

**Official Budget Forms**  
**City of Flagstaff**  
**Fiscal Year 2020**

**City of Flagstaff**  
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**Fiscal Year 2020**

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City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2020

The final opportunity for public input on the City of Flagstaff Fiscal Year 2019-2020 budget will occur on June 18, 2019 at 6:00 PM in the City Council Chambers, 211 West Aspen Avenue, Flagstaff, AZ 86001  
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001  
 or the Flagstaff City-County Public Library, 300 West Aspen Avenue, Flagstaff, AZ 86001  
 or the East Flagstaff Community Library, 3000 North 4th Street, Flagstaff, AZ 86004 or the official website "flagstaff.az.gov"

Fiscal Year	S c h	Funds							
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds
2019	E	74,623,301	79,210,888	7,390,028	33,885,094	0	84,855,761	0	279,965,072
2019	E	65,717,399	43,200,967	9,166,395	3,103,819	0	55,777,022	0	176,965,602
2020		32,512,644	66,855,367	6,945,401	7,723,947	309,349	66,474,474	0	180,821,182
2020	B	6,892,243	0	0	0		0	0	6,892,243
2020	B	0	0	7,268,436	0		0	0	7,268,436
2020	C	61,302,674	57,157,185	35,000	199,000	12,915	68,356,922	0	187,063,696
2020	D	0	0	0	28,000,000	0	19,300,000	0	47,300,000
2020	D	0	0	0	0	0	0	0	0
2020	D	4,480,855	24,737,940	7,715,047	575,000	0	4,018,138	0	41,526,980
2020	D	4,658,738	27,190,460	7,715,047	0	0	1,962,735	0	41,526,980
2020									
Less:									0
									0
									0
									0
2020		100,529,678	121,560,032	14,248,837	36,497,947	322,264	156,186,799	0	429,345,557
2020	E	80,237,177	101,799,147	7,715,047	36,253,909	0	112,848,586	0	338,853,866

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

	2019	2020
1. Budgeted Expenditures/Expenses	\$ 279,965,072	\$ 338,853,866
2. Add/Subtract: Estimated Net Reconciling Items	0	0
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items	279,965,072	338,853,866
4. Less: Estimated Exclusions	126,033,943	176,806,537
5. Amount Subject to the Expenditure Limitation	\$ 153,931,129	\$ 162,047,329
6. EEC Expenditure Limitation	\$ 154,582,542	\$ 162,133,141

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

- \* Includes expenditure/expense adjustments approved in the current year from Schedule E.
- \*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
- \*\*\* Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff  
Expenditure Limitation and  
Tax Levy Information  
Fiscal Year 2019-2020

	Estimate* FY 2018-2019	Budget FY 2019-2020
Expenditure Limitation [Economic Estimates Commission]		\$ 162,133,141
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 6,707,510	\$ 6,892,243
2. Amount Received from Primary Property Taxation in FY 2018-2019 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 6,707,510	\$ 6,892,243
B. Secondary Property Taxes	6,733,265	7,268,436
C. Total Property Tax Levy Amount	\$ 13,440,775	\$ 14,160,679
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2018-2019 Levy	\$ 6,607,510	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	6,707,510	
B. Secondary Property Taxes:		
(1) FY 2018-2019 Levy	6,733,265	
(2) Total Secondary Property Taxes Collected	6,733,265	
C. Total Property Taxes Collected	\$ 13,440,775	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.8334	0.7933
(2) Secondary Property Tax Rate	0.8366	0.8366
(3) Total City Tax Rate	1.6700	1.6299

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating no special assessment districts for which secondary property taxes are levied. For information pertaining to assessment districts and tax rates, please contact the City Finance Section.

\* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

City of Flagstaff  
Summary by Fund of Revenues Other Than Property Taxes  
Fiscal Years 2019 and 2020  
(With Actuals for Fiscal Year 2018)

Source of Revenues	Actual Revenues 2017-2018	Budgeted Revenues 2018-2019	Estimated Revenues 2018-2019	Budgeted Revenues 2019-2020	Change (Bdgt-Bdgt)	% Change
<b>General Fund</b>						
Local Taxes						
City Sales Tax	\$ 21,079,067	20,999,934	21,493,997	22,781,468	1,781,534	8.48%
Franchise Tax	2,392,436	2,546,234	2,573,755	2,585,889	39,655	1.56%
Licenses and Permits						
Business Licenses	32,710	30,000	30,000	30,000	-	0.00%
Building Permits	2,428,430	1,725,000	2,170,000	1,650,000	(75,000)	(4.35%)
Other Licenses and Permits	1,012,602	1,034,688	1,034,688	1,026,716	(7,972)	(0.77%)
Intergovernmental						
State Income Tax Sharing	8,850,877	8,719,302	8,716,221	9,451,184	731,882	8.39%
State Shared Sales Tax	6,868,398	6,905,944	7,100,000	7,182,893	276,949	4.01%
Auto Lieu Tax	3,305,297	3,108,690	3,200,000	3,237,360	128,670	4.14%
Federal Grants	1,012,021	2,221,253	2,221,253	2,355,526	134,273	6.04%
State/Local Grants	523,908	789,067	789,067	2,849,453	2,060,386	261.12%
Local Intergovernmental Agreements	1,050,168	1,102,152	1,102,152	1,257,668	155,516	14.11%
Charges for Services						
General Government	807,287	770,800	770,800	730,800	(40,000)	(5.19%)
Parks and Recreation	1,665,636	1,600,534	1,647,870	1,622,870	22,336	1.40%
Public Safety	785,466	728,671	728,671	732,817	4,146	0.57%
Cemetery	187,005	167,300	167,300	180,950	13,650	8.16%
Fines and Forfeits	1,350,689	1,326,226	1,427,226	1,420,489	94,263	7.11%
Investment Earnings	401,212	283,173	370,630	371,837	88,664	31.31%
Miscellaneous	2,109,325	1,897,128	1,600,827	1,834,754	(62,374)	(3.29%)
Total General Fund	55,862,534	55,956,096	57,144,457	61,302,674	5,346,578	9.55%
<b>Special Revenue Funds</b>						
<b>Housing and Community Services Fund</b>						
Intergovernmental						
Federal Grants	562,882	1,337,577	850,890	993,899	(343,678)	(25.69%)
State Grants	116,008	1,376,704	1,376,705	1,080,000	(296,704)	(21.55%)
Investment Earnings	13,572	-	15,129	-	-	0.00%
Sale of Real Property	5,000	505,004	-	-	(505,004)	(100.00%)
Miscellaneous	177,147	-	106,194	-	-	0.00%
Total Housing and Community Svcs Fund	874,609	3,219,285	2,348,918	2,073,899	(1,145,386)	(35.58%)
<b>Metro Planning Organization Fund</b>						
Intergovernmental						
Federal Grants	319,033	1,011,459	602,214	1,150,886	139,427	13.78%
Miscellaneous	10,000	505,000	5,000	505,000	-	0.00%
Total Metro Planning Organization Fund	329,033	1,516,459	607,214	1,655,886	139,427	9.19%
<b>EDA Revolving Loan Fund</b>						
Investment Earnings	2,859	-	700	-	-	0.00%
Total EDA Revolving Loan Fund	2,859	-	700	-	-	0.00%
<b>Library Fund</b>						
Intergovernmental						
Federal Grants	41,989	64,100	64,100	55,000	(9,100)	(14.20%)
State/Local Grants	10,367	55,000	55,000	-	(55,000)	(100.00%)
Library District Taxes	3,307,498	3,363,823	3,363,823	3,888,971	525,148	15.61%
Investment Earnings	34,721	38,190	38,190	38,381	191	0.50%
Miscellaneous	83,227	41,000	41,000	41,000	-	0.00%
Total Library Fund	3,477,802	3,562,113	3,562,113	4,023,352	461,239	12.95%

City of Flagstaff  
Summary by Fund of Revenues Other Than Property Taxes  
Fiscal Years 2019 and 2020  
(With Actuals for Fiscal Year 2018)

Source of Revenues	Actual Revenues 2017-2018	Budgeted Revenues 2018-2019	Estimated Revenues 2018-2019	Budgeted Revenues 2019-2020	Change (Bdgt-Bdgt)	% Change
<b>Highway User Revenue Fund</b>						
Intergovernmental						
Federal Grants	\$ 199,000	-	-	-	-	0.00%
Highway User Tax	8,206,025	7,966,756	8,534,266	8,619,609	652,853	8.19%
Investment Earnings	63,390	41,000	46,000	15,000	(26,000)	(63.41%)
Miscellaneous	1,112,487	663,232	858,046	2,336,458	1,673,226	252.28%
<b>Total Highway User Revenue Fund</b>	<b>9,580,902</b>	<b>8,670,988</b>	<b>9,438,312</b>	<b>10,971,067</b>	<b>2,300,079</b>	<b>26.53%</b>
<b>Transportation Fund</b>						
Transportation Tax	21,543,371	20,853,767	21,691,586	26,911,206	6,057,439	29.05%
Investment Earnings	261,869	170,000	177,000	197,000	27,000	15.88%
Miscellaneous	518,679	-	-	-	-	0.00%
<b>Total Transportation Fund</b>	<b>22,323,919</b>	<b>21,023,767</b>	<b>21,868,586</b>	<b>27,108,206</b>	<b>6,084,439</b>	<b>28.94%</b>
<b>FUTS Fund</b>						
Investment Earnings	37,468	8,850	8,850	19,000	10,150	114.69%
Miscellaneous	5,000	-	-	-	-	0.00%
<b>Total FUTS Fund</b>	<b>42,468</b>	<b>8,850</b>	<b>8,850</b>	<b>19,000</b>	<b>10,150</b>	<b>114.69%</b>
<b>Beautification Fund</b>						
BBB Tax	1,708,029	1,730,400	1,800,000	1,845,000	114,600	6.62%
Investment Earnings	55,339	15,000	85,202	30,000	15,000	100.00%
Miscellaneous	1,319	-	-	-	-	0.00%
<b>Total Beautification Fund</b>	<b>1,764,687</b>	<b>1,745,400</b>	<b>1,885,202</b>	<b>1,875,000</b>	<b>129,600</b>	<b>7.43%</b>
<b>Economic Development Fund</b>						
BBB Tax	811,617	821,940	855,000	876,375	54,435	6.62%
Investment Earnings	9,280	7,486	7,486	7,486	-	0.00%
Miscellaneous	314,726	328,859	331,571	431,246	102,387	31.13%
<b>Total Economic Development Fund</b>	<b>1,135,623</b>	<b>1,158,285</b>	<b>1,194,057</b>	<b>1,315,107</b>	<b>156,822</b>	<b>13.54%</b>
<b>Tourism Fund</b>						
BBB Tax	2,562,909	2,595,600	2,700,000	2,767,500	171,900	6.62%
Retail Sales	92,410	88,344	88,344	89,227	883	1.00%
Investment Earnings	15,038	6,296	6,947	5,944	(352)	(5.59%)
Miscellaneous	37,671	27,166	27,166	27,438	272	1.00%
<b>Total Tourism Fund</b>	<b>2,708,028</b>	<b>2,717,406</b>	<b>2,822,457</b>	<b>2,890,109</b>	<b>172,703</b>	<b>6.36%</b>
<b>Arts and Science Fund</b>						
BBB Tax	640,294	648,900	675,000	691,875	42,975	6.62%
Investment Earnings	5,948	4,000	4,000	4,000	-	0.00%
<b>Total Arts and Science Fund</b>	<b>646,242</b>	<b>652,900</b>	<b>679,000</b>	<b>695,875</b>	<b>42,975</b>	<b>6.58%</b>
<b>Recreation - BBB Fund</b>						
BBB Tax	2,819,027	2,855,160	2,970,000	3,044,250	189,090	6.62%
Investment Earnings	19,280	4,200	7,000	5,000	800	19.05%
<b>Total Recreation - BBB Fund</b>	<b>2,838,307</b>	<b>2,859,360</b>	<b>2,977,000</b>	<b>3,049,250</b>	<b>189,890</b>	<b>6.64%</b>
<b>Parking District Fund</b>						
Parking	1,025,253	1,310,000	1,472,120	1,466,434	156,434	11.94%
Investment Earnings	2,369	-	11,546	14,000	14,000	100.00%
<b>Total Parking District Fund</b>	<b>1,027,622</b>	<b>1,310,000</b>	<b>1,483,666</b>	<b>1,480,434</b>	<b>156,434</b>	<b>11.94%</b>
<b>Total Special Revenue Funds</b>	<b>46,752,101</b>	<b>48,444,813</b>	<b>48,876,075</b>	<b>57,157,185</b>	<b>8,698,372</b>	<b>17.96%</b>

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2019 and 2020  
 (With Actuals for Fiscal Year 2018)

Source of Revenues	Actual Revenues 2017-2018	Budgeted Revenues 2018-2019	Estimated Revenues 2018-2019	Budgeted Revenues 2019-2020	Change (Bdgt-Bdgt)	% Change
<b>Debt Service Funds</b>						
<b>Secondary Property Tax Fund</b>						
Investment Earnings	\$ 38,118	36,000	36,000	34,000	(2,000)	(5.56%)
Total Secondary Property Tax Fund	38,118	36,000	36,000	34,000	(2,000)	(5.56%)
<b>Special Assessment Bond Fund</b>						
Special Assessments	2,031,111	206,000	-	-	(206,000)	(100.00%)
Investment Earnings	2,602	1,456	2,000	1,000	(456)	(31.32%)
Total Special Assessment Bonds Fund	2,033,713	207,456	2,000	1,000	(206,456)	(99.52%)
Total Debt Service Funds	2,071,831	243,456	38,000	35,000	(208,456)	(85.62%)
<b>Permanent Funds</b>						
<b>Perpetual Care Fund</b>						
Contributions	8,490	9,135	9,135	9,690	555	6.08%
Investment Earnings	3,109	2,889	2,889	3,225	336	11.63%
Total Perpetual Care Fund	11,599	12,024	12,024	12,915	891	7.41%
Total Permanent Funds	11,599	12,024	12,024	12,915	891	7.41%
<b>Capital Project Funds</b>						
<b>Non GO Bonds Projects Fund</b>						
Intergovernmental						
Federal Grants	67,399	-	-	-	-	0.00%
State Grants	18,535	-	-	-	-	0.00%
Real Estate Proceeds	-	2,000,000	-	-	(2,000,000)	(100.00%)
Investment Earnings	25,294	-	16,000	-	-	0.00%
Total Non GO Bonds Projects Fund	111,228	2,000,000	16,000	-	(2,000,000)	(100.00%)
<b>GO Bonds Projects Fund</b>						
Intergovernmental						
Federal Grants	199,471	-	-	-	-	0.00%
State Grants	250,000	121,950	44,908	189,000	67,050	54.98%
Investment Earnings	159,034	620	22,974	10,000	9,380	1,512.90%
Total GO Bonds Projects Fund	608,505	122,570	67,882	199,000	76,430	62.36%
Total Capital Projects Funds	719,733	2,122,570	83,882	199,000	(1,923,570)	(90.62%)
<b>Enterprise Funds</b>						
<b>Drinking Water Fund</b>						
Intergovernmental						
Federal Grants	-	65,000	65,000	-	(65,000)	(100.00%)
Water Fees	18,105,182	19,218,838	19,218,838	19,774,831	555,993	2.89%
Investment Earnings	185,077	225,300	225,300	319,700	94,400	41.90%
Miscellaneous	27,150	-	-	-	-	0.00%
Total Drinking Water Fund	18,317,409	19,509,138	19,509,138	20,094,531	585,393	3.00%
<b>Wastewater Fund</b>						
Wastewater Fees	11,939,765	11,875,477	11,875,477	12,500,971	625,494	5.27%
Investment Earnings	127,866	56,193	56,193	56,755	562	1.00%
Miscellaneous	546,251	-	-	-	-	0.00%
Total Wastewater Fund	12,613,882	11,931,670	11,931,670	12,557,726	626,056	5.25%

City of Flagstaff  
Summary by Fund of Revenues Other Than Property Taxes  
Fiscal Years 2019 and 2020  
(With Actuals for Fiscal Year 2018)

Source of Revenues	Actual Revenues 2017-2018	Budgeted Revenues 2018-2019	Estimated Revenues 2018-2019	Budgeted Revenues 2019-2020	Change (Bdgt-Bdgt)	% Change
<b>Reclaimed Water Fund</b>						
Reclaimed Water Fees	\$ 1,127,844	844,156	1,032,187	1,034,578	190,422	22.56%
Investment Earnings	9,809	5,101	5,101	5,152	51	1.00%
Total Reclaimed Water Fund	1,137,653	849,257	1,037,288	1,039,730	190,473	22.43%
<b>Stormwater Fund</b>						
Intergovernmental						
Federal Grants	92,600	15,919	15,919	200,000	184,081	1,156.36%
State Grants	27,587	-	-	-	-	0.00%
Stormwater Fees	2,096,412	2,546,473	2,547,323	4,241,397	1,694,924	66.56%
Investment Earnings	12,379	920	15,000	35,187	34,267	3,724.67%
Total Stormwater Fund	2,228,978	2,563,312	2,578,242	4,476,584	1,913,272	74.64%
<b>Solid Waste Fund</b>						
Solid Waste	11,927,427	11,146,070	11,291,961	11,833,542	687,472	6.17%
Investment Earnings	247,699	223,666	380,117	402,730	179,064	80.06%
Miscellaneous	372,225	-	-	-	-	0.00%
Total Solid Waste Fund	12,547,351	11,369,736	11,672,078	12,236,272	866,536	7.62%
<b>Sustainability and Environmental Management Fund</b>						
Intergovernmental						
Federal Grants	7,471	45,000	40,000	40,000	(5,000)	(11.11%)
State Grants	8,000	58,000	-	-	(58,000)	(100.00%)
Environmental Services	1,043,431	1,019,687	1,046,185	1,060,738	41,051	4.03%
Investment Earnings	3,974	3,084	5,592	3,130	46	1.49%
Miscellaneous	-	520	-	530	10	1.92%
Total Sustainability and Env Mgmt Fund	1,062,876	1,126,291	1,091,777	1,104,398	(21,893)	(1.94%)
<b>Airport Fund</b>						
Intergovernmental						
Federal Grants	2,428,090	3,448,817	156,269	5,814,266	2,365,449	68.59%
State Grants	119,191	74,521	7,671	242,221	167,700	225.04%
Airport	1,942,344	1,789,913	1,923,500	2,082,841	292,928	16.37%
Parking	-	78,030	-	133,351	55,321	70.90%
Sale of Real Property	-	2,500,000	-	-	(2,500,000)	(100.00%)
Investment Earnings	1,600	1,930	8,215	1,500	(430)	(22.28%)
Miscellaneous	10,912	3,080	3,080	3,080	-	0.00%
Total Airport Fund	4,502,137	7,896,291	2,098,735	8,277,259	380,968	4.82%
<b>Flagstaff Housing Authority Fund</b>						
Intergovernmental						
Federal Grants	6,418,111	6,630,552	5,381,225	6,757,401	126,849	1.91%
Rents and Other Tenant Income	1,310,766	1,222,000	1,351,120	1,375,000	153,000	12.52%
Miscellaneous	512,526	450,663	592,574	438,021	(12,642)	(2.81%)
Total Flagstaff Housing Authority Fund	8,241,403	8,303,215	7,324,919	8,570,422	267,207	3.22%
Total Enterprise Funds	60,651,689	63,548,910	57,243,847	68,356,922	4,808,012	7.57%
Total Revenues	\$ 166,069,487	170,327,869	163,398,285	187,063,696	16,721,827	9.82%

City of Flagstaff  
 Summary by Funding of Other Financing Sources  
 and Interfund Transfers  
 Fiscal Year 2019-2020

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ -	4,480,855	4,658,738
Special Revenue Funds			
Housing and Community Services	-	142,000	-
FMPO	-	419,500	-
Library	-	1,662,813	-
Highway User Revenue	-	21,755,627	263,000
Transportation	-	-	22,452,163
FUTS	-	550,000	75,000
Beautification	-	-	495,994
Economic Development	-	208,000	443,757
Tourism	-	-	221,308
Recreation - BBB	-	-	3,142,888
Parking District	-	-	96,350
Total Special Revenue Funds	-	24,737,940	27,190,460
Debt Service Funds			
GO Bonds	-	7,715,047	-
Secondary Property Tax	-	-	7,715,047
Total Debt Service Funds	-	7,715,047	7,715,047
Capital Project Funds			
Non GO Bond Funded Projects	26,000,000	325,000	-
GO Bond Funded Projects	2,000,000	250,000	-
Total Capital Projects Funds	28,000,000	575,000	-
Enterprise Funds			
Drinking Water	-	1,279,143	86,225
Wastewater	-	-	1,226,799
Reclaimed Water	-	-	45,425
Stormwater	18,000,000	1,531,502	279,883
Solid Waste	-	63,570	104,678
Sustainability and Environmental Management	-	342,703	219,725
Airport	1,300,000	772,000	-
Flagstaff Housing Authority	-	29,220	-
Total Enterprise Funds	19,300,000	4,018,138	1,962,735
Total All Funds	\$ 47,300,000	41,526,980	41,526,980

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Fund/Division	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>General Fund</b>						
General Administration	\$ 10,210,110	11,662,856	10,813,594	8,662,671	(3,000,185)	(25.7%)
Community Development	4,932,108	5,822,202	5,582,148	5,774,316	(47,886)	(0.8%)
Management Services	3,791,494	4,324,295	4,186,605	7,807,177	3,482,882	80.5%
Fire	13,334,903	15,272,296	14,842,296	19,123,206	3,850,910	25.2%
Police	19,705,320	23,046,315	22,587,164	25,165,928	2,119,613	9.2%
Public Works	9,335,993	12,272,351	10,011,681	12,737,356	465,005	3.8%
Economic Vitality	328,841	939,309	939,309	223,614	(715,695)	(76.2%)
Non-Departmental	(2,506,534)	(406,323)	(3,245,398)	(919,841)	(513,518)	126.4%
Contingency	10,702	1,690,000	-	1,662,750	(27,250)	(1.6%)
Total General Fund	<u>59,142,937</u>	<u>74,623,301</u>	<u>65,717,399</u>	<u>80,237,177</u>	<u>5,613,876</u>	<u>7.5%</u>
<b>Special Revenue Funds</b>						
<b>Housing and Community Service Fund</b>						
Community Development	1,378,819	3,769,016	2,476,261	2,991,581	(777,435)	(20.6%)
Non-Departmental	48,248	57,794	57,794	48,668	(9,126)	(15.8%)
Contingency	-	505,000	-	-	(505,000)	(100.0%)
	<u>1,427,067</u>	<u>4,331,810</u>	<u>2,534,055</u>	<u>3,040,249</u>	<u>(1,291,561)</u>	<u>(29.8%)</u>
<b>Metro Planning Organization Fund</b>						
Community Development	331,745	1,283,683	583,912	1,390,876	107,193	8.4%
Non-Departmental	20,529	38,000	38,000	43,000	5,000	13.2%
Contingency	-	500,000	-	500,000	-	0.0%
	<u>352,274</u>	<u>1,821,683</u>	<u>621,912</u>	<u>1,933,876</u>	<u>112,193</u>	<u>6.2%</u>
<b>Library Fund</b>						
General Administration	181,956	216,364	216,364	223,215	6,851	3.2%
Management Services	94,917	101,612	101,612	129,766	28,154	27.7%
Public Works	68,688	57,394	57,394	44,483	(12,911)	(22.5%)
Economic Vitality	4,833,631	6,411,936	4,830,196	7,367,486	955,550	14.9%
Non-Departmental	49,357	54,829	54,829	75,872	21,043	38.4%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>5,228,549</u>	<u>6,942,135</u>	<u>5,260,395</u>	<u>7,940,822</u>	<u>998,687</u>	<u>14.4%</u>
<b>Highway User Revenue Fund</b>						
General Administration	199,817	227,240	227,240	268,487	41,247	18.2%
Community Development	2,880,674	7,282,568	1,820,949	22,282,940	15,000,372	206.0%
Management Services	67,945	62,612	62,612	68,041	5,429	8.7%
Public Works	6,630,786	13,691,371	9,514,139	14,753,482	1,062,111	7.8%
Economic Vitality	12,658	4,391	4,391	3,901	(490)	(11.2%)
Non-Departmental	57,159	58,781	58,781	75,170	16,389	27.9%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>9,849,039</u>	<u>21,426,963</u>	<u>11,688,112</u>	<u>37,552,021</u>	<u>16,125,058</u>	<u>75.3%</u>
<b>Transportation Fund</b>						
General Administration	56,172	71,292	71,292	86,333	15,041	21.1%
Community Development	9,523,770	8,510,068	1,918,531	14,511,437	6,001,369	70.5%
Management Services	369,494	320,742	320,742	255,780	(64,962)	(20.3%)
Public Works	2,090,948	5,078,270	3,527,915	4,838,084	(240,186)	(4.7%)
Economic Vitality	3,337	1,513	1,513	1,395	(118)	(7.8%)
Non-Departmental	10,272,774	13,213,247	9,780,100	14,760,390	1,547,143	11.7%
	<u>22,316,495</u>	<u>27,195,132</u>	<u>15,620,093</u>	<u>34,453,419</u>	<u>7,258,287</u>	<u>26.7%</u>

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Fund/Division	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>FUTS Fund</b>						
General Administration	\$ -	-	-	1,271	1,271	100.0%
Management Services	-	-	-	11,304	11,304	100.0%
Community Development	354,841	3,956,227	243,672	4,355,034	398,807	10.1%
Economic Vitality	-	-	-	100	100	100.0%
Non-Departmental	-	-	-	433	433	100.0%
	<u>354,841</u>	<u>3,956,227</u>	<u>243,672</u>	<u>4,368,142</u>	<u>411,915</u>	<u>10.4%</u>
<b>Beautification Fund</b>						
Economic Vitality	801,156	5,878,394	875,696	4,295,454	(1,582,940)	(26.9%)
Contingency	-	10,000	-	10,000	-	0.0%
	<u>801,156</u>	<u>5,888,394</u>	<u>875,696</u>	<u>4,305,454</u>	<u>(1,582,940)</u>	<u>(26.9%)</u>
<b>Economic Development Fund</b>						
Economic Vitality	1,154,311	1,297,120	1,232,870	1,542,437	245,317	18.9%
Contingency	-	145,000	-	90,000	(55,000)	(37.9%)
	<u>1,154,311</u>	<u>1,442,120</u>	<u>1,232,870</u>	<u>1,632,437</u>	<u>190,317</u>	<u>13.2%</u>
<b>Tourism Fund</b>						
Economic Vitality	2,534,651	2,782,632	2,782,632	3,049,676	267,044	9.6%
Contingency	-	60,000	-	50,000	(10,000)	(16.7%)
	<u>2,534,651</u>	<u>2,842,632</u>	<u>2,782,632</u>	<u>3,099,676</u>	<u>257,044</u>	<u>9.0%</u>
<b>Arts and Science Fund</b>						
Economic Vitality	586,260	1,165,463	553,964	1,208,436	42,973	3.7%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>586,260</u>	<u>1,175,463</u>	<u>553,964</u>	<u>1,218,436</u>	<u>42,973</u>	<u>3.7%</u>
<b>Recreation Fund</b>						
Public Works	822,792	1,288,439	819,175	476,764	(811,675)	(63.0%)
	<u>822,792</u>	<u>1,288,439</u>	<u>819,175</u>	<u>476,764</u>	<u>(811,675)</u>	<u>(63.0%)</u>
<b>Parking District Fund</b>						
General Administration	-	6,479	6,479	35,673	29,194	450.6%
Management Services	-	3,978	3,978	6,840	2,862	71.9%
Public Works	-	-	-	1,112	1,112	100.0%
Economic Vitality	852,479	859,047	837,548	1,696,745	837,698	97.5%
Non-Departmental	-	386	386	7,481	7,095	1,838.1%
Contingency	-	30,000	120,000	30,000	-	0.0%
	<u>852,479</u>	<u>899,890</u>	<u>968,391</u>	<u>1,777,851</u>	<u>877,961</u>	<u>97.6%</u>
<b>Total Special Revenue Funds</b>	<u>46,279,915</u>	<u>79,210,888</u>	<u>43,200,967</u>	<u>101,799,147</u>	<u>22,588,259</u>	<u>28.5%</u>
<b>Debt Service Funds</b>						
<b>General Obligation Bonds Fund</b>						
Non-Departmental	5,336,641	7,179,678	7,087,178	7,715,047	535,369	7.5%
	<u>5,336,641</u>	<u>7,179,678</u>	<u>7,087,178</u>	<u>7,715,047</u>	<u>535,369</u>	<u>7.5%</u>
<b>Special Assessment Bonds Fund</b>						
Non-Departmental	206,750	210,350	2,079,217	-	(210,350)	(100.0%)
	<u>206,750</u>	<u>210,350</u>	<u>2,079,217</u>	<u>-</u>	<u>(210,350)</u>	<u>(100.0%)</u>
<b>Total Debt Service Funds</b>	<u>5,543,391</u>	<u>7,390,028</u>	<u>9,166,395</u>	<u>7,715,047</u>	<u>325,019</u>	<u>4.4%</u>

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Fund/Division	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>Capital Project Funds</b>						
Non GO Bond Funded Projects Fund						
Non-Departmental	\$ 209,022	27,340,903	2,500,000	27,173,377	(167,526)	(0.6%)
	209,022	27,340,903	2,500,000	27,173,377	(167,526)	(0.6%)
GO Bonds Funded Projects Fund						
Non-Departmental	22,728,297	6,544,191	603,819	9,080,532	2,536,341	38.8%
	22,728,297	6,544,191	603,819	9,080,532	2,536,341	38.8%
Total Capital Projects Funds	22,937,319	33,885,094	3,103,819	36,253,909	2,368,815	7.0%
<b>Enterprise Funds</b>						
Drinking Water Fund						
General Administration	374,322	564,184	564,184	427,288	(136,896)	(24.3%)
Management Services	854,860	850,995	850,995	980,816	129,821	15.3%
Public Works	116,177	42,175	42,175	69,641	27,466	65.1%
Economic Vitality	24,551	7,829	7,829	9,258	1,429	18.3%
Water Services	14,867,162	29,897,668	19,800,042	33,718,651	3,820,983	12.8%
Non-Departmental	109,878	110,728	110,728	165,696	54,968	49.6%
Contingency	51,866	1,000,000	-	1,000,000	-	0.0%
	16,398,816	32,473,579	21,375,953	36,371,350	3,897,771	12.0%
Wastewater Fund						
General Administration	295,132	303,113	303,113	246,461	(56,652)	(18.7%)
Management Services	263,585	303,083	303,083	300,710	(2,373)	(0.8%)
Public Works	66,846	41,829	41,829	62,532	20,703	49.5%
Economic Vitality	12,335	4,164	4,164	3,896	(268)	(6.4%)
Water Services	11,817,071	14,211,980	9,296,570	14,211,736	(244)	(0.0%)
Non-Departmental	65,112	63,847	63,847	72,895	9,048	14.2%
Contingency	29,476	800,000	22,972	800,000	-	0.0%
	12,549,557	15,728,016	10,035,578	15,698,230	(29,786)	(0.2%)
Reclaimed Water Fund						
General Administration	8,846	19,966	19,966	21,696	1,730	8.7%
Management Services	27,315	23,391	23,391	40,811	17,420	74.5%
Public Works	-	1,737	1,737	1,026	(711)	(40.9%)
Economic Vitality	785	307	307	499	192	62.5%
Water Services	1,337,451	615,879	540,879	842,709	226,830	36.8%
Non-Departmental	2,925	4,552	4,552	10,571	6,019	132.2%
Contingency	3,077	50,000	-	50,000	-	0.0%
	1,380,399	715,832	590,832	967,312	251,480	35.1%
Stormwater Fund						
General Administration	45,469	50,305	50,305	37,854	(12,451)	(24.8%)
Management Services	56,529	57,912	57,912	79,244	21,332	36.8%
Public Works	12,915	11,897	11,897	9,241	(2,656)	(22.3%)
Economic Vitality	1,521	488	488	701	213	43.6%
Water Services	2,544,506	5,048,810	1,848,303	24,642,107	19,593,297	388.1%
Non-Departmental	9,239	9,022	9,022	15,544	6,522	72.3%
Contingency	5,247	50,000	-	300,000	250,000	500.0%
	2,675,426	5,228,434	1,977,927	25,084,691	19,856,257	379.8%

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Fund/Division	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>Solid Waste Fund</b>						
General Administration	\$ 377,485	383,047	383,047	425,251	42,204	11.0%
Management Services	371,493	409,496	409,496	425,954	16,458	4.0%
Public Works	9,739,498	12,114,797	10,299,539	12,596,820	482,023	4.0%
Economic Vitality	27,199	8,627	8,627	8,512	(115)	(1.3%)
Non-Departmental	122,824	130,720	130,720	163,752	33,032	25.3%
Contingency	24,996	500,000	-	500,000	-	0.0%
	<u>10,663,495</u>	<u>13,546,687</u>	<u>11,231,429</u>	<u>14,120,289</u>	<u>573,602</u>	<u>4.2%</u>
<b>Sustainability and Environmental Management Fund</b>						
General Administration	92,655	42,810	42,810	47,927	5,117	12.0%
Management Services	50,380	62,627	62,627	79,886	17,259	27.6%
Public Works	847,988	1,201,062	841,562	1,219,362	18,300	1.5%
Economic Vitality	2,825	744	744	831	87	11.7%
Non-Departmental	16,884	11,880	11,880	20,897	9,017	75.9%
Contingency	-	30,000	-	30,000	-	0.0%
	<u>1,010,732</u>	<u>1,349,123</u>	<u>959,623</u>	<u>1,398,903</u>	<u>49,780</u>	<u>3.7%</u>
<b>Airport Fund</b>						
General Administration	78,043	90,262	90,262	105,908	15,646	17.3%
Management Services	83,141	119,854	119,854	97,458	(22,396)	(18.7%)
Public Works	94,926	73,877	73,877	70,008	(3,869)	(5.2%)
Economic Vitality	3,717,799	5,971,935	2,283,327	10,314,003	4,342,068	72.7%
Non-Departmental	19,817	22,164	22,164	27,621	5,457	24.6%
Contingency	-	1,213,471	-	100,000	(1,113,471)	(91.8%)
	<u>3,993,726</u>	<u>7,491,563</u>	<u>2,589,484</u>	<u>10,714,998</u>	<u>3,223,435</u>	<u>43.0%</u>
<b>Flagstaff Housing Authority Fund</b>						
Community Development	8,216,170	6,821,277	7,016,196	7,491,563	670,286	9.8%
Contingency	-	1,501,250	-	1,001,250	(500,000)	(33.3%)
	<u>8,216,170</u>	<u>8,322,527</u>	<u>7,016,196</u>	<u>8,492,813</u>	<u>170,286</u>	<u>2.0%</u>
<b>Total Enterprise Funds</b>	<u>56,888,321</u>	<u>84,855,761</u>	<u>55,777,022</u>	<u>112,848,586</u>	<u>27,992,825</u>	<u>33.0%</u>
<b>Total All Funds</b>	<u>\$ 190,791,882</u>	<u>279,965,072</u>	<u>176,965,602</u>	<u>338,853,866</u>	<u>58,888,794</u>	<u>21.0%</u>

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Division/Fund	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses * 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>General Administration</b>						
General Fund	\$ 10,210,110	11,662,856	10,813,594	8,662,671	(3,000,185)	(25.7%)
Library	181,956	216,364	216,364	223,215	6,851	3.2%
HURF	199,817	227,240	227,240	268,487	41,247	18.2%
Transportation	56,172	71,292	71,292	86,333	15,041	21.1%
FUTS	-	-	-	1,271	1,271	100.0%
Parking District	-	6,479	6,479	35,673	29,194	450.6%
Drinking Water	374,322	564,184	564,184	427,288	(136,896)	(24.3%)
Wastewater	295,132	303,113	303,113	246,461	(56,652)	(18.7%)
Reclaimed Water	8,846	19,966	19,966	21,696	1,730	8.7%
Stormwater	45,469	50,305	50,305	37,854	(12,451)	(24.8%)
Airport	78,043	90,262	90,262	105,908	15,646	17.3%
Solid Waste	377,485	383,047	383,047	425,251	42,204	11.0%
Sustainability and Environmental Mgmt	92,655	42,810	42,810	47,927	5,117	12.0%
	11,920,007	13,637,918	12,788,656	10,590,035	(3,047,883)	(22.3%)
<b>Management Services</b>						
General Fund	3,791,494	4,324,295	4,186,605	7,807,177	3,482,882	80.5%
Library	94,917	101,612	101,612	129,766	28,154	27.7%
HURF	67,945	62,612	62,612	68,041	5,429	8.7%
Transportation	369,494	320,742	320,742	255,780	(64,962)	(20.3%)
FUTS	-	-	-	11,304	11,304	100.0%
Parking District	-	3,978	3,978	6,840	2,862	71.9%
Drinking Water	854,860	850,995	850,995	980,816	129,821	15.3%
Wastewater	263,585	303,083	303,083	300,710	(2,373)	(0.8%)
Reclaimed Water	27,315	23,391	23,391	40,811	17,420	74.5%
Stormwater	56,529	57,912	57,912	79,244	21,332	36.8%
Airport	83,141	119,854	119,854	97,458	(22,396)	(18.7%)
Solid Waste	371,493	409,496	409,496	425,954	16,458	4.0%
Sustainability and Environmental Mgmt	50,380	62,627	62,627	79,886	17,259	27.6%
	6,031,153	6,640,597	6,502,907	10,283,787	3,643,190	54.9%
<b>Fire</b>						
General Fund	13,334,903	15,272,296	14,842,296	19,123,206	3,850,910	25.2%
	13,334,903	15,272,296	14,842,296	19,123,206	3,850,910	25.2%
<b>Police</b>						
General Fund	19,705,320	23,046,315	22,587,164	25,165,928	2,119,613	9.2%
	19,705,320	23,046,315	22,587,164	25,165,928	2,119,613	9.2%
<b>Community Development</b>						
General Fund	4,932,108	5,822,202	5,582,148	5,774,316	(47,886)	(0.8%)
HURF	2,880,674	7,282,568	1,820,949	22,282,940	15,000,372	206.0%
Transportation	9,523,770	8,510,068	1,918,531	14,511,437	6,001,369	70.5%
FUTS	354,841	3,956,227	243,672	4,355,034	398,807	10.1%
Housing and Community Services	1,378,819	3,769,016	2,476,261	2,991,581	(777,435)	(20.6%)
Metro Planning Organization	331,745	1,283,683	583,912	1,390,876	107,193	8.4%
Flagstaff Housing Authority	8,216,170	6,821,277	7,016,196	7,491,563	670,286	9.8%
	27,618,127	37,445,041	19,641,669	58,797,747	21,352,706	57.0%
<b>Public Works</b>						
General Fund	9,335,993	12,272,351	10,011,681	12,737,356	465,005	3.8%
Library	68,688	57,394	57,394	44,483	(12,911)	(22.5%)
HURF	6,630,786	13,691,371	9,514,139	14,753,482	1,062,111	7.8%
Transportation	2,090,948.00	5,078,270	3,527,915	4,838,084	(240,186)	(4.7%)
Recreation	822,792.00	1,288,439	819,175	476,764	(811,675)	(63.0%)
Parking District	-	-	-	1,112	1,112	100.0%

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Division/Fund	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenditures/ Expenses 2018-2019	Estimated Expenditures/ Expenses * 2018-2019	Proposed Budgeted Expenditures/ Expenses 2019-2020	Change (Budget-Budget)	% Change
<b>Public Works - Continued</b>						
Drinking Water	\$ 116,177	42,175	42,175	69,641	27,466	65.1%
Wastewater	66,846	41,829	41,829	62,532	20,703	49.5%
Reclaimed Water	-	1,737	1,737	1,026	(711)	(40.9%)
Stormwater	12,915	11,897	11,897	9,241	(2,656)	(22.3%)
Airport	94,926	73,877	73,877	70,008	(3,869)	(5.2%)
Solid Waste	9,739,498	12,114,797	10,299,539	12,596,820	482,023	4.0%
Sustainability and Environmental Mgmt	847,988	1,201,062	841,562	1,219,362	18,300	1.5%
	<u>29,827,557</u>	<u>45,875,199</u>	<u>35,242,920</u>	<u>46,879,911</u>	<u>1,004,712</u>	<u>2.2%</u>
<b>Economic Vitality</b>						
General Fund	328,841	939,309	939,309	223,614	(715,695)	(76.2%)
Library	4,833,631	6,411,936	4,830,196	7,367,486	955,550	14.9%
HURF	12,658	4,391	4,391	3,901	(490)	(11.2%)
Transportation	3,337	1,513	1,513	1,395	(118)	(7.8%)
FUTS	-	-	-	100	100	100.0%
Beautification	801,156	5,878,394	875,696	4,295,454	(1,582,940)	(26.9%)
Economic Development	1,154,311	1,297,120	1,232,870	1,542,437	245,317	18.9%
Tourism	2,534,651	2,782,632	2,782,632	3,049,676	267,044	9.6%
Arts and Science	586,260	1,165,463	553,964	1,208,436	42,973	3.7%
Parking District	852,479	859,047	837,548	1,696,745	837,698	97.5%
Drinking Water	24,551	7,829	7,829	9,258	1,429	18.3%
Wastewater	12,335	4,164	4,164	3,896	(268)	(6.4%)
Reclaimed Water	785	307	307	499	192	62.5%
Stormwater	1,521	488	488	701	213	43.6%
Airport	3,717,799	5,971,935	2,283,327	10,314,003	4,342,068	72.7%
Solid Waste	27,199	8,627	8,627	8,512	(115)	(1.3%)
Sustainability and Environmental Mgmt	2,825	744	744	831	87	11.7%
	<u>14,894,339</u>	<u>25,333,899</u>	<u>14,363,605</u>	<u>29,726,944</u>	<u>4,393,045</u>	<u>17.3%</u>
<b>Water Services</b>						
Drinking Water	14,867,162	29,897,668	19,800,042	33,718,651	3,820,983	12.8%
Wastewater	11,817,071	14,211,980	9,296,570	14,211,736	(244)	(0.0%)
Reclaimed Water	1,337,451	615,879	540,879	842,709	226,830	36.8%
Stormwater	2,544,506	5,048,810	1,848,303	24,642,107	19,593,297	388.1%
	<u>30,566,190</u>	<u>49,774,337</u>	<u>31,485,794</u>	<u>73,415,203</u>	<u>23,640,866</u>	<u>47.5%</u>
<b>Non-Departmental</b>						
General Fund	(2,506,534)	(406,323)	(3,245,398)	(919,841)	(513,518)	126.4%
Library	49,357	54,829	54,829	75,872	21,043	38.4%
HURF	57,159	58,781	58,781	75,170	16,389	27.9%
Transportation	10,272,774	13,213,247	9,780,100	14,760,390	1,547,143	11.7%
FUTS	-	-	-	433	433	100.0%
Housing and Community Services	48,248	57,794	57,794	48,668	(9,126)	(15.8%)
Metro Planning Organization	20,529	38,000	38,000	43,000	5,000	13.2%
Parking District	-	386	386	7,481	7,095	1,838.1%
General Obligation Bonds	5,336,641	7,179,678	7,087,178	7,715,047	535,369	7.5%
Special Assessment Bonds	206,750	210,350	2,079,217	-	(210,350)	(100.0%)
GO Bond Funded Projects	22,728,297	6,544,191	603,819	9,080,532	2,536,341	38.8%
Non GO Bond Funded Projects	209,022	27,340,903	2,500,000	27,173,377	(167,526)	(0.6%)
Drinking Water	109,878	110,728	110,728	165,696	54,968	49.6%
Wastewater	65,112	63,847	63,847	72,895	9,048	14.2%
Reclaimed Water	2,925	4,552	4,552	10,571	6,019	132.2%
Stormwater	9,239	9,022	9,022	15,544	6,522	72.3%
Airport	19,817	22,164	22,164	27,621	5,457	24.6%
Solid Waste	122,824	130,720	130,720	163,752	33,032	25.3%
Sustainability and Environmental Mgmt	16,884	11,880	11,880	20,897	9,017	75.9%
	<u>36,768,921</u>	<u>54,644,749</u>	<u>19,367,619</u>	<u>58,537,105</u>	<u>3,892,356</u>	<u>7.1%</u>

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2019 and 2020  
 (With Actual for Fiscal Year 2018)

Division/Fund	Actual Expenditures/ Expenses 2017-2018	Adopted Budgeted Expenses/ Expenses 2018-2019	Estimated Expenditures/ Expenses * 2018-2019	Proposed Budgeted Expenses/ Expenses 2019-2020	Change (Budget-Budget)	% Change
Reserves/Contingencies						
General Fund	\$ 10,702	1,690,000	-	1,662,750	(27,250)	(1.6%)
Housing and Community Services	-	505,000	-	-	(505,000)	(100.0%)
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	145,000	-	90,000	(55,000)	(37.9%)
Tourism	-	60,000	-	50,000	(10,000)	(16.7%)
Parking District	-	30,000	120,000	30,000	-	0.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Metro Planning Organization	-	500,000	-	500,000	-	0.0%
Drinking Water	51,866	1,000,000	-	1,000,000	-	0.0%
Wastewater	29,476	800,000	22,972	800,000	-	0.0%
Reclaimed Water	3,077	50,000	-	50,000	-	0.0%
Stormwater	5,247	50,000	-	300,000	250,000	500.0%
Airport	-	1,213,471	-	100,000	(1,113,471)	(91.8%)
Solid Waste	24,996.00	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Flagstaff Housing Authority	-	1,501,250	-	1,001,250	(500,000)	(33.3%)
	<u>125,364</u>	<u>8,294,721</u>	<u>142,972</u>	<u>6,334,000</u>	<u>(1,960,721)</u>	<u>(23.6%)</u>
All Funds Total	<u>\$ 190,791,882</u>	<u>279,965,072</u>	<u>176,965,602</u>	<u>338,853,866</u>	<u>58,888,794</u>	<u>21.0%</u>

\*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff  
Full-Time Employee and Personnel Compensation  
Fiscal Year 2020

Fund	Full-Time Equivalent (FTE) 2020	Employee Salaries and Hourly Costs 2020	Retirement Costs 2020	Healthcare Costs 2020	Other Benefit Costs 2020	Total Estimated Personnel Compensation 2020
General Fund	594.87	\$ 37,479,043	\$ 13,897,209	\$ 4,857,929	\$ 2,980,473	\$ 59,214,654
Special Revenue Funds						
Housing and Community Services	1.00	58,572	7,094	443	5,065	71,174
Metro Planning Organization	4.38	384,428	45,370	39,507	30,556	499,861
Library	55.32	2,536,828	273,353	442,387	190,524	3,443,092
HURF	31.52	1,831,795	173,635	232,168	183,921	2,421,519
Beautification	1.70	110,704	13,450	20,069	8,480	152,703
Economic Development	2.75	191,355	23,239	20,328	15,058	249,980
Tourism	16.50	918,835	105,478	136,047	68,951	1,229,311
Arts and Science	0.40	25,743	3,139	3,932	2,028	34,842
Parking District	7.00	284,534	34,093	61,293	26,769	406,689
Total Special Revenue Funds	<u>120.57</u>	<u>6,342,794</u>	<u>678,851</u>	<u>956,174</u>	<u>531,352</u>	<u>8,509,171</u>
Enterprise Funds						
Drinking Water	52.42	3,324,419	386,016	405,804	285,356	4,401,595
Wastewater	20.00	1,303,691	157,877	180,032	117,619	1,759,219
Reclaimed Water	3.00	128,598	15,574	18,518	11,497	174,187
Stormwater	5.00	400,887	48,547	31,480	31,118	512,032
Solid Waste	47.00	2,515,559	298,012	417,583	231,581	3,462,735
Sustainability and Environmental Mgmt	7.49	478,311	55,485	78,264	37,812	649,872
Airport	14.75	745,770	389,669	131,648	46,307	1,313,394
Flagstaff Housing Authority	21.80	1,332,402	161,357	221,968	117,039	1,832,766
Total Enterprise Funds	<u>171.46</u>	<u>10,229,637</u>	<u>1,512,537</u>	<u>1,485,297</u>	<u>878,329</u>	<u>14,105,800</u>
Capital Project Funds						
GO Bond Funded Projects	1.50	51,051	42,388	6,160	2,736	102,335
Total Capital Projects Funds	<u>1.50</u>	<u>51,051</u>	<u>42,388</u>	<u>6,160</u>	<u>2,736</u>	<u>102,335</u>
Total All Funds	<u>888.40</u>	<u>\$ 54,102,525</u>	<u>\$ 16,130,985</u>	<u>\$ 7,305,560</u>	<u>\$ 4,392,890</u>	<u>\$ 81,931,960</u>