration	$ 55,329	55,959	55,959	84,236	28,277	50.5%
Management Services	81,024	86,555	86,555	87,528	973	1.1%
Public Works	52,146	90,405	90,405	103,613	13,208	14.6%
Economic Vitality	3,386,467	4,940,360	1,992,519	8,544,809	3,604,449	73.0%
Non-departmental	44,964	61,555	61,555	51,856	(9,699)	(15.8%)
Reserve/Contingency	-	100,000	-	100,000	-	0.0%
	3,619,930	5,334,834	2,286,993	8,972,042	3,637,208	68.2%
SOLID WASTE FUND						
General Administration	358,624	322,088	322,088	381,308	59,220	18.4%
Management Services	349,621	334,415	334,415	332,201	(2,214)	(0.7%)
Public Works	9,737,459	13,015,777	11,025,777	14,500,037	1,484,260	11.4%
Economic Vitality	35,471	29,313	29,313	40,125	10,812	36.9%
Non-departmental	272,975	195,906	195,906	232,398	36,492	18.6%
Reserve/Contingency	-	612,000	-	500,000	(112,000)	(18.3%)
	10,754,150	14,509,499	11,907,499	15,986,069	1,476,570	10.2%
SUSTAINABILITY AND ENVIRONMENTAL MANAGEMENT FUND						
General Administration	41,635	65,389	65,389	87,814	22,425	34.3%
Management Services	19,186	37,380	37,380	33,672	(3,708)	(9.9%)
Public Works	875,486	992,374	988,974	1,112,287	119,913	12.1%
Economic Vitality	1,735	2,876	2,876	4,027	1,151	40.0%
Non-departmental	10,905	15,234	15,234	24,623	9,389	61.6%
Reserve/Contingency	-	30,000	-	30,000	-	0.0%
	948,947	1,143,253	1,109,853	1,292,423	149,170	13.0%
STORMWATER UTILITY FUND						
General Administration	38,614	39,650	39,650	49,480	9,830	24.8%
Management Services	42,471	44,800	44,800	40,780	(4,020)	(9.0%)
Public Works	11,663	4,613	4,613	4,517	(96)	(2.1%)
Economic Vitality	2,183	3,101	3,101	2,381	(720)	(23.2%)
Utilities	849,827	5,224,050	2,270,891	4,275,626	(948,424)	(18.2%)
Non-departmental	18,312	15,609	15,609	17,090	1,481	9.5%
Reserve/Contingency	9,424	10,000	-	10,000	-	0.0%
	972,494	5,341,823	2,378,664	4,399,874	(941,949)	(17.6%)
FLAGSTAFF HOUSING AUTHORITY FUND						
Community Development	5,691,201	6,210,462	6,210,462	6,636,386	425,924	6.9%
Reserve/Contingency	-	1,001,250	-	1,001,250	-	0.0%
	5,691,201	7,211,712	6,210,462	7,637,636	425,924	
Total Enterprise Funds	46,241,499	71,359,812	51,566,020	77,676,781	6,316,969	8.9%
TOTAL ALL FUNDS	$ 146,206,200	241,717,597	155,301,338	264,994,158	23,276,561	9.6%

CITY OF FLAGSTAFF
BUDGET BY DIVISION AND SECTIONS
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL ADMINISTRATION						
City Manager	$ 1,664,598	1,577,888	1,561,624	1,786,514	208,626	13.2%
Flagstaff Municipal Court	2,677,421	2,817,808	2,817,808	3,165,706	347,898	12.3%
City Attorney	1,472,442	1,592,721	1,592,721	1,660,566	67,845	4.3%
Human Resources	626,606	781,511	760,697	899,243	117,732	15.1%
Risk Management	185,483	204,470	204,470	214,982	10,512	5.1%
Information Technology	1,867,789	2,940,099	2,100,011	3,246,295	306,196	10.4%
TOTAL	8,494,339	9,914,497	9,037,331	10,973,306	1,058,809	10.7%
COMMUNITY DEVELOPMENT						
Community Development Administration	307,142	316,505	316,505	319,336	2,831	0.9%
Planning and Development Services	2,180,484	2,299,719	2,297,219	2,595,221	295,502	12.8%
Capital Improvements	(171,988)	(112,697)	(112,697)	(131,626)	(18,929)	16.8%
Engineering	1,467,507	1,542,404	1,542,404	1,582,209	39,805	2.6%
Housing	234,487	248,666	248,666	272,307	23,641	9.5%
Community Housing Services	100,640	883,782	339,845	838,942	(44,840)	(5.1%)
Community Housing Grants	126,261	1,353,168	180,956	1,130,000	(223,168)	(16.5%)
CDBG Grant	559,767	1,095,895	829,760	899,641	(196,254)	(17.9%)
Transportation CIP	1,998,483	9,151,127	3,547,423	8,039,191	(1,111,936)	(12.2%)
Road Repair Construction	10,001	1,525,600	916,291	8,963,109	7,437,509	487.5%
Flagstaff Urban Trails System	307,163	3,758,780	738,749	3,797,713	38,933	1.0%
Metro Planning Organization	508,266	995,618	831,912	594,918	(400,700)	(40.2%)
Flagstaff Housing Authority	5,691,201	6,210,462	6,210,462	6,636,386	425,924	6.9%
TOTAL	13,319,414	29,269,029	17,887,495	35,537,347	6,268,318	21.4%
MANAGEMENT SERVICES						
Management Services Administration	97	264,068	244,068	272,369	8,301	3.1%
Purchasing	792,298	532,337	531,337	574,934	42,597	8.0%
Finance/Budget	1,008,490	1,224,318	1,120,168	1,359,292	134,974	11.0%
Sales Tax and Licensing	1,523,974	1,612,798	1,572,798	1,615,909	3,111	0.2%
Library Administration	3,434,364	4,075,245	3,292,764	-	(4,075,245)	(100.0%)
Library County Direct	574,136	624,406	624,406	-	(624,406)	(100.0%)
Library Grants	793,124	2,087,084	1,052,084	-	(2,087,084)	(100.0%)
TOTAL	8,126,483	10,420,256	8,437,625	3,822,504	(6,597,752)	(63.3%)
FIRE						
Fire Administration	10,527,529	11,226,908	11,376,908	12,323,970	1,097,062	9.8%
Fire Grants	256,375	856,467	856,467	283,507	(572,960)	(66.9%)
TOTAL	10,783,904	12,083,375	12,233,375	12,607,477	524,102	4.3%
POLICE						
Police Administration	16,434,370	18,710,702	18,311,832	18,983,032	272,330	1.5%
Police Grants	1,050,011	1,526,974	1,526,974	1,294,226	(232,748)	(15.2%)
TOTAL	17,484,381	20,237,676	19,838,806	20,277,258	39,582	0.2%
PUBLIC WORKS						
Public Works Administration	68,071	125,977	125,977	16,848	(109,129)	(86.6%)
USGS Facilities	980,668	1,157,645	1,157,645	731,149	(426,496)	(36.8%)
Parks	2,484,489	3,371,232	3,311,232	3,545,505	174,273	5.2%
Fleet Services	(4)	2,160,759	111,098	1,944,992	(215,767)	(10.0%)
Cemetery	205,881	225,629	225,629	-	(225,629)	(100.0%)
Public Facilities Maintenance	1,049,350	1,697,385	1,190,088	1,659,956	(37,429)	(2.2%)
Recreation	3,067,668	3,310,670	3,310,670	3,391,443	80,773	2.4%
Street Maintenance and Repairs	4,105,200	5,003,031	4,912,031	5,439,098	436,067	8.7%
Street Const. and Reconstruction	3,059,614	3,378,120	678,587	5,829,533	2,451,413	72.6%
Road Repair Pavement Preservation	3,572,596	6,110,000	5,550,000	3,000,000	(3,110,000)	(50.9%)
Street and Highway User Revenue Bonds	546,922	553,941	553,942	550,514	(3,427)	(0.6%)
Solid Waste - Landfill 165	1,854,280	4,743,701	3,800,701	5,824,822	1,081,121	22.8%
Solid Waste - Collections 166	6,502,183	7,941,805	6,936,805	8,386,755	444,950	5.6%
Solid Waste - Capital 167	1,209,641	42,000	-	-	(42,000)	(100.0%)
Solid Waste Debt Service	-	125,000	125,000	125,000	-	-
Sustainability and Environmental Mgmt	864,945	975,463	972,063	1,112,224	136,761	14.0%
Recreation - BBB	363,875	2,469,216	1,865,405	1,293,427	(1,175,789)	(47.6%)
TOTAL	29,935,379	43,391,574	34,826,873	42,851,266	(540,308)	(1.2%)

CITY OF FLAGSTAFF
BUDGET BY DIVISION AND SECTIONS
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

DIVISION/SECTION	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
ECONOMIC VITALITY						
Community Investment	$ 366,048	174,071	174,071	175,166	1,095	0.6%
Airport	3,096,838	4,649,251	1,701,410	8,279,661	3,630,410	78.1%
Debt Service - Airport	286,685	286,685	286,685	259,211	(27,474)	(9.6%)
Arts and Science	521,689	815,044	457,544	757,640	(57,404)	(7.0%)
Urban Design	151,622	182,714	182,714	339,408	156,694	85.8%
Streetscape	415,110	3,767,477	464,427	4,303,050	535,573	14.2%
Economic Development	625,210	1,056,636	1,055,992	963,783	(92,853)	(8.8%)
Economic Development Debt Service	250,029	257,443	257,443	257,143	(300)	(0.1%)
EDA Revolving Loan Program	-	270,673	-	281,828	11,155	4.1%
Library Administration	-	-	-	4,359,294	4,359,294	-
Library County Direct	-	-	-	611,096	611,096	-
Library Grants	-	-	-	1,715,190	1,715,190	-
Parking District	-	-	-	1,364,690	1,364,690	-
Debt Service - Parking District	-	-	-	90,000	90,000	-
Tourism - General Administration	1,564,271	1,651,526	1,611,948	1,691,275	39,749	2.4%
Visitor Services	329,772	390,761	398,139	476,802	86,041	22.0%
TOTAL	7,607,274	13,502,281	6,590,373	25,925,237	12,422,956	92.0%
UTILITIES						
Administration	920,463	726,892	726,892	887,466	160,574	22.1%
Lake Mary Water Plant	3,210,135	4,763,649	3,939,701	5,080,100	316,451	6.6%
Water Distribution System	1,502,516	1,935,817	1,814,240	1,742,137	(193,680)	(10.0%)
Water Resource Management	346,362	329,049	329,049	632,501	303,452	92.2%
Utility Engineering Services	533,383	428,665	428,665	552,354	123,689	28.9%
Regulatory Compliance	894,346	1,010,833	1,010,833	1,020,197	9,364	0.9%
Wastewater Treatment	2,122,074	2,799,734	2,422,985	2,784,684	(15,050)	(0.5%)
Reclaim Water Plant	908,088	894,421	834,421	1,069,511	175,090	19.6%
Wastewater Collection	966,460	1,458,209	1,286,796	1,274,675	(183,534)	(12.6%)
Reclaim Water	-	350,504	350,504	406,764	56,260	16.1%
Water Capital	4,041,818	6,908,949	4,245,509	8,438,440	1,529,491	22.1%
Wastewater Capital	2,922,017	6,814,059	2,790,763	7,146,296	332,237	4.9%
Reclaim Water Capital	-	1,394,534	1,288,814	105,720	(1,288,814)	(92.4%)
Debt Service	3,600,157	4,083,732	4,083,733	4,115,349	31,617	0.8%
Stormwater Utility	480,867	851,497	658,554	824,851	(26,646)	(3.1%)
Stormwater Capital	368,960	4,372,553	1,612,337	3,450,775	(921,778)	(21.1%)
TOTAL	22,817,646	39,123,097	27,823,796	39,531,820	408,723	1.0%
NON - DEPARTMENTAL						
Council and Commissions	380,405	350,737	350,737	395,941	45,204	12.9%
Non - Departmental	2,900,098	2,853,571	1,328,926	4,438,817	1,585,246	55.6%
Real Estate Proceeds		15,000	15,000	-	(15,000)	(100.0%)
G.O. Bond - Debt Service	5,851,676	7,436,600	7,436,600	8,527,911	1,091,311	14.7%
SID - Debt	2,397,448	600,850	596,000	211,350	(389,500)	(64.8%)
G.O. Bond Funded Projects	3,160,360	31,940,644	852,489	25,137,704	(6,802,940)	(21.3%)
Non G.O. Bond Funded Projects	6,385,110	7,757,972	766,432	18,071,600	10,313,628	132.9%
Transportation	4,786,795	4,956,341	4,558,633	8,534,285	3,577,944	72.2%
4th Street Debt Service	1,166,750	2,232,500	2,232,500	2,230,975	(1,525)	(0.1%)
Road Repair Debt Service	-	250,000	-	722,500	472,500	189.0%
Facility Improvement Debt	316,216	368,347	368,347	293,502	(74,845)	(20.3%)
TOTAL	27,344,858	58,762,562	18,505,664	68,564,585	9,802,023	16.7%
RESERVES/CONTINGENCIES	292,522	5,013,250	120,000	4,903,358	(109,892)	(2.2%)
GRAND TOTAL	$ 146,206,200	241,717,597	155,301,338	264,994,158	23,276,561	9.6%

This schedule includes the entire budgetary responsibility of the division without regard to funding source.
Operating revenue transfers provide the level of accountability for division managers and department heads.

CITY OF FLAGSTAFF
BUDGET SUMMARY BY DIVISION OF EXPENDITURES
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

DIVISION/FUND	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES * 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
GENERAL ADMINISTRATION						
General Fund	$ 8,494,339	9,914,497	9,037,331	10,973,306	1,058,809	10.7%
Library Fund	176,085	191,757	191,757	181,405	(10,352)	(5.4%)
HURF Fund	151,660	155,859	155,859	197,820	41,961	26.9%
Transportation Fund	39,239	40,595	40,595	58,900	18,305	45.1%
Water, Wastewater & Reclaimed Water Fund	644,370	614,863	614,863	665,856	50,993	8.3%
Airport Fund	55,329	55,959	55,959	84,236	28,277	50.5%
Solid Waste Fund	358,624	322,088	322,088	381,308	59,220	18.4%
Sustainability & Environment Mgmt Fund	41,635	65,389	65,389	87,814	22,425	34.3%
Stormwater Utility Fund	38,614	39,650	39,650	49,480	9,830	24.8%
TOTAL	9,999,895	11,400,657	10,523,491	12,680,125	1,279,468	11.2%
COMMUNITY DEVELOPMENT						
General Fund	4,017,632	4,294,597	4,292,097	4,637,447	342,850	8.0%
HURF Fund	2,390,484	9,565,074	3,961,370	8,418,573	(1,146,501)	(12.0%)
Transportation Fund	10,001	1,525,600	916,291	8,963,109	7,437,509	487.5%
FUTS Fund	307,163	3,758,780	738,749	3,797,713	38,933	1.0%
Housing and Community Services Fund	786,668	3,332,845	1,350,561	2,868,583	(464,262)	(13.9%)
Metro Planning Organization Fund	508,266	995,618	831,912	594,918	(400,700)	(40.2%)
Flagstaff Housing Authority Fund	5,691,201	6,210,462	6,210,462	6,636,386	425,924	6.9%
TOTAL	13,711,415	29,682,976	18,301,442	35,916,729	6,233,753	21.0%
MANAGEMENT SERVICES						
General Fund	3,324,859	3,633,521	3,468,371	3,822,504	188,983	5.2%
Library Fund	4,921,029	6,879,938	5,062,457	93,895	(6,786,043)	(98.6%)
HURF Fund	91,171	96,769	96,769	86,123	(10,646)	(11.0%)
Transportation Fund	265,318	302,624	302,624	339,102	36,478	12.1%
Water, Wastewater & Reclaimed Water Fund	967,305	1,063,323	1,063,323	1,221,812	158,489	14.9%
Airport Fund	81,024	86,555	86,555	87,528	973	1.1%
Solid Waste Fund	349,621	334,415	334,415	332,201	(2,214)	(0.7%)
Sustainability & Environment Mgmt Fund	19,186	37,380	37,380	33,672	(3,708)	(9.9%)
Stormwater Utility Fund	42,471	44,800	44,800	40,780	(4,020)	(9.0%)
TOTAL	10,061,984	12,479,325	10,496,694	6,057,617	(6,421,708)	(51.5%)
FIRE						
General Fund	10,783,904	12,083,375	12,233,375	12,607,477	524,102	4.3%
TOTAL	10,783,904	12,083,375	12,233,375	12,607,477	524,102	4.3%
POLICE						
General Fund	17,484,381	20,237,676	19,838,806	20,277,258	39,582	0.2%
TOTAL	17,484,381	20,237,676	19,838,806	20,277,258	39,582	0.2%
PUBLIC WORKS						
General Fund	7,856,123	12,049,297	9,432,339	11,289,893	(759,404)	(6.3%)
Library Fund	68,965	94,591	94,591	65,383	(29,208)	(30.9%)
HURF Fund	7,852,173	9,097,549	6,307,017	11,973,028	2,875,479	31.6%
Transportation Fund	3,585,418.00	6,110,000	5,550,000	3,000,000	(3,110,000)	(50.9%)
Recreation - BBB Fund	363,875.00	2,469,216	1,865,405	1,293,427	(1,175,789)	(47.6%)
Water, Wastewater & Reclaimed Water Fund	36,925	43,679	43,679	39,451	(4,228)	(9.7%)
Airport Fund	52,146	90,405	90,405	103,613	13,208	14.6%
Solid Waste Fund	9,737,459	13,015,777	11,025,777	14,500,037	1,484,260	11.4%
Sustainability & Environment Mgmt Fund	875,486	992,374	988,974	1,112,287	119,913	12.1%
Stormwater Utility Fund	11,663	4,613	4,613	4,517	(96)	(2.1%)
TOTAL	30,440,233	43,967,501	35,402,800	43,381,636	(585,865)	(1.3%)

CITY OF FLAGSTAFF
BUDGET SUMMARY BY DIVISION OF EXPENDITURES
COMPARISON OF FISCAL YEAR 2016 AND 2017
(WITH ACTUAL FOR FISCAL YEAR 2015)

DIVISION/FUND	ACTUAL EXPENDITURES/ EXPENSES 2014-2015	ADOPTED BUDGETED EXPENDITURE/ EXPENSE 2015-2016	ESTIMATED ACTUAL EXPENDITURES/ EXPENSES * 2015-2016	PROPOSED BUDGETED EXPENDITURE/ EXPENSE 2016-2017	CHANGE (BDGT-BDGT)	% CHANGE
ECONOMIC VITALITY						
General Fund	$ 366,048	174,071	174,071	175,166	1,095	0.6%
Library Fund	14,909	17,485	17,485	6,704,752	6,687,267	38,245.7%
HURF Fund	14,496	13,729	13,729	17,838	4,109	29.9%
Transportation Fund	2,952	1,643	1,643	3,188	1,545	94.0%
Beautification Fund	566,732	3,950,191	647,141	4,642,458	692,267	17.5%
Economic Development Fund	875,239	1,314,079	1,313,435	1,220,926	(93,153)	(7.1%)
EDA Revolving Loan Fund	-	270,673	-	281,828	11,155	4.1%
Tourism Fund	1,894,043	2,042,287	2,010,087	2,168,077	125,790	6.2%
Arts and Science Fund	521,689	815,044	457,544	757,640	(57,404)	(7.0%)
Parking District Fund	-	-	-	1,454,690	1,454,690	0.0%
Water, Wastewater & Reclaimed Water Fund	49,629	43,177	43,177	56,584	13,407	31.1%
Airport Fund	3,386,467	4,940,360	1,992,519	8,544,809	3,604,449	73.0%
Solid Waste Fund	35,471	29,313	29,313	40,125	10,812	36.9%
Sustainability & Environment Mgmt Fund	1,735	2,876	2,876	4,027	1,151	40.0%
Stormwater Utility Fund	2,183	3,101	3,101	2,381	(720)	(23.2%)
TOTAL	7,731,593	13,618,029	6,706,121	26,074,489	12,456,460	91.5%
UTILITIES						
Water, Wastewater & Reclaimed Water Fund	21,967,819	33,899,047	25,552,905	35,256,194	1,357,147	4.0%
Stormwater Utility Fund	849,827	5,224,050	2,270,891	4,275,626	(948,424)	(18.2%)
TOTAL	22,817,646	39,123,097	27,823,796	39,531,820	408,723	1.0%
NON-DEPARTMENTAL						
General Fund	(1,867,588)	(2,053,888)	(3,578,533)	(869,318)	1,184,570	(57.7%)
Library Fund	77,765	73,142	73,142	84,869	11,727	16.0%
HURF Fund	116,557	126,761	126,761	121,777	(4,984)	(3.9%)
Transportation Fund	5,968,488	7,444,147	6,796,439	11,500,601	4,056,454	54.5%
Housing and Community Services Fund	41,018	89,405	89,405	58,650	(30,755)	(34.4%)
Metro Planning Organization Fund	34,260	53,172	53,172	43,698	(9,474)	(17.8%)
General Obligation Bonds Fund	5,851,676	7,436,600	7,436,600	8,527,911	1,091,311	14.7%
Special Assessment Bonds Fund	2,397,448	600,850	596,000	211,350	(389,500)	(64.8%)
G.O. Bonds Funded Projects Fund	3,160,360	31,940,644	852,489	25,137,704	(6,802,940)	(21.3%)
Non G.O. Bond Funded Projects Fund	6,385,110	7,757,972	766,432	18,071,600	10,313,628	132.9%
Water, Wastewater & Reclaimed Water Fund	370,377	354,602	354,602	348,840	(5,762)	(1.6%)
Airport Fund	44,964	61,555	61,555	51,856	(9,699)	(15.8%)
Solid Waste Fund	272,975	195,906	195,906	232,398	36,492	18.6%
Sustainability & Environment Mgmt Fund	10,905	15,234	15,234	24,623	9,389	61.6%
Stormwater Utility Fund	18,312	15,609	15,609	17,090	1,481	9.5%
TOTAL	22,882,627	54,111,711	13,854,813	63,563,649	9,451,938	17.5%
RESERVES/CONTINGENCIES						
General Fund	57,382	625,000	100,000	600,000	(25,000)	(4.0%)
Library Fund	-	100,000	-	100,000	-	0.0%
HURF Fund	-	100,000	-	100,000	-	0.0%
Beautification Fund	-	10,000	-	10,000	-	0.0%
Economic Development Fund	1,771	45,000	-	45,000	-	0.0%
Tourism Fund	5,593	70,000	20,000	50,000	(20,000)	(28.6%)
Parking District Fund	-	-	-	47,108	47,108	0.0%
Arts and Science Fund	-	10,000	-	10,000	-	0.0%
Metro Planning Organization Fund	-	500,000	-	500,000	-	0.0%
Water, Wastewater & Reclaimed Water Fund	218,352	1,800,000	-	1,800,000	-	0.0%
Airport Fund	-	100,000	-	100,000	-	0.0%
Solid Waste Fund	-	612,000	-	500,000	(112,000)	(18.3%)
Stormwater Utility Fund	9,424	10,000	-	10,000	-	0.0%
Sustainability & Environmental Mgmt Fund	-	30,000	-	30,000	-	0.0%
Flagstaff Housing Authority Fund	-	1,001,250	-	1,001,250	-	0.0%
TOTAL	292,522	5,013,250	120,000	4,903,358	(109,892)	(2.2%)
ALL FUNDS TOTAL	$ 146,206,200	241,717,597	155,301,338	264,994,158	23,276,561	9.6%

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF FLAGSTAFF
FULL-TIME EMPLOYEE AND PERSONNEL COMPENSATION
FISCAL YEAR 2017

FUND	FULL-TIME EQUIVALENTS (FTE) 2017	EMPLOYEE SALARIES AND HOURLY COSTS 2017	RETIREMENT COSTS 2017	HEALTHCARE COSTS 2017	OTHER BENEFIT COSTS 2017		TOTAL ESTIMATED PERSONNEL COMPENSATION 2017
GENERAL FUND	554.09	$ 33,314,693	$ 9,262,621	$ 3,736,661	$ 2,661,480	=	$ 48,975,455
SPECIAL REVENUE FUNDS							
Library	53.40	2,326,781	239,833	374,432	175,643	=	3,116,689
HURF	32.02	1,559,333	153,494	193,277	209,036		2,115,140
Beautification	1.70	128,631	14,796	11,600	9,920		164,947
Economic Development	2.75	171,953	19,785	15,563	13,691		220,992
Tourism	14.50	745,500	79,819	88,601	56,316		970,236
Arts and Science	0.40	30,042	3,466	2,308	2,320		38,136
Housing and Community Services	1.00	54,299	6,228	407	3,933		64,867
Metro Planning Organization	2.88	211,489	23,522	18,872	16,931		270,814
Parking District	4.00	164,431	17,859	18,870	12,840		214,000
Total Special Revenue Funds	112.65	5,392,459	558,802	723,930	500,630	=	7,175,821
ENTERPRISE FUNDS							
Water, Wastewater & Reclaimed Wtr	66.75	3,979,378	448,810	497,295	350,360	=	5,275,843
Airport	9.75	507,939	239,322	59,773	32,324		839,358
Stormwater	5.75	398,660	44,229	42,841	32,663		518,393
Solid Waste	49.00	2,415,464	262,139	370,277	241,647		3,289,527
Sustainability & Environmental Mgmt	8.00	395,538	58,244	69,856	42,797		566,435
Flagstaff Housing Authority	21.60	1,266,063	142,810	170,473	114,229		1,693,575
Total Enterprise Funds	160.85	8,963,042	1,195,554	1,210,515	814,020	=	12,183,131
CAPITAL PROJECTS FUNDS							
G.O. Bond Funded Projects	1.50	180,143	70,150	14,823	4,770	=	269,886
Total Special Revenue Funds	1.50	180,143	70,150	14,823	4,770	=	269,886
TOTAL ALL FUNDS	829.09	$ 47,850,337	$ 11,087,127	$ 5,685,929	$ 3,980,900	=	$ 68,604,293

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2016-2017

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2015-2016	BUDGET 2016-2017
GENERAL FUND				
014	IT Department	Storage Area Network Replacement	$ -	$ 75,000
033	Revenue	Truck Replacement - Meter Services	-	32,000
051	Fire	Quantum Pumper (Equipped)	-	587,700
		Thermal Imaging Cameras (2)	-	24,000
052	Fire Grants	Extraction Spreader/Cutter Tools (2)	-	25,000
		Fire Department IT Equipment and Control Boards	-	10,000
061	Police	Police Patrol Vehicle Replacements (2)	-	55,000
		Surveillance/Equipment Van	-	32,500
		Detective Vehicle Replacement	-	29,800
062	Police Grants	GOHS Sign Board	-	22,300
		DOJ Bomb Robot & Other Equipment	-	102,000
		RICO Police Equipment	-	20,000
154	Fleet Services	Setaside for Catastrophic/Vehicle Replacement Fund	1,677,561	1,677,561
		Fuel Truck Replacement	207,100	207,100
155	Parks	Truck Mounted Snowplow Replacement	-	7,000
		Refurbished 42" riding mower	-	9,200
		McPherson Park Parking Lot Chip Seal, Patch, and Stripe	45,000	45,000
		Arroyo Park ADA Access Improvement Curb, Gutter, Pave Parkir	10,000	10,000
		McPherson Park Tennis Courts (4)	5,000	5,000
		Thorpe Adult Center - Chip Seal Parking Lot	-	6,237
		Thorpe Park - Replace RR Tie Walls with Block	-	28,488
		Thorpe Park Tennis Courts - Resurface Courts (4)	-	70,000
		Thorpe Park (Senior) Field - Laser Level and Replace Materials	-	2,675
		Cheshire Park - Repair and Paint Tennis/Basketball Courts	-	6,400
		Bushmaster Park - Outdoor Fitness Equipment	-	53,947
		Thorpe Park Sports Complex - Chip, Crack Seal and Stripe Parking Lot	-	48,300
		Bushmaster Park - Chip, Crack Seal and Stripe Parking Lot	-	16,873
		Foxglenn Park - Sod Repairs on Soccer Field	-	5,880
156	Recreation	RecTrac Upgrade	-	7,000
		Cardio Equipment Centers (3)	-	22,000
		JLAC Floor Buffer	-	5,000
		Aquaplex VFD	-	6,000
		JCM Lobby Furniture	-	5,000
		Contingency	-	10,000
401	Council and Commissions	Vehicle Replacement	-	32,500
402	Non-Departmental	Quadrant Remodel - 2nd Floor East	25,000	25,000
		Marriot ROW and ADA Ramp Construction	-	225,000
		City Hall Metal Detector	-	30,000
		GENERAL FUND TOTAL	1,969,661	3,582,461
LIBRARY				
035	Library	RFID - Phase I - Library Remodel	-	544,735
		ADA Compliance Remodel - Front Ramp and Restrooms	-	77,000
		Setaside for Fleet Replacement Fund	58,390	58,390
		LIBRARY TOTAL	58,390	680,125

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2016-2017

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2015-2016	BUDGET 2016-2017
HIGHWAY USER REVENUE				
161	Street Maintenance & Repairs	Sweeper Replacement	$ -	$ 250,000
		Mini-Excavator	91,000	91,000
		Cinder Box Replacements (3)	-	50,000
		Paint Striper Replacement	-	487,000
		Asphalt Bed on Patch Truck Replacement	-	100,000
		Transport Trailer Replacement	-	90,000
		Asphalt/Concrete Saw	-	10,000
		HIGHWAY USER REVENUE TOTAL	91,000	1,078,000
TOURISM				
215	Visitor Services	Visitor Center Remodel	-	50,000
		TOURISM TOTAL	-	50,000
PARKING DISTRICT				
231	Parking District	Parking Meters and Installation	-	923,914
		Southside Curbs	-	20,000
		PARKING DISTRICT TOTAL	-	943,914
WATER, WASTEWATER & RECLAIMED WATER				
301	Water Production	Back-up Generator	375,000	375,000
		Fixed Drive Replacement	123,159	123,159
		Raw Water Pump	18,074	18,074
		Energy Efficiency and SCADA Upgrades	35,000	35,000
303	Water Distribution	CMMS (GIS) Upgrade	9,756	9,756
		Diesel Replacements	64,321	64,321
311	Wastewater Treatment - WC	Chlorinator and Sulfanator	-	17,000
		Facilities Repair	-	10,000
		Gas Conveyance System Improvements	88,125	88,125
		Gravity Belt Thickener	225,000	225,000
312	Wastewater Treatment - RIO	Influent Check Valve Replacements	-	90,000
		Influent Pump VFD Replacements (2)	-	55,000
		Influent Pump Replacement	-	45,000
		Influent Pump Rebuild	-	30,000
		RIO - Entrance Re-design - Phase 2	-	30,000
313	Wastewater Collection	Diesel Pick-Up Replacement	54,413	54,413
321	Reclaimed Water	Reclaim Pumps (3) at Rio WRP	-	30,000
		WATER, WASTEWATER & RECLAIMED WATER TOTAL	992,848	1,299,848
STORMWATER				
331	Stormwater	Pond Aeration System	-	12,745
		STORMWATER TOTAL	-	12,745
AIRPORT				
221	Airport Operations	Rapid Response Fire Suppression Truck	-	152,550
222	Airport Capital Projects	ARFF Replacement Vehicle	1,100,000	1,100,000
		AIRPORT TOTAL	1,100,000	1,252,550

CITY OF FLAGSTAFF
SUMMARY OF OPERATING CAPITAL
FISCAL YEAR 2016-2017

SECT #	SECTION	OPERATING CAPITAL	CARRYFWD 2015-2016	BUDGET 2016-2017
FLAGSTAFF HOUSING AUTHORITY				
109	Housing Authority	Siler Homes Remodel	$ -	$ 250,000
		Water Line Improvements	-	95,876
		FHA Dwelling Units Improvements	-	293,678
		HOUSING AUTHORITY TOTAL	-	639,554
SOLID WASTE				
165	Solid Waste - Landfill	Trailer	-	49,000
		Phase 2 Sub-Surface Geo Study	-	500,000
		Rate Study	-	40,000
		Scale House Software	143,999	143,999
		Landfill Permit Revisions	-	100,000
		Fly Over	-	20,000
		Annual Set-aside - Landfill Closure	-	160,000
		Dust Control	-	10,000
		Waste Management Plan Study	25,000	25,000
		Map Plotter	5,000	5,000
166	Solid Waste - Collections	Rapid Rail Truck Replacement	-	260,000
		Top Loader Replacement	-	260,000
		Front Loader Replacement (2)	443,000	443,000
		Side Loader Replacement (2)	529,000	529,000
		Roll Off Truck Replacement	-	220,000
		Bin Maintenance Truck Replacement (2)	75,000	75,000
		ENVIRONMENTAL SERVICES TOTAL	1,220,999	2,839,999
		TOTAL	$ 5,432,898	$ 12,379,196

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2016-2017

SECT #	SECTION	PROJECT	CARRYFWD 2015-2016	BUDGET 2016-2017
GENERAL FUND				
014	Information Technology	Microwave Network	$ 604,330	604,330
152	Facility Maintenance	Facilities Improvements	196,000	196,000
		GENERAL FUND TOTAL	800,330	800,330
HURF				
162	Street Construction	Reserve for Improvements	-	50,000
		Minor Transportation Improvements	-	50,000
		Sidewalk Replacement Program	-	15,000
		Street Improvement Program	2,036,000	4,182,000
		Sunnyside	514,533	1,383,533
		Business F 40 Overlay	149,000	149,000
		HURF TOTAL	2,699,533	5,829,533
TRANSPORTATION				
112	Transportation CIP	Bike/Pedestrian and Safety Improvement	-	125,000
		Brannen Homes Sidewalk	395,084	395,084
		Transportation Planning and Programming	-	90,000
		Reserve for Transportation Improvements	-	184,700
		Butler/Huntington Adaptive Signal Control	541,485	908,850
		Switzer/Turquoise Roundabout	162,658	292,658
		Industrial Drive - Huntington to Purina	495,760	800,920
		Beulah Boulevard/University Drive	2,554,445	2,567,645
		HSIP Program	-	75,000
		Soliere Avenue/Fanning Wash Crossing	250,000	250,000
		Franklin Safety Improvements	317,626	437,626
		Lockett Transportation Study	100,000	100,000
		Fourth Street Bridge/I-40 Design	-	350,000
		4th Street Safety Improvements	161,708	161,708
		Transportation Master Plan	-	250,000
		Lonetree Pedestrian Improvements	-	150,000
		Southside Curbs	-	300,000
		Clay Avenue Traffic Calming	-	350,000
		Beulah/University Contribution - Public Infrastructure	150,000	150,000
		Reserve for Development Contributions	-	100,000
113	Fourth Street Overpass	Fourth Street Overpass	-	2,275,000
163	Road Repair Pavement Preserv	Pavement Maintenance	500,000	3,000,000
116	Road Repair Construction	Utility Replacements and Overlays	-	4,062,309
		Zuni Drive	590,000	2,340,000
		Lockett Avenue	57,000	1,782,000
		East Route 66	-	700,000
		TRANSPORTATION TOTAL	6,275,766	22,198,500

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2016-2017

SECT #	SECTION	PROJECT	CARRYFWD 2015-2016	BUDGET 2016-2017
FUTS				
111	Flagstaff Urban Trail	Special Projects and Unprogrammed Work	$ -	50,000
		FUTS Signage Program	18,812	90,812
		Cedar Trail	20,000	30,000
		Country Club FUTS Trail	3,879	3,879
		Switzer Canyon Trail	-	320,000
		BNSF Walnut - Florence Underpass	2,290,149	2,290,149
		Florence - Walnut Underpass	108,300	108,300
		Mall Transfer Center Trail Realignment	34,640	34,640
		Fourth Street Trail	56,389	135,504
		Pine Knoll Trail	92,337	114,737
		Sheep Crossing Trail	86,600	435,000
		Lonetree Trail - Sawmill to Sinclair Wash	72,400	72,400
		Lonetree Trail - Sinclair Wash to Pine Knoll Drive	99,843	99,843
		Ponderosa Trail Rehabilitation	12,449	12,449
		FUTS TOTAL	2,895,798	3,797,713
BEAUTIFICATION				
212	Streetscape	4th Street Corridor Improvements	1,570,800	1,570,800
		Fort Valley Road Enhancements	50,000	50,000
		North Edge - Lockett to Route 66 Along Kasper	348,600	348,600
		North Edge - Milton	11,300	11,300
		Train Station Platform	365,700	365,700
		Lake Mary/Beulah Gateway	198,139	198,139
		Gutter Diversions - Sustainable Streets	65,391	165,391
		Urban Forest	-	50,000
		US 89 Medians (ADOT) Fanning to Marketplace	40,815	290,815
		Joel Montalvo Park	211,151	211,151
		Downtown Green	125,000	125,000
		Downtown Tree Wells	250,000	250,000
		Steve's Boulevard Corners	66,154	66,154
		Frances Short Pond Master Plan	-	50,000
		Downtown Non-Gateway (Jimmy Johns)	-	250,000
		Buffalo Parking Enhancements	-	250,000
		East Route 66 - South Edge: Fanning to Route 66	-	50,000
		BEAUTIFICATION TOTAL	3,303,050	4,303,050
ARTS & SCIENCE				
216	Arts & Science	Utility Box Art	12,500	42,500
		Bushmaster Park Mural	-	10,000
		Mural at Dortha and 4th Street	-	10,000
		Inset Sidewalk Art, Jimmy John's Beaver	-	10,000
		East Flagstaff Gateway (4th Street)	10,000	20,000
		Fort Valley Wall	10,000	10,000
		Art in the Alley	50,000	50,000
		West Route 66 - North Edge	25,000	25,000
		Thorpe Sculpture	50,000	50,000
		ARTS & SCIENCE TOTAL	157,500	227,500
RECREATION				
158	BBB Recreation	Bushmaster Park, FRC Tennis Courts and Ice Rink Chiller	603,977	603,977
		Thorpe Park Adaptive Playground Surfacing	-	42,000
		Pavement Preservation - Various Recreation Facilities	-	75,000
		Thorpe Park Adaptive Playground Unit/Surfacing	-	126,000
		Hal Jensen Recreation Center Storage Area Add-on	-	10,000
		Aquaplex Sliding Doors at Pool Entrance	-	35,000
		J. Lively Back Roof and Locker Room Repairs	-	150,000
		Wheeler Park Improvements	-	243,950
		RECREATION TOTAL	603,977	1,285,927

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2016-2017

SECT #	SECTION	PROJECT	CARRYFWD 2015-2016	BUDGET 2016-2017
CAPITAL PROJECTS				
421	GO Capital Projects Fund	FUTS / Open Space Land Acquisition	$ 414,815	1,416,815
422	Capital Projects Fund	Business Accelerator	-	26,500
		USGS Building	-	10,000,000
424	Core Service Facility	Core Services Maintenance Facility	21,280,889	21,280,889
425	Flagstaff Watershed	Watershed Protection Project	2,440,000	2,440,000
426	Court Facility	Court Facility	7,185,100	8,045,100
		CAPITAL PROJECTS TOTAL	31,320,804	43,209,304
WATER, WASTEWATER, & RECLAIMED WATER				
301	Water Production	LM Water Flow Meters Replacements	-	150,000
		Communication Towers for Operations (3)	167,807	317,807
370	Water Capital Projects	Aging Water Infrastructure Replacement (AWIR)	165,081	2,565,081
		Rio de Flag Waterline Relocations	199,000	199,000
		West / Arrowhead Waterline	88,382	88,382
		Westside Waterline Expansion	85,000	85,000
		Radio Read Meter Replacements	-	850,000
		Reserve for Improvements	-	300,000
		Future Water Rights	549,002	549,002
		McCallister Well, Pump, and Building	996,843	996,843
		WTP Security and SCADA Improvements	-	227,500
		Hydrological Studies	224,632	224,632
		Route 66 Waterline Improvements	678,000	678,000
		New Well and Pumphouse	77,500	1,500,000
		Well Pumphouse Improvements	-	175,000
311	Wastewater Treatment-Wildcat	COGEN Improvements	283,936	283,936
		Facility Improvements	4,688	4,688
312	Wastewater Treatment-RIO	Repair Control Gates	60,000	60,000
375	Wastewater Capital Projects	WWTP Energy Efficiency Program	1,147,770	1,797,770
		Wildcat Solids Disposal	-	200,000
		Westside Interceptor Improvements	-	600,000
		Aging Sewer Infrastructure Replacements	193,057	1,493,057
		Reserve for Improvements	-	300,000
		Rio de Flag Sewer Replacements	242,000	242,000
		Wildcat Septage and Grease Station	760,288	760,288
		Wildcat Centrate	349,920	349,920
		Rio Plant - Replace UV System	1,280,261	1,280,261
		Wildcat - Micro Carbon Feed Addition	50,000	50,000
		WWTP Security and SCADA Improvements	-	73,000
380	Reclaimed Water Capital Projects	Buffalo Tank Chlorination	105,720	105,720
		WATER, WASTEWATER, & RECLAIMED WATER TOTAL	7,708,887	16,506,887
STORMWATER				
385	Stormwater Capital Projects	Rio de Flag Project	1,860,361	1,860,361
		Spot Improvement - Annual	-	75,000
		Spot Improvement - Phoenix Avenue Culvert Design	30,000	75,000
		Spot Improvement - Phoenix Avenue Culvert Temp. Fix	-	230,000
		Spot Improvement - Phoenix Avenue Culvert Construction	21,917	171,917
		Spot Improvement - 5 Points	9,618	9,618
		Spot Improvement - Cottage and Elden Design	20,000	250,000
		Spot Improvement - Fanning/Steve's Culvert Construction	435,992	435,992
		Spot Improvement - Columbia Circle	300,000	300,000
		Spot Improvement - Schultz Creek Design Phase I	42,887	42,887
		STORMWATER TOTAL	2,720,775	3,450,775

CITY OF FLAGSTAFF
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2016-2017

SECT #	SECTION	PROJECT	CARRYFWD 2015-2016	BUDGET 2016-2017
AIRPORT				
222	Airport Capital Projects	Master Plan Update 2016	$ 600,000	600,000
		Sustainability Master Plan	90,208	90,208
		Runway Mill and Overlay Design	284,833	284,833
		Runway 321 Mill and Overlay Construction	-	3,277,685
		AIR - Wildlife Hazard Assessment	-	164,727
		Airport Drainage Improvements - Design	-	350,000
		AIRPORT TOTAL	975,041	4,767,453
SOLID WASTE				
165	Solid Waste	Stormwater Infrastructure	54,000	64,000
		Alternative Liner Test Plots	25,000	275,000
		South Borrow Pit Design/Roads/Scales	200,000	200,000
		Truck Barn and LEED Retrofit	-	1,936,000
		ENVIRONMENTAL SERVICES TOTAL	279,000	2,475,000
SUSTAINABILITY AND ENVIRONMENTAL MANAGEMENT				
170	Environmental Management	Observatory Mesa Improvements	-	40,000
		Recreational Trails Improvements	-	79,998
		ENVIRONMENTAL MANAGEMENT TOTAL	-	119,998
		TOTAL	$ 59,740,461	108,971,970

CITY OF FLAGSTAFF
DEBT SERVICE REQUIREMENTS
FISCAL YEAR 2016-2017

	ORIGINAL ISSUE	OUTSTANDING 07/01/2016	PRINCIPAL	INTEREST	FISCAL CHARGES	TOTAL REQUIREMENTS
GENERAL FUND						
Existing Debt:						
Certificates of Participation - Fire Equipment	$ 350,000	153,125	36,341	4,989	570	41,900
Capital Lease - Renewable Energy Equipment	1,014,557	888,306	60,500	24,825	-	85,325
Capital Lease - Heart Monitors	160,279	122,815	39,150	5,527	-	44,677
	1,524,836	1,164,246	135,991	35,341	570	171,902
STREETS FUND						
Certificates of Participation - Street Overlay	4,610,000	2,016,875	478,659	65,686	6,169	550,514
	4,610,000	2,016,875	478,659	65,686	6,169	550,514
4TH STREET						
2012 Pledged Revenue Partial Advance Refunding	12,530,000	10,040,000	1,855,000	370,875	5,100	2,230,975
	12,530,000	10,040,000	1,855,000	370,875	5,100	2,230,975
ROAD REPAIR AND STREET SAFETY FUND						
Proposed Certificates of Participation - Road Repair	10,000,000	-	470,000	250,000	2,500	722,500
	10,000,000	-	470,000	250,000	2,500	722,500
ECONOMIC DEVELOPMENT						
Existing Debt:						
GADA Revenue Bonds Series 2010A- Incubator	3,370,000	2,710,000	135,000	114,788	7,355	257,143
Proposed Revenue Bonds - USGS Campus	10,000,000	-	120,000	-	1,600	121,600
	13,370,000	2,710,000	255,000	114,788	8,955	378,743
PARKING DISTRICT						
Proposed Capital Lease - Meters	90,000	-	90,000	-	-	90,000
GENERAL OBLIGATION BOND FUND						
Existing Debt:						
G.O. Series 2006 Capital Projects	31,500,000	7,750,000	1,790,000	366,600	3,600	2,160,200
G.O. Series 2011 Capital Projects	12,845,000	8,635,000	2,320,000	215,525	3,200	2,538,725
G.O. Series 2011 NAU Public Safety	3,952,287	2,527,310	396,644	55,895	-	452,539
G.O. Series 2013 Capital Projects	11,460,000	10,235,000	675,000	292,269	4,740	972,009
G.O. Series 2014A Capital Projects	6,600,000	6,400,000	260,000	221,138	3,200	484,338
G.O. Series 2014B Partial Advance Refunding 2006 Projects	8,270,000	8,270,000	-	366,600	3,200	369,800
Proposed G.O. Series Core Services Facility 2016	14,000,000	-	417,500	875,000	6,400	1,298,900
Proposed G.O. Series Watershed Protection 2016	3,500,000	-	-	125,000	3,200	128,200
Proposed G.O. Open Space Series 2016	2,200,000	-	-	120,000	3,200	123,200
	94,327,287	43,817,310	5,859,144	2,638,027	30,740	8,527,911
SPECIAL ASSESSMENT DISTRICT						
Sawmill District	19,075,000	2,215,000	95,000	110,750	5,600	211,350
	19,075,000	2,215,000	95,000	110,750	5,600	211,350
SOLID WASTE FUND						
Proposed Capital Lease - Core Services Facility	3,700,000	-	-	125,000	-	125,000
	3,700,000	-	-	125,000	-	125,000
WATER FUND						
Existing Debt:						
G.O. 2011 WIFA Debt - Red Gap Shallow Well	1,633,933	1,375,363	67,675	21,518	20,123	109,316
2002 Water Revenue Bonds (WIFA)	6,775,760	2,922,467	375,127	55,997	41,024	472,148
2006 WIFA Revolving Loan - Water	7,900,000	4,925,000	380,000	84,283	71,025	535,308
2008 WIFA Revolving Debt - Water	8,500,000	6,209,093	377,927	139,065	90,302	607,294
2009 WIFA Revolving Debt - Water Feasibility	2,100,000	1,005,655	92,862	25,032	23,286	141,180
2010 WIFA Revolving Debt - Sinagua Well Improvements	775,000	176,123	10,374	2,402	2,564	15,340
2010 WIFA Revolving Debt - Fort Tuthill Well Improvements	594,951	403,871	24,531	3,720	5,874	34,125
2010 WIFA Revolving Debt - Local Aquifer Study	1,100,000	843,338	51,225	7,768	12,266	71,259
Other Debt - Lease Purchase - Renewable Energy Equipment	1,936,443	1,695,471	115,475	47,383	-	162,858
Proposed WIFA Revolving Loan - Future Water Rights 2015	177,007	-	20,000	10,000	18,463	48,463
	31,493,094	19,556,381	1,515,196	397,168	284,927	2,197,291
WASTEWATER FUND						
2007 WIFA Revolving Debt - Wastewater	23,100,000	16,287,404	1,114,662	316,489	235,951	1,667,102
Other Debt - Lease Purchase - Co-Generators	2,000,000	242,573	242,574	8,382	-	250,956
	25,100,000	16,529,977	1,357,236	324,871	235,951	1,918,058
AIRPORT FUND						
Other Debt - Lease Purchase - Hangars	2,782,598	1,551,335	147,120	84,617	-	231,737
Other Debt - Loan - Hangars	600,000	26,909	26,908	566	-	27,474
	3,382,598	1,578,244	174,028	85,183	-	259,211
Total Debt Service Requirements	$ 219,202,815	99,628,033	12,285,254	4,517,689	580,512	17,383,455

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 24,209,124	23,294,618	24,990,786	23,975,214	14,101,648	14,192,296	14,179,802	12,989,452
Revenues								
Taxes								
Property Tax	5,597,027	5,527,083	5,653,083	5,732,476	5,732,476	5,732,476	5,732,476	5,732,476
Sales Tax	17,655,291	17,279,341	18,520,000	18,644,170	19,066,145	19,634,679	19,049,089	19,049,089
Franchise Fees	2,467,635	2,485,140	2,514,000	2,539,140	2,615,314	2,693,773	2,612,960	2,612,960
Intergovernmental Revenues								
State Shared Sales Tax	6,019,777	5,958,225	6,120,000	6,094,663	6,277,503	6,465,828	6,271,853	6,271,853
State Shared Income Tax	7,973,971	7,928,250	7,928,250	8,578,408	8,668,595	8,778,204	8,906,146	8,573,343
Auto Lieu Tax	2,689,916	2,648,100	2,800,000	2,788,408	2,872,060	2,958,222	2,869,475	2,869,475
Federal Grants	758,357	1,410,608	1,420,608	823,482	141,580	141,580	141,580	141,580
State/Local Grants	455,348	2,574,479	628,139	865,687	578,396	578,396	578,396	578,396
Other IGA	890,667	1,124,000	1,024,000	1,022,600	906,500	906,500	906,500	906,500
License & Permits								
Business Licenses	30,697	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	1,209,523	1,324,050	1,800,000	1,395,000	1,363,500	1,377,135	1,335,821	1,335,821
Other Licenses and Permits	626,573	260,930	496,680	496,680	497,488	498,304	499,128	499,960
Charges for Services								
Community Development	579,423	342,300	625,800	467,800	467,800	467,800	467,800	467,800
Parks and Recreation	1,478,540	1,762,730	1,597,350	1,546,950	1,546,950	1,546,950	1,546,950	1,546,950
Public Safety	799,494	961,766	840,000	825,000	828,810	832,659	836,546	840,472
Cemetery/General Government	128,694	149,350	145,800	145,800	147,250	148,715	150,194	151,688
Fines & Forfeitures								
Court Fines	637,820	805,190	730,000	802,000	745,020	752,470	759,994	767,594
Other Court Revenues	523,843	335,970	431,080	2,496,980	398,085	401,222	404,389	407,588
Other Revenue								
Interest Earnings	281,023	221,050	264,000	262,000	264,500	267,025	269,575	273,151
Miscellaneous	1,779,700	2,216,283	2,967,956	1,964,509	1,956,382	1,958,274	1,960,183	1,962,113
Total Revenues	52,583,319	55,344,845	56,536,746	57,521,753	55,104,354	56,170,212	55,329,055	55,018,809
Transfers In								
Housing and Community Services	130,000	-	-	-	-	-	-	-
Library	39,196	250,000	-	-	-	-	-	-
HURF	20,701	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Beautification	359,293	420,527	420,527	433,465	433,465	433,465	433,465	433,465
Economic Development	-	-	-	143,757	143,757	143,757	143,757	143,757
Tourism	104,407	31,238	31,238	31,238	31,238	31,238	31,238	31,238
Recreation - BBB	1,651,418	2,357,989	2,357,989	2,335,134	2,275,134	2,275,134	2,275,134	2,275,134
Parking District	-	-	-	-	192,699	192,699	-	-
Utilities	123,797	59,900	59,900	-	-	-	-	-
Stormwater	90,372	91,276	91,276	-	-	-	-	-
Environmental Services	39,410	57,678	57,678	57,678	4,678	4,678	4,678	4,678
Sustainability and Environ Mgmt	233,730	229,678	204,005	199,162	199,162	199,162	199,162	199,162
Airport	16,784	-	-	-	-	-	-	-
Capital Projects	39,110	-	100,000	-	-	-	-	-
Total Transfers In	2,848,218	3,511,286	3,335,613	3,213,434	3,293,133	3,293,133	3,100,434	3,100,434
Total Revenues and Transfers In	55,431,537	58,856,131	59,872,359	60,735,187	58,397,487	59,463,345	58,429,489	58,119,243
Total Sources of Funds	79,640,661	82,150,749	84,863,145	84,710,401	72,499,135	73,655,641	72,609,291	71,108,695

CITY OF FLAGSTAFF
GENERAL FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Uses of Funds								
Divisions								
General Administration	$ 8,435,367	9,127,497	8,854,661	10,293,976	8,911,509	9,071,509	8,911,509	9,071,509
Management Services	3,324,859	3,598,521	3,433,371	3,790,504	3,580,029	3,515,029	3,515,029	3,515,029
Community Development	4,017,632	4,294,597	4,292,097	4,637,447	4,429,720	4,429,720	4,429,720	4,429,720
Fire	10,226,090	11,434,408	11,584,408	11,960,777	11,320,720	11,520,720	11,600,720	11,600,720
Police	17,362,030	19,460,676	19,061,806	20,015,658	18,947,910	18,947,910	18,947,910	18,947,910
Public Works	7,148,235	8,636,572	8,195,275	8,839,232	8,293,735	8,268,735	8,268,735	8,268,735
Economic Vitality	315,038	174,071	174,071	175,166	175,166	175,166	175,166	175,166
Non-Departmental	3,114,651	3,169,308	1,669,663	4,522,258	2,211,113	2,211,113	2,211,113	2,211,113
Contingency	57,382	625,000	100,000	600,000	100,000	100,000	100,000	100,000
Less Indirect Charges	(5,471,208)	(5,641,543)	(5,641,543)	(5,997,578)	(5,947,578)	(5,947,578)	(5,947,578)	(5,947,578)
Total Department Expenditures	48,530,076	54,879,107	51,723,809	58,837,440	52,022,324	52,292,324	52,212,324	52,372,324
Debt Service								
Leases - Energy	316,216	326,548	323,300	206,925	206,925	206,925	206,925	248,824
Leases - Fire Equipment	45,047	41,799	45,047	86,577	86,577	86,577	86,577	44,678
Bonds (001-06-1990)	453,590	454,439	454,439	-	-	-	-	-
Total Debt Service	814,853	822,786	822,786	293,502	293,502	293,502	293,502	293,502
Total Operating Budget	49,344,929	55,701,893	52,546,595	59,130,942	52,315,826	52,585,826	52,505,826	52,665,826
Future Uses								
Total Ongoing	-	-	-	-	1,395,000	2,294,000	2,443,000	2,592,000
Total One-Time	-	-	-	-	500,000	500,000	500,000	500,000
Total Future Uses	-	-	-	-	1,895,000	2,794,000	2,943,000	3,092,000
Capital/CIP								
Fleet	614,826	2,954,973	905,312	2,685,661	757,000	757,000	757,000	757,000
Operating Capital	275,441	1,287,300	1,202,300	896,800	410,000	410,000	410,000	410,000
Capital Improvement Projects	281,884	1,013,980	343,650	800,330	-	-	-	-
Total Capital/CIP	1,172,151	5,256,253	2,451,262	4,382,791	1,167,000	1,167,000	1,167,000	1,167,000
Transfers Out								
Library	1,627,451	1,604,860	1,604,860	1,605,111	1,579,813	1,579,813	1,579,813	1,579,813
HURF	1,220,600	-	-	-	800,000	800,000	800,000	800,000
Economic Development	251,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Parking District	-	-	-	385,398	-	-	-	-
Stormwater	100,544	3,331,966	1,382,164	1,860,361	-	-	-	-
Airport	-	461,000	-	384,950	290,000	290,000	365,000	365,000
Flagstaff Housing Authority	33,200	58,200	52,050	88,200	8,200	8,200	8,200	8,200
Capital Projects	900,000	2,280,000	2,600,000	2,520,000	-	-	-	-
Total Transfers Out	4,132,795	7,987,026	5,890,074	7,095,020	2,929,013	2,929,013	3,004,013	3,004,013
Excess Revenues Over Expenditures	781,662	(10,089,041)	(1,015,572)	(9,873,566)	90,648	(12,494)	(1,190,350)	(1,809,596)
Total Uses of Funds	54,649,875	68,945,172	60,887,931	70,608,753	58,306,839	59,475,839	59,619,839	59,928,839
Ending Fund Balance	$ 24,990,786	13,205,577	23,975,214	14,101,648	14,192,296	14,179,802	12,989,452	11,179,856

CITY OF FLAGSTAFF
LIBRARY FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014 -2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 952,750	1,144,079	1,180,809	1,475,171	456,111	579,833	476,423	343,815
Revenues								
State Grants	44,819	188,625	188,625	25,000	100,000	100,000	100,000	100,000
Intergovernmental	3,682,066	4,882,490	3,847,490	4,465,820	3,288,150	3,169,338	3,247,605	3,327,909
Interest Revenue	34,925	37,812	26,319	37,812	38,001	38,191	38,382	38,574
Miscellaneous	100,247	20,474	30,000	41,000	41,000	41,000	41,000	41,000
Total Revenues	3,862,057	5,129,401	4,092,434	4,569,632	3,467,151	3,348,529	3,426,987	3,507,483
Transfers In								
Tourism	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500
General Fund	1,627,451	1,604,860	1,604,860	1,605,111	1,599,877	1,619,875	1,640,124	1,660,625
Total Transfers In	1,663,951	1,641,360	1,641,360	1,641,611	1,636,377	1,656,375	1,676,624	1,697,125
Total Sources of Funds	6,478,758	7,914,840	6,914,603	7,686,414	5,559,639	5,584,738	5,580,033	5,548,424
Uses of Funds								
Departments								
Library City Direct	3,095,679	3,640,855	3,280,764	3,874,260	3,466,245	3,561,191	3,658,808	3,759,167
Library County	574,137	624,406	624,406	669,450	627,888	645,152	662,903	681,154
Library Grants	44,819	188,625	188,625	25,000	100,000	100,000	100,000	100,000
County Wide Projects & Growth	748,304	1,898,459	863,459	1,436,745	300,637	305,539	310,588	315,788
Indirect Costs	457,129	470,178	470,178	444,724	455,842	467,238	478,919	490,892
Capital Expenditures	338,685	434,390	12,000	680,125	29,195	29,195	25,000	25,000
Reserves/Contingencies	-	100,000	-	100,000	-	-	-	-
Total Department Expenditures	5,258,753	7,356,913	5,439,432	7,230,304	4,979,807	5,108,315	5,236,218	5,372,001
Transfer Out								
General Fund	39,196	250,000	-	-	-	-	-	-
Total Transfers Out	39,196	250,000	-	-	-	-	-	-
Total Uses of Funds	5,297,949	7,606,913	5,439,432	7,230,304	4,979,807	5,108,315	5,236,218	5,372,001
Ending Fund Balance (1)	$ 1,180,809	307,927	1,475,171	456,110	579,832	476,423	343,815	176,423

(1) Excludes monies restricted for branch libraries, expansion, and automation.

CITY OF FLAGSTAFF
HIGHWAY USER FUND
FIVE YEAR PLAN 2017-2021

	Actuals 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 4,265,609	3,441,139	4,560,434	6,105,914	1,251,194	1,381,577	1,545,065	1,389,732
Revenues								
Intergovernmental Revenues	2,856	-	-	-	-	542,214	-	
Highway User Revenues	6,884,173	6,862,720	7,200,000	7,149,600	6,918,096	7,056,458	6,844,764	6,913,212
Interest Revenues	33,720	5,000	17,000	6,000	6,000	7,000	8,000	7,000
Miscellaneous Revenues	-	-	575,520	-	793,099	-	-	-
Total Revenues	6,920,749	6,867,720	7,792,520	7,155,600	7,717,195	7,605,672	6,852,764	6,920,212
Transfers In								
General Fund	1,220,600	-	-	-	800,000	800,000	800,000	800,000
Stormwater	229,284	309,100	309,100	311,134	314,245	317,388	320,562	329,057
Solid Waste	17,000	17,000	17,000	17,000	-	-	-	-
Transportation Tax	2,544,434	9,700,512	4,101,365	8,589,705	7,934,229	4,952,653	4,409,314	-
Total Transfers In	4,011,318	10,026,612	4,427,465	8,917,839	9,048,474	6,070,041	5,529,876	1,129,057
Total Sources of Funds	15,197,676	20,335,471	16,780,419	22,179,353	18,016,863	15,057,290	13,927,705	9,439,001
Uses of Funds								
Departments								
Operating Expenditures	3,427,002	4,328,031	4,328,031	4,361,098	4,110,294	4,151,397	4,192,911	4,234,840
Indirect Cost	906,322	969,522	969,522	956,823	980,744	1,005,263	1,030,395	1,056,155
Capital Expenditures	5,736,295	13,204,247	4,810,010	14,946,724	10,980,734	7,792,051	6,751,152	2,937,899
Reserves/Contingencies	-	100,000	-	100,000	-	-	-	-
Total Expenditures	10,069,619	18,601,800	10,107,563	20,364,645	16,071,772	12,948,711	11,974,458	8,228,894
Debt Service								
Debt Service	546,922	553,941	553,942	550,514	550,514	550,514	550,514	-
Total Debt Service	546,922	553,941	553,942	550,514	550,514	550,514	550,514	-
Transfers Out								
General Fund	20,701	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Total Transfers Out	20,701	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Total Uses of Funds	10,637,242	19,168,741	10,674,505	20,928,159	16,635,286	13,512,225	12,537,972	8,241,894
Ending Fund Balance	$ 4,560,434	1,166,730	6,105,914	1,251,194	1,381,577	1,545,065	1,389,732	1,197,107

CITY OF FLAGSTAFF
TRANSPORTATION FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 8,029,449	12,886,964	12,585,520	21,699,730	7,737,549	8,980,773	8,792,202	9,166,449
Revenues								
Sales Tax	14,491,488	17,585,692	18,725,667	18,912,924	19,480,312	20,064,721	19,462,779	6,111,053
Bond Proceeds	-	10,000,000	10,000,000	-	10,000,000	-	-	-
Interest Revenues	120,360	71,000	70,000	152,000	45,000	57,000	105,000	12,000
Miscellaneous Revenues	2,932,573	-	-	-	-	-	-	-
Total Revenues	17,544,421	27,656,692	28,795,667	19,064,924	29,525,312	20,121,721	19,567,779	6,123,053
Total Sources of Funds	25,573,870	40,543,656	41,381,187	40,764,654	37,262,861	29,102,494	28,359,981	15,289,502
Uses of Funds								
Departments								
Operating								
Indirect Costs	335,274	350,168	350,168	414,031	485,508	497,645	510,086	319,334
Operating Expenditures	4,755,434	5,041,941	4,584,233	6,338,085	3,793,076	4,210,967	4,226,905	4,301,101
Capital Expenditures	3,613,958	7,550,000	6,440,691	14,159,309	12,475,000	6,250,000	5,650,000	3,362,500
Total Expenditures	8,704,666	12,942,109	11,375,092	20,911,425	16,753,583	10,958,613	10,386,992	7,982,935
Transfers Out								
Highway User Revenue Fund	2,544,434	9,700,512	4,101,365	8,589,705	7,934,229	4,952,653	4,409,314	-
Utilities	-	-	400,000	-	-	-	-	-
MPO	22,500	22,500	22,500	22,500	22,500	22,500	22,500	-
FUTS	550,000	1,550,000	1,550,000	550,000	550,000	550,000	550,000	-
Total Transfers Out	3,116,934	11,273,012	6,073,865	9,162,205	8,506,729	5,525,153	4,981,814	-
Total Debt Service	1,166,750	2,482,500	2,232,500	2,953,475	3,021,775	3,826,525	3,824,725	3,816,838
Total Use of Funds	12,988,350	26,697,621	19,681,457	33,027,105	28,282,087	20,310,291	19,193,531	11,799,772
Ending Fund Balance	$ 12,585,520	13,846,035	21,699,730	7,737,549	8,980,773	8,792,202	9,166,449	3,489,729

CITY OF FLAGSTAFF
FLAGSTAFF URBAN TRAILS FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 2,540,349	2,699,200	2,958,161	3,874,881	1,030,138	113,638	114,918	136,208
Revenues								
Intergovernmental Revenue	92,456	183,597	81,470	392,970	-	-	-	-
Interest Earnings	24,080	6,750	24,000	10,000	10,000	1,280	1,290	1,340
Contributions	5,000	-	-	-	-	-	-	-
Miscellaneous	53,439	-	-	-	-	-	-	-
Total Revenues	174,975	190,347	105,470	402,970	10,000	1,280	1,290	1,340
Transfers In								
Transportation	550,000	1,550,000	1,550,000	550,000	550,000	550,000	550,000	-
Total Transfers In	550,000	1,550,000	1,550,000	550,000	550,000	550,000	550,000	-
Total Sources of Funds	3,265,324	4,439,547	4,613,631	4,827,851	1,590,138	664,918	666,208	137,548
Uses of Funds								
Departments								
Capital Expenditures	307,163	3,758,780	738,749	3,797,713	1,476,500	550,000	530,000	540,000
Total Expenditures	307,163	3,758,780	738,749	3,797,713	1,476,500	550,000	530,000	540,000
Total Uses of Funds	307,163	3,758,780	738,749	3,797,713	1,476,500	550,000	530,000	540,000
Ending Fund Balance	$ 2,958,161	680,767	3,874,882	1,030,138	113,638	114,918	136,208	(402,452)

CITY OF FLAGSTAFF
BEAUTIFICATION FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 3,316,271	3,381,008	3,827,827	4,254,159	657,836	787,544	767,004	548,473
Revenues								
BBB Tax Revenue	1,392,624	1,340,000	1,460,000	1,474,600	1,518,838	1,564,403	1,517,471	1,517,471
Intergovernmental Revenue	10,000	-	-	-	-	-	-	-
Interest Earnings	33,572	7,800	34,000	15,000	15,000	15,000	15,000	15,000
Miscellaneous	1,385	-	-	-	-	-	-	-
Total Revenues	1,437,581	1,347,800	1,494,000	1,489,600	1,533,838	1,579,403	1,532,471	1,532,471
Total Sources of Funds	4,753,852	4,728,808	5,321,827	5,743,759	2,191,674	2,366,947	2,299,475	2,080,944
Uses of Funds								
Departments								
General Operating	151,622	305,214	305,214	339,408	336,456	341,117	345,895	350,792
Capital Expenditures	415,110	3,644,977	341,927	4,303,050	600,000	750,000	850,000	450,000
Reserves/Contingencies	-	10,000	-	10,000	-	-	-	-
Total Expenditures	566,732	3,960,191	647,141	4,652,458	936,456	1,091,117	1,195,895	800,792
Transfers Out								
General Fund	359,293	420,527	420,527	433,465	467,675	508,825	555,107	586,662
Total Transfers Out	359,293	420,527	420,527	433,465	467,675	508,825	555,107	586,662
Total Uses of Funds	926,025	4,380,718	1,067,668	5,085,923	1,404,130	1,599,942	1,751,002	1,387,455
Ending Fund Balance	$ 3,827,827	348,090	4,254,159	657,836	787,544	767,004	548,473	693,489

CITY OF FLAGSTAFF
ECONOMIC DEVELOPMENT FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 618,767	362,857	741,101	638,807	347,267	301,561	374,385	439,815
Revenue								
BBB Tax Revenue	663,269	636,500	693,500	700,435	721,448	743,091	720,799	720,799
Lease Proceeds	36,685	155,342	54,414	156,169	271,012	385,873	409,550	410,445
Grant Revenues	38,270	200,000	200,000	-	-	-	-	-
Interest Income/Miscellaneous	10,121	7,257	12,228	10,540	5,730	4,976	6,177	7,257
Total Revenues	748,345	999,099	960,142	867,144	998,190	1,133,939	1,136,526	1,138,501
Transfer In								
General Fund	251,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Total Transfer In	251,000	251,000	251,000	251,000	251,000	251,000	251,000	251,000
Total Sources of Funds	1,618,111	1,612,956	1,952,243	1,756,951	1,596,458	1,686,501	1,761,912	1,829,316
Uses of Funds								
Departments								
General Operating	625,210	1,056,636	1,055,992	963,783	893,996	911,215	921,197	931,449
Reserve/Contingencies	1,771	45,000	-	45,000	-	-	-	-
Total Expenditures	626,981	1,101,636	1,055,992	1,008,783	893,996	911,215	921,197	931,449
Debt Service								
Debt Service	250,029	257,443	257,443	257,143	257,143	257,143	257,143	257,143
Total Debt Service	250,029	257,443	257,443	257,143	257,143	257,143	257,143	257,143
Transfer out								
General Fund	-	-	-	143,757	143,757	143,757	143,757	143,757
Total Transfers Out	-	-	-	143,757	143,757	143,757	143,757	143,757
Total Uses of Funds	877,010	1,359,079	1,313,435	1,409,683	1,294,896	1,312,115	1,322,097	1,332,349
Ending Fund Balance	$ 741,102	253,877	638,808	347,268	301,561	374,385	439,815	496,967

CITY OF FLAGSTAFF
TOURISM FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 511,028	616,155	735,136	950,946	994,659	1,377,618	1,791,823	2,097,828
Revenues								
BBB Tax Revenues	2,094,532	2,010,000	2,190,000	2,211,900	2,278,257	2,346,605	2,276,207	2,276,207
Building Rental Revenue	12,707	12,652	12,652	12,779	12,907	13,036	13,166	13,298
Interest on Investments	1,224	6,563	1,300	4,755	4,973	6,888	8,959	10,489
Visitor Center Retail Sales	83,054	85,000	85,000	86,700	88,434	90,203	92,007	93,847
Miscellaneous	73,134	13,261	24,683	13,394	13,528	13,663	13,800	13,938
Total Revenues	2,264,651	2,127,476	2,313,635	2,329,528	2,398,099	2,470,395	2,404,139	2,407,779
Total Sources of Funds	2,775,679	2,743,631	3,048,771	3,280,474	3,392,758	3,848,013	4,195,962	4,505,607
Uses of Funds								
Departments								
Operating Expenditures	1,894,043	2,042,287	2,010,087	2,118,077	1,947,402	1,988,452	2,030,395	2,073,248
Capital Expenditures	-	-	-	50,000	-	-	-	-
Reserve	5,593	70,000	20,000	50,000	-	-	-	-
Total Expenditures	1,899,636	2,112,287	2,030,087	2,218,077	1,947,402	1,988,452	2,030,395	2,073,248
Transfers Out								
Library	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500
Recreation	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000
General Fund	104,407	6,238	6,238	6,238	6,238	6,238	6,238	6,238
Total Transfers Out	140,907	67,738	67,738	67,738	67,738	67,738	67,738	67,738
Total Uses of Funds	2,040,543	2,180,025	2,097,825	2,285,815	2,015,140	2,056,190	2,098,133	2,140,986
Ending Fund Balance	$ 735,136	563,606	950,946	994,659	1,377,618	1,791,823	2,097,828	2,364,621

CITY OF FLAGSTAFF
ARTS AND SCIENCE FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 452,148	444,019	457,813	551,955	343,995	105,193	58,159	92,293
Revenues								
BBB Tax Revenues	523,634	502,500	547,500	552,975	569,564	586,651	569,052	569,052
Miscellaneous	21	-	-	-	-	-	-	-
Interest Income	3,699	4,185	4,185	6,705	3,368	1,227	872	1,384
Total Revenues	527,354	506,685	551,685	559,680	572,932	587,878	569,924	570,436
Total Sources of Funds	979,503	950,704	1,009,498	1,111,635	916,927	693,071	628,083	662,730
Uses of Funds								
Departments								
Operating Expenditures	410,398	442,544	442,544	530,140	516,734	479,912	480,790	479,298
Capital Expenditures	111,291	372,500	15,000	227,500	295,000	155,000	55,000	10,000
Reserve	-	10,000	-	10,000	-	-	-	-
Total Expenditures	521,689	825,044	457,544	767,640	811,734	634,912	535,790	489,298
Total Uses of Funds	521,689	825,044	457,544	767,640	811,734	634,912	535,790	489,298
Ending Fund Balance	$ 457,813	125,660	551,954	343,995	105,193	58,159	92,293	173,432

CITY OF FLAGSTAFF
BBB - RECREATION FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 3,286,867	3,374,807	3,596,835	1,817,442	634,971	819,906	1,035,897	1,129,174
Revenues								
BBB Tax Revenue	2,297,924	2,211,000	2,409,000	2,433,090	2,506,083	2,581,265	2,503,827	2,503,827
Interest on Investments	28,797	16,900	35,000	13,000	5,200	6,100	7,200	7,600
Total Revenues	2,326,721	2,227,900	2,444,000	2,446,090	2,511,283	2,587,365	2,511,027	2,511,427
Total Sources of Funds	5,613,588	5,602,707	6,040,835	4,263,532	3,146,254	3,407,271	3,546,924	3,640,601
Uses of Funds								
Departments								
General Operating	2,274	10,200	10,366	7,500	7,500	7,500	7,500	7,500
Capital Expenditures	361,601	2,459,016	1,855,039	1,285,927	-	-	-	-
Total Expenditures	363,875	2,469,216	1,865,405	1,293,427	7,500	7,500	7,500	7,500
Transfers Out								
General Fund	1,651,418	2,357,989	2,357,989	2,335,134	2,318,848	2,363,874	2,410,250	2,458,017
GO Bond	1,460	-	-	-	-	-		
Total Transfers Out	1,652,878	2,357,989	2,357,989	2,335,134	2,318,848	2,363,874	2,410,250	2,458,017
Total Uses of Funds	2,016,753	4,827,205	4,223,394	3,628,561	2,326,348	2,371,374	2,417,750	2,465,517
Ending Fund Balance	$ 3,596,835	775,502	1,817,441	634,971	819,906	1,035,897	1,129,174	1,175,084

CITY OF FLAGSTAFF
HOUSING AND COMMUNITY SERVICES FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 1,089,283	1,077,474	1,048,912	1,127,222	238,280	238,280	238,280	238,280
Revenues								
Intergovernmental	634,480	2,538,468	1,086,517	2,088,291	1,345,000	1,345,000	1,345,000	1,345,000
Interest	8,047	-	7,021	-	-	-	-	-
Sale of Real Property	-	4	-	-	-	-	-	-
Miscellaneous	172,789	-	424,738	-	-	-	-	-
Total Revenues	815,315	2,538,472	1,518,276	2,088,291	1,345,000	1,345,000	1,345,000	1,345,000
Transfers In								
G.O. Bond Funded Projects	102,000	-		-	-	-	-	-
Total Transfers In	102,000	-	-	-	-	-	-	-
Total Sources of Funds	2,006,598	3,615,946	2,567,188	3,215,513	1,583,280	1,583,280	1,583,280	1,583,280
Uses of Funds								
Departments								
Operating Expenditures	827,686	3,422,250	1,439,966	2,927,233	1,345,000	1,345,000	1,345,000	1,345,000
Total Department Expenditures	827,686	3,422,250	1,439,966	2,927,233	1,345,000	1,345,000	1,345,000	1,345,000
Transfers Out								
General Fund	130,000	-	-	-	-	-	-	-
Flagstaff Housing Authority	-	-	-	50,000	-	-	-	-
Total Transfers Out	130,000	-	-	50,000	-	-	-	-
Total Uses of Funds	957,686	3,422,250	1,439,966	2,977,233	1,345,000	1,345,000	1,345,000	1,345,000
Ending Fund Balance	$ 1,048,912	193,696	1,127,222	238,280	238,280	238,280	238,280	238,280

CITY OF FLAGSTAFF
METRO PLANNING ORGANIZATION FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 45,372	-	77,733	-	-	-	-	-
Revenues								
Intergovernmental	547,287	966,290	779,851	611,116	287,950	287,950	287,950	287,950
Miscellaneous	5,100	560,000	5,000	505,000	5,000	5,000	5,000	5,000
Total Revenues	552,387	1,526,290	784,851	1,116,116	292,950	292,950	292,950	292,950
Transfers In								
Transportation	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Total Transfers In	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Total Sources of Funds	620,259	1,548,790	885,084	1,138,616	315,450	315,450	315,450	315,450
Uses of Funds								
Departments								
Operating Expenditures	508,266	995,618	831,912	594,918	271,752	271,752	271,752	271,752
Indirect Grant Cost	34,260	53,172	53,172	43,698	43,698	43,698	43,698	43,698
Reserves/Contingencies	-	500,000	-	500,000	-	-	-	-
Total Expenditures	542,526	1,548,790	885,084	1,138,616	315,450	315,450	315,450	315,450
Total Uses of Funds	542,526	1,548,790	885,084	1,138,616	315,450	315,450	315,450	315,450
Ending Fund Balance	$ 77,733	-	-	-	-	-	-	-

CITY OF FLAGSTAFF
EDA REVOLVING LOAN FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ -	220,550	-	262,806	-	-	-	-
Revenue								
Intergovernmental	-	-	262,206	-	-	-	-	-
Program Income	-	50,123	-	13,766	13,766	13,766	13,766	13,766
Interest Income	-	-	600	5,256	-	-	-	-
Total Revenues	-	50,123	262,806	19,022	13,766	13,766	13,766	13,766
Total Sources of Funds	-	270,673	262,806	281,828	13,766	13,766	13,766	13,766
Uses of Funds								
Departments								
Operating Expenditures	-	270,673	-	281,828	13,766	13,766	13,766	13,766
Total Expenditures	-	270,673	-	281,828	13,766	13,766	13,766	13,766
Total Uses of Funds	-	270,673	-	281,828	13,766	13,766	13,766	13,766
Ending Fund Balance	$ -	-	262,806	-	-	-	-	-

CITY OF FLAGSTAFF
PARKING DISTRICT FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ -	-	-	-	320,360	199,507	117,464	111,621
Intergovernmental	-	-	-	-	-	-	-	-
Parking	-	-	-	556,760	1,037,396	1,037,396	1,037,396	1,037,396
Other Financing Sources	-	-	-	880,000	-	-	-	-
Total Revenues	-	-	-	1,436,760	1,037,396	1,037,396	1,037,396	1,037,396
Transfers In								
General Fund	-	-	-	385,398	-	-	-	-
Total Transfers In	-	-	-	385,398	-	-	-	-
Total Sources of Funds	-	-	-	1,822,158	1,357,756	1,236,903	1,154,861	1,149,017
Uses of Funds								
Departments								
Operating Expenditures	-	-	-	420,776	436,719	506,761	485,261	522,761
Indirect Costs	-	-	-	-	85,000	85,000	85,000	85,000
Capital Expenditures	-	-	-	943,914	318,831	207,479	345,479	295,479
Contingency	-	-	-	47,108	5,000	7,500	7,500	7,500
Total Expenditures	-	-	-	1,411,798	845,550	806,740	923,240	910,740
Debt Service	-	-	-	90,000	120,000	120,000	120,000	120,000
Transfers Out								
General Fund	-	-	-	-	192,699	192,699	-	-
Total Transfers Out	-	-	-	-	192,699	192,699	-	-
Total Uses of Funds	-	-	-	1,501,798	1,158,249	1,119,439	1,043,240	1,030,740
Ending Fund Balance	$ -	-	-	320,360	199,507	117,464	111,621	118,277

CITY OF FLAGSTAFF
GENERAL OBLIGATION BOND FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2014-2015	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ -	-	-	-	-	-	-	-
Transfers In								
BBB - Recreation	1,460	-	-	-	-	-	-	-
Capital Projects	7,300	-	-	-	-	-	-	-
Secondary Property Tax	5,842,916	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Transfers In	5,851,676	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Sources of Funds	5,851,676	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Uses of Funds								
Debt Service								
Debt Service	5,851,676	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Debt Service	5,851,676	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Uses of Funds	5,851,676	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Ending Fund Balance	$ -	-	-	-	-	-	-	-

CITY OF FLAGSTAFF
SECONDARY PROPERTY TAX FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 13,822,234	13,497,618	14,090,759	12,466,195	9,892,641	7,474,905	5,813,048	4,334,198
Revenues								
Secondary Property Taxes	5,585,942	5,728,437	5,728,437	5,879,357	6,192,103	6,315,945	6,442,264	6,571,109
Interest	98,275	64,000	83,600	75,000	77,600	80,300	83,100	86,000
Total Revenues	5,684,217	5,792,437	5,812,037	5,954,357	6,269,703	6,396,245	6,525,364	6,657,109
Transfers In								
G.O. Capital Projects	427,224	-	-	-	-	-	-	-
Total Transfers In	427,224	-	-	-	-	-	-	-
Total Sources of Funds	19,933,675	19,290,055	19,902,796	18,420,552	16,162,344	13,871,150	12,338,412	10,991,307
Uses of Funds								
Transfers Out								
G.O. Bond	5,842,916	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Transfers Out	5,842,916	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Total Uses of Funds	5,842,916	7,436,600	7,436,600	8,527,911	8,687,439	8,058,103	8,004,214	7,798,854
Ending Fund Balance	$ 14,090,759	11,853,455	12,466,196	9,892,641	7,474,905	5,813,048	4,334,198	3,192,453

CITY OF FLAGSTAFF
SPECIAL ASSESSMENT BOND FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 422,521	306,646	328,716	328,866	327,416	327,584	224,653	224,858
Revenues								
Special Assessments	2,302,545	595,250	595,250	205,750	206,000	206,000	205,750	205,250
Interest on Investments	1,098	1,800	900	900	918	936	955	974
Total Revenues	2,303,643	597,050	596,150	206,650	206,918	206,936	206,705	206,224
Total Sources of Funds	2,726,164	903,696	924,866	535,516	534,334	534,520	431,358	431,083
Uses of Funds								
Departments								
Debt Service	2,397,448	600,850	596,000	211,350	206,750	206,750	206,500	206,000
Total Debt Service	2,397,448	600,850	596,000	211,350	206,750	206,750	206,500	206,000
Total Uses of Funds	2,397,448	600,850	596,000	211,350	206,750	206,750	206,500	206,000
Ending Fund Balance	$ 328,716	302,846	328,866	324,166	327,584	327,770	224,858	225,083

CITY OF FLAGSTAFF
PERPETUAL CARE FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 239,365	256,627	258,420	276,293	296,202	316,488	337,159	358,221
Revenues								
Contributions	16,822	23,201	15,640	17,780	18,136	18,498	18,868	19,246
Interest on Investments	2,233	2,108	2,232	2,129	2,151	2,172	2,194	2,216
Total Revenues	19,055	25,309	17,872	19,909	20,286	20,670	21,062	21,461
Total Sources of Funds	258,420	281,936	276,292	296,202	316,488	337,159	358,221	379,682
Uses of Funds								
Departments								
Operating Expenditures	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
Total Uses of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	$ 258,420	281,936	276,292	296,202	316,488	337,159	358,221	379,682

CITY OF FLAGSTAFF
CAPITAL PROJECTS FUND
NON G.O. BOND FUNDED PROJECTS
FIVE YEAR PLAN 2017 - 2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ (243,174)	(1,446,387)	(1,693,126)	953,784	(4,597,816)	86,418	86,418	86,418
Revenues								
Bond Proceeds	-	4,300,000	-	-	12,000,000	-	-	-
Loan Proceeds	-	3,142,245	-	-	-	-	-	-
Revenue Bond Proceeds	-	-	-	10,000,000	10,000,000	-	-	10,000,000
Grants	4,035,158	454,197	813,342	-	-	-	-	-
Miscellaneous	-	-	-	-	4,000,000	-	-	-
Total Revenues	4,035,158	7,896,442	813,342	10,000,000	28,000,000	-	-	10,000,000
Transfers In								
General Fund	900,000	2,280,000	2,600,000	2,520,000	-	-	-	-
Total Transfers In	900,000	2,280,000	2,600,000	2,520,000	-	-	-	-
Total Sources of Funds	4,691,984	8,730,055	1,720,216	13,473,784	23,402,184	86,418	86,418	10,086,418
Uses of Funds								
Expenditures								
USGS Miscellaneous Bldgs.	-	-	-	10,000,000	10,000,000	-	-	10,000,000
Innovation Mesa - Accelerator	6,333,476	565,372	758,932	26,500	-	-	-	-
Court Facility	51,634	7,192,600	7,500	8,045,100	13,315,766	-	-	-
Total Capital Expenditures	6,385,110	7,757,972	766,432	18,071,600	23,315,766	-	-	10,000,000
Total Uses of Funds	6,385,110	7,757,972	766,432	18,071,600	23,315,766	-	-	10,000,000
Ending Fund Balance	$ (1,693,126)	972,083	953,784	(4,597,816)	86,418	86,418	86,418	86,418

CITY OF FLAGSTAFF
CAPITAL PROJECTS FUND
GO BOND FUNDED PROJECTS
FIVE YEAR PLAN 2017 - 2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 4,868,461	1,528,491	1,515,191	5,479,999	1,618,735	1,221,096	823,056	100,740
Revenues								
Bond Proceeds	-	19,700,000	-	18,200,000	2,000,000	2,000,000	2,000,000	-
Real Estate Proceeds	-	9,620,000	-	2,250,000	-	-	-	-
Miscellaneous	-	-	-	540,000	-	-	3,655	-
Interest	6,828	630	420	6,440	2,360	1,960	2,100	380
Intergovernmental	-	-	-	280,000	-	-	-	-
Total Revenues	6,828	29,320,630	420	21,276,440	2,002,360	2,001,960	2,005,755	380
Transfers In								
Solid Waste	-	4,710,000	4,710,000	-	-	-	-	-
Water	375,896	-	207,072	-	-	-	-	-
Total Transfers In	375,896	4,710,000	4,917,072	-	-	-	-	-
Total Sources of Funds	5,251,185	35,559,121	6,432,683	26,756,439	3,621,095	3,223,056	2,828,811	101,120
Uses of Funds								
Expenditures								
FUTS/Open Space Acquisition	1,028,354	456,319	41,504	1,416,815	400,000	400,000	328,819	-
Core Services Maintenance Facility	134,927	28,195,000	52,200	21,280,889	-	-	-	-
Watershed Protection Project	299,510	3,289,325	755,000	2,440,000	2,000,000	2,000,000	2,399,252	-
2010 Street/Utility	1,535,573	-	-	-	-	-	-	-
Bond Premium Used for Debt Service	142,092	-	3,785	-	-	-	-	-
Debt Service	19,904	-	-	-	-	-	-	-
Total Capital Expenditures	3,160,360	31,940,644	852,489	25,137,704	2,400,000	2,400,000	2,728,071	-
Transfers Out								
General Fund	39,110	-	100,000	-	-	-	-	-
GO Bond	7,300	-	-	-	-	-	-	-
Housing and Community Services	102,000	-	-	-	-	-	-	-
Secondary Property Tax	427,224	-	-	-	-	-	-	-
Solid Waste	-	-	195	-	-	-	-	-
Total Transfers Out	575,634	-	100,195	-	-	-	-	-
Total Uses of Funds	3,735,994	31,940,644	952,684	25,137,704	2,400,000	2,400,000	2,728,071	-
Ending Fund Balance	$ 1,515,191	3,618,477	5,479,999	1,618,735	1,221,096	823,056	100,740	101,120

CITY OF FLAGSTAFF
WATER, WASTEWATER AND RECLAIMED WATER FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2015	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 20,183,415	15,382,361	21,833,943	21,074,736	9,663,144	9,028,639	9,275,646	9,038,792
Revenues								
Intergovernmental	283,587	288,394	288,394	-	-	-	-	-
Water	14,132,681	14,910,620	14,910,620	15,783,546	15,941,766	16,101,575	16,262,990	16,426,029
Wastewater	8,163,826	8,696,328	8,257,419	8,930,621	9,019,913	9,110,098	9,201,185	9,293,184
Reclaim	869,615	907,005	907,005	919,703	934,418	949,369	964,559	979,992
Capacity Fees	2,400,809	2,853,306	1,500,000	1,984,710	2,004,557	2,024,603	2,044,849	2,065,297
Interest	196,587	151,440	151,440	153,015	154,545	156,091	157,652	159,228
Bond Proceeds	-	559,996	559,996	-	-	-	-	-
Miscellaneous	357,893	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Revenues	26,404,998	28,567,089	26,774,874	27,971,595	28,255,199	28,541,736	28,831,235	29,123,730
Transfers In								
Wastewater	-	1,201,476	1,181,786	1,177,516	1,134,913	1,157,225	1,130,304	1,136,363
Reclaimed Water	-	56,062	54,234	55,457	97,319	78,320	73,459	55,369
Stormwater	-	5,441	5,441	5,550	5,659	5,767	5,876	5,985
Transportation	-	-	400,000	-	-	-	-	-
Total Transfers In	-	1,262,979	1,641,461	1,238,523	1,237,891	1,241,312	1,209,639	1,197,717
Total Sources of Funds	46,588,413	45,212,429	50,250,278	50,284,854	39,156,234	38,811,687	39,316,520	39,360,239
Uses of Funds								
Departments								
Operating Expenditures	11,403,828	12,507,658	12,263,250	13,334,110	13,334,682	13,437,925	13,543,447	13,651,418
Indirect Costs	2,068,606	2,119,644	2,119,644	2,332,543	2,465,900	2,527,500	2,590,700	2,655,500
Capital Expenditures	6,963,834	17,307,657	9,205,922	17,806,735	9,232,000	8,472,000	9,082,000	8,277,000
Reserves/Contingencies	218,352	1,800,000	-	1,800,000	-	-	-	-
Total Expenditures	20,654,620	33,734,959	23,588,816	35,273,388	25,032,582	24,437,425	25,216,147	24,583,918
Debt Service	3,600,157	4,083,732	4,083,733	4,115,349	3,862,781	3,863,071	3,857,818	3,857,183
Transfers Out								
Water	-	1,257,538	1,236,020	1,232,973	1,232,232	1,235,545	1,203,763	1,191,732
General Fund	123,797	59,900	59,900	-	-	-	-	-
Capital Projects	375,896	-	207,072	-	-	-	-	-
Total Transfers Out	499,693	1,317,438	1,502,992	1,232,973	1,232,232	1,235,545	1,203,763	1,191,732
Total Uses of Funds	24,754,470	39,136,129	29,175,541	40,621,710	30,127,595	29,536,041	30,277,728	29,632,833
Ending Fund Balance	$ 21,833,943	6,076,300	21,074,736	9,663,144	9,028,639	9,275,646	9,038,792	9,727,406

CITY OF FLAGSTAFF
AIRPORT FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 189,910	369,173	653,856	340,751	367,563	269,065	268,949	269,070
Revenues								
Intergovernmental	2,039,792	2,940,735	148,083	6,472,281	720,000	4,923,320	8,165,000	2,930,000
Airport	1,649,306	1,398,054	1,471,361	1,530,045	1,529,913	1,529,913	1,529,913	1,529,913
Interest	6,784	3,692	3,692	3,408	3,676	2,691	2,689	2,691
Recovery of Indirect Costs	141,500	65,960	13,610	333,170	-	350,040	358,790	87,200
Miscellaneous	46,225	2,066	3,080	3,080	3,080	3,080	3,080	3,080
Passenger Facility Charges	217,053	271,920	334,062	271,920	271,920	271,920	271,920	271,920
Total Revenues	4,100,660	4,682,427	1,973,888	8,613,904	2,528,589	7,080,964	10,331,392	4,824,804
Transfers In								
General Fund	-	461,000	-	312,450	73,000	(133,000)	(95,000)	224,000
General Fund - Capital	-	-	-	72,500	80,000	277,000	535,000	270,000
Total Transfers In	-	461,000	-	384,950	153,000	144,000	440,000	494,000
Total Sources of Funds	4,290,570	5,512,600	2,627,744	9,339,605	3,049,152	7,494,029	11,040,341	5,587,874
Uses of Funds								
Departments								
Operating Expenditures	1,189,961	2,298,574	1,425,774	2,239,658	1,386,852	1,423,307	1,460,747	1,499,206
Indirect Cost	236,407	298,898	298,898	353,170	361,499	370,037	378,788	387,757
Capital Expenditures	1,906,877	2,350,677	275,636	6,020,003	800,000	5,200,000	8,700,000	3,200,000
Reserve	-	100,000	-	100,000	-	-	-	-
Total Expenditures	3,333,245	5,048,149	2,000,308	8,712,831	2,548,351	6,993,344	10,539,535	5,086,963
Debt Service								
Leases/Loans	286,685	286,685	286,685	259,211	231,736	231,736	231,736	231,736
Total Debt Service	286,685	286,685	286,685	259,211	231,736	231,736	231,736	231,736
Total Expenditures	3,619,930	5,334,834	2,286,993	8,972,042	2,780,087	7,225,080	10,771,271	5,318,699
Transfers Out								
General Fund	16,784	-	-	-	-	-	-	-
Total Transfers Out	16,784	-	-	-	-	-	-	-
Total Uses of Funds	3,636,714	5,334,834	2,286,993	8,972,042	2,780,087	7,225,080	10,771,271	5,318,699
Ending Fund Balance	$ 653,856	177,766	340,751	367,563	269,065	268,949	269,070	269,175

CITY OF FLAGSTAFF
SOLID WASTE FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2019-2021
Sources of Funds								
Beginning Fund Balance	$ 7,764,636	9,026,122	8,296,781	2,780,684	3,378,900	3,303,578	2,978,150	2,646,164
Revenues								
Solid Waste	11,456,414	11,760,588	11,297,223	11,581,437	11,601,548	11,648,318	11,747,395	11,848,453
Interest on Investments	81,785	67,830	87,015	69,526	71,264	73,046	74,872	76,744
Miscellaneous	24,506	-	1,630	-	-	-	-	-
Other Financing Sources	-	4,950,000	-	5,075,000	204,000	206,040	208,100	1,960,181
Total Revenues	11,562,705	16,778,418	11,385,868	16,725,963	11,876,812	11,927,404	12,030,367	13,885,378
Total Sources of Funds	19,327,341	25,804,540	19,682,649	19,506,647	15,255,712	15,230,982	15,008,517	16,531,542
Uses of Funds								
Departments								
Operating Expenditures	8,356,463	8,518,506	8,518,506	8,896,578	8,700,227	8,912,560	9,130,075	9,352,899
Indirect Costs	1,188,046	1,044,993	1,044,993	1,149,492	1,178,229	1,207,685	1,237,877	1,268,824
Capital Expenditures	1,209,641	4,209,000	2,219,000	5,314,999	1,865,000	1,921,869	1,781,623	2,789,088
Reserves/Contingencies	-	612,000	-	500,000	-	-	-	-
Total Expenditures	10,754,150	14,384,499	11,782,499	15,861,069	11,743,456	12,042,114	12,149,575	13,410,811
Debt Service								
Capital Lease	-	125,000	125,000	125,000	204,000	206,040	208,100	560,181
Total Debt Service	-	125,000	125,000	125,000	204,000	206,040	208,100	560,181
Transfers out:								
General Fund	39,410	57,678	57,678	57,678	4,678	4,678	4,678	4,678
Environmental Management	220,000	209,788	209,788	67,000	-	-	-	-
Capital Projects	-	4,710,000	4,710,000	-	-	-	-	-
HURF	17,000	17,000	17,000	17,000	-	-	-	-
Total Transfers Out	276,410	4,994,466	4,994,466	141,678	4,678	4,678	4,678	4,678
Total Uses of Funds	11,030,560	19,503,965	16,901,965	16,127,747	11,952,134	12,252,832	12,362,353	13,975,670
Ending Fund Balance (1)	$ 8,296,781	6,300,575	2,780,684	3,378,900	3,303,578	2,978,150	2,646,164	2,555,872

(1) Excludes monies set aside for closure costs and capital reserve

CITY OF FLAGSTAFF
SUSTAINABILITY AND ENVIRONMENTAL MANAGEMENT FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 208,134	314,441	330,210	286,008	128,202	82,370	67,084	73,723
Revenues								
Environmental Management	1,050,537	1,029,029	1,032,336	993,288	1,013,154	1,033,417	1,058,632	1,084,463
Intergovernmental	-	-	-	269,998	-	-	-	-
Interest on Investments	2,949	1,800	3,387	2,993	3,038	3,084	3,130	3,177
Miscellaneous	31,267	500	24,145	500	510	520	530	541
Total Revenues	1,084,753	1,031,329	1,059,868	1,266,779	1,016,702	1,037,021	1,062,292	1,088,181
Transfers In								
Solid Waste	220,000	209,788	209,788	67,000	-	-	-	-
Total Transfers In	220,000	209,788	209,788	67,000	-	-	-	-
Total Sources of Funds	1,512,887	1,555,558	1,599,866	1,619,787	1,144,904	1,119,391	1,129,376	1,161,904
Uses of Funds								
Departments								
Operating Expenditures	864,945	975,463	972,063	992,226	706,580	723,333	720,494	738,074
Indirect Costs	84,002	137,790	137,790	150,199	153,203	122,562	125,013	127,513
Capital Expenditures	-	-	-	119,998	-	-	-	35,060
Reserves/Contingencies	-	30,000	-	30,000	-	-	-	-
Total Expenditures	948,947	1,143,253	1,109,853	1,292,423	859,783	845,895	845,507	900,647
Transfers Out								
General Fund	233,730	229,678	204,005	199,162	202,751	206,412	210,146	213,954
Total Transfers Out	233,730	229,678	204,005	199,162	202,751	206,412	210,146	213,954
Total Uses of Funds	1,182,677	1,372,931	1,313,858	1,491,585	1,062,534	1,052,307	1,055,653	1,114,601
Ending Fund Balance	$ 330,210	182,627	286,008	128,202	82,370	67,084	73,723	47,303

CITY OF FLAGSTAFF
STORMWATER UTILITY FUND
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015-2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 740,361	830,130	1,069,121	1,309,181	183,942	398,598	607,402	809,928
Revenues								
Stormwater	1,452,139	1,485,588	1,485,588	1,581,233	1,597,045	1,613,016	1,629,146	1,645,438
User Fees	30,916	29,338	29,338	28,541	28,614	29,329	30,062	30,814
Permits	690	662	662	679	696	713	731	749
Intergovernmental	25,000	225,000	120,000	113,960	-	-	-	-
Interest	7,171	1,089	6,789	6,546	920	1,993	3,037	4,050
Miscellaneous	4,450	-	-	-	-	-	-	-
Total Revenues	1,520,366	1,741,677	1,642,377	1,730,959	1,627,274	1,645,051	1,662,976	1,681,050
Transfers in								
General Fund	100,544	3,331,966	1,382,164	1,860,361	-	-	-	-
Total Transfers in	100,544	3,331,966	1,382,164	1,860,361	-	-	-	-
Total Revenues and Transfers In	1,620,910	5,073,643	3,024,541	3,591,320	1,627,274	1,645,051	1,662,976	1,681,050
Total Sources of Funds	2,361,271	5,903,773	4,093,662	4,900,501	1,811,217	2,043,649	2,270,378	2,490,978
Uses of Funds								
Departments								
Operating Expenditures	480,867	851,497	658,554	812,106	701,952	719,415	737,349	755,768
Indirect Costs	113,243	107,773	107,773	114,248	117,104	120,032	123,033	126,108
Capital Expenditures	368,960	4,372,553	1,612,337	3,463,520	275,000	275,000	275,000	275,000
Reserves/Contingencies	9,424	10,000	-	10,000	-	-	-	-
Total Department Expenditures	972,494	5,341,823	2,378,664	4,399,874	1,094,056	1,114,446	1,135,382	1,156,876
Transfers Out								
Water		5,441	5,441	5,550	5,659	5,767	5,876	5,985
General Fund	90,372	91,276	91,276	-	-	-	-	-
HURF	229,284	309,100	309,100	311,134	312,904	316,033	319,193	327,652
Total Transfers Out	319,656	405,817	405,817	316,684	318,563	321,800	325,069	333,637
Total Uses of Funds	1,292,150	5,747,640	2,784,481	4,716,558	1,412,619	1,436,246	1,460,451	1,490,513
Ending Fund Balance	$ 1,069,121	156,133	1,309,181	183,943	398,598	607,402	809,928	1,000,465

CITY OF FLAGSTAFF
FLAGSTAFF HOUSING AUTHORITY FUNDS
FIVE YEAR PLAN 2017-2021

	Actual 2014-2015	Budget 2015 -2016	Estimate 2015-2016	Budget 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Sources of Funds								
Beginning Fund Balance	$ 696,328	761,433	863,256	771,667	562,983	464,768	404,658	400,108
Revenues								
Intergovernmental	4,295,599	5,636,039	4,634,789	5,881,395	4,963,601	5,045,153	5,143,572	5,228,171
Rents and Other Tenant Income	1,027,946	996,000	996,000	1,029,000	1,039,290	1,091,255	1,145,818	1,203,109
Miscellaneous	501,384	436,034	436,034	442,595	447,020	451,490	456,006	460,564
Total Revenue	5,824,929	7,068,073	6,066,823	7,352,990	6,449,911	6,587,898	6,745,396	6,891,844
Transfers In								
Housing & Community Services	-	-	-	50,000	-	-	-	-
General Fund	33,200	58,200	52,050	88,200	8,200	8,200	8,200	8,200
Total Transfers In	33,200	58,200	52,050	138,200	8,200	8,200	8,200	8,200
Total Sources of Funds	6,554,457	7,887,706	6,982,129	8,262,857	7,021,094	7,060,866	7,158,254	7,300,152
Uses of Funds								
Departments								
Low Income Public Housing	1,866,081	1,831,449	1,831,449	1,906,053	1,924,691	1,943,577	1,963,014	1,982,644
Section 8, MRO, SRO, & VASH	3,434,610	3,564,250	3,564,250	3,722,540	3,793,765	3,866,382	3,940,420	4,015,905
Non - HUD Program	42,301	42,541	42,541	39,644	40,040	40,440	40,844	41,252
FHC	312,263	326,034	326,034	328,595	331,880	335,199	338,552	341,936
Contingency	-	1,001,250	-	1,001,250	-	-	-	-
Total Expenditures	5,655,255	6,765,524	5,764,274	6,998,082	6,090,376	6,185,598	6,282,830	6,381,737
Capital Expenditures	35,946	446,188	446,188	639,554	465,950	470,610	475,316	480,069
Total Use of Funds	5,691,201	7,211,712	6,210,462	7,637,636	6,556,326	6,656,208	6,758,146	6,861,806
Ending Fund Balance	$ 863,256	675,994	771,667	625,221	464,768	404,658	400,108	438,346

City of Flagstaff
FY 2017 Proposed Budget
Section Summary

Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
000 : Unassigned					
Contractuals	$ 120,000	5,013,250	4,903,358	(109,892)	-2.19%
SubTotal : 000 : Unassigned	120,000	5,013,250	4,903,358	(109,892)	-2.19%
011 : City Manager Division					
Personnel Services	1,282,220	1,282,220	1,387,311	105,091	8.20%
Contractuals	281,358	297,622	392,657	95,035	31.93%
Commodities	(1,954)	(1,954)	6,546	8,500	-435.01%
SubTotal : 011 : City Manager Division	1,561,624	1,577,888	1,786,514	208,626	13.22%
012 : Human Resources Division					
Personnel Services	689,108	689,108	692,638	3,530	0.51%
Contractuals	57,162	76,062	143,230	67,168	88.31%
Commodities	14,427	16,341	63,375	47,034	287.83%
SubTotal : 012 : Human Resources Division	760,697	781,511	899,243	117,732	15.06%
013 : Risk Management Division					
Personnel Services	174,943	174,943	185,455	10,512	6.01%
Contractuals	24,461	24,461	24,461	-	0.00%
Commodities	5,066	5,066	5,066	-	0.00%
SubTotal : 013 : Risk Management Division	204,470	204,470	214,982	10,512	5.14%
014 : Information Technology Division					
Personnel Services	1,171,999	1,171,999	1,250,367	78,368	6.69%
Contractuals	442,525	442,525	423,925	(18,600)	-4.20%
Commodities	364,817	600,575	892,673	292,098	48.64%
Capital	120,670	725,000	679,330	(45,670)	-6.30%
SubTotal : 014 : Information Technology Division	2,100,011	2,940,099	3,246,295	306,196	10.41%
015 : City Attorney Division					
Personnel Services	1,519,006	1,519,006	1,571,907	52,901	3.48%
Contractuals	45,985	45,985	49,714	3,729	8.11%
Commodities	27,730	27,730	38,945	11,215	40.44%
SubTotal : 015 : City Attorney Division	1,592,721	1,592,721	1,660,566	67,845	4.26%
016 : Municipal Court Division					
Personnel Services	1,962,390	1,962,390	2,243,788	281,398	14.34%
Contractuals	722,823	722,823	854,323	131,500	18.19%
Commodities	70,595	70,595	67,595	(3,000)	-4.25%
Capital	62,000	62,000	-	(62,000)	-100.00%
SubTotal : 016 : Municipal Court Division	2,817,808	2,817,808	3,165,706	347,898	12.35%
031 : Management Services					
Personnel Services	231,303	251,303	257,145	5,842	2.32%
Contractuals	11,665	11,665	13,624	1,959	16.79%
Commodities	1,100	1,100	1,600	500	45.45%
SubTotal : 031 : Management Services	244,068	264,068	272,369	8,301	3.14%
032 : Purchasing					
Personnel Services	496,623	497,623	578,932	81,309	16.34%
Contractuals	25,362	25,362	12,127	(13,235)	-52.18%
Commodities	9,352	9,352	(16,125)	(25,477)	-272.42%
SubTotal : 032 : Purchasing	531,337	532,337	574,934	42,597	8.00%
033 : Revenue					
Personnel Services	1,119,809	1,144,809	1,151,770	6,961	0.61%
Contractuals	377,189	392,189	388,339	(3,850)	-0.98%
Commodities	40,800	40,800	43,800	3,000	7.35%
Capital	35,000	35,000	32,000	(3,000)	-8.57%
SubTotal : 033 : Revenue	1,572,798	1,612,798	1,615,909	3,111	0.19%

City of Flagstaff
FY 2017 Proposed Budget
Section Summary

Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
034 : Finance					
Personnel Services	$ 1,050,132	1,153,132	1,255,706	102,574	8.90%
Contractuals	54,252	55,402	84,552	29,150	52.62%
Commodities	15,784	15,784	19,034	3,250	20.59%
SubTotal : 034 : Finance	1,120,168	1,224,318	1,359,292	134,974	11.02%
035 : Library City Direct					
Personnel Services	2,484,967	2,484,967	2,504,736	19,769	0.80%
Contractuals	390,189	395,189	420,364	25,175	6.37%
Commodities	405,608	760,699	754,069	(6,630)	-0.87%
Capital	12,000	434,390	680,125	245,735	56.57%
SubTotal : 035 : Library City Direct	3,292,764	4,075,245	4,359,294	284,049	6.97%
036 : Library County Direct					
Personnel Services	411,473	411,473	456,965	45,492	11.06%
Contractuals	91,039	91,039	74,379	(16,660)	-18.30%
Commodities	121,894	121,894	79,752	(42,142)	-34.57%
SubTotal : 036 : Library County Direct	624,406	624,406	611,096	(13,310)	-2.13%
038 : Library Grants					
Personnel Services	155,194	155,194	158,638	3,444	2.22%
Contractuals	564,632	1,599,632	1,420,312	(179,320)	-11.21%
Commodities	332,258	332,258	136,240	(196,018)	-59.00%
SubTotal : 038 : Library Grants	1,052,084	2,087,084	1,715,190	(371,894)	-17.82%
051 : Fire Operations					
Personnel Services	10,049,972	9,899,972	10,658,734	758,762	7.66%
Contractuals	479,800	479,800	420,800	(59,000)	-12.30%
Commodities	529,636	529,636	632,736	103,100	19.47%
Capital	317,500	317,500	611,700	294,200	92.66%
SubTotal : 051 : Fire Operations	11,376,908	11,226,908	12,323,970	1,097,062	9.77%
052 : Fire Grants					
Personnel Services	420,000	420,000	11,900	(408,100)	-97.17%
Contractuals	-	-	195,407	195,407	0.00%
Commodities	105,000	105,000	41,200	(63,800)	-60.76%
Capital	331,467	331,467	35,000	(296,467)	-89.44%
SubTotal : 052 : Fire Grants	856,467	856,467	283,507	(572,960)	-66.90%
061 : Police Operations					
Personnel Services	15,477,537	15,477,537	16,234,332	756,795	4.89%
Contractuals	1,484,414	1,484,414	1,477,755	(6,659)	-0.45%
Commodities	839,881	1,238,751	1,153,645	(85,106)	-6.87%
Capital	510,000	510,000	117,300	(392,700)	-77.00%
SubTotal : 061 : Police Operations	18,311,832	18,710,702	18,983,032	272,330	1.46%
062 : Police Grants					
Personnel Services	731,674	731,674	448,664	(283,010)	-38.68%
Contractuals	45,400	45,400	188,800	143,400	315.86%
Commodities	482,900	482,900	512,462	29,562	6.12%
Capital	267,000	267,000	144,300	(122,700)	-45.96%
SubTotal : 062 : Police Grants	1,526,974	1,526,974	1,294,226	(232,748)	-15.24%
101 : Community Development					
Personnel Services	257,993	257,993	260,824	2,831	1.10%
Contractuals	47,134	47,134	47,134	-	0.00%
Commodities	11,378	11,378	11,378	-	0.00%
SubTotal : 101 : Community Development	316,505	316,505	319,336	2,831	0.89%

City of Flagstaff
FY 2017 Proposed Budget
Section Summary

Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
102 : Engineering					
Personnel Services	$ 1,456,679	1,456,679	1,492,284	35,605	2.44%
Contractuals	239,378	239,378	251,978	12,600	5.26%
Commodities	(153,653)	(153,653)	(162,053)	(8,400)	5.47%
SubTotal : 102 : Engineering	1,542,404	1,542,404	1,582,209	39,805	2.58%
103 : Capital Improvements					
Personnel Services	892,120	892,120	873,191	(18,929)	-2.12%
Contractuals	18,092	18,092	18,092	-	0.00%
Commodities	(1,022,909)	(1,022,909)	(1,022,909)	-	0.00%
SubTotal : 103 : Capital Improvements	(112,697)	(112,697)	(131,626)	(18,929)	16.80%
104 : Planning and Development					
Personnel Services	2,102,782	2,102,782	2,286,300	183,518	8.73%
Contractuals	124,620	127,120	248,120	121,000	95.19%
Commodities	69,817	69,817	60,801	(9,016)	-12.91%
SubTotal : 104 : Planning and Development	2,297,219	2,299,719	2,595,221	295,502	12.85%
105 : Housing					
Personnel Services	297,462	297,462	321,103	23,641	7.95%
Contractuals	9,258	9,258	9,158	(100)	-1.08%
Commodities	(58,054)	(58,054)	(57,954)	100	-0.17%
SubTotal : 105 : Housing	248,666	248,666	272,307	23,641	9.51%
106 : Community Housing Services					
Contractuals	339,845	883,782	838,942	(44,840)	-5.07%
SubTotal : 106 : Community Housing Services	339,845	883,782	838,942	(44,840)	-5.07%
107 : Community Housing Grants					
Contractuals	180,956	1,353,168	1,130,000	(223,168)	-16.49%
SubTotal : 107 : Community Housing Grants	180,956	1,353,168	1,130,000	(223,168)	-16.49%
108 : Community Development Block Grants					
Personnel Services	63,064	63,064	64,867	1,803	2.86%
Contractuals	758,301	1,024,436	834,774	(189,662)	-18.51%
Commodities	8,395	8,395	-	(8,395)	-100.00%
SubTotal : 108 : Community Development Block Grants	829,760	1,095,895	899,641	(196,254)	-17.91%
109 : Housing Authority (FHA)					
Personnel Services	1,644,815	1,644,815	1,693,575	48,760	2.96%
Contractuals	4,019,346	4,019,346	4,217,587	198,241	4.93%
Commodities	100,113	100,113	85,670	(14,443)	-14.43%
Capital	446,188	446,188	639,554	193,366	43.34%
SubTotal : 109 : Housing Authority	6,210,462	6,210,462	6,636,386	425,924	6.86%
110 : Flagstaff Metropolitan Planning Organization					
Personnel Services	154,132	317,838	270,814	(47,024)	-14.79%
Contractuals	716,540	716,540	350,639	(365,901)	-51.06%
Commodities	(38,760)	(38,760)	(26,535)	12,225	-31.54%
SubTotal : 110 : Flagstaff Metro Planning Organization	831,912	995,618	594,918	(400,700)	-40.25%
111 : Flagstaff Urban Trail System Construction					
Contractuals	275	24,811	15,325	(9,486)	-38.23%
Commodities	104,812	290,409	182,963	(107,446)	-37.00%
Capital	633,662	3,443,560	3,599,425	155,865	4.53%
SubTotal : 111 : Flagstaff Urban Trail Sys. Construction	738,749	3,758,780	3,797,713	38,933	1.04%

City of Flagstaff
FY 2017 Proposed Budget
Section Summary

Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
112 : Transportation					
Contractuals	$ 94,733	94,733	28,975	(65,758)	-69.41%
Commodities	218,715	218,842	259,923	41,081	18.77%
Capital	3,233,975	8,837,552	7,750,293	(1,087,259)	-12.30%
SubTotal : 112 : Transportation	3,547,423	9,151,127	8,039,191	(1,111,936)	-12.15%
113 : Fourth Street Overpass					
Contractuals	12,300	12,300	9,100	(3,200)	-26.02%
Capital	-	-	2,275,000	2,275,000	0.00%
SubTotal : 113 : Fourth Street Overpass	12,300	12,300	2,284,100	2,271,800	18469.92%
114 : Street Improvements					
Contractuals	14,400	14,400	10,600	(3,800)	-26.39%
SubTotal : 114 : Street Improvements	14,400	14,400	10,600	(3,800)	-26.39%
115 : Safety Improvements					
Contractuals	6,200	6,200	4,600	(1,600)	-25.81%
SubTotal : 115 : Safety Improvements	6,200	6,200	4,600	(1,600)	-25.81%
116 : Road Repair Construction					
Contractuals	25,600	25,600	539,328	513,728	2006.75%
Commodities	-	-	495,331	495,331	0.00%
Capital	890,691	1,500,000	7,928,450	6,428,450	428.56%
SubTotal : 116 : Road Repair Construction	916,291	1,525,600	8,963,109	7,437,509	487.51%
151 : Public Works					
Personnel Services	221,661	221,661	108,576	(113,085)	-51.02%
Contractuals	3,151	3,151	3,151	-	0.00%
Commodities	(98,835)	(98,835)	(94,879)	3,956	-4.00%
SubTotal : 151 : Public Works	125,977	125,977	16,848	(109,129)	-86.63%
152 : Facility Maintenance					
Personnel Services	789,979	789,979	801,491	11,512	1.46%
Contractuals	480,838	885,062	886,028	966	0.11%
Commodities	(278,709)	(241,636)	(223,563)	18,073	-7.48%
Capital	197,980	263,980	196,000	(67,980)	-25.75%
SubTotal : 152 : Facility Maintenance	1,190,088	1,697,385	1,659,956	(37,429)	-2.21%
153 : USGS Campus					
Contractuals	525,236	525,236	665,236	140,000	26.65%
Commodities	177,970	177,970	65,913	(112,057)	-62.96%
SubTotal : 153 : USGS Campus	703,206	703,206	731,149	27,943	3.97%
154 : Fleet Management					
Personnel Services	167,539	167,539	252,017	84,478	50.42%
Contractuals	107,151	107,151	107,151	-	0.00%
Commodities	(336,237)	(336,237)	(298,837)	37,400	-11.12%
Capital	172,645	2,222,306	1,884,661	(337,645)	-15.19%
SubTotal : 154 : Fleet Management	111,098	2,160,759	1,944,992	(215,767)	-9.99%
155 : Parks					
Personnel Services	1,785,613	1,785,613	1,991,041	205,428	11.50%
Contractuals	619,929	619,929	688,551	68,622	11.07%
Commodities	548,690	548,690	550,913	2,223	0.41%
Capital	357,000	417,000	315,000	(102,000)	-24.46%
SubTotal : 155 : Parks	3,311,232	3,371,232	3,545,505	174,273	5.17%

City of Flagstaff
FY 2017 Proposed Budget
Section Summary

Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
156 : Recreation					
Personnel Services	$ 2,058,799	2,058,799	2,116,372	57,573	2.80%
Contractuals	829,238	829,238	846,806	17,568	2.12%
Commodities	367,633	367,633	373,265	5,632	1.53%
Capital	55,000	55,000	55,000	-	0.00%
SubTotal : 156 : Recreation	3,310,670	3,310,670	3,391,443	80,773	2.44%
157 : Cemetery					
Personnel Services	4,815	4,815	-	(4,815)	-100.00%
Contractuals	45,132	45,132	-	(45,132)	-100.00%
Commodities	175,682	175,682	-	(175,682)	-100.00%
SubTotal : 157 : Cemetery	225,629	225,629	-	(225,629)	-100.00%
158 : BBB-Recreation Projects					
Contractuals	10,366	80,200	77,500	(2,700)	-3.37%
Capital	1,855,039	2,389,016	1,215,927	(1,173,089)	-49.10%
SubTotal : 158 : BBB-Recreation Projects	1,865,405	2,469,216	1,293,427	(1,175,789)	-47.62%
161 : Street Maintenance					
Personnel Services	2,503,499	2,503,499	2,434,952	(68,547)	-2.74%
Contractuals	831,277	831,277	831,277	-	0.00%
Commodities	993,255	993,255	1,094,869	101,614	10.23%
Capital	584,000	675,000	1,078,000	403,000	59.70%
SubTotal : 161 : Street Maintenance	4,912,031	5,003,031	5,439,098	436,067	8.72%
162 : Street Construction					
Contractuals	101,750	125,750	113,000	(12,750)	-10.14%
Commodities	128,670	128,670	84,591	(44,079)	-34.26%
Capital	448,167	3,123,700	5,631,942	2,508,242	80.30%
SubTotal : 162 : Street Construction	678,587	3,378,120	5,829,533	2,451,413	72.57%
163 : Road Repair Pavement Preservation					
Contractuals	-	60,000	-	(60,000)	-100.00%
Capital	5,550,000	6,050,000	3,000,000	(3,050,000)	-50.41%
SubTotal : 163 : Road Repair Pavement Preservation	5,550,000	6,110,000	3,000,000	(3,110,000)	-50.90%
165 : Solid Waste - Landfill					
Personnel Services	1,428,301	1,428,301	1,275,317	(152,984)	-10.71%
Contractuals	219,194	219,194	435,599	216,405	98.73%
Commodities	584,206	584,206	585,907	1,701	0.29%
Capital	1,569,000	2,512,000	3,527,999	1,015,999	40.45%
SubTotal : 165 : Solid Waste - Landfill	3,800,701	4,743,701	5,824,822	1,081,121	22.79%
166 : Solid Waste - Collections					
Personnel Services	2,327,101	2,327,101	2,347,201	20,100	0.86%
Contractuals	2,820,733	2,820,733	2,988,583	167,850	5.95%
Commodities	1,138,971	1,138,971	1,263,971	125,000	10.97%
Capital	650,000	1,655,000	1,787,000	132,000	7.98%
SubTotal : 166 : Solid Waste - Collections	6,936,805	7,941,805	8,386,755	444,950	5.60%
167 : Solid Waste - Capital Improvements					
Capital	-	42,000	-	(42,000)	-100.00%
SubTotal : 167 : Solid Waste - Capital Improvements	-	42,000	-	(42,000)	-100.00%
170 : Sustainability					
Personnel Services	656,696	656,696	569,335	(87,361)	-13.30%
Contractuals	223,727	247,127	258,770	11,643	4.71%
Commodities	71,640	71,640	131,560	59,920	83.64%
Capital	20,000	-	119,998	119,998	0.00%
SubTotal : 170 : Sustainability	972,063	975,463	1,079,663	104,200	10.68%

City of Flagstaff
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Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
171 : Environmental Management					
Personnel Services	$ -	-	700	700	0.00%
Contractuals	-	-	24,715	24,715	0.00%
Commodities	-	-	7,146	7,146	0.00%
SubTotal : 171 : Environmental Management	-	-	32,561	32,561	0.00%
201 : Community Investment					
Personnel Services	142,556	142,556	143,290	734	0.51%
Contractuals	19,365	19,365	20,226	861	4.45%
Commodities	12,150	12,150	11,650	(500)	-4.12%
SubTotal : 201 : Community Investment	174,071	174,071	175,166	1,095	0.63%
202 : EDA Revolving Loan					
Contractuals	-	270,673	281,828	11,155	4.12%
SubTotal : 202 : EDA Revolving Loan	-	270,673	281,828	11,155	4.12%
211 : Beautification					
Personnel Services	164,614	164,614	164,947	333	0.20%
Contractuals	15,900	15,900	172,261	156,361	983.40%
Commodities	2,200	2,200	2,200	-	0.00%
SubTotal : 211 : Beautification	182,714	182,714	339,408	156,694	85.76%
212 : Beautification - Capital Improvements					
Capital	464,427	3,767,477	4,303,050	535,573	14.22%
SubTotal : 212 : Beautification - Capital Improvements	464,427	3,767,477	4,303,050	535,573	14.22%
213 : Economic Development					
Personnel Services	269,087	269,087	270,992	1,905	0.71%
Contractuals	746,665	746,665	664,907	(81,758)	-10.95%
Commodities	27,740	28,384	27,884	(500)	-1.76%
Capital	12,500	12,500	-	(12,500)	-100.00%
SubTotal : 213 : Economic Development	1,055,992	1,056,636	963,783	(92,853)	-8.79%
214 : Tourism					
Personnel Services	722,509	729,587	739,030	9,443	1.29%
Contractuals	739,939	772,439	794,620	22,181	2.87%
Commodities	149,500	149,500	157,625	8,125	5.43%
SubTotal : 214 : Tourism	1,611,948	1,651,526	1,691,275	39,749	2.41%
215 : Visitor Services					
Personnel Services	213,545	213,545	231,206	17,661	8.27%
Contractuals	152,464	145,864	133,344	(12,520)	-8.58%
Commodities	32,130	31,352	62,252	30,900	98.56%
Capital	-	-	50,000	50,000	0.00%
SubTotal : 215 : Visitor Services	398,139	390,761	476,802	86,041	22.02%
216 : Arts and Science					
Personnel Services	39,051	39,051	38,136	(915)	-2.34%
Contractuals	400,370	400,370	478,881	78,511	19.61%
Commodities	3,123	3,123	3,123	-	0.00%
Capital	15,000	372,500	237,500	(135,000)	-36.24%
SubTotal : 216 : Arts and Science	457,544	815,044	757,640	(57,404)	-7.04%
221 : Airport Operations					
Personnel Services	819,777	812,677	846,458	33,781	4.16%
Contractuals	365,973	1,245,873	1,256,976	11,103	0.89%
Commodities	240,024	240,024	156,224	(83,800)	-34.91%
Capital	120,000	120,000	152,550	32,550	27.13%
SubTotal : 221 : Airport Operations	1,545,774	2,418,574	2,412,208	(6,366)	-0.26%

City of Flagstaff
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Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
222 : Airport Capital Projects					
Contractuals	$ -	-	164,727	164,727	0.00%
Capital	155,636	2,230,677	5,702,726	3,472,049	155.65%
SubTotal : 222 : Airport Capital Projects	155,636	2,230,677	5,867,453	3,636,776	163.03%
231 : Parking District					
Personnel Services	-	-	214,000	214,000	0.00%
Contractuals	-	-	8,750	8,750	0.00%
Commodities	-	-	198,026	198,026	0.00%
Capital	-	-	943,914	943,914	0.00%
SubTotal : 231 : Parking District	-	-	1,364,690	1,364,690	0.00%
300 : Utilities Administration					
Personnel Services	468,183	468,183	476,757	8,574	1.83%
Contractuals	244,509	244,509	396,509	152,000	62.17%
Commodities	14,200	14,200	14,200	-	0.00%
SubTotal : 300 : Utilities Administration	726,892	726,892	887,466	160,574	22.09%
301 : Water Production					
Personnel Services	725,227	725,227	750,912	25,685	3.54%
Contractuals	2,683,512	2,683,512	2,713,638	30,126	1.12%
Commodities	470,195	550,103	596,510	46,407	8.44%
Capital	60,767	804,807	1,019,040	214,233	26.62%
SubTotal : 301 : Water Production	3,939,701	4,763,649	5,080,100	316,451	6.64%
303 : Water Distribution					
Personnel Services	992,520	992,520	970,763	(21,757)	-2.19%
Contractuals	228,013	275,513	263,013	(12,500)	-4.54%
Commodities	450,784	450,784	434,284	(16,500)	-3.66%
Capital	142,923	217,000	74,077	(142,923)	-65.86%
SubTotal : 303 : Water Distribution	1,814,240	1,935,817	1,742,137	(193,680)	-10.01%
304 : Water Resource Management					
Personnel Services	223,249	223,249	303,101	79,852	35.77%
Contractuals	88,700	88,700	299,300	210,600	237.43%
Commodities	17,100	17,100	30,100	13,000	76.02%
SubTotal : 304 : Water Resource Management	329,049	329,049	632,501	303,452	92.22%
305 : Utilities Engineering Services					
Personnel Services	373,175	373,175	366,864	(6,311)	-1.69%
Contractuals	50,470	50,470	176,520	126,050	249.75%
Commodities	5,020	5,020	8,970	3,950	78.69%
SubTotal : 305 : Utilities Engineering Services	428,665	428,665	552,354	123,689	28.85%
306 : Regulatory Compliance					
Personnel Services	686,372	686,372	695,736	9,364	1.36%
Contractuals	218,033	218,033	219,733	1,700	0.78%
Commodities	106,428	106,428	104,728	(1,700)	-1.60%
SubTotal : 306 : Regulatory Compliance	1,010,833	1,010,833	1,020,197	9,364	0.93%
311 : Wastewater Treatment - Wildcat					
Personnel Services	644,534	644,534	668,843	24,309	3.77%
Contractuals	916,200	916,200	1,041,600	125,400	13.69%
Commodities	423,692	423,692	445,492	21,800	5.15%
Capital	438,559	815,308	628,749	(186,559)	-22.88%
SubTotal : 311 : Wastewater Treatment - Wildcat	2,422,985	2,799,734	2,784,684	(15,050)	-0.54%

City of Flagstaff
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Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
312 : Wastewater Treatment - Rio Plant					
Personnel Services	$ 287,852	287,852	265,142	(22,710)	-7.89%
Contractuals	394,877	394,877	397,677	2,800	0.71%
Commodities	71,692	71,692	96,692	25,000	34.87%
Capital	80,000	140,000	310,000	170,000	121.43%
SubTotal : 312 : Wastewater Treatment - Rio Plant	834,421	894,421	1,069,511	175,090	19.58%
313 : Wastewater Collection					
Personnel Services	702,390	702,390	662,443	(39,947)	-5.69%
Contractuals	227,180	344,180	335,180	(9,000)	-2.61%
Commodities	211,639	211,639	222,639	11,000	5.20%
Capital	145,587	200,000	54,413	(145,587)	-72.79%
SubTotal : 313 : Wastewater Collection	1,286,796	1,458,209	1,274,675	(183,534)	-12.59%
321 : Reclaim Water					
Personnel Services	176,232	176,232	167,492	(8,740)	-4.96%
Contractuals	93,600	93,600	128,600	35,000	37.39%
Commodities	80,672	80,672	80,672	-	0.00%
Capital	-	-	30,000	30,000	0.00%
SubTotal : 321 : Reclaim Water	350,504	350,504	406,764	56,260	16.05%
331 : Stormwater					
Personnel Services	441,452	441,452	518,893	77,441	17.54%
Contractuals	196,723	362,666	249,304	(113,362)	-31.26%
Commodities	20,379	47,379	43,909	(3,470)	-7.32%
Capital	-	-	12,745	12,745	0.00%
SubTotal : 331 : Stormwater	658,554	851,497	824,851	(26,646)	-3.13%
370 : Water Capital Improvements					
Contractuals	86,893	311,525	224,632	(86,893)	-27.89%
Commodities	49,750	49,750	-	(49,750)	-100.00%
Capital	4,108,866	6,547,674	8,213,808	1,666,134	25.45%
SubTotal : 370 : Water Capital Improvements	4,245,509	6,908,949	8,438,440	1,529,491	22.14%
375 : Wastewater Capital Improvements					
Capital	2,790,763	6,814,059	7,146,296	332,237	4.88%
SubTotal : 375 : Wastewater Capital Improvements	2,790,763	6,814,059	7,146,296	332,237	4.88%
380 : Reclaim Water Capital Improvements					
Capital	1,288,814	1,394,534	105,720	(1,288,814)	-92.42%
SubTotal : 380 : Reclaim Water Capital Improvements	1,288,814	1,394,534	105,720	(1,288,814)	-92.42%
385 : Stormwater Capital Improvements					
Contractuals	359,559	199,000	-	(199,000)	-100.00%
Commodities	99,002	171,200	72,198	(99,002)	-57.83%
Capital	1,153,776	4,002,353	3,378,577	(623,776)	-15.59%
SubTotal : 385 : Stormwater Capital Improvements	1,612,337	4,372,553	3,450,775	(921,778)	-21.08%
401 : Council and Commissions					
Personnel Services	309,582	309,582	315,886	6,304	2.04%
Contractuals	37,910	37,910	38,310	400	1.06%
Commodities	3,245	3,245	9,245	6,000	184.90%
Capital	-	-	32,500	32,500	0.00%
SubTotal : 401 : Council and Commissions	350,737	350,737	395,941	45,204	12.89%
402 : Non Departmental					
Personnel Services	(300,000)	(300,000)	(300,000)	-	0.00%
Contractuals	1,722,278	3,102,123	4,426,517	1,324,394	42.69%
Commodities	(118,352)	1,448	32,300	30,852	2130.66%
Capital	25,000	50,000	280,000	230,000	460.00%
SubTotal : 402 : Non Departmental	1,328,926	2,853,571	4,438,817	1,585,246	55.55%

City of Flagstaff
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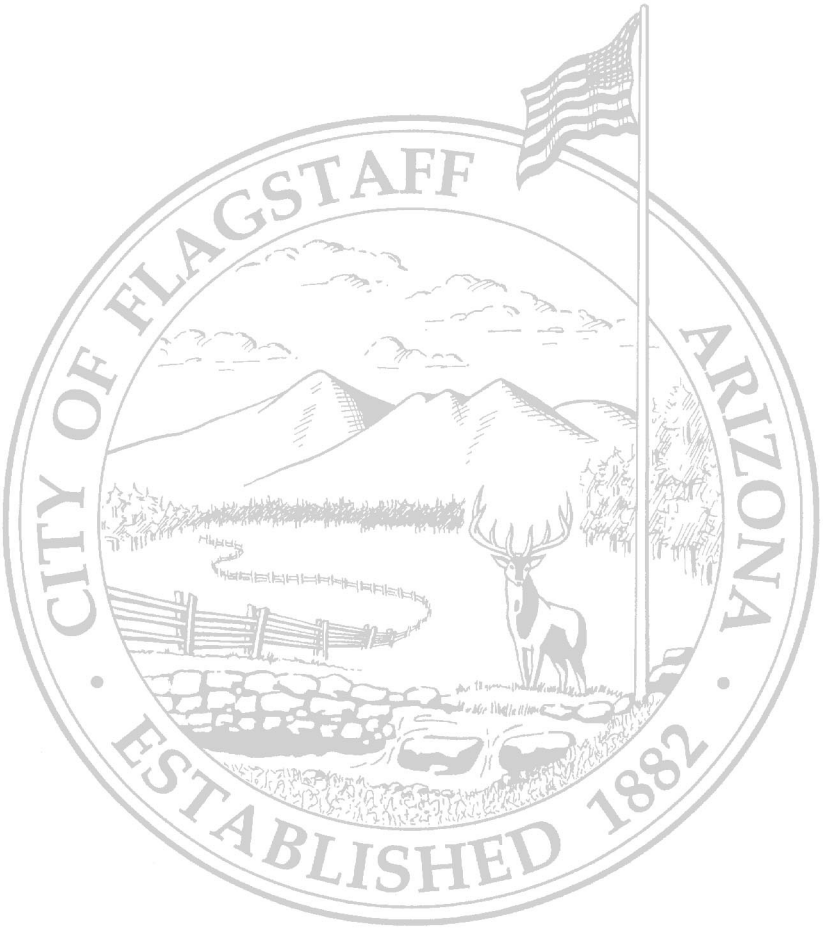
Segments	FY 2016 ESTIMATE	FY 2016 BUDGET	FY 2017 PROPOSED BUDGET	VARIANCE	% OF CHANGE
404 : Transit					
Contractuals	$ 4,525,733	4,923,441	6,234,985	1,311,544	26.64%
SubTotal : 404 : Transit	4,525,733	4,923,441	6,234,985	1,311,544	26.64%
405 : Real Estate Proceeds					
Contractuals	15,000	15,000	-	(15,000)	-100.00%
SubTotal : 405 : Real Estate Proceeds	15,000	15,000	-	(15,000)	-100.00%
421 : GO Capital Project Bond Fund					
Contractuals	81	15,073	14,992	(81)	-0.54%
Capital	41,423	441,246	1,401,823	960,577	217.70%
SubTotal : 421 : GO Capital Project Bond Fund	41,504	456,319	1,416,815	960,496	210.49%
422 : MFC Bond Capital Project Fund					
Capital	758,932	565,372	10,026,500	9,461,128	1673.43%
SubTotal : 422 : MFC Bond Capital Project Fund	758,932	565,372	10,026,500	9,461,128	1673.43%
424 : GO Core Services Facility					
Capital	52,200	28,195,000	21,280,889	(6,914,111)	-24.52%
SubTotal : 424 : GO Core Services Facility	52,200	28,195,000	21,280,889	(6,914,111)	-24.52%
425 : GO Flagstaff Watershed					
Personnel Services	-	382,793	269,886	(112,907)	-29.50%
Contractuals	755,000	2,906,532	2,170,114	(736,418)	-25.34%
SubTotal : 425 : GO Flagstaff Watershed	755,000	3,289,325	2,440,000	(849,325)	-25.82%
426 : Capital Project Court Facility					
Capital	7,500	7,192,600	8,045,100	852,500	11.85%
SubTotal : 426 : Capital Project Court Facility	7,500	7,192,600	8,045,100	852,500	11.85%
901 : Debt Service					
Contractuals	15,944,035	16,195,098	17,383,455	1,188,357	7.34%
SubTotal : 901 : Debt Service	15,945,098	16,195,098	17,383,455	1,188,357	7.34%
902 : Debt Service - USGS					
Contractuals	454,439	454,439	-	(454,439)	-100.00%
SubTotal : 902 : Debt Service - USGS	454,439	454,439	-	(454,439)	-100.00%
Grand Total	$ 155,301,338	241,717,597	264,994,158	23,276,561	9.63%


CITY OF FLAGSTAFF
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