

**OFFICIAL BUDGET FORMS**

**CITY OF FLAGSTAFF**

**Fiscal Year 2018**

**CITY OF FLAGSTAFF**  
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**Fiscal Year 2018**

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City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2018

The final opportunity for public input on the City of Flagstaff Fiscal Year 2017-2018 budget will occur on June 20, 2017 at 6:00 PM in the Flagstaff High School Hurley Theater, 400 West Elm Avenue, Flagstaff, AZ 86001. The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001 or the Flagstaff City-County Public Library, 300 West Aspen Avenue, Flagstaff, AZ 86001 or the East Flagstaff Community Library, 3000 North 4th Street, Flagstaff, AZ 86004 or the official website "flagstaff.az.gov"

| Fiscal Year | S c h | FUNDS        |                       |                    |                        |                |                  |                        | Total All Funds |
|-------------|-------|--------------|-----------------------|--------------------|------------------------|----------------|------------------|------------------------|-----------------|
|             |       | General Fund | Special Revenue Funds | Debt Service Funds | Capital Projects Funds | Permanent Fund | Enterprise Funds | Internal Service Funds |                 |
| 2017        | E     | 63,513,733   | 71,855,079            | 8,739,261          | 43,209,304             | 0              | 77,676,781       | 0                      | 264,994,158     |
| 2017        | E     | 56,314,258   | 34,622,359            | 11,624,481         | 3,062,295              | 0              | 59,220,376       | 0                      | 164,843,769     |
| 2018        |       | 26,699,303   | 49,944,977            | 1,969,022          | 27,388,203             | 287,842        | 33,093,645       | 0                      | 139,382,992     |
| 2018        | B     | 6,171,607    | 0                     | 0                  | 0                      |                | 0                | 0                      | 6,171,607       |
| 2018        | B     | 0            | 0                     | 6,271,311          | 0                      |                | 0                | 0                      | 6,271,311       |
| 2018        | C     | 56,468,787   | 45,130,261            | 282,428            | 2,855,623              | 11,816         | 61,427,883       | 0                      | 166,176,798     |
| 2018        | D     | 0            | 10,000,000            | 0                  | 4,000,000              | 0              | 8,700,000        | 0                      | 22,700,000      |
| 2018        | D     | 0            | 0                     | 0                  | 0                      | 0              | 0                | 0                      | 0               |
| 2018        | D     | 3,778,063    | 18,915,902            | 7,179,103          | 13,536,395             | 0              | 3,957,722        | 0                      | 47,367,185      |
| 2018        | D     | 10,133,269   | 21,284,618            | 7,179,103          | 0                      | 0              | 8,770,195        | 0                      | 47,367,185      |
| 2018        |       |              |                       |                    |                        |                |                  |                        |                 |
| Less:       |       |              |                       |                    |                        |                |                  |                        | 0               |
|             |       |              |                       |                    |                        |                |                  |                        | 0               |
|             |       |              |                       |                    |                        |                |                  |                        | 0               |
| 2018        |       | 82,984,491   | 102,706,522           | 8,522,761          | 47,780,221             | 299,658        | 98,409,055       | 0                      | 340,702,708     |
| 2018        | E     | 70,384,292   | 91,402,646            | 7,389,453          | 52,130,108             | 0              | 80,713,129       | 0                      | 302,019,628     |

**Expenditure Limitation Comparison**

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

|  | 2017           | 2018           |
|--|----------------|----------------|
| 1. Budgeted Expenditures/Expenses                                | \$ 264,994,158 | \$ 302,019,628 |
| 2. Add/Subtract: Estimated Net Reconciling Items                 | 0              | 0              |
| 3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items | 264,994,158    | 302,019,628    |
| 4. Less: Estimated Exclusions                                    | 120,746,047    | 153,591,941    |
| 5. Amount Subject to the Expenditure Limitation                  | \$ 144,248,111 | \$ 148,427,687 |
| 6. EEC Expenditure Limitation                                    | \$ 145,156,751 | \$ 149,172,916 |

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

- \* Includes expenditure/expense adjustments approved in the current year from Schedule E.
- \*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
- \*\*\* Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff  
Expenditure Limitation and  
Tax Levy Information  
Fiscal Year 2017-2018

|  | Estimate<br>FY 2016-2017 | FY 2017-2018   |
|--|--------------------------|----------------|
| Expenditure Limitation<br>[Economic Estimates Commission]  |                          | \$ 149,172,916 |
| Total Estimated Expenditures Subject<br>to Expenditure Limitation  |                          |                |
| 1. Maximum Allowable Primary Property<br>Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876  | \$ 6,301,017             | \$ 6,495,442   |
| 2. Amount Received from Primary Property<br>Taxation in FY 2016-2017 in Excess of<br>the Sum of that Year's Maximum Allowable<br>Primary Property Tax Levy [ARS 42-17102.A.18] | \$ -                     |                |
| 3. Property Tax Levy Amounts   |                          |                |
| A. Primary Property Taxes  | \$ 5,707,178             | \$ 6,171,607   |
| B. Secondary Property Taxes  | 5,879,357                | 6,271,311      |
| C. Total Property Tax Levy Amount  | \$ 11,586,535            | \$ 12,442,918  |
| 4. Property Taxes Collected (Estimated)  |                          |                |
| A. Primary Property Taxes:   |                          |                |
| (1) FY 2016-2017 Levy  | \$ 5,607,178             |                |
| (2) Prior Years' Levies  | 100,000                  |                |
| (3) Total Primary Property Taxes Collected   | 5,707,178                |                |
| B. Secondary Property Taxes:   |                          |                |
| (1) FY 2016-2017 Levy  | 5,879,357                |                |
| (2) Total Secondary Property Taxes Collected   | 5,879,357                |                |
| C. Total Property Taxes Collected  | \$ 11,586,535            |                |
| 5. Property Tax Rates  |                          |                |
| A. City of Flagstaff Tax Rate:   |                          |                |
| (1) Primary Property Tax Rate  | 0.8121                   | 0.8233         |
| (2) Secondary Property Tax Rate  | 0.8366                   | 0.8366         |
| (3) Total City Tax Rate  | 1.6487                   | 1.6599         |

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the city was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance Department.

\* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2017 and 2018  
 (With Actuals for Fiscal Year 2016)

| Source of Revenues                         | Actual Revenues<br>2015-2016 | Budgeted Revenues<br>2016-2017 | Estimated Revenues<br>2016-2017 | Budgeted Revenues<br>2017-2018 | Change<br>(Bdgt-Bdgt) | %<br>Change |
|--|------------------------------|--------------------------------|---------------------------------|--------------------------------|-----------------------|-------------|
| <b>General Fund</b>                        |                              |                                |                                 |                                |                       |             |
| Local Taxes                                |                              |                                |                                 |                                |                       |             |
| City Sales Tax                             | \$ 18,942,730                | 18,644,170                     | 19,376,000                      | 19,958,580                     | 1,314,410             | 7.05%       |
| Franchise Tax                              | 2,567,289                    | 2,539,140                      | 2,499,700                       | 2,574,691                      | 35,551                | 1.40%       |
| Licenses and Permits                       |                              |                                |                                 |                                |                       |             |
| Business Licenses                          | 29,750                       | 30,000                         | 30,000                          | 30,000                         | -                     | 0.00%       |
| Building Permits                           | 2,682,658                    | 1,395,000                      | 1,600,000                       | 1,577,580                      | 182,580               | 13.09%      |
| Other Licenses and Permits                 | 427,444                      | 496,680                        | 584,880                         | 1,022,680                      | 526,000               | 105.90%     |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| State Income Tax Sharing                   | 7,930,739                    | 8,578,408                      | 8,618,216                       | 8,848,139                      | 269,731               | 3.14%       |
| State Shared Sales Tax                     | 6,238,827                    | 6,094,663                      | 6,300,000                       | 6,456,555                      | 361,892               | 5.94%       |
| Vehicle License Tax                        | 2,910,589                    | 2,788,408                      | 3,000,000                       | 3,074,550                      | 286,142               | 10.26%      |
| Federal Grants                             | 693,978                      | 823,482                        | 823,482                         | 2,576,827                      | 1,753,345             | 212.92%     |
| State Grants                               | 523,446                      | 865,687                        | 865,287                         | 817,587                        | (48,100)              | -5.56%      |
| Local Intergovernmental Agreements         | 1,134,833                    | 1,022,600                      | 1,045,000                       | 1,110,994                      | 88,394                | 8.64%       |
| Charges for Services                       |                              |                                |                                 |                                |                       |             |
| General Government                         | 723,314                      | 467,800                        | 743,300                         | 710,800                        | 243,000               | 51.95%      |
| Parks and Recreation                       | 1,482,860                    | 1,546,950                      | 1,525,550                       | 1,525,550                      | (21,400)              | -1.38%      |
| Public Safety                              | 715,351                      | 825,000                        | 720,500                         | 724,565                        | (100,435)             | -12.17%     |
| Cemetery                                   | 154,922                      | 145,800                        | 147,870                         | 148,750                        | 2,950                 | 2.02%       |
| Fines and Forfeits                         | 1,255,133                    | 3,298,980                      | 3,251,863                       | 1,544,457                      | (1,754,523)           | -53.18%     |
| Investment Earnings                        | 277,480                      | 262,000                        | 331,871                         | 260,000                        | (2,000)               | -0.76%      |
| Miscellaneous                              | 2,468,619                    | 1,964,509                      | 1,250,149                       | 3,506,482                      | 1,541,973             | 78.49%      |
| Total General Fund                         | 51,159,962                   | 51,789,277                     | 52,713,668                      | 56,468,787                     | 4,679,510             | 9.04%       |
| <b>Special Revenue Funds</b>               |                              |                                |                                 |                                |                       |             |
| <b>Housing and Community Services Fund</b> |                              |                                |                                 |                                |                       |             |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| Federal Grants                             | 693,675                      | 958,291                        | 922,029                         | 1,128,169                      | 169,878               | 17.73%      |
| State Grants                               | 229,762                      | 1,130,000                      | 86,000                          | 1,044,000                      | (86,000)              | -7.61%      |
| Investment Earnings                        | 7,854                        | -                              | 8,216                           | -                              | -                     | 0.00%       |
| Miscellaneous                              | 566,838                      | -                              | 171,343                         | 4                              | 4                     | 0.00%       |
| Total Housing and Community Svcs Fund      | 1,498,129                    | 2,088,291                      | 1,187,588                       | 2,172,173                      | 83,882                | 4.02%       |
| <b>Metro Planning Organization Fund</b>    |                              |                                |                                 |                                |                       |             |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| Federal Grants                             | 691,977                      | 611,116                        | 517,289                         | 836,736                        | 225,620               | 36.92%      |
| Miscellaneous                              | 5,000                        | 505,000                        | 5,000                           | 467,513                        | (37,487)              | -7.42%      |
| Total Metro Planning Organization Fund     | 696,977                      | 1,116,116                      | 522,289                         | 1,304,249                      | 188,133               | 16.86%      |
| <b>EDA Revolving Loan Fund</b>             |                              |                                |                                 |                                |                       |             |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| Federal Grants                             | 262,206                      | -                              | -                               | -                              | -                     | 0.00%       |
| Investment Earnings                        | 1,514                        | 5,256                          | 2,700                           | 5,328                          | 72                    | 1.37%       |
| Miscellaneous                              | -                            | 13,766                         | -                               | -                              | (13,766)              | -100.00%    |
| Total EDA Revolving Loan Fund              | 263,720                      | 19,022                         | 2,700                           | 5,328                          | (13,694)              | -71.99%     |
| <b>Library Fund</b>                        |                              |                                |                                 |                                |                       |             |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| State Grants                               | 33,947                       | 25,000                         | 102,049                         | 75,000                         | 50,000                | 200.00%     |
| Library District Taxes                     | 3,694,945                    | 4,465,820                      | 3,715,820                       | 4,189,419                      | (276,401)             | -6.19%      |
| Investment Earnings                        | 33,032                       | 37,812                         | 37,812                          | 38,000                         | 188                   | 0.50%       |
| Miscellaneous                              | 82,851                       | 41,000                         | 41,000                          | 41,000                         | -                     | 0.00%       |
| Total Library Fund                         | 3,844,775                    | 4,569,632                      | 3,896,681                       | 4,343,419                      | (226,213)             | -4.95%      |
| <b>Highway User Revenue Fund</b>           |                              |                                |                                 |                                |                       |             |
| Intergovernmental                          |                              |                                |                                 |                                |                       |             |
| Highway User Tax                           | 7,292,355                    | 7,149,600                      | 7,831,030                       | 7,308,360                      | 158,760               | 2.22%       |
| Investment Earnings                        | 34,774                       | 6,000                          | 6,000                           | 32,000                         | 26,000                | 433.33%     |
| Miscellaneous                              | 601,550                      | -                              | -                               | 300,000                        | 300,000               | 0.00%       |
| Total Highway User Revenue Fund            | 7,928,679                    | 7,155,600                      | 7,837,030                       | 7,640,360                      | 484,760               | 6.77%       |

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2017 and 2018  
 (With Actuals for Fiscal Year 2016)

| Source of Revenues                         | Actual<br>Revenues<br>2015-2016 | Budgeted<br>Revenues<br>2016-2017 | Estimated<br>Revenues<br>2016-2017 | Budgeted<br>Revenues<br>2017-2018 | Change<br>(Bdgt-Bdgt) | %<br>Change    |
|--|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|----------------|
| <b>Transportation Fund</b>                 |                                 |                                   |                                    |                                   |                       |                |
| Transportation Tax                         | \$ 19,083,051                   | 18,912,924                        | 19,533,886                         | 20,119,903                        | 1,206,979             | 6.38%          |
| Investment Earnings                        | 130,843                         | 152,000                           | 152,000                            | 135,000                           | (17,000)              | -11.18%        |
| Miscellaneous                              | 10                              | -                                 | -                                  | -                                 | -                     | 0.00%          |
| <b>Total Transportation Fund</b>           | <b>19,213,904</b>               | <b>19,064,924</b>                 | <b>19,685,886</b>                  | <b>20,254,903</b>                 | <b>1,189,979</b>      | <b>6.24%</b>   |
| <b>FUTS Fund</b>                           |                                 |                                   |                                    |                                   |                       |                |
| Intergovernmental                          |                                 |                                   |                                    |                                   |                       |                |
| State Grants                               | 69,040                          | 392,970                           | -                                  | -                                 | (392,970)             | -100.00%       |
| Investment Earnings                        | 24,892                          | 10,000                            | 30,000                             | 8,160                             | (1,840)               | -18.40%        |
| <b>Total FUTS Fund</b>                     | <b>93,932</b>                   | <b>402,970</b>                    | <b>30,000</b>                      | <b>8,160</b>                      | <b>(394,810)</b>      | <b>-97.98%</b> |
| <b>Beautification Fund</b>                 |                                 |                                   |                                    |                                   |                       |                |
| Intergovernmental                          |                                 |                                   |                                    |                                   |                       |                |
| State Grants                               | 29,974                          | -                                 | -                                  | -                                 | -                     | 0.00%          |
| BBB Tax                                    | 1,485,611                       | 1,474,600                         | 1,564,000                          | 1,610,920                         | 136,320               | 9.24%          |
| Investment Earnings                        | 36,511                          | 15,000                            | 45,000                             | 15,000                            | -                     | 0.00%          |
| Miscellaneous                              | 752                             | -                                 | -                                  | -                                 | -                     | 0.00%          |
| <b>Total Beautification Fund</b>           | <b>1,552,848</b>                | <b>1,489,600</b>                  | <b>1,609,000</b>                   | <b>1,625,920</b>                  | <b>136,320</b>        | <b>9.15%</b>   |
| <b>Economic Development Fund</b>           |                                 |                                   |                                    |                                   |                       |                |
| BBB Tax                                    | 708,021                         | 700,435                           | 742,900                            | 765,187                           | 64,752                | 9.24%          |
| Investment Earnings                        | 14,139                          | 10,540                            | 10,540                             | 7,200                             | (3,340)               | -31.69%        |
| Miscellaneous                              | 91,974                          | 156,169                           | 109,169                            | 269,964                           | 113,795               | 72.87%         |
| <b>Total Economic Development Fund</b>     | <b>814,134</b>                  | <b>867,144</b>                    | <b>862,609</b>                     | <b>1,042,351</b>                  | <b>175,207</b>        | <b>20.21%</b>  |
| <b>Tourism Fund</b>                        |                                 |                                   |                                    |                                   |                       |                |
| BBB Tax                                    | 2,235,862                       | 2,211,900                         | 2,346,000                          | 2,416,380                         | 204,480               | 9.24%          |
| Retail Sales                               | 84,914                          | 86,700                            | 86,700                             | 86,612                            | (88)                  | -0.10%         |
| Investment Earnings                        | 3,943                           | 4,755                             | 4,755                              | 5,742                             | 987                   | 20.76%         |
| Miscellaneous                              | 53,845                          | 26,173                            | 26,067                             | 26,897                            | 724                   | 2.77%          |
| <b>Total Tourism Fund</b>                  | <b>2,378,564</b>                | <b>2,329,528</b>                  | <b>2,463,522</b>                   | <b>2,535,631</b>                  | <b>206,103</b>        | <b>8.85%</b>   |
| <b>Arts and Science Fund</b>               |                                 |                                   |                                    |                                   |                       |                |
| BBB Tax                                    | 558,966                         | 552,975                           | 586,500                            | 604,095                           | 51,120                | 9.24%          |
| Investment Earnings                        | 4,046                           | 6,705                             | 6,705                              | 4,000                             | (2,705)               | -40.34%        |
| Miscellaneous                              | 38                              | -                                 | -                                  | -                                 | -                     | 0.00%          |
| <b>Total Arts and Science Fund</b>         | <b>563,050</b>                  | <b>559,680</b>                    | <b>593,205</b>                     | <b>608,095</b>                    | <b>48,415</b>         | <b>8.65%</b>   |
| <b>Recreation - BBB Fund</b>               |                                 |                                   |                                    |                                   |                       |                |
| BBB Tax                                    | 2,451,432                       | 2,433,090                         | 2,580,600                          | 2,658,018                         | 224,928               | 9.24%          |
| Investment Earnings                        | 23,991                          | 13,000                            | 13,000                             | 12,200                            | (800)                 | -6.15%         |
| <b>Total Recreation - BBB Fund</b>         | <b>2,475,423</b>                | <b>2,446,090</b>                  | <b>2,593,600</b>                   | <b>2,670,218</b>                  | <b>224,128</b>        | <b>9.16%</b>   |
| <b>Parking District Fund</b>               |                                 |                                   |                                    |                                   |                       |                |
| Parking                                    | -                               | 556,760                           | -                                  | 919,454                           | 362,694               | 65.14%         |
| <b>Total Parking District Fund</b>         | <b>-</b>                        | <b>556,760</b>                    | <b>-</b>                           | <b>919,454</b>                    | <b>362,694</b>        | <b>65.14%</b>  |
| <b>Total Special Revenue Funds</b>         | <b>41,324,135</b>               | <b>42,665,357</b>                 | <b>41,284,110</b>                  | <b>45,130,261</b>                 | <b>2,464,904</b>      | <b>5.78%</b>   |
| <b>Debt Service Funds</b>                  |                                 |                                   |                                    |                                   |                       |                |
| <b>Secondary Property Tax Fund</b>         |                                 |                                   |                                    |                                   |                       |                |
| Investment Earnings                        | 95,619                          | 75,000                            | 59,500                             | 75,000                            | -                     | 0.00%          |
| <b>Total Secondary Property Tax Fund</b>   | <b>95,619</b>                   | <b>75,000</b>                     | <b>59,500</b>                      | <b>75,000</b>                     | <b>-</b>              | <b>0.00%</b>   |
| <b>Special Assessment Bond Fund</b>        |                                 |                                   |                                    |                                   |                       |                |
| Special Assessments                        | 4,747,237                       | 205,750                           | 205,750                            | 206,000                           | 250                   | 0.12%          |
| Investment Earnings                        | 2,278                           | 900                               | 1,400                              | 1,428                             | 528                   | 58.67%         |
| <b>Total Special Assessment Bonds Fund</b> | <b>4,749,515</b>                | <b>206,650</b>                    | <b>207,150</b>                     | <b>207,428</b>                    | <b>778</b>            | <b>0.38%</b>   |
| <b>Total Debt Service Funds</b>            | <b>4,845,134</b>                | <b>281,650</b>                    | <b>266,650</b>                     | <b>282,428</b>                    | <b>778</b>            | <b>0.28%</b>   |

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2017 and 2018  
 (With Actuals for Fiscal Year 2016)

| Source of Revenues                               | Actual Revenues<br>2015-2016 | Budgeted Revenues<br>2016-2017 | Estimated Revenues<br>2016-2017 | Budgeted Revenues<br>2017-2018 | Change<br>(Bdgt-Bdgt) | %<br>Change    |
|--|------------------------------|--------------------------------|---------------------------------|--------------------------------|-----------------------|----------------|
| <b>Permanent Funds</b>                           |                              |                                |                                 |                                |                       |                |
| Perpetual Care Fund                              |                              |                                |                                 |                                |                       |                |
| Contributions                                    | \$ 15,470                    | 17,780                         | 8,780                           | 8,956                          | (8,824)               | -49.63%        |
| Investment Earnings                              | 2,339                        | 2,129                          | 2,832                           | 2,860                          | 731                   | 34.31%         |
| Total Perpetual Care Fund                        | 17,809                       | 19,909                         | 11,612                          | 11,816                         | (8,093)               | -40.65%        |
| <b>Total Permanent Funds</b>                     | <b>17,809</b>                | <b>19,909</b>                  | <b>11,612</b>                   | <b>11,816</b>                  | <b>(8,093)</b>        | <b>-40.65%</b> |
| <b>Capital Project Funds</b>                     |                              |                                |                                 |                                |                       |                |
| Non GO Bonds Projects Fund                       |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Grants   | 665,338                      | -                              | 148,004                         | -                              | -                     | 0.00%          |
| Real Estate Proceeds                             | -                            | -                              | -                               | 2,000,000                      | 2,000,000             | 0.00%          |
| Interest on investments                          | 5,503                        | -                              | 7,500                           | -                              | -                     | 0.00%          |
| Total Non GO Bonds Projects Fund                 | 670,841                      | -                              | 155,504                         | 2,000,000                      | 2,000,000             | 0.00%          |
| GO Bonds Projects Fund                           |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Federal Grants                                   | 100,000                      | 280,000                        | 270,000                         | 603,952                        | 323,952               | 115.70%        |
| Investment Earnings                              | 5,278                        | 6,440                          | 5,900                           | 4,830                          | (1,610)               | -25.00%        |
| Miscellaneous                                    | 25,000                       | 540,000                        | -                               | 246,841                        | (293,159)             | -54.29%        |
| Total GO Bonds Projects Fund                     | 130,278                      | 826,440                        | 275,900                         | 855,623                        | 29,183                | 3.53%          |
| <b>Total Capital Projects Funds</b>              | <b>801,119</b>               | <b>826,440</b>                 | <b>431,404</b>                  | <b>2,855,623</b>               | <b>2,029,183</b>      | <b>245.53%</b> |
| <b>Enterprise Funds</b>                          |                              |                                |                                 |                                |                       |                |
| Water, Wastewater and Reclaimed Water Fund       |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Federal Grants                                   | 32,933                       | -                              | -                               | -                              | -                     | 0.00%          |
| Water  | 15,933,597                   | 16,986,426                     | 17,735,150                      | 18,711,835                     | 1,725,409             | 10.16%         |
| Wastewater                                       | 9,585,892                    | 10,632,154                     | 11,494,734                      | 11,550,998                     | 918,844               | 8.64%          |
| Investment Earnings                              | 202,642                      | 153,015                        | 195,658                         | 163,485                        | 10,470                | 6.84%          |
| Miscellaneous                                    | 220,640                      | 200,000                        | 9,199                           | 200,000                        | -                     | 0.00%          |
| Total Water, Wastewater and Reclaimed            | 25,975,704                   | 27,971,595                     | 29,434,741                      | 30,626,318                     | 2,654,723             | 9.49%          |
| Stormwater Fund                                  |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Federal Grants                                   | 120,000                      | 113,960                        | 113,960                         | -                              | (113,960)             | -100.00%       |
| Stormwater Utility                               | 1,430,131                    | 1,610,453                      | 1,607,512                       | 1,707,364                      | 96,911                | 6.02%          |
| Investment Earnings                              | 9,430                        | 6,546                          | 6,675                           | 920                            | (5,626)               | -85.95%        |
| Miscellaneous                                    | (244)                        | -                              | -                               | -                              | -                     | 0.00%          |
| Total Stormwater Fund                            | 1,559,317                    | 1,730,959                      | 1,728,147                       | 1,708,284                      | (22,675)              | -1.31%         |
| Solid Waste Fund                                 |                              |                                |                                 |                                |                       |                |
| Solid Waste                                      | 11,273,025                   | 11,581,437                     | 11,684,706                      | 11,792,010                     | 210,573               | 1.82%          |
| Investment Earnings                              | 74,720                       | 69,526                         | 69,526                          | 71,264                         | 1,738                 | 2.50%          |
| Miscellaneous                                    | 42,807                       | -                              | -                               | 1,425,000                      | 1,425,000             | 0.00%          |
| Total Solid Waste Fund                           | 11,390,552                   | 11,650,963                     | 11,754,232                      | 13,288,274                     | 1,637,311             | 14.05%         |
| Sustainability and Environmental Management Fund |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Federal Grants                                   | 13,316                       | 269,998                        | 185,998                         | 198,446                        | (71,552)              | -26.50%        |
| Environmental Services                           | 1,043,044                    | 993,288                        | 980,091                         | 999,693                        | 6,405                 | 0.64%          |
| Investment Earnings                              | 3,534                        | 2,993                          | 2,993                           | 3,038                          | 45                    | 1.50%          |
| Miscellaneous                                    | 20,460                       | 500                            | 500                             | 510                            | 10                    | 2.00%          |
| Total Sustainability and Env Mgmt Fund           | 1,080,354                    | 1,266,779                      | 1,169,582                       | 1,201,687                      | (65,092)              | -5.14%         |
| Airport Fund                                     |                              |                                |                                 |                                |                       |                |
| Intergovernmental                                |                              |                                |                                 |                                |                       |                |
| Federal Grants                                   | 132,020                      | 5,917,209                      | 7,011,841                       | 5,116,259                      | (800,950)             | -13.54%        |
| State Grants                                     | 6,481                        | 555,072                        | 20,066                          | 28,266                         | (526,806)             | -94.91%        |
| Airport  | 1,787,341                    | 1,801,965                      | 1,744,841                       | 1,744,709                      | (57,256)              | -3.18%         |
| Investment Earnings                              | 8,863                        | 3,408                          | 3,408                           | 3,676                          | 268                   | 7.86%          |
| Miscellaneous                                    | 2,475                        | 336,250                        | 36,397                          | 31,041                         | (305,209)             | -90.77%        |
| Total Airport Fund                               | 1,937,180                    | 8,613,904                      | 8,816,553                       | 6,923,951                      | (1,689,953)           | -19.62%        |

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2017 and 2018  
 (With Actuals for Fiscal Year 2016)

| Source of Revenues                     | Actual<br>Revenues<br>2015-2016 | Budgeted<br>Revenues<br>2016-2017 | Estimated<br>Revenues<br>2016-2017 | Budgeted<br>Revenues<br>2017-2018 | Change<br>(Bdgt-Bdgt) | %<br>Change  |
|--|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|--------------|
| Flagstaff Housing Authority Fund       |                                 |                                   |                                    |                                   |                       |              |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |              |
| Federal Grants                         | \$ 4,812,893                    | 5,881,395                         | 4,880,145                          | 6,137,418                         | 256,023               | 4.35%        |
| Rents and Other Tenant Income          | 1,036,391                       | 1,029,000                         | 1,029,000                          | 1,107,000                         | 78,000                | 7.58%        |
| Miscellaneous                          | 439,148                         | 442,595                           | 442,595                            | 434,951                           | (7,644)               | -1.73%       |
| Total Flagstaff Housing Authority Fund | <u>6,288,432</u>                | <u>7,352,990</u>                  | <u>6,351,740</u>                   | <u>7,679,369</u>                  | <u>326,379</u>        | <u>4.44%</u> |
| Total Enterprise Funds                 | <u>48,231,539</u>               | <u>58,587,190</u>                 | <u>59,254,995</u>                  | <u>61,427,883</u>                 | <u>2,840,693</u>      | <u>4.85%</u> |
| Total Revenues                         | <u>\$ 146,379,698</u>           | <u>154,169,823</u>                | <u>153,962,439</u>                 | <u>166,176,798</u>                | <u>12,006,975</u>     | <u>7.79%</u> |



City of Flagstaff  
Summary by Funding of Other Financing Sources  
and Interfund Transfers  
Fiscal Year 2017-2018

| Fund  | Proceeds from<br>Other<br>Financing<br>Sources | Interfund Transfers |                   |
|---|--|---------------------|-------------------|
|   |  | In                  | Out               |
| General Fund                                | \$ -   | 3,778,063           | 10,133,269        |
| Special Revenue Funds                       |  |                     |                   |
| Housing and Community Services              | -  | 232,000             | 50,000            |
| FMPO  | -  | 22,500              | -                 |
| Library                                     | -  | 1,662,813           | -                 |
| Highway User Revenue                        | -  | 16,241,089          | 813,000           |
| Transportation                              | 10,000,000                                     | -                   | 16,699,344        |
| FUTS  | -  | 550,000             | -                 |
| Beautification                              | -  | -                   | 433,156           |
| Economic Development                        | -  | 207,500             | 287,514           |
| Tourism                                     | -  | -                   | 97,738            |
| Recreation - BBB                            | -  | -                   | 2,903,866         |
| Total Special Revenue Funds                 | <u>10,000,000</u>                              | <u>18,915,902</u>   | <u>21,284,618</u> |
| Debt Service Funds                          |  |                     |                   |
| GO Bonds                                    | -  | 7,179,103           | -                 |
| Secondary Property Tax                      | -  | -                   | 7,179,103         |
| Total Debt Service Funds                    | <u>-</u>                                       | <u>7,179,103</u>    | <u>7,179,103</u>  |
| Capital Project Funds                       |  |                     |                   |
| Non GO Bond Funded Projects                 | 4,000,000                                      | 2,623,395           | -                 |
| GO Bond Funded Projects                     | -  | 10,913,000          | -                 |
| Total Capital Projects Funds                | <u>4,000,000</u>                               | <u>13,536,395</u>   | <u>-</u>          |
| Enterprise Funds                            |  |                     |                   |
| Water , Wastewater and Reclaimed Water      | 5,000,000                                      | 1,423,661           | 1,416,881         |
| Stormwater Utility                          | -  | 1,675,861           | 321,025           |
| Solid Waste                                 | 3,700,000                                      | -                   | 6,904,678         |
| Sustainability and Environmental Management | -  | 23,000              | 127,611           |
| Airport                                     | -  | 475,000             | -                 |
| Flagstaff Housing Authority                 | -  | 360,200             | -                 |
| Total Enterprise Funds                      | <u>8,700,000</u>                               | <u>3,957,722</u>    | <u>8,770,195</u>  |
| Total All Funds                             | <u>\$ 22,700,000</u>                           | <u>47,367,185</u>   | <u>47,367,185</u> |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2017 and 2018  
 (With Actual for Fiscal Year 2016)

| Fund/Division                             | Actual<br>Expenditures<br>Expenses<br>2015-2016 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2016-2017 | Estimated<br>Expenditures/<br>Expenses<br>2016-2017 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2017-2018 | Change<br>(Budget-Budget) | %<br>Change  |
|---|---|---|---|--|---------------------------|--------------|
| <b>General Fund</b>                       |   |   |   |  |                           |              |
| General Administration                    | \$ 9,149,939                                    | 10,973,306  | 10,030,344  | 10,712,958   | (260,348)                 | (2.4%)       |
| Community Development                     | 4,182,580                                       | 4,637,447   | 4,483,447   | 5,095,122  | 457,675                   | 9.9%         |
| Management Services                       | 3,426,864                                       | 3,822,504   | 3,760,254   | 3,981,955  | 159,451                   | 4.2%         |
| Fire                                      | 11,652,909                                      | 12,607,477  | 12,387,477  | 14,081,950   | 1,474,473                 | 11.7%        |
| Police                                    | 19,221,486                                      | 20,277,258  | 20,039,388  | 22,058,620   | 1,781,362                 | 8.8%         |
| Public Works                              | 9,378,324                                       | 11,289,893  | 8,784,500   | 12,207,736   | 917,843                   | 8.1%         |
| Economic Vitality                         | 341,971   | 175,166   | 175,166   | 990,494  | 815,328                   | 465.5%       |
| Non-Departmental                          | (3,341,247)                                     | (869,318)   | (3,346,318)   | (734,543)  | 134,775                   | (15.5%)      |
| Contingency                               | 89,453  | 600,000   | -   | 1,990,000  | 1,390,000                 | 231.7%       |
| <b>Total General Fund</b>                 | <b>54,102,279</b>                               | <b>63,513,733</b>   | <b>56,314,258</b>                                   | <b>70,384,292</b>  | <b>6,870,559</b>          | <b>10.8%</b> |
| <b>Special Revenue Funds</b>              |   |   |   |  |                           |              |
| <b>Housing and Community Service Fund</b> |   |   |   |  |                           |              |
| Community Development                     | 1,307,127                                       | 2,868,583   | 972,779   | 3,449,647  | 581,064                   | 20.3%        |
| Non-Departmental                          | 44,778  | 58,650  | 58,650  | 89,405   | 30,755                    | 52.4%        |
|   | 1,351,905                                       | 2,927,233   | 1,031,429   | 3,539,052  | 611,819                   | 20.9%        |
| <b>Metro Planning Organization Fund</b>   |   |   |   |  |                           |              |
| Community Development                     | 720,865   | 594,918   | 518,384   | 789,262  | 194,344                   | 32.7%        |
| Non-Departmental                          | 56,522  | 43,698  | 43,698  | 37,487   | (6,211)                   | (14.2%)      |
| Contingency                               | -   | 500,000   | -   | 500,000  | -                         | 0.0%         |
|   | 777,387   | 1,138,616   | 562,082   | 1,326,749  | 188,133                   | 16.5%        |
| <b>EDA Revolving Loan Fund</b>            |   |   |   |  |                           |              |
| Economic Vitality                         | -   | 281,828   | -   | 271,748  | (10,080)                  | (3.6%)       |
|   | -   | 281,828   | -   | 271,748  | (10,080)                  | (3.6%)       |
| <b>Library Fund</b>                       |   |   |   |  |                           |              |
| General Administration                    | 191,757   | 181,405   | 181,405   | 181,956  | 551                       | 0.3%         |
| Management Services                       | 4,657,098                                       | 93,895  | 93,895  | 94,917   | 1,022                     | 1.1%         |
| Public Works                              | 94,591  | 65,383  | 65,383  | 68,688   | 3,305                     | 5.1%         |
| Economic Vitality                         | 17,485  | 6,704,752   | 5,251,545   | 6,349,989  | (354,763)                 | (5.3%)       |
| Non-Departmental                          | 73,142  | 84,869  | 84,869  | 49,357   | (35,512)                  | (41.8%)      |
| Contingency                               | -   | 100,000   | -   | 100,000  | -                         | 0.0%         |
|   | 5,034,073                                       | 7,230,304   | 5,677,097   | 6,844,907  | (385,397)                 | (5.3%)       |
| <b>Highway User Revenue Fund</b>          |   |   |   |  |                           |              |
| General Administration                    | 155,859   | 197,820   | 197,820   | 199,817  | 1,997                     | 1.0%         |
| Community Development                     | 3,527,544                                       | 8,418,573   | 1,323,892   | 16,183,302   | 7,764,729                 | 92.2%        |
| Management Services                       | 96,769  | 86,123  | 86,123  | 67,945   | (18,178)                  | (21.1%)      |
| Public Works                              | 5,694,914                                       | 11,973,028  | 8,224,859   | 11,170,516   | (802,512)                 | (6.7%)       |
| Economic Vitality                         | 13,729  | 17,838  | 17,838  | 12,658   | (5,180)                   | (29.0%)      |
| Non-Departmental                          | 126,761   | 121,777   | 121,777   | 57,159   | (64,618)                  | (53.1%)      |
| Contingency                               | -   | 100,000   | -   | 100,000  | -                         | 0.0%         |
|   | 9,615,576                                       | 20,915,159  | 9,972,309   | 27,791,397   | 6,876,238                 | 32.9%        |
| <b>Transportation Fund</b>                |   |   |   |  |                           |              |
| General Administration                    | 40,595  | 58,900  | 58,900  | 56,172   | (2,728)                   | (4.6%)       |
| Community Development                     | 843,453   | 8,963,109   | 2,857,053   | 16,089,334   | 7,126,225                 | 79.5%        |
| Management Services                       | 302,624   | 339,102   | 339,102   | 369,494  | 30,392                    | 9.0%         |
| Public Works                              | 5,741,757                                       | 3,000,000   | 400,000   | 5,100,000  | 2,100,000                 | 70.0%        |
| Economic Vitality                         | 1,643   | 3,188   | 3,188   | 3,337  | 149                       | 4.7%         |
| Non-Departmental                          | 6,984,423                                       | 11,500,601  | 7,901,780   | 14,444,401   | 2,943,800                 | 25.6%        |
| Contingency                               | 13,914,495                                      | 23,864,900  | 11,560,023  | 36,062,738   | 12,197,838                | 51.1%        |
| <b>FUTS Fund</b>                          |   |   |   |  |                           |              |
| Community Development                     | 701,425   | 3,797,713   | 218,280   | 3,798,082  | 369                       | 0.0%         |
|   | 701,425   | 3,797,713   | 218,280   | 3,798,082  | 369                       | 0.0%         |
| <b>Beautification Fund</b>                |   |   |   |  |                           |              |
| Economic Vitality                         | 590,062   | 4,642,458   | 590,768   | 4,220,269  | (422,189)                 | (9.1%)       |
| Contingency                               | -   | 10,000  | -   | 10,000   | -                         | 0.0%         |
|   | 590,062   | 4,652,458   | 590,768   | 4,230,269  | (422,189)                 | (9.1%)       |
| <b>Economic Development Fund</b>          |   |   |   |  |                           |              |
| Economic Vitality                         | 957,980   | 1,220,926   | 1,061,404   | 1,373,357  | 152,431                   | 12.5%        |
| Contingency                               | 2,356   | 45,000  | -   | 145,000  | 100,000                   | 222.2%       |
|   | 960,336   | 1,265,926   | 1,061,404   | 1,518,357  | 252,431                   | 19.9%        |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2017 and 2018  
 (With Actual for Fiscal Year 2016)

| Fund/Division                                      | Actual<br>Expenditures<br>Expenses<br>2015-2016 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2016-2017 | Estimated<br>Expenditures/<br>Expenses<br>2016-2017 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2017-2018 | Change<br>(Budget-Budget) | %<br>Change    |
|--|---|---|---|--|---------------------------|----------------|
| <b>Tourism Fund</b>                                |   |   |   |  |                           |                |
| Economic Vitality                                  | \$ 2,117,910                                    | 2,168,077   | 2,168,077   | 2,617,794  | 449,717                   | 20.7%          |
| Contingency  | 7,439   | 50,000  | -   | 50,000   | -                         | 0.0%           |
|  | <u>2,125,349</u>                                | <u>2,218,077</u>  | <u>2,168,077</u>                                    | <u>2,667,794</u>   | <u>449,717</u>            | <u>20.3%</u>   |
| <b>Arts and Science Fund</b>                       |   |   |   |  |                           |                |
| Economic Vitality                                  | 434,052   | 757,640   | 620,140   | 866,217  | 108,577                   | 14.3%          |
| Contingency  | 1,859   | 10,000  | -   | 10,000   | -                         | 0.0%           |
|  | <u>435,911</u>                                  | <u>767,640</u>  | <u>620,140</u>                                      | <u>876,217</u>   | <u>108,577</u>            | <u>14.1%</u>   |
| <b>Recreation - BBB Fund</b>                       |   |   |   |  |                           |                |
| Public Works                                       | 1,936,978                                       | 1,293,427   | 266,554   | 1,529,373  | 235,946                   | 18.2%          |
|  | <u>1,936,978</u>                                | <u>1,293,427</u>  | <u>266,554</u>                                      | <u>1,529,373</u>   | <u>235,946</u>            |                |
| <b>Parking District Fund</b>                       |   |   |   |  |                           |                |
| Economic Vitality                                  | -   | 1,454,690   | 894,196   | 940,963  | (513,727)                 | (35.3%)        |
| Contingency  | -   | 47,108  | -   | 5,000  | (42,108)                  | (89.4%)        |
|  | <u>-</u>  | <u>1,501,798</u>  | <u>894,196</u>                                      | <u>945,963</u>   | <u>(555,835)</u>          | <u>(37.0%)</u> |
| <b>Total Special Revenue Funds</b>                 | <u>37,443,497</u>                               | <u>71,855,079</u>   | <u>34,622,359</u>                                   | <u>91,402,646</u>  | <u>19,547,567</u>         | <u>27.2%</u>   |
| <b>Debt Services Funds</b>                         |   |   |   |  |                           |                |
| <b>General Obligation Bonds Fund</b>               |   |   |   |  |                           |                |
| Non-Departmental                                   | 6,701,811                                       | 8,527,911   | 11,413,131  | 7,179,103  | (1,348,808)               | (15.8%)        |
|  | <u>6,701,811</u>                                | <u>8,527,911</u>  | <u>11,413,131</u>                                   | <u>7,179,103</u>   | <u>(1,348,808)</u>        |                |
| <b>Special Assessment Bonds Fund</b>               |   |   |   |  |                           |                |
| Non-Departmental                                   | 4,716,000                                       | 211,350   | 211,350   | 210,350  | (1,000)                   | (0.5%)         |
|  | <u>4,716,000</u>                                | <u>211,350</u>  | <u>211,350</u>                                      | <u>210,350</u>   | <u>(1,000)</u>            |                |
| <b>Total Debt Service Funds</b>                    | <u>11,417,811</u>                               | <u>8,739,261</u>  | <u>11,624,481</u>                                   | <u>7,389,453</u>   | <u>(1,349,808)</u>        | <u>(15.4%)</u> |
| <b>Capital Project Funds</b>                       |   |   |   |  |                           |                |
| <b>Non GO Bond Funded Projects Fund</b>            |   |   |   |  |                           |                |
| Non-Departmental                                   | 763,109   | 18,071,600  | 194,502   | 22,447,421   | 4,375,821                 | 24.2%          |
|  | <u>763,109</u>                                  | <u>18,071,600</u>   | <u>194,502</u>                                      | <u>22,447,421</u>  | <u>4,375,821</u>          |                |
| <b>GO Bonds Funded Projects Fund</b>               |   |   |   |  |                           |                |
| Non-Departmental                                   | 953,661   | 25,137,704  | 2,867,793   | 29,682,687   | 4,544,983                 | 18.1%          |
|  | <u>953,661</u>                                  | <u>25,137,704</u>   | <u>2,867,793</u>                                    | <u>29,682,687</u>  | <u>4,544,983</u>          |                |
| <b>Total Capital Projects Funds</b>                | <u>1,716,770</u>                                | <u>43,209,304</u>   | <u>3,062,295</u>                                    | <u>52,130,108</u>  | <u>8,920,804</u>          | <u>20.6%</u>   |
| <b>Enterprise Funds</b>                            |   |   |   |  |                           |                |
| <b>Water, Wastewater, and Reclaimed Water Fund</b> |   |   |   |  |                           |                |
| General Administration                             | 614,863   | 665,856   | 665,856   | 678,300  | 12,444                    | 1.9%           |
| Management Services                                | 1,063,323                                       | 1,221,812   | 1,221,812   | 1,145,760  | (76,052)                  | (6.2%)         |
| Public Works                                       | 43,679  | 39,451  | 39,451  | 183,023  | 143,572                   | 363.9%         |
| Economic Vitality                                  | 43,177  | 56,584  | 56,584  | 37,671   | (18,913)                  | (33.4%)        |
| Utilities  | 22,691,411                                      | 35,256,194  | 24,182,302  | 43,627,814   | 8,371,620                 | 23.7%          |
| Non-Departmental                                   | 354,602   | 348,840   | 348,840   | 177,915  | (170,925)                 | (49.0%)        |
| Contingency  | 57,087  | 1,800,000   | -   | 1,850,000  | 50,000                    | 2.8%           |
|  | <u>24,868,142</u>                               | <u>39,388,737</u>   | <u>26,514,845</u>                                   | <u>47,700,483</u>  | <u>8,311,746</u>          | <u>21.1%</u>   |
| <b>Stormwater Utility Fund</b>                     |   |   |   |  |                           |                |
| General Administration                             | 39,650  | 49,480  | 49,480  | 45,469   | (4,011)                   | (8.1%)         |
| Management Services                                | 44,800  | 40,780  | 40,780  | 56,529   | 15,749                    | 38.6%          |
| Public Works                                       | 4,613   | 4,517   | 4,517   | 12,915   | 8,398                     | 185.9%         |
| Economic Vitality                                  | 3,101   | 2,381   | 2,381   | 1,521  | (860)                     | (36.1%)        |
| Utilities  | 995,122   | 4,275,626   | 3,747,898   | 3,018,471  | (1,257,155)               | (29.4%)        |
| Non-Departmental                                   | 15,609  | 17,090  | 17,090  | 9,239  | (7,851)                   | (45.9%)        |
| Contingency  | 1,700   | 10,000  | -   | 10,000   | -                         | 0.0%           |
|  | <u>1,104,595</u>                                | <u>4,399,874</u>  | <u>3,862,146</u>                                    | <u>3,154,144</u>   | <u>(1,245,730)</u>        | <u>(28.3%)</u> |
| <b>Solid Waste Fund</b>                            |   |   |   |  |                           |                |
| General Administration                             | 322,088   | 381,308   | 381,308   | 377,485  | (3,823)                   | (1.0%)         |
| Management Services                                | 334,415   | 332,201   | 332,201   | 371,493  | 39,292                    | 11.8%          |
| Public Works                                       | 9,640,345                                       | 14,500,037  | 11,556,038  | 11,278,543   | (3,221,494)               | (22.2%)        |
| Economic Vitality                                  | 29,313  | 40,125  | 40,125  | 27,199   | (12,926)                  | (32.2%)        |
| Non-Departmental                                   | 195,906   | 232,398   | 232,398   | 122,824  | (109,574)                 | (47.1%)        |
| Contingency  | 13,293  | 500,000   | -   | 500,000  | -                         | 0.0%           |
|  | <u>10,535,360</u>                               | <u>15,986,069</u>   | <u>12,542,070</u>                                   | <u>12,677,544</u>  | <u>(3,308,525)</u>        | <u>(20.7%)</u> |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2017 and 2018  
 (With Actual for Fiscal Year 2016)

| Fund/Division   | Actual<br>Expenditures<br>Expenses<br>2015-2016 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2016-2017 | Estimated<br>Expenditures/<br>Expenses<br>2016-2017 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2017-2018 | Change<br>(Budget-Budget) | %<br>Change    |
|---|---|---|---|--|---------------------------|----------------|
| <b>Sustainability and Environmental Management Fund</b> |   |   |   |  |                           |                |
| General Administration                                  | \$ 65,389                                       | 87,814  | 87,814  | 92,655   | 4,841                     | 5.5%           |
| Management Services                                     | 37,380  | 33,672  | 33,672  | 50,380   | 16,708                    | 49.6%          |
| Public Works  | 923,511   | 1,112,287   | 927,172   | 1,134,222  | 21,935                    | 2.0%           |
| Economic Vitality                                       | 2,876   | 4,027   | 4,027   | 2,825  | (1,202)                   | (29.8%)        |
| Non-Departmental  | 15,234  | 24,623  | 24,623  | 16,884   | (7,739)                   | (31.4%)        |
| Contingency   | -   | 30,000  | -   | 30,000   | -                         | 0.0%           |
|   | <u>1,044,390</u>                                | <u>1,292,423</u>  | <u>1,077,308</u>                                    | <u>1,326,966</u>   | <u>34,543</u>             | <u>2.7%</u>    |
| <b>Airport Fund</b>                                     |   |   |   |  |                           |                |
| General Administration                                  | 55,959  | 84,236  | 84,236  | 78,043   | (6,193)                   | (7.4%)         |
| Management Services                                     | 86,555  | 87,528  | 87,528  | 83,141   | (4,387)                   | (5.0%)         |
| Public Works  | 90,405  | 103,613   | 103,613   | 94,926   | (8,687)                   | (8.4%)         |
| Economic Vitality                                       | 1,882,916                                       | 8,544,809   | 8,495,388   | 7,452,750  | (1,092,059)               | (12.8%)        |
| Non-Departmental  | 61,555  | 51,856  | 51,856  | 19,817   | (32,039)                  | (61.8%)        |
| Contingency   | -   | 100,000   | -   | 100,000  | -                         | 0.0%           |
|   | <u>2,177,390</u>                                | <u>8,972,042</u>  | <u>8,822,621</u>                                    | <u>7,828,677</u>   | <u>(1,143,365)</u>        | <u>(12.7%)</u> |
| <b>Flagstaff Housing Authority Fund</b>                 |   |   |   |  |                           |                |
| Community Development                                   | 5,979,485                                       | 6,636,386   | 6,401,386   | 7,024,065  | 387,679                   | 5.8%           |
| Contingency   | -   | 1,001,250   | -   | 1,001,250  | -                         | 0.0%           |
|   | <u>5,979,485</u>                                | <u>7,637,636</u>  | <u>6,401,386</u>                                    | <u>8,025,315</u>   | <u>387,679</u>            |                |
| <b>Total Enterprise Funds</b>                           | <u>45,709,362</u>                               | <u>77,676,781</u>   | <u>59,220,376</u>                                   | <u>80,713,129</u>  | <u>3,036,348</u>          | <u>3.9%</u>    |
| <b>Total All Funds</b>                                  | <u>\$ 150,389,720</u>                           | <u>264,994,158</u>  | <u>164,843,769</u>                                  | <u>302,019,628</u>   | <u>37,025,470</u>         | <u>14.0%</u>   |

City of Flagstaff  
Budget Summary by Division of Expenditures  
Comparison of Fiscal Year 2017 and 2018  
(With Actual for Fiscal Year 2016)

| Division/Fund                              | Actual Expenditures/ Expenses 2015-2016 | Adopted Budgeted Expenditures/ Expenses 2016-2017 | Estimated Expenditures/ Expenses * 2016-2017 | Proposed Budgeted Expenditures/ Expenses 2017-2018 | Change (Budget-Budget) | % Change      |
|--|---|---|--|--|------------------------|---------------|
| <b>General Administration</b>              |   |   |  |  |                        |               |
| General Fund                               | \$ 9,149,939                            | 10,973,306  | 10,030,344                                   | 10,712,958   | (260,348)              | (2.4%)        |
| Library Fund                               | 191,757                                 | 181,405   | 181,405                                      | 181,956  | 551                    | 0.3%          |
| HURF Fund                                  | 155,859                                 | 197,820   | 197,820                                      | 199,817  | 1,997                  | 1.0%          |
| Transportation Fund                        | 40,595                                  | 58,900  | 58,900                                       | 56,172   | (2,728)                | (4.6%)        |
| Water, Wastewater and Reclaimed Water Fund | 614,863                                 | 665,856   | 665,856                                      | 678,300  | 12,444                 | 1.9%          |
| Airport Fund                               | 55,959                                  | 84,236  | 84,236                                       | 78,043   | (6,193)                | (7.4%)        |
| Solid Waste Fund                           | 322,088                                 | 381,308   | 381,308                                      | 377,485  | (3,823)                | (1.0%)        |
| Sustainability and Environment Mgmt Fund   | 65,389                                  | 87,814  | 87,814                                       | 92,655   | 4,841                  | 5.5%          |
| Stormwater Utility Fund                    | 39,650                                  | 49,480  | 49,480                                       | 45,469   | (4,011)                | (8.1%)        |
| <b>Total</b>                               | <b>10,636,099</b>                       | <b>12,680,125</b>                                 | <b>11,737,163</b>                            | <b>12,422,855</b>                                  | <b>(257,270)</b>       | <b>(2.0%)</b> |
| <b>Community Development</b>               |   |   |  |  |                        |               |
| General Fund                               | 4,182,580                               | 4,637,447   | 4,483,447                                    | 5,095,122  | 457,675                | 9.9%          |
| HURF Fund                                  | 3,527,544                               | 8,418,573   | 1,323,892                                    | 16,183,302   | 7,764,729              | 92.2%         |
| Transportation Fund                        | 843,453                                 | 8,963,109   | 2,857,053                                    | 16,089,334   | 7,126,225              | 79.5%         |
| FUTS Fund                                  | 701,425                                 | 3,797,713   | 218,280                                      | 3,798,082  | 369                    | 0.0%          |
| Housing and Community Services Fund        | 1,307,127                               | 2,868,583   | 972,779                                      | 3,449,647  | 581,064                | 20.3%         |
| Metro Planning Organization Fund           | 720,865                                 | 594,918   | 518,384                                      | 789,262  | 194,344                | 32.7%         |
| Flagstaff Housing Authority Fund           | 5,979,485                               | 6,636,386   | 6,401,386                                    | 7,024,065  | 387,679                | 5.8%          |
| <b>Total</b>                               | <b>17,262,479</b>                       | <b>35,916,729</b>                                 | <b>16,775,221</b>                            | <b>52,428,814</b>                                  | <b>16,512,085</b>      | <b>46.0%</b>  |
| <b>Management Services</b>                 |   |   |  |  |                        |               |
| General Fund                               | 3,426,864                               | 3,822,504   | 3,760,254                                    | 3,981,955  | 159,451                | 4.2%          |
| Library Fund                               | 4,657,098                               | 93,895  | 93,895                                       | 94,917   | 1,022                  | 1.1%          |
| HURF Fund                                  | 96,769                                  | 86,123  | 86,123                                       | 67,945   | (18,178)               | (21.1%)       |
| Transportation Fund                        | 302,624                                 | 339,102   | 339,102                                      | 369,494  | 30,392                 | 9.0%          |
| Water, Wastewater and Reclaimed Water Fund | 1,063,323                               | 1,221,812   | 1,221,812                                    | 1,145,760  | (76,052)               | (6.2%)        |
| Airport Fund                               | 86,555                                  | 87,528  | 87,528                                       | 83,141   | (4,387)                | (5.0%)        |
| Solid Waste Fund                           | 334,415                                 | 332,201   | 332,201                                      | 371,493  | 39,292                 | 11.8%         |
| Sustainability and Environment Mgmt Fund   | 37,380                                  | 33,672  | 33,672                                       | 50,380   | 16,708                 | 49.6%         |
| Stormwater Utility Fund                    | 44,800                                  | 40,780  | 40,780                                       | 56,529   | 15,749                 | 38.6%         |
| <b>Total</b>                               | <b>10,049,828</b>                       | <b>6,057,617</b>                                  | <b>5,995,367</b>                             | <b>6,221,614</b>                                   | <b>163,997</b>         | <b>2.7%</b>   |
| <b>Fire</b>                                |   |   |  |  |                        |               |
| General Fund                               | 11,652,909                              | 12,607,477  | 12,387,477                                   | 14,081,950   | 1,474,473              | 11.7%         |
| <b>Total</b>                               | <b>11,652,909</b>                       | <b>12,607,477</b>                                 | <b>12,387,477</b>                            | <b>14,081,950</b>                                  | <b>1,474,473</b>       | <b>11.7%</b>  |
| <b>Police</b>                              |   |   |  |  |                        |               |
| General Fund                               | 19,221,486                              | 20,277,258  | 20,039,388                                   | 22,058,620   | 1,781,362              | 8.8%          |
| <b>Total</b>                               | <b>19,221,486</b>                       | <b>20,277,258</b>                                 | <b>20,039,388</b>                            | <b>22,058,620</b>                                  | <b>1,781,362</b>       | <b>8.8%</b>   |
| <b>Public Works</b>                        |   |   |  |  |                        |               |
| General Fund                               | 9,378,324                               | 11,289,893  | 8,784,500                                    | 12,207,736   | 917,843                | 8.1%          |
| Library Fund                               | 94,591                                  | 65,383  | 65,383                                       | 68,688   | 3,305                  | 5.1%          |
| HURF Fund                                  | 5,694,914                               | 11,973,028  | 8,224,859                                    | 11,170,516   | (802,512)              | (6.7%)        |
| Transportation Fund                        | 5,741,757.19                            | 3,000,000   | 400,000                                      | 5,100,000  | 2,100,000              | 70.0%         |
| Recreation - BBB Fund                      | 1,936,978.00                            | 1,293,427   | 266,554                                      | 1,529,373  | 235,946                | 18.2%         |
| Water, Wastewater and Reclaimed Water Fund | 43,679                                  | 39,451  | 39,451                                       | 183,023  | 143,572                | 363.9%        |
| Airport Fund                               | 90,405                                  | 103,613   | 103,613                                      | 94,926   | (8,687)                | (8.4%)        |
| Solid Waste Fund                           | 9,640,345                               | 14,500,037  | 11,556,038                                   | 11,278,543   | (3,221,494)            | (22.2%)       |
| Sustainability and Environment Mgmt Fund   | 923,511                                 | 1,112,287   | 927,172                                      | 1,134,222  | 21,935                 | 2.0%          |
| Stormwater Utility Fund                    | 4,613                                   | 4,517   | 4,517  | 12,915   | 8,398                  | 185.9%        |
| <b>Total</b>                               | <b>33,549,117</b>                       | <b>43,381,636</b>                                 | <b>30,372,087</b>                            | <b>42,779,942</b>                                  | <b>(601,694)</b>       | <b>(1.4%)</b> |
| <b>Economic Vitality</b>                   |   |   |  |  |                        |               |
| General Fund                               | 341,971                                 | 175,166   | 175,166                                      | 990,494  | 815,328                | 465.5%        |
| Library Fund                               | 17,485                                  | 6,704,752   | 5,251,545                                    | 6,349,989  | (354,763)              | (5.3%)        |
| HURF Fund                                  | 13,729                                  | 17,838  | 17,838                                       | 12,658   | (5,180)                | (29.0%)       |
| Transportation Fund                        | 1,643                                   | 3,188   | 3,188  | 3,337  | 149                    | 4.7%          |
| Beautification Fund                        | 590,062                                 | 4,642,458   | 590,768                                      | 4,220,269  | (422,189)              | (9.1%)        |
| Economic Development Fund                  | 957,980                                 | 1,220,926   | 1,061,404                                    | 1,373,357  | 152,431                | 12.5%         |
| EDA Revolving Loan Fund                    | -                                       | 281,828   | -  | 271,748  | (10,080)               | (3.6%)        |
| Tourism Fund                               | 2,117,910                               | 2,168,077   | 2,168,077                                    | 2,617,794  | 449,717                | 20.7%         |
| Arts and Science Fund                      | 434,052                                 | 757,640   | 620,140                                      | 866,217  | 108,577                | 14.3%         |
| Parking District Fund                      | -                                       | 1,454,690   | 894,196                                      | 940,963  | (513,727)              | (35.3%)       |
| Water, Wastewater and Reclaimed Water Fund | 43,177                                  | 56,584  | 56,584                                       | 37,671   | (18,913)               | (33.4%)       |
| Airport Fund                               | 1,882,916                               | 8,544,809   | 8,495,388                                    | 7,452,750  | (1,092,059)            | (12.8%)       |
| Solid Waste Fund                           | 29,313                                  | 40,125  | 40,125                                       | 27,199   | (12,926)               | (32.2%)       |
| Sustainability and Environment Mgmt Fund   | 2,876                                   | 4,027   | 4,027  | 2,825  | (1,202)                | (29.8%)       |
| Stormwater Utility Fund                    | 3,101                                   | 2,381   | 2,381  | 1,521  | (860)                  | (36.1%)       |
| <b>Total</b>                               | <b>6,436,215</b>                        | <b>26,074,489</b>                                 | <b>19,380,827</b>                            | <b>25,168,792</b>                                  | <b>(905,697)</b>       | <b>(3.5%)</b> |

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2017 and 2018  
 (With Actual for Fiscal Year 2016)

| Division/Fund                                 | Actual<br>Expenditures/<br>Expenses<br>2015-2016 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2016-2017 | Estimated<br>Expenditures/<br>Expenses *<br>2016-2017 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2017-2018 | Change<br>(Budget-Budget) | %<br>Change  |
|---|--|---|---|--|---------------------------|--------------|
| <b>Utilities</b>                              |  |   |   |  |                           |              |
| Water, Wastewater and Reclaimed Water Fund \$ | 22,691,411                                       | 35,256,194  | 24,182,302  | 43,627,814   | 8,371,620                 | 23.7%        |
| Stormwater Utility Fund                       | 995,122  | 4,275,626   | 3,747,898   | 3,018,471  | (1,257,155)               | (29.4%)      |
| <b>Total</b>                                  | <b>23,686,533</b>                                | <b>39,531,820</b>   | <b>27,930,200</b>                                     | <b>46,646,285</b>  | <b>7,114,465</b>          | <b>18.0%</b> |
| <b>Non-Departmental</b>                       |  |   |   |  |                           |              |
| General Fund                                  | (3,341,247)                                      | (869,318)   | (3,346,318)   | (734,543)  | 134,775                   | (15.5%)      |
| Library Fund                                  | 73,142   | 84,869  | 84,869  | 49,357   | (35,512)                  | (41.8%)      |
| HURF Fund                                     | 126,761  | 121,777   | 121,777   | 57,159   | (64,618)                  | (53.1%)      |
| Transportation Fund                           | 6,984,423  | 11,500,601  | 7,901,780   | 14,444,401   | 2,943,800                 | 25.6%        |
| Housing and Community Services Fund           | 44,778   | 58,650  | 58,650  | 89,405   | 30,755                    | 52.4%        |
| Metro Planning Organization Fund              | 56,522   | 43,698  | 43,698  | 37,487   | (6,211)                   | (14.2%)      |
| General Obligation Bonds Fund                 | 6,701,811  | 8,527,911   | 11,413,131  | 7,179,103  | (1,348,808)               | (15.8%)      |
| Special Assessment Bonds Fund                 | 4,716,000  | 211,350   | 211,350   | 210,350  | (1,000)                   | (0.5%)       |
| GO Bonds Funded Projects Fund                 | 953,661  | 25,137,704  | 2,867,793   | 29,682,687   | 4,544,983                 | 18.1%        |
| Non GO Bond Funded Projects Fund              | 763,109  | 18,071,600  | 194,502   | 22,447,421   | 4,375,821                 | 24.2%        |
| Water, Wastewater and Reclaimed Water Fund    | 354,602  | 348,840   | 348,840   | 177,915  | (170,925)                 | (49.0%)      |
| Airport Fund                                  | 61,555   | 51,856  | 51,856  | 19,817   | (32,039)                  | (61.8%)      |
| Solid Waste Fund                              | 195,906  | 232,398   | 232,398   | 122,824  | (109,574)                 | (47.1%)      |
| Sustainability and Environment Mgmt Fund      | 15,234   | 24,623  | 24,623  | 16,884   | (7,739)                   | (31.4%)      |
| Stormwater Utility Fund                       | 15,609   | 17,090  | 17,090  | 9,239  | (7,851)                   | (45.9%)      |
| <b>Total</b>                                  | <b>17,721,866</b>                                | <b>63,563,649</b>   | <b>20,226,039</b>                                     | <b>73,809,506</b>  | <b>10,245,857</b>         | <b>16.1%</b> |
| <b>Reserves/Contingencies</b>                 |  |   |   |  |                           |              |
| General Fund                                  | 89,453   | 600,000   | -   | 1,990,000  | 1,390,000                 | 231.7%       |
| Library Fund                                  | -  | 100,000   | -   | 100,000  | -                         | 0.0%         |
| HURF Fund                                     | -  | 100,000   | -   | 100,000  | -                         | 0.0%         |
| Beautification Fund                           | -  | 10,000  | -   | 10,000   | -                         | 0.0%         |
| Economic Development Fund                     | 2,356  | 45,000  | -   | 145,000  | 100,000                   | 222.2%       |
| Tourism Fund                                  | 7,439  | 50,000  | -   | 50,000   | -                         | 0.0%         |
| Parking District Fund                         | -  | 47,108  | -   | 5,000  | (42,108)                  | (89.4%)      |
| Arts and Science Fund                         | 1,859  | 10,000  | -   | 10,000   | -                         | 0.0%         |
| Metro Planning Organization Fund              | -  | 500,000   | -   | 500,000  | -                         | 0.0%         |
| Water, Wastewater and Reclaimed Water Fund    | 57,087   | 1,800,000   | -   | 1,850,000  | 50,000                    | 2.8%         |
| Airport Fund                                  | -  | 100,000   | -   | 100,000  | -                         | 0.0%         |
| Solid Waste Fund                              | 13,293   | 500,000   | -   | 500,000  | -                         | 0.0%         |
| Stormwater Utility Fund                       | 1,700  | 10,000  | -   | 10,000   | -                         | 0.0%         |
| Sustainability and Environmental Mgmt Fund    | -  | 30,000  | -   | 30,000   | -                         | 0.0%         |
| Flagstaff Housing Authority Fund              | -  | 1,001,250   | -   | 1,001,250  | -                         | 0.0%         |
| <b>Total</b>                                  | <b>173,187</b>                                   | <b>4,903,358</b>  | <b>-</b>  | <b>6,401,250</b>   | <b>1,497,892</b>          | <b>30.5%</b> |
| <b>All Funds Total</b>                        | <b>\$ 150,389,720</b>                            | <b>264,994,158</b>  | <b>164,843,769</b>                                    | <b>302,019,628</b>   | <b>37,025,470</b>         | <b>14.0%</b> |

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff  
Full-Time Employee and Personnel Compensation  
Fiscal Year 2018

| Fund                                  | Full-Time<br>Equivalent<br>(FTE)<br>2018 | Employee<br>Salaries and<br>Hourly Costs<br>2018 | Retirement<br>Costs<br>2018 | Healthcare Costs<br>2018   | Other Benefit<br>Costs<br>2018 | Total Estimated<br>Personnel<br>Compensation<br>2018 |
|---------------------------------------|--|--|-----------------------------|----------------------------|--------------------------------|--|
| General Fund                          | 580.985                                  | \$ 35,279,731                                    | \$ 11,201,020               | \$ 4,216,771               | \$ 2,911,088                   | \$ 53,608,610  |
| Special Revenue Funds                 |  |  |                             |                            |                                |  |
| Housing and Community Services        | 1.000                                    | 55,971   | 6,436                       | 6,683                      | 4,947                          | 74,037   |
| Metro Planning Organization           | 2.880                                    | 212,528  | 23,451                      | 19,956                     | 17,028                         | 272,963  |
| Library                               | 56.037                                   | 2,444,318  | 252,096                     | 414,908                    | 189,290                        | 3,300,612  |
| HURF                                  | 33.020                                   | 1,649,483  | 161,283                     | 215,970                    | 202,339                        | 2,229,075  |
| Beautification                        | 1.700                                    | 131,809  | 15,200                      | 16,964                     | 9,945                          | 173,918  |
| Economic Development                  | 2.750                                    | 183,727  | 21,192                      | 20,157                     | 14,647                         | 239,723  |
| Tourism                               | 15.500                                   | 812,334  | 90,969                      | 105,008                    | 62,848                         | 1,071,159  |
| Arts and Science                      | 0.400                                    | 30,826   | 3,566                       | 3,930                      | 2,391                          | 40,713   |
| Parking District                      | 5.000                                    | 186,037  | 21,395                      | 52,224                     | 14,908                         | 274,564  |
| Total Special Revenue Funds           | <u>118.287</u>                           | <u>5,707,033</u>                                 | <u>595,588</u>              | <u>855,800</u>             | <u>518,343</u>                 | <u>7,676,764</u>                                     |
| Enterprise Funds                      |  |  |                             |                            |                                |  |
| Water, Wastewater and Reclaimed Wtr   | 71.000                                   | 4,545,802  | 510,609                     | 528,280                    | 401,861                        | 5,986,552  |
| Stormwater                            | 5.500                                    | 370,800  | 41,323                      | 49,634                     | 28,923                         | 490,680  |
| Solid Waste                           | 49.000                                   | 2,413,502  | 277,690                     | 377,056                    | 247,071                        | 3,315,319  |
| Sustainability and Environmental Mgmt | 8.000                                    | 425,265  | 48,905                      | 58,397                     | 33,228                         | 565,795  |
| Airport                               | 9.750                                    | 503,182  | 268,541                     | 77,436                     | 32,873                         | 882,032  |
| Flagstaff Housing Authority           | 21.275                                   | 1,273,239  | 144,663                     | 172,948                    | 116,478                        | 1,707,328  |
| Total Enterprise Funds                | <u>164.525</u>                           | <u>9,531,790</u>                                 | <u>1,291,731</u>            | <u>1,263,751</u>           | <u>860,434</u>                 | <u>12,947,706</u>                                    |
| Capital Project Funds                 |  |  |                             |                            |                                |  |
| GO Bond Funded Projects               | 1.500                                    | 95,101   | 73,270                      | 11,962                     | 6,255                          | 186,588  |
| Total Capital Projects Funds          | <u>1.500</u>                             | <u>95,101</u>                                    | <u>73,270</u>               | <u>11,962</u>              | <u>6,255</u>                   | <u>186,588</u>                                       |
| Total All Funds                       | <u><u>865.297</u></u>                    | <u><u>\$ 50,613,655</u></u>                      | <u><u>\$ 13,161,609</u></u> | <u><u>\$ 6,348,284</u></u> | <u><u>\$ 4,296,120</u></u>     | <u><u>\$ 74,419,668</u></u>                          |