



# City of Flagstaff

## FY 2020-2021

### Tentative Budget

Final budget adoption will occur June 16, 2020 at the 3:00 p.m.  
City Council meeting

*In-person audiences have been suspended until further notice –  
public participation comments can be submitted to  
[publiccomment@flagstaffaz.gov](mailto:publiccomment@flagstaffaz.gov)*

The budget may be reviewed at the following locations:  
City of Flagstaff Clerk's Office, 211 West Aspen Avenue, Flagstaff, AZ 86001  
City of Flagstaff official website "www.flagstaff.az.gov"



## Table of Contents

|              |  |    |
|--------------|--|----|
| Schedule A   | Summary Schedule of Estimated Revenues and Expenditures/Expenses.....          | 4  |
| Schedule A-1 | Detailed Summary Schedule of Estimated Revenues and Expenditures/Expenses..... | 5  |
| Schedule B   | Expenditure Limitation and Tax Levy Information .....                          | 6  |
| Schedule C   | Summary by Fund of Revenues Other Than Property Taxes.....                     | 7  |
| Schedule C-1 | Schedule of Grant Revenues.....  | 11 |
| Schedule D   | Summary by Funding of Other Financing Sources and Interfund Transfers .....    | 14 |
| Schedule D-1 | Schedule of Transfers (Narrative) .....  | 15 |
| Schedule E   | Summary by Division of Expenditures/Expenses Within Each Fund .....            | 17 |
| Schedule E-1 | Budget by Division and Sections .....  | 21 |
| Schedule F   | Budget Summary by Division of Expenditures .....                               | 23 |
| Schedule G   | Full-Time Employee and Personnel Compensation .....                            | 26 |
| Schedule H   | Summary of Operating Capital.....  | 27 |
| Schedule I   | Summary of Capital Improvement Program .....                                   | 30 |
| Schedule J   | Debt Service Requirements .....  | 35 |
| Schedule K   | Five Year Plans.....   | 36 |
|              | General Fund.....  | 36 |
|              | Housing and Community Services Fund .....                                      | 38 |
|              | Metro Planning Organization Fund.....  | 39 |
|              | Library Fund .....   | 40 |
|              | Highway User Revenue Fund.....   | 41 |
|              | Transportation Fund .....  | 42 |
|              | Flagstaff Urban Trails Fund .....  | 43 |
|              | Beautification Fund .....  | 44 |
|              | Economic Development Fund .....  | 45 |
|              | Tourism Fund .....   | 46 |
|              | Arts and Science Fund .....  | 47 |
|              | Recreation BBB Fund .....  | 48 |
|              | Parking District Fund.....   | 49 |
|              | Water Resource and Infrastructure Protection Fund.....                         | 50 |
|              | General Obligation Bond Fund.....  | 51 |
|              | Secondary Property Tax Fund .....  | 52 |
|              | Pension Debt Fund .....  | 53 |
|              | Special Assessment Bond Fund .....   | 54 |
|              | Perpetual Care Fund .....  | 55 |
|              | Non-GO Bond Funded Projects Fund.....  | 56 |
|              | GO Bond Funded Projects Fund.....  | 57 |
|              | Drinking Water Fund.....   | 58 |
|              | Wastewater Fund.....   | 59 |
|              | Reclaimed Water Fund .....   | 60 |
|              | Stormwater Fund.....   | 61 |
|              | Solid Waste Fund.....  | 62 |
|              | Sustainability and Environmental Management Fund.....                          | 63 |
|              | Airport Fund .....   | 64 |
|              | Flagstaff Housing Authority Fund.....  | 65 |
| Schedule L   | Proposed Budget Section Summary.....   | 66 |

The State of Arizona legally required schedules consist of Schedules A-G; all other schedules are provided as supplementary information (A-1, C-1, D-1, E-1, H-L).

City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2020-2021

The final opportunity for public input on the City of Flagstaff Fiscal Year 2020-2021 budget will occur on June 16, 2020 at the 3:00 PM City Council meeting  
 In-person audiences have been suspended until further notice - public participation comments can be submitted to publiccomment@flagstaffaz.gov  
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001  
 or the official website "flagstaff.az.gov" or by request

| Fiscal Year | S c h | Funds        |                       |                    |                       |                |                  |                        |                 |
|-------------|-------|--------------|-----------------------|--------------------|-----------------------|----------------|------------------|------------------------|-----------------|
|             |       | General Fund | Special Revenue Funds | Debt Service Funds | Capital Project Funds | Permanent Fund | Enterprise Funds | Internal Service Funds | Total All Funds |
| 2020        | E     | 74,623,301   | 79,210,888            | 7,390,028          | 33,885,094            | 0              | 84,855,761       | 0                      | 279,965,072     |
| 2020        | E     | 69,447,035   | 52,141,749            | 7,020,714          | 17,058,517            | 0              | 60,338,903       | 0                      | 206,006,918     |
| 2021        |       | 33,112,020   | 66,623,683            | 7,283,897          | 6,846,318             | 343,434        | 70,674,322       | 0                      | 184,883,674     |
| 2021        | B     | 6,952,496    | 0                     | 0                  | 0                     |                | 0                | 0                      | 6,952,496       |
| 2021        | B     | 0            | 0                     | 7,406,121          | 0                     |                | 0                | 0                      | 7,406,121       |
| 2021        | C     | 62,849,958   | 56,615,644            | 10,000             | 2,892,000             | 14,126         | 77,095,515       | 0                      | 199,477,243     |
| 2021        | D     | 0            | 0                     | 130,000,000        | 10,000,000            | 0              | 22,000,000       | 0                      | 162,000,000     |
| 2021        | D     | 0            | 0                     | 0                  | 0                     | 0              | 0                | 0                      | 0               |
| 2021        | D     | 4,157,395    | 15,290,765            | 9,380,836          | 637,938               | 0              | 2,123,205        | 0                      | 31,590,139      |
| 2021        | D     | 4,461,427    | 17,153,040            | 7,500,845          | 30,075                | 0              | 2,444,752        | 0                      | 31,590,139      |
| 2021        |       |              |                       |                    |                       |                |                  |                        |                 |
| Less:       |       |              |                       |                    |                       |                |                  |                        | 0               |
|             |       |              |                       |                    |                       |                |                  |                        | 0               |
|             |       |              |                       |                    |                       |                |                  |                        | 0               |
|             |       |              |                       |                    |                       |                |                  |                        | 0               |
| 2021        |       | 102,610,442  | 121,377,052           | 146,580,009        | 20,346,181            | 357,560        | 169,448,290      | 0                      | 560,719,534     |
| 2021        | E     | 81,689,749   | 94,938,326            | 129,380,836        | 20,346,181            | 0              | 124,333,224      | 0                      | 450,688,316     |

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

|  | 2020           | 2021           |
|--|----------------|----------------|
|  | \$ 338,853,866 | \$ 450,688,316 |
|  | 0              | 0              |
|  | 338,853,866    | 450,688,316    |
|  | 176,806,537    | 282,359,084    |
|  | \$ 162,047,329 | \$ 168,329,232 |
|  | \$ 162,133,141 | \$ 168,625,388 |

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes expenditure/expense adjustments approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2020-2021

|                              | Unreserved<br>Fund Balance/<br>Retained<br>Earnings<br>at<br>7/1/2020 | Estimated<br>Revenues<br>and Other<br>Financing<br>Sources<br>2020-2021 | Interfund Transfers<br>2020-2021 |                     | Total<br>Financial<br>Resources<br>Available<br>2020-2021 | Operations         | Capital<br>Outlay<br>(Equip/CIP) | Debt<br>Service   | Reserves/<br>Contingencies | Total<br>Appropriations<br>2020-2021 | Fund<br>Balance<br>6/30/2021 |
|------------------------------|---|---|----------------------------------|---------------------|---|--------------------|----------------------------------|-------------------|----------------------------|--------------------------------------|------------------------------|
|                              |   |   | In                               | Out                 |   |                    |                                  |                   |                            |                                      |                              |
| General Fund                 | \$ 33,112,020   | 69,802,454  | 4,157,395                        | (4,461,427)         | 102,610,442   | 75,940,801         | 3,880,554                        | 340,644           | 1,527,750                  | 81,689,749                           | 20,920,693                   |
| Special Revenue Funds:       |   |   |                                  |                     |   |                    |                                  |                   |                            |                                      |                              |
| Housing and Comm Svcs        | 830,901   | 2,263,953   | -                                | -                   | 3,094,854   | 2,935,545          | -                                | -                 | -                          | 2,935,545                            | 159,309                      |
| Metro Planning Organization  | 37,778  | -   | -                                | (37,778)            | -   | -                  | -                                | -                 | -                          | -                                    | -                            |
| Library                      | 3,524,630   | 3,901,393   | 1,636,911                        | -                   | 9,062,934   | 6,338,298          | 1,020,390                        | -                 | 100,000                    | 7,458,688                            | 1,604,246                    |
| Highway User Revenue         | 9,378,913   | 11,312,763  | 13,369,076                       | (113,000)           | 33,947,752  | 5,797,771          | 24,673,242                       | -                 | 100,000                    | 30,571,013                           | 3,376,739                    |
| Transportation               | 37,367,745  | 26,783,818  | 37,778                           | (13,369,076)        | 50,820,265  | 7,665,979          | 25,833,341                       | 3,699,726         | -                          | 37,199,046                           | 13,621,219                   |
| Flagstaff Urban Trails       | 3,027,599   | 15,000  | -                                | -                   | 3,042,599   | -                  | 3,042,599                        | -                 | -                          | 3,042,599                            | -                            |
| Beautification               | 7,402,757   | 1,902,500   | -                                | (495,313)           | 8,809,944   | 500,298            | 4,222,409                        | -                 | 10,000                     | 4,732,707                            | 4,077,237                    |
| Economic Development         | 501,783   | 1,314,196   | 247,000                          | (343,757)           | 1,719,222   | 1,247,001          | -                                | 247,088           | 45,000                     | 1,539,089                            | 180,133                      |
| Tourism                      | 997,664   | 2,936,905   | -                                | (155,070)           | 3,779,499   | 3,182,717          | 80,000                           | -                 | 50,000                     | 3,312,717                            | 466,782                      |
| Arts and Science             | 1,057,230   | 704,563   | -                                | -                   | 1,761,793   | 562,998            | 687,000                          | -                 | 10,000                     | 1,259,998                            | 501,795                      |
| Recreation - BBB             | 959,203   | 3,083,075   | -                                | (2,542,697)         | 1,499,581   | 7,500              | -                                | -                 | -                          | 7,500                                | 1,492,081                    |
| Parking District             | 1,537,480   | 1,277,478   | -                                | (96,349)            | 2,718,609   | 825,086            | 874,191                          | 112,026           | 30,000                     | 1,841,303                            | 877,306                      |
| Water Res & Infra Protection | -   | 1,120,000   | -                                | -                   | 1,120,000   | 1,038,121          | -                                | -                 | -                          | 1,038,121                            | 81,879                       |
| Debt Service Funds:          |   |   |                                  |                     |   |                    |                                  |                   |                            |                                      |                              |
| GO Bonds                     | -   | -   | 7,378,336                        | -                   | 7,378,336   | -                  | -                                | 7,378,336         | -                          | 7,378,336                            | -                            |
| Secondary Property Tax       | 7,161,388   | 7,416,121   | -                                | (7,378,336)         | 7,199,173   | -                  | -                                | -                 | -                          | -                                    | 7,199,173                    |
| Pension Debt Service         | -   | 130,000,000   | 2,002,500                        | -                   | 132,002,500   | 120,000,000        | -                                | 2,002,500         | -                          | 122,002,500                          | 10,000,000                   |
| Special Assessments          | 122,509   | -   | -                                | (122,509)           | -   | -                  | -                                | -                 | -                          | -                                    | -                            |
| Permanent Funds:             |   |   |                                  |                     |   |                    |                                  |                   |                            |                                      |                              |
| Perpetual Care               | 343,434   | 14,126  | -                                | -                   | 357,560   | -                  | -                                | -                 | -                          | -                                    | 357,560                      |
| Capital Project Funds:       |   |   |                                  |                     |   |                    |                                  |                   |                            |                                      |                              |
| Non GO Bonds                 | 5,304,330   | 12,003,000  | 537,938                          | (75)                | 17,845,193  | -                  | 17,845,193                       | -                 | -                          | 17,845,193                           | -                            |
| GO Bonds                     | 1,541,988   | 889,000   | 100,000                          | (30,000)            | 2,500,988   | 1,877,115          | 623,873                          | -                 | -                          | 2,500,988                            | -                            |
| Enterprise Funds:            |   |   |                                  |                     |   |                    |                                  |                   |                            |                                      |                              |
| Drinking Water               | 24,020,160  | 19,910,546  | 1,745,957                        | (82,247)            | 45,594,416  | 12,996,659         | 19,984,006                       | 2,317,121         | 1,000,000                  | 36,297,786                           | 9,296,630                    |
| Wastewater                   | 16,331,063  | 12,406,857  | -                                | (1,621,451)         | 27,116,469  | 5,086,762          | 8,367,588                        | 894,135           | 800,000                    | 15,148,485                           | 11,967,984                   |
| Reclaimed Water              | 1,590,693   | 1,044,492   | -                                | (117,473)           | 2,517,712   | 578,447            | 1,395,000                        | -                 | 50,000                     | 2,023,447                            | 494,265                      |
| Stormwater                   | 3,755,120   | 22,920,297  | -                                | (7,033)             | 26,668,384  | 1,457,601          | 22,072,253                       | 600,000           | 300,000                    | 24,429,854                           | 2,238,530                    |
| Solid Waste                  | 21,846,442  | 12,817,917  | 63,570                           | (100,000)           | 34,627,929  | 10,525,073         | 6,845,699                        | 377,230           | 500,000                    | 18,248,002                           | 16,379,927                   |
| Sustainability and Env Mgmt  | 489,568   | 1,138,506   | 313,678                          | -                   | 1,941,752   | 1,278,865          | 33,000                           | -                 | 30,000                     | 1,341,865                            | 599,887                      |
| Airport                      | 1,040,789   | 18,479,632  | -                                | (516,548)           | 19,003,873  | 5,968,343          | 9,979,840                        | 551,736           | 100,000                    | 16,599,919                           | 2,403,954                    |
| Flagstaff Housing Authority  | 1,600,487   | 10,377,268  | -                                | -                   | 11,977,755  | 7,102,616          | 2,140,000                        | -                 | 1,001,250                  | 10,243,866                           | 1,733,889                    |
| <b>Total All Funds</b>       | <b>\$ 184,883,674</b>   | <b>375,835,860</b>  | <b>31,590,139</b>                | <b>(31,590,139)</b> | <b>560,719,534</b>  | <b>272,913,596</b> | <b>153,600,178</b>               | <b>18,520,542</b> | <b>5,654,000</b>           | <b>450,688,316</b>                   | <b>110,031,218</b>           |

City of Flagstaff  
FY 2020-2021 Tentative Budget

Schedule A-1

City of Flagstaff  
Expenditure Limitation and  
Tax Levy Information  
Fiscal Year 2020-2021

|   | Estimate*<br>FY 2019-2020 | Budget<br>FY 2020-2021 |
|---|---------------------------|------------------------|
| Expenditure Limitation<br>[Economic Estimates Commission]   |                           | \$ 168,625,388         |
| Total Estimated Expenditures Subject to Expenditure Limitation  |                           |                        |
| 1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev<br>6/06 HB 2876   | \$ 6,892,243              | \$ 7,091,361           |
| 2. Amount Received from Primary Property Taxation in FY 2019-2020 in<br>Excess of the Sum of that Year's Maximum Allowable Primary Property<br>Tax Levy [ARS 42-17102.A.18] | \$ -                      |                        |
| 3. Property Tax Levy Amounts  |                           |                        |
| A. Primary Property Taxes   | \$ 6,892,243              | \$ 6,952,496           |
| B. Secondary Property Taxes   | 7,268,436                 | 7,406,121              |
| C. Total Property Tax Levy Amount   | \$ 14,160,679             | \$ 14,358,617          |
| 4. Property Taxes Collected (Estimated)   |                           |                        |
| A. Primary Property Taxes:  |                           |                        |
| (1) FY 2019-2020 Levy   | \$ 6,792,243              |                        |
| (2) Prior Years' Levies   | 100,000                   |                        |
| (3) Total Primary Property Taxes Collected  | 6,892,243                 |                        |
| B. Secondary Property Taxes:  |                           |                        |
| (1) FY 2019-2020 Levy   | 7,268,436                 |                        |
| (2) Total Secondary Property Taxes Collected  | 7,268,436                 |                        |
| C. Total Property Taxes Collected   | \$ 14,160,679             |                        |
| 5. Property Tax Rates   |                           |                        |
| A. City of Flagstaff Tax Rate:  |                           |                        |
| (1) Primary Property Tax Rate   | 0.7933                    | 0.7510                 |
| (2) Secondary Property Tax Rate   | 0.8366                    | 0.8000                 |
| (3) Total City Tax Rate   | 1.6299                    | 1.5510                 |

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

\* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2019-2020 and 2020-2021  
 (With Actuals for Fiscal Year 2018-2019)

| Source of Revenues                     | Actual<br>Revenues<br>2018-2019 | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | Change<br>(Bdgt-Bdgt) | %<br>Change |
|--|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|-------------|
| <b>General Fund</b>                    |                                 |                                   |                                    |                                   |                       |             |
| Local Taxes                            |                                 |                                   |                                    |                                   |                       |             |
| City Sales Tax                         | \$ 20,380,239                   | 22,781,468                        | 21,612,806                         | 22,146,670                        | (634,798)             | (2.79%)     |
| Franchise Tax                          | 2,446,663                       | 2,585,889                         | 2,425,000                          | 2,471,500                         | (114,389)             | (4.42%)     |
| Licenses and Permits                   |                                 |                                   |                                    |                                   |                       |             |
| Business Licenses                      | 44,102                          | 30,000                            | 30,000                             | 30,000                            | -                     | 0.00%       |
| Building Permits                       | 2,219,361                       | 1,650,000                         | 2,100,000                          | 1,702,500                         | 52,500                | 3.18%       |
| Other Licenses and Permits             | 1,026,626                       | 1,026,716                         | 1,076,880                          | 1,153,764                         | 127,048               | 12.37%      |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |             |
| State Income Tax Sharing               | 8,716,163                       | 9,451,184                         | 9,564,600                          | 10,669,590                        | 1,218,406             | 12.89%      |
| State Shared Sales Tax                 | 7,256,536                       | 7,182,893                         | 7,400,000                          | 7,486,395                         | 303,502               | 4.23%       |
| Auto Lieu Tax                          | 3,427,640                       | 3,237,360                         | 3,500,000                          | 3,540,863                         | 303,503               | 9.38%       |
| Federal Grants                         | 1,004,934                       | 2,355,526                         | 1,203,290                          | 4,104,504                         | 1,748,978             | 74.25%      |
| State/Local Grants                     | 673,520                         | 2,849,453                         | 2,674,423                          | 1,466,978                         | (1,382,475)           | (48.52%)    |
| Local Intergovernmental Agreements     | 1,214,580                       | 1,257,668                         | 1,257,668                          | 1,133,160                         | (124,508)             | (9.90%)     |
| Charges for Services                   |                                 |                                   |                                    |                                   |                       |             |
| Community Development                  | 931,171                         | 730,800                           | 810,500                            | 745,500                           | 14,700                | 2.01%       |
| Parks and Recreation                   | 1,602,015                       | 1,622,870                         | 1,622,870                          | 1,610,870                         | (12,000)              | (0.74%)     |
| Public Safety                          | 812,059                         | 732,817                           | 792,317                            | 741,506                           | 8,689                 | 1.19%       |
| Cemetery/General Government            | 157,677                         | 180,950                           | 181,150                            | 182,937                           | 1,987                 | 1.10%       |
| Fines and Forfeits                     | 1,416,061                       | 1,420,489                         | 1,428,639                          | 1,458,855                         | 38,366                | 2.70%       |
| Investment Earnings                    | 598,820                         | 371,837                           | 500,702                            | 422,751                           | 50,914                | 13.69%      |
| Miscellaneous                          | 1,614,162                       | 1,820,497                         | 1,960,614                          | 1,781,615                         | (38,882)              | (2.14%)     |
| Total General Fund                     | 55,542,329                      | 61,288,417                        | 60,141,459                         | 62,849,958                        | 1,561,541             | 2.55%       |
| <b>Special Revenue Funds</b>           |                                 |                                   |                                    |                                   |                       |             |
| Housing and Community Services Fund    |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants                         | 697,273                         | 993,899                           | 562,359                            | 1,359,953                         | 366,054               | 36.83%      |
| State Grants                           | 93,691                          | 1,080,000                         | 1,080,000                          | 900,000                           | (180,000)             | (16.67%)    |
| Investment Earnings                    | 17,389                          | -                                 | 17,133                             | 4,000                             | 4,000                 | 100.00%     |
| Sale of Real Property                  | 68,016                          | -                                 | -                                  | -                                 | -                     | 0.00%       |
| Miscellaneous                          | 151,781                         | -                                 | 65,801                             | -                                 | -                     | 0.00%       |
| Total Housing and Comm Svcs Fund       | 1,028,150                       | 2,073,899                         | 1,725,293                          | 2,263,953                         | 190,054               | 9.16%       |
| Metro Planning Organization Fund       |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants                         | 414,963                         | 1,150,886                         | 1,148,519                          | -                                 | (1,150,886)           | (100.00%)   |
| Miscellaneous                          | 5,000                           | 505,000                           | 5,000                              | -                                 | (505,000)             | (100.00%)   |
| Total Metro Planning Organization Fund | 419,963                         | 1,655,886                         | 1,153,519                          | -                                 | (1,655,886)           | (100.00%)   |
| Library Fund                           |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants                         | 38,391                          | 55,000                            | 55,000                             | 55,000                            | -                     | 0.00%       |
| State/Local Grants                     | 63,480                          | -                                 | -                                  | -                                 | -                     | 0.00%       |
| Library District Taxes                 | 3,536,147                       | 3,888,971                         | 3,558,962                          | 3,738,235                         | (150,736)             | (3.88%)     |
| Investment Earnings                    | 64,095                          | 38,381                            | 66,824                             | 67,158                            | 28,777                | 74.98%      |
| Miscellaneous                          | 77,349                          | 41,000                            | 41,000                             | 41,000                            | -                     | 0.00%       |
| Total Library Fund                     | 3,779,462                       | 4,023,352                         | 3,721,786                          | 3,901,393                         | (121,959)             | (3.03%)     |

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2019-2020 and 2020-2021  
 (With Actuals for Fiscal Year 2018-2019)

| Source of Revenues                     | Actual<br>Revenues<br>2018-2019 | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | Change<br>(Bdgt-Bdgt) | %<br>Change     |
|--|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|-----------------|
| <b>Highway User Revenue Fund</b>       |                                 |                                   |                                    |                                   |                       |                 |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |                 |
| Federal Grants                         | \$ 235                          | -                                 | -                                  | -                                 | -                     | 0.00%           |
| Highway User Tax                       | 8,463,878                       | 8,619,609                         | 8,869,609                          | 8,958,305                         | 338,696               | 3.93%           |
| Licenses and Permits                   | 45,870                          | -                                 | -                                  | -                                 | -                     | 0.00%           |
| Investment Earnings                    | 133,403                         | 15,000                            | 41,000                             | 18,000                            | 3,000                 | 20.00%          |
| Miscellaneous                          | 346,727                         | 2,336,458                         | -                                  | 2,336,458                         | -                     | 0.00%           |
| <b>Total Highway User Revenue Fund</b> | <b>8,990,113</b>                | <b>10,971,067</b>                 | <b>8,910,609</b>                   | <b>11,312,763</b>                 | <b>341,696</b>        | <b>3.11%</b>    |
| <b>Transportation Fund</b>             |                                 |                                   |                                    |                                   |                       |                 |
| Transportation Tax                     | 20,766,231                      | 26,911,206                        | 25,516,880                         | 26,058,162                        | (853,044)             | (3.17%)         |
| Intergovernmental                      |                                 |                                   |                                    |                                   |                       |                 |
| Federal Grants                         | -                               | -                                 | -                                  | 451,656                           | 451,656               | 100.00%         |
| State/Local Grants                     | -                               | -                                 | -                                  | 100,000                           | 100,000               | 100.00%         |
| Investment Earnings                    | 649,370                         | 197,000                           | 659,200                            | 174,000                           | (23,000)              | (11.68%)        |
| Miscellaneous                          | 118,611                         | -                                 | -                                  | -                                 | -                     | 0.00%           |
| <b>Total Transportation Fund</b>       | <b>21,534,212</b>               | <b>27,108,206</b>                 | <b>26,176,080</b>                  | <b>26,783,818</b>                 | <b>(324,388)</b>      | <b>(1.20%)</b>  |
| <b>FUTS Fund</b>                       |                                 |                                   |                                    |                                   |                       |                 |
| Investment Earnings                    | 68,263                          | 19,000                            | 65,200                             | 15,000                            | (4,000)               | (21.05%)        |
| <b>Total FUTS Fund</b>                 | <b>68,263</b>                   | <b>19,000</b>                     | <b>65,200</b>                      | <b>15,000</b>                     | <b>(4,000)</b>        | <b>(21.05%)</b> |
| <b>Beautification Fund</b>             |                                 |                                   |                                    |                                   |                       |                 |
| BBB Tax                                | 1,767,866                       | 1,845,000                         | 1,820,000                          | 1,865,500                         | 20,500                | 1.11%           |
| Investment Earnings                    | 109,480                         | 30,000                            | 100,000                            | 37,000                            | 7,000                 | 23.33%          |
| Miscellaneous                          | (5,025)                         | -                                 | -                                  | -                                 | -                     | 0.00%           |
| <b>Total Beautification Fund</b>       | <b>1,872,321</b>                | <b>1,875,000</b>                  | <b>1,920,000</b>                   | <b>1,902,500</b>                  | <b>27,500</b>         | <b>1.47%</b>    |
| <b>Economic Development Fund</b>       |                                 |                                   |                                    |                                   |                       |                 |
| BBB Tax                                | 840,050                         | 876,375                           | 864,500                            | 886,113                           | 9,738                 | 1.11%           |
| Investment Earnings                    | 18,612                          | 7,486                             | 15,730                             | 8,279                             | 793                   | 10.59%          |
| Miscellaneous                          | 366,188                         | 431,246                           | 393,672                            | 419,804                           | (11,442)              | (2.65%)         |
| <b>Total Economic Development Fund</b> | <b>1,224,850</b>                | <b>1,315,107</b>                  | <b>1,273,902</b>                   | <b>1,314,196</b>                  | <b>(911)</b>          | <b>(0.07%)</b>  |
| <b>Tourism Fund</b>                    |                                 |                                   |                                    |                                   |                       |                 |
| BBB Tax                                | 2,652,694                       | 2,767,500                         | 2,730,000                          | 2,798,250                         | 30,750                | 1.11%           |
| Retail Sales                           | 74,733                          | 89,227                            | 118,706                            | 119,893                           | 30,666                | 34.37%          |
| Investment Earnings                    | 27,019                          | 5,944                             | 25,727                             | 4,988                             | (956)                 | (16.08%)        |
| Miscellaneous                          | 32,355                          | 27,438                            | 27,438                             | 13,774                            | (13,664)              | (49.80%)        |
| <b>Total Tourism Fund</b>              | <b>2,786,801</b>                | <b>2,890,109</b>                  | <b>2,901,871</b>                   | <b>2,936,905</b>                  | <b>46,796</b>         | <b>1.62%</b>    |
| <b>Arts and Science Fund</b>           |                                 |                                   |                                    |                                   |                       |                 |
| BBB Tax                                | 662,725                         | 691,875                           | 682,500                            | 699,563                           | 7,688                 | 1.11%           |
| Investment Earnings                    | 13,399                          | 4,000                             | 15,751                             | 5,000                             | 1,000                 | 25.00%          |
| Miscellaneous                          | (2,837)                         | -                                 | -                                  | -                                 | -                     | 0.00%           |
| <b>Total Arts and Science Fund</b>     | <b>673,287</b>                  | <b>695,875</b>                    | <b>698,251</b>                     | <b>704,563</b>                    | <b>8,688</b>          | <b>1.25%</b>    |
| <b>Recreation - BBB Fund</b>           |                                 |                                   |                                    |                                   |                       |                 |
| BBB Tax                                | 2,917,785                       | 3,044,250                         | 3,003,000                          | 3,078,075                         | 33,825                | 1.11%           |
| Investment Earnings                    | 27,752                          | 5,000                             | 11,000                             | 5,000                             | -                     | 0.00%           |
| Miscellaneous                          | (12,457)                        | -                                 | -                                  | -                                 | -                     | 0.00%           |
| <b>Total Recreation - BBB Fund</b>     | <b>2,933,080</b>                | <b>3,049,250</b>                  | <b>3,014,000</b>                   | <b>3,083,075</b>                  | <b>33,825</b>         | <b>1.11%</b>    |



City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2019-2020 and 2020-2021  
 (With Actuals for Fiscal Year 2018-2019)

| Source of Revenues   | Actual<br>Revenues<br>2018-2019 | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | Change<br>(Bdgt-Bdgt) | %<br>Change |
|--|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|-------------|
| <b>Parking District Fund</b>                               |                                 |                                   |                                    |                                   |                       |             |
| Parking  | \$ 1,501,662                    | 1,466,434                         | 1,520,000                          | 1,254,378                         | (212,056)             | (14.46%)    |
| Investment Earnings  | 17,063                          | 14,000                            | 18,000                             | 23,100                            | 9,100                 | 65.00%      |
| Total Parking District Fund                                | 1,518,725                       | 1,480,434                         | 1,538,000                          | 1,277,478                         | (212,056)             | (14.32%)    |
| <b>Water Resource &amp; Infrastructure Protection Fund</b> |                                 |                                   |                                    |                                   |                       |             |
| Water Resource Protection Fee                              | -                               | -                                 | -                                  | 1,120,000                         | 1,120,000             | 100.00%     |
| Total WRIP Fund  | -                               | -                                 | -                                  | 1,120,000                         | 1,120,000             | 100.00%     |
| Total Special Revenue Funds                                | 46,829,227                      | 57,157,185                        | 53,098,511                         | 56,615,644                        | (550,641)             | (0.96%)     |
| <b>Debt Service Funds</b>                                  |                                 |                                   |                                    |                                   |                       |             |
| <b>Secondary Property Tax Fund</b>                         |                                 |                                   |                                    |                                   |                       |             |
| Investment Earnings  | 56,858                          | 34,000                            | 34,000                             | 10,000                            | (24,000)              | (70.59%)    |
| Total Secondary Property Tax Fund                          | 56,858                          | 34,000                            | 34,000                             | 10,000                            | (24,000)              | (70.59%)    |
| <b>Special Assessment Bond Fund</b>                        |                                 |                                   |                                    |                                   |                       |             |
| Investment Earnings  | 9,330                           | 1,000                             | 1,119                              | -                                 | (1,000)               | (100.00%)   |
| Total Special Assessment Bonds Fund                        | 9,330                           | 1,000                             | 1,119                              | -                                 | (1,000)               | (100.00%)   |
| Total Debt Service Funds                                   | 66,188                          | 35,000                            | 35,119                             | 10,000                            | - 25,000              | (71.43%)    |
| <b>Permanent Funds</b>                                     |                                 |                                   |                                    |                                   |                       |             |
| <b>Perpetual Care Fund</b>                                 |                                 |                                   |                                    |                                   |                       |             |
| Contributions  | 26,460                          | 9,690                             | 9,690                              | 9,884                             | 194                   | 2.00%       |
| Investment Earnings  | 5,759                           | 3,225                             | 4,200                              | 4,242                             | 1,017                 | 31.53%      |
| Total Perpetual Care Fund                                  | 32,219                          | 12,915                            | 13,890                             | 14,126                            | 1,211                 | 9.38%       |
| Total Permanent Funds                                      | 32,219                          | 12,915                            | 13,890                             | 14,126                            | 1,211                 | 9.38%       |
| <b>Capital Project Funds</b>                               |                                 |                                   |                                    |                                   |                       |             |
| <b>Non GO Bonds Projects Fund</b>                          |                                 |                                   |                                    |                                   |                       |             |
| Real Estate Proceeds                                       | -                               | -                                 | -                                  | 2,000,000                         | 2,000,000             | 100.00%     |
| Investment Earnings  | 46,116                          | -                                 | 12,000                             | 3,000                             | 3,000                 | 100.00%     |
| Total Non GO Bonds Projects Fund                           | 46,116                          | -                                 | 12,000                             | 2,003,000                         | 2,003,000             | 100.00%     |
| <b>GO Bonds Projects Fund</b>                              |                                 |                                   |                                    |                                   |                       |             |
| <b>Intergovernmental</b>                                   |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants   | 42,428                          | -                                 | -                                  | -                                 | -                     | 0.00%       |
| State Grants   | -                               | 189,000                           | -                                  | 889,000                           | 700,000               | 370.37%     |
| Investment Earnings  | 68,767                          | 10,000                            | 35,000                             | -                                 | (10,000)              | (100.00%)   |
| Total GO Bonds Projects Fund                               | 111,195                         | 199,000                           | 35,000                             | 889,000                           | 690,000               | 346.73%     |
| Total Capital Projects Funds                               | 157,311                         | 199,000                           | 47,000                             | 2,892,000                         | 2,693,000             | 1,353.27%   |
| <b>Enterprise Funds</b>                                    |                                 |                                   |                                    |                                   |                       |             |
| <b>Drinking Water Fund</b>                                 |                                 |                                   |                                    |                                   |                       |             |
| Water Fees   | 17,571,826                      | 19,769,681                        | 18,926,562                         | 18,985,295                        | (784,386)             | (3.97%)     |
| Investment Earnings  | 357,044                         | 319,700                           | 442,188                            | 120,101                           | (199,599)             | (62.43%)    |
| Miscellaneous  | (1,720)                         | 5,150                             | 5,150                              | 805,150                           | 800,000               | 15,534%     |
| Total Drinking Water Fund                                  | 17,927,150                      | 20,094,531                        | 19,373,900                         | 19,910,546                        | (183,985)             | (0.92%)     |

City of Flagstaff  
 Summary by Fund of Revenues Other Than Property Taxes  
 Fiscal Years 2019-2020 and 2020-2021  
 (With Actuals for Fiscal Year 2018-2019)

| Source of Revenues                                      | Actual<br>Revenues<br>2018-2019 | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | Change<br>(Bdgt-Bdgt) | %<br>Change |
|---|---------------------------------|-----------------------------------|------------------------------------|-----------------------------------|-----------------------|-------------|
| <b>Wastewater Fund</b>                                  |                                 |                                   |                                    |                                   |                       |             |
| Wastewater Fees   | \$ 11,961,453                   | 12,500,971                        | 11,877,737                         | 12,243,546                        | (257,425)             | (2.06%)     |
| Investment Earnings                                     | 224,834                         | 56,755                            | 322,774                            | 163,311                           | 106,556               | 187.75%     |
| Miscellaneous   | 123,742                         | -                                 | (103,000)                          | -                                 | -                     | 0.00%       |
| Total Wastewater Fund                                   | 12,310,029                      | 12,557,726                        | 12,097,511                         | 12,406,857                        | (150,869)             | (1.20%)     |
| <b>Reclaimed Water Fund</b>                             |                                 |                                   |                                    |                                   |                       |             |
| Reclaimed Water Fees                                    | 918,324                         | 1,034,578                         | 1,034,578                          | 1,036,539                         | 1,961                 | 0.19%       |
| Investment Earnings                                     | 15,612                          | 5,152                             | 21,586                             | 7,953                             | 2,801                 | 54.37%      |
| Total Reclaimed Water Fund                              | 933,936                         | 1,039,730                         | 1,056,164                          | 1,044,492                         | 4,762                 | 0.46%       |
| <b>Stormwater Fund</b>                                  |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                                       |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants  | 3,156                           | 200,000                           | 19,400                             | 659,180                           | 459,180               | 229.59%     |
| State Grants  | 6,259                           | -                                 | 82,721                             | -                                 | -                     | 0.00%       |
| Stormwater Fees   | 2,667,251                       | 4,241,397                         | 4,251,682                          | 4,242,341                         | 944                   | 0.02%       |
| Investment Earnings                                     | 29,542                          | 35,187                            | 47,706                             | 18,776                            | (16,411)              | (46.64%)    |
| Total Stormwater Fund                                   | 2,706,208                       | 4,476,584                         | 4,401,509                          | 4,920,297                         | 443,713               | 9.91%       |
| <b>Solid Waste Fund</b>                                 |                                 |                                   |                                    |                                   |                       |             |
| Solid Waste   | 11,583,513                      | 11,833,542                        | 11,619,382                         | 12,368,625                        | 535,083               | 4.52%       |
| Investment Earnings                                     | 430,023                         | 402,730                           | 439,804                            | 449,292                           | 46,562                | 11.56%      |
| Miscellaneous   | 31,148                          | -                                 | 600                                | -                                 | -                     | 0.00%       |
| Total Solid Waste Fund                                  | 12,044,684                      | 12,236,272                        | 12,059,786                         | 12,817,917                        | 581,645               | 4.75%       |
| <b>Sustainability and Environmental Management Fund</b> |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                                       |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants  | 47,020                          | 40,000                            | 40,000                             | 86,407                            | 46,407                | 116.02%     |
| State Grants  | 8,000                           | -                                 | -                                  | 4,077                             | 4,077                 | 100.00%     |
| Environmental Services                                  | 1,019,502                       | 1,060,738                         | 1,021,376                          | 1,041,804                         | (18,934)              | (1.78%)     |
| Investment Earnings                                     | 7,318                           | 3,130                             | 3,130                              | 3,177                             | 47                    | 1.50%       |
| Miscellaneous   | 9                               | 530                               | 530                                | 3,041                             | 2,511                 | 473.77%     |
| Total Sustainability and Env Mgmt Fund                  | 1,081,849                       | 1,104,398                         | 1,065,036                          | 1,138,506                         | 34,108                | 3.09%       |
| <b>Airport Fund</b>                                     |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                                       |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants  | 48,170                          | 5,989,637                         | 3,361,431                          | 10,976,082                        | 4,986,445             | 83.25%      |
| State Grants  | 31,677                          | 66,850                            | 128,703                            | 953,726                           | 886,876               | 1,326.67%   |
| Airport   | 2,121,219                       | 2,082,841                         | 2,435,235                          | 2,547,324                         | 464,483               | 22.30%      |
| Parking   | -                               | 133,351                           | -                                  | -                                 | (133,351)             | (100.00%)   |
| Investment Earnings                                     | 12,940                          | 1,500                             | 300                                | 1,500                             | -                     | 0.00%       |
| Miscellaneous   | (619)                           | 3,080                             | 1,000                              | 1,000                             | (2,080)               | (67.53%)    |
| Total Airport Fund                                      | 2,213,387                       | 8,277,259                         | 5,926,669                          | 14,479,632                        | 6,202,373             | 74.93%      |
| <b>Flagstaff Housing Authority Fund</b>                 |                                 |                                   |                                    |                                   |                       |             |
| Intergovernmental                                       |                                 |                                   |                                    |                                   |                       |             |
| Federal Grants  | 5,322,044                       | 6,757,401                         | 5,756,151                          | 8,532,570                         | 1,775,169             | 26.27%      |
| Rents and Other Tenant Income                           | 1,387,251                       | 1,375,000                         | 1,375,000                          | 1,447,000                         | 72,000                | 5.24%       |
| Miscellaneous   | 627,542                         | 438,021                           | 438,021                            | 397,698                           | (40,323)              | (9.21%)     |
| Total Flagstaff Housing Authority Fund                  | 7,336,837                       | 8,570,422                         | 7,569,172                          | 10,377,268                        | 1,806,846             | 21.08%      |
| Total Enterprise Funds                                  | 56,554,080                      | 68,356,922                        | 63,549,747                         | 77,095,515                        | 8,738,593             | 12.78%      |
| Total Revenues  | \$ 159,181,354                  | 187,049,439                       | 176,885,726                        | 199,477,243                       | 12,418,704            | 6.64%       |

City of Flagstaff  
Schedule of Grant Revenues  
Fiscal Year 2020-2021

| Project Name                                  | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | City Match<br>2020-2021 | Budgeted<br>Grant<br>Reimb % | Funding |
|---|-----------------------------------|------------------------------------|-----------------------------------|-------------------------|------------------------------|---------|
| <b>General Fund</b>                           |                                   |                                    |                                   |                         |                              |         |
| <i>City Manager:</i>                          |                                   |                                    |                                   |                         |                              |         |
| Social Justice Grant                          | \$ -                              | -                                  | 25,000                            | -                       | 100%                         | S       |
| <i>Legal:</i>                                 |                                   |                                    |                                   |                         |                              |         |
| AZ Attorney Generals Office - Victims Rights  | 7,000                             | 7,000                              | 5,600                             | -                       | 100%                         | S       |
| <i>Court:</i>                                 |                                   |                                    |                                   |                         |                              |         |
| County - Information Systems Technician       | 110,600                           | 110,600                            | 110,600                           | -                       | 100%                         | L       |
| County - Interpreter                          | 52,500                            | 52,500                             | 52,500                            | -                       | 100%                         | L       |
| County - Trainer                              | 28,800                            | 28,800                             | 28,800                            | -                       | 100%                         | L       |
| TCPF/State JCEF - Court Training Officer      | 25,000                            | 25,000                             | 25,000                            | -                       | 100%                         | S       |
| <i>Fire:</i>                                  |                                   |                                    |                                   |                         |                              |         |
| AFG - Ballistic Vests                         | 31,500                            | 31,500                             | 661,500                           | 73,500                  | 90%                          | F/S     |
| AFG - Prevention                              | 25,000                            | 25,000                             | 22,500                            | 2,500                   | 90%                          | F/S     |
| AFG - Quint                                   | 1,080,000                         | -                                  | 1,260,000                         | 140,000                 | 90%                          | F/S     |
| AFG - SAFER                                   | 201,981                           | 201,981                            | 97,365                            | 180,821                 | 35%                          | F       |
| AZ - 100 Club                                 | 10,000                            | 10,000                             | 15,000                            | -                       | 100%                         | L       |
| AZ DEMA - Camp Navajo                         | 47,500                            | -                                  | 47,500                            | -                       | 100%                         | S       |
| AZ DFFM - Fuel Reduction #1                   | 180,000                           | 29,970                             | 186,030                           | 20,670                  | 90%                          | S       |
| AZ DFFM - Fuel Reduction #2                   | 82,350                            | 82,350                             | -                                 | -                       | 90%                          | S       |
| AZ DFFM - Fuel Reduction #3                   | -                                 | -                                  | 144,200                           | 16,022                  | 90%                          | S       |
| AZ DFFM - Wildfire Treatment                  | 180,000                           | 180,000                            | 270,000                           | 30,000                  | 90%                          | S       |
| AZDOHS  | 31,500                            | 31,500                             | 31,500                            | 3,500                   | 90%                          | F/S     |
| BNSF Grant - Technology                       | -                                 | -                                  | 15,000                            | -                       | 100%                         | L       |
| Coconino County RX Fire                       | 25,000                            | -                                  | 25,000                            | -                       | 100%                         | L       |
| GOHS  | 40,500                            | 40,500                             | 40,500                            | 4,500                   | 90%                          | F/S     |
| Tribal Gaming                                 | 400,000                           | 400,000                            | 360,000                           | 40,000                  | 90%                          | L       |
| WCFS - Naval Observatory                      | 25,000                            | 5,200                              | 19,800                            | -                       | 100%                         | S       |
| <i>Police:</i>                                |                                   |                                    |                                   |                         |                              |         |
| ACJC - Metro (NAZ Street Crimes Task Force)   | 139,011                           | 139,011                            | 147,339                           | -                       | 100%                         | F/S     |
| ADOR - AZ 911                                 | 1,222,288                         | 1,222,288                          | 715,000                           | -                       | 100%                         | S       |
| ADOR - AZ 911 - Text to 911                   | 25,200                            | -                                  | 30,000                            | -                       | 100%                         | S       |
| ATF - SLOT Overtime                           | 10,000                            | 10,000                             | 10,000                            | -                       | 100%                         | F/S     |
| AZDOHS - Emergency Response Equipment         | -                                 | -                                  | 100,000                           | -                       | 100%                         | F/S     |
| AZDOHS - Livescan Fingerprint Match           | 50,000                            | 50,000                             | -                                 | -                       | 100%                         | F/S     |
| AZDOHS - Robot                                | 102,000                           | 102,000                            | -                                 | -                       | 100%                         | F/S     |
| AZDOHS - Shock Tub                            | 15,000                            | 15,000                             | -                                 | -                       | 100%                         | F/S     |
| DOJ - Bullet Proof Vest Program               | 8,500                             | 8,500                              | 10,000                            | 10,000                  | 50%                          | F       |
| DOJ - COPS                                    | 83,334                            | 40,398                             | -                                 | -                       | 100%                         | F       |
| DOJ - Edward Byrne Memorial JAG - Overtime    | 95,000                            | 95,000                             | 70,000                            | -                       | 100%                         | F       |
| DPS - Statewide GIITEM                        | 140,994                           | 140,994                            | 153,659                           | 51,220                  | 75%                          | S       |
| Dream Court Grant                             | -                                 | -                                  | 8,500                             | -                       | 100%                         | L       |
| FBI - Northern Arizona Gang Taskforce         | 80,000                            | 80,000                             | 100,000                           | -                       | 100%                         | S       |
| GOHS - Accident Reconstruction                | 15,000                            | 15,000                             | 15,000                            | -                       | 100%                         | F/S     |
| GOHS - Click It or Ticket                     | 5,000                             | 5,000                              | -                                 | -                       | 100%                         | F/S     |
| GOHS - DUI Abatement                          | 40,000                            | 40,000                             | 40,000                            | -                       | 100%                         | F/S     |
| GOHS - DUI Enforcement                        | 45,000                            | 45,000                             | 45,000                            | -                       | 100%                         | F/S     |
| GOHS - Equipment                              | 100,000                           | 100,000                            | 100,000                           | -                       | 100%                         | F/S     |
| GOHS - Motorcycle Replacements                | -                                 | -                                  | 50,000                            | -                       | 100%                         | F/S     |
| GOHS - Youth Alcohol                          | 45,000                            | 45,000                             | 30,000                            | -                       | 100%                         | F/S     |
| Law Enforcement Officer Grant                 | -                                 | 38,000                             | 50,000                            | -                       | 100%                         | F       |
| NPS - Dispatch Services                       | 10,000                            | 35,200                             | 15,000                            | -                       | 100%                         | F       |
| Phoenix PD - Internet Crimes Against Children | 4,500                             | 4,500                              | 4,500                             | -                       | 100%                         | F/S     |
| PSN Gang Prevention                           | -                                 | -                                  | 50,000                            | -                       | 100%                         | F       |

City of Flagstaff  
Schedule of Grant Revenues  
Fiscal Year 2020-2021

| Project Name                                 | Budgeted<br>Revenues<br>2019-2020 | Estimated<br>Revenues<br>2019-2020 | Budgeted<br>Revenues<br>2020-2021 | City Match<br>2020-2021 | Budgeted<br>Grant<br>Reimb % | Funding |
|--|-----------------------------------|------------------------------------|-----------------------------------|-------------------------|------------------------------|---------|
| <i>Police - Continued:</i>                   |                                   |                                    |                                   |                         |                              |         |
| RICO - Metro                                 | \$ 208,516                        | 208,516                            | 221,008                           | -                       | 100%                         | S       |
| RICO - Metro Equipment                       | 32,626                            | 32,626                             | 36,226                            | -                       | 100%                         | S       |
| RICO - Officers                              | 53,779                            | 53,779                             | 54,855                            | -                       | 100%                         | L       |
| RICO - Police Equipment                      | 40,000                            | 40,000                             | 40,000                            | -                       | 100%                         | S       |
| US Marshals - Service Grant                  | -                                 | -                                  | 12,000                            | -                       | 100%                         | F       |
| <i>Community Development:</i>                |                                   |                                    |                                   |                         |                              |         |
| Sunnyside Historic Context Grant             | -                                 | -                                  | 20,000                            | 15,000                  | 58%                          | F       |
| <i>Economic Vitality:</i>                    |                                   |                                    |                                   |                         |                              |         |
| EPA - Brownfields                            | 50,000                            | 50,000                             | -                                 | -                       | 100%                         | F       |
| <b>Subtotal</b>                              | <b>5,204,979</b>                  | <b>3,877,713</b>                   | <b>5,571,482</b>                  | <b>587,733</b>          |                              |         |
| <b>Housing and Community Services</b>        |                                   |                                    |                                   |                         |                              |         |
| ADOH - Home Grant                            | 450,000                           | 450,000                            | 450,000                           | -                       | 100%                         | F/S     |
| ADOH - Owner Occupied Housing Rehab          | 330,000                           | 330,000                            | 450,000                           | 150,000                 | 75%                          | F/S     |
| ADOH - Subrecipient w/Coconino County        | 300,000                           | 300,000                            | -                                 | -                       | 100%                         | F/S     |
| HUD - CDBG Entitlement                       | 993,899                           | 562,359                            | 1,359,953                         | -                       | 100%                         | F       |
| <b>Subtotal</b>                              | <b>2,073,899</b>                  | <b>1,642,359</b>                   | <b>2,259,953</b>                  | <b>150,000</b>          |                              |         |
| <b>Flagstaff Metro Planning Organization</b> |                                   |                                    |                                   |                         |                              |         |
| ADOT - Federal Transit Administration        | 36,000                            | 36,000                             | -                                 | -                       | 80%                          | F/S     |
| ADOT - Metropolitan Planning                 | 113,880                           | 113,880                            | -                                 | -                       | 94%                          | F/S     |
| ADOT - State Planning Research               | 125,000                           | 125,000                            | -                                 | -                       | 80%                          | F/S     |
| FHWA - STP                                   | 876,006                           | 873,639                            | -                                 | -                       | 94%                          | F/S     |
| <b>Subtotal</b>                              | <b>1,150,886</b>                  | <b>1,148,519</b>                   | <b>-</b>                          | <b>-</b>                |                              |         |
| <b>Library</b>                               |                                   |                                    |                                   |                         |                              |         |
| LSTA   | 55,000                            | 55,000                             | 55,000                            | -                       | 100%                         | F/S     |
| <b>Subtotal</b>                              | <b>55,000</b>                     | <b>55,000</b>                      | <b>55,000</b>                     | <b>-</b>                |                              |         |
| <b>Transportation</b>                        |                                   |                                    |                                   |                         |                              |         |
| HSIP - Lockett/Fourth Roundabout             | -                                 | -                                  | 451,656                           | -                       | 100%                         | F       |
| FUTS State Parks Trails Grant                | -                                 | -                                  | 100,000                           | -                       | 100%                         | S       |
| <b>Subtotal</b>                              | <b>-</b>                          | <b>-</b>                           | <b>551,656</b>                    | <b>-</b>                |                              |         |
| <b>Capital Projects</b>                      |                                   |                                    |                                   |                         |                              |         |
| AZ DFFM - Museum Fire                        | -                                 | -                                  | 700,000                           | 193,937                 | 78%                          | S       |
| AZ DFFM - Observatory Mesa Fuels Reduction   | 189,000                           | -                                  | 189,000                           | 21,000                  | 90%                          | F/S     |
| <b>Subtotal</b>                              | <b>189,000</b>                    | <b>-</b>                           | <b>889,000</b>                    | <b>214,937</b>          |                              |         |
| <b>Stormwater</b>                            |                                   |                                    |                                   |                         |                              |         |
| Baseline Hydrology Study                     | -                                 | 19,400                             | -                                 | -                       | 100%                         | F       |
| FEMA - 2018 Cooperating Technical Partners   | 200,000                           | -                                  | 200,000                           | -                       | 100%                         | F       |
| FEMA/DEMA - Linda Vista Culvert Upsizing     | -                                 | -                                  | 320,080                           | -                       | 100%                         | F/S     |
| FEMA/DEMA - Low Water Crossing Armoring      | -                                 | -                                  | 25,250                            | -                       | 100%                         | F/S     |
| FEMA/DEMA - Lower Spruce/Switzer Wash        | -                                 | -                                  | 113,850                           | -                       | 100%                         | F/S     |
| Mitigation - Rain Gauge                      | -                                 | 82,721                             | -                                 | -                       | 75%                          | S       |
|  | <b>200,000</b>                    | <b>102,121</b>                     | <b>659,180</b>                    | <b>-</b>                |                              |         |



City of Flagstaff  
Summary by Funding of Other Financing Sources  
and Interfund Transfers  
Fiscal Year 2020-2021

| Fund  | Proceeds from<br>Other<br>Financing<br>Sources | Interfund Transfers |            |
|---|--|---------------------|------------|
|   |  | In                  | Out        |
| General Fund                                | \$ -   | 4,157,395           | 4,461,427  |
| Special Revenue Funds                       |  |                     |            |
| FMPO  | -  | -                   | 37,778     |
| Library                                     | -  | 1,636,911           | -          |
| Highway User Revenue                        | -  | 13,369,076          | 113,000    |
| Transportation                              | -  | 37,778              | 13,369,076 |
| Beautification                              | -  | -                   | 495,313    |
| Economic Development                        | -  | 247,000             | 343,757    |
| Tourism                                     | -  | -                   | 155,070    |
| Recreation - BBB                            | -  | -                   | 2,542,697  |
| Parking District                            | -  | -                   | 96,349     |
| Total Special Revenue Funds                 | -  | 15,290,765          | 17,153,040 |
| Debt Service Funds                          |  |                     |            |
| GO Bonds                                    | -  | 7,378,336           | -          |
| Secondary Property Tax                      | -  | -                   | 7,378,336  |
| Pension Debt Service                        | 130,000,000                                    | 2,002,500           | -          |
| Special Assessments                         | -  | -                   | 122,509    |
| Total Debt Service Funds                    | 130,000,000                                    | 9,380,836           | 7,500,845  |
| Capital Project Funds                       |  |                     |            |
| Non GO Bond Funded Projects                 | 10,000,000                                     | 537,938             | 75         |
| GO Bond Funded Projects                     | -  | 100,000             | 30,000     |
| Total Capital Projects Funds                | 10,000,000                                     | 637,938             | 30,075     |
| Enterprise Funds                            |  |                     |            |
| Drinking Water                              | -  | 1,745,957           | 82,247     |
| Wastewater                                  | -  | -                   | 1,621,451  |
| Reclaimed Water                             | -  | -                   | 117,473    |
| Stormwater                                  | 18,000,000                                     | -                   | 7,033      |
| Solid Waste                                 | -  | 63,570              | 100,000    |
| Sustainability and Environmental Management | -  | 313,678             | -          |
| Airport                                     | 4,000,000                                      | -                   | 516,548    |
| Total Enterprise Funds                      | 22,000,000                                     | 2,123,205           | 2,444,752  |
| Total All Funds                             | \$ 162,000,000                                 | 31,590,139          | 31,590,139 |

City of Flagstaff  
Schedule of Transfers  
Fiscal Year 2020-2021

| Transfer To:                                     | Transfer From:              | Amount               | Comments                                       |
|--|-----------------------------|----------------------|--|
| General Fund                                     | Highway User Fund           | 13,000               | Right of way maintenance                       |
| General Fund                                     | Beautification Fund         | 408,313              | Streetscape maintenance on BBB funded projects |
| General Fund                                     | Beautification Fund         | 57,000               | Right of way and median maintenance            |
| General Fund                                     | Economic Development Fund   | 343,757              | Accelerator debt service                       |
| General Fund                                     | Tourism Fund                | 25,000               | Support for community-wide events              |
| General Fund                                     | Recreation - BBB Fund       | 238,094              | Contribution to the maintenance of FUTS        |
| General Fund                                     | Recreation - BBB Fund       | 1,339,759            | Field maintenance for recreation bond projects |
| General Fund                                     | Recreation - BBB Fund       | 954,844              | Operation of recreation programs               |
| General Fund                                     | Recreation - BBB Fund       | 10,000               | Parks improvements                             |
| General Fund                                     | Parking Fund                | 96,349               | Reimbursement for start up costs               |
| General Fund                                     | Special Assessments         | 122,509              | Special assessment fund closeout               |
| General Fund                                     | Capital Projects            | 30,075               | Capital project fund closeout                  |
| General Fund                                     | Water Services              | 82,247               | Information Technology security position       |
| General Fund                                     | Airport                     | 436,448              | TSA police officers                            |
|  | <b>Total</b>                | <b>\$ 4,157,395</b>  |  |
| Transportation Fund                              | FMPO Fund                   | 37,778               | FMPO fund closeout                             |
|  | <b>Total</b>                | <b>\$ 37,778</b>     |  |
| Library Fund                                     | General Fund                | 1,570,411            | Library operational and capital support        |
| Library Fund                                     | Tourism Fund                | 66,500               | Library operational support                    |
|  | <b>Total</b>                | <b>\$ 1,636,911</b>  |  |
| Highway User Revenue Fund                        | Transportation Fund         | 12,306,064           | Street improvement projects                    |
| Highway User Revenue Fund                        | Transportation Fund         | 1,063,012            | Safety improvement projects                    |
|  | <b>Total</b>                | <b>\$ 13,369,076</b> |  |
| Economic Development Fund                        | General Fund                | 247,000              | Incubator debt service                         |
|  | <b>Total</b>                | <b>\$ 247,000</b>    |  |
| GO Bond Fund                                     | Secondary Property Tax Fund | 7,378,336            | Repayment of GO bonds                          |
|  | <b>Total</b>                | <b>\$ 7,378,336</b>  |  |
| Pension Bond Fund                                | General Fund                | 1,922,400            | Pension debt service                           |
| Pension Bond Fund                                | Airport                     | 80,100               | Pension debt service                           |
|  | <b>Total</b>                | <b>\$ 2,002,500</b>  |  |
| Capital Project Fund                             | General Fund                | 92,117               | USGS Facility                                  |
| Capital Project Fund                             | General Fund                | 445,821              | Court Facility                                 |
| Capital Project Fund                             | HURF                        | 100,000              | Core Facility improvements                     |
|  | <b>Total</b>                | <b>\$ 637,938</b>    |  |
| Drinking Water Fund                              | Stormwater Fund             | 7,033                | Regulatory compliance services                 |
| Drinking Water Fund                              | Wastewater Fund             | 1,621,451            | Operational support                            |
| Drinking Water Fund                              | Reclaimed Water Fund        | 117,473              | Operational support                            |
|  | <b>Total</b>                | <b>\$ 1,745,957</b>  |  |
| Sustainability and Environmental Management Fund | General Fund                | 110,151              | Open Space                                     |
| Sustainability and Environmental Management Fund | General Fund                | 73,527               | Climate coordinator                            |
| Sustainability and Environmental Management Fund | Beautification              | 30,000               | Litter control support                         |
| Sustainability and Environmental Management Fund | Solid Waste                 | 100,000              | Environmental Management program support       |
|  | <b>Total</b>                | <b>\$ 313,678</b>    |  |

City of Flagstaff  
 Schedule of Transfers  
 Fiscal Year 2020-2021

| Transfer To:     | Transfer From:         | Amount               | Comments                                |
|------------------|------------------------|----------------------|---|
| Solid Waste Fund | Tourism Fund           | 63,570               | Downtown trash and recycling collection |
|                  | <b>Total</b>           | <b>\$ 63,570</b>     |   |
|                  | <b>Total Transfers</b> | <b>\$ 31,590,139</b> |   |



City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Fund/Division                             | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change |
|---|--|---|---|--|---------------------------|-------------|
| <b>General Fund</b>                       |  |   |   |  |                           |             |
| General Administration                    | \$ 10,548,209                                    | 8,662,671   | 8,483,056   | 12,256,688   | 3,594,017                 | 41.5%       |
| Community Development                     | 5,136,714  | 5,774,316   | 5,522,995   | 6,030,172  | 255,856                   | 4.4%        |
| Management Services                       | 3,896,879  | 7,807,177   | 7,115,784   | 4,596,113  | (3,211,064)               | (41.1%)     |
| Fire                                      | 14,448,863                                       | 19,123,206  | 17,364,984  | 20,263,632   | 1,140,426                 | 6.0%        |
| Police                                    | 21,918,669                                       | 25,165,928  | 24,325,219  | 25,630,337   | 464,409                   | 1.8%        |
| Public Works                              | 9,189,367  | 12,737,356  | 10,370,389  | 11,618,249   | (1,119,107)               | (8.8%)      |
| Economic Vitality                         | 171,215  | 223,614   | 223,614   | 107,265  | (116,349)                 | (52.0%)     |
| Non-Departmental                          | (2,968,899)                                      | (919,841)   | (4,109,006)   | (340,457)  | 579,384                   | (63.0%)     |
| Contingency                               | 134,347  | 1,662,750   | 150,000   | 1,527,750  | (135,000)                 | (8.1%)      |
| <b>Total General Fund</b>                 | <b>62,475,364</b>                                | <b>80,237,177</b>   | <b>69,447,035</b>                                   | <b>81,689,749</b>  | <b>1,452,572</b>          | <b>1.8%</b> |
| <b>Special Revenue Funds</b>              |  |   |   |  |                           |             |
| <b>Housing and Community Service Fund</b> |  |   |   |  |                           |             |
| Community Development                     | 1,006,327  | 2,991,581   | 2,033,906   | 2,886,877  | (104,704)                 | (3.5%)      |
| Non-Departmental                          | 46,471   | 48,668  | 48,668  | 48,668   | -                         | 0.0%        |
|   | 1,052,798  | 3,040,249   | 2,082,574   | 2,935,545  | (104,704)                 | (3.4%)      |
| <b>Metro Planning Organization Fund</b>   |  |   |   |  |                           |             |
| Community Development                     | 402,153  | 1,390,876   | 1,221,876   | -  | (1,390,876)               | (100.0%)    |
| Non-Departmental                          | 26,658   | 43,000  | 43,000  | -  | (43,000)                  | (100.0%)    |
| Contingency                               | -  | 500,000   | -   | -  | (500,000)                 | (100.0%)    |
|   | 428,811  | 1,933,876   | 1,264,876   | -  | (1,933,876)               | (100.0%)    |
| <b>Library Fund</b>                       |  |   |   |  |                           |             |
| General Administration                    | 216,364  | 212,985   | 212,985   | 253,764  | 40,779                    | 19.1%       |
| Management Services                       | 101,612  | 139,996   | 139,996   | 139,996  | -                         | 0.0%        |
| Public Works                              | 57,394   | 44,483  | 44,483  | 43,397   | (1,086)                   | (2.4%)      |
| Economic Vitality                         | 4,471,913  | 7,367,486   | 5,412,465   | 6,849,779  | (517,707)                 | (7.0%)      |
| Non-Departmental                          | 54,829   | 75,872  | 75,872  | 71,752   | (4,120)                   | (5.4%)      |
| Contingency                               | -  | 100,000   | -   | 100,000  | -                         | 0.0%        |
|   | 4,902,112  | 7,940,822   | 5,885,801   | 7,458,688  | (482,134)                 | (6.1%)      |
| <b>Highway User Revenue Fund</b>          |  |   |   |  |                           |             |
| General Administration                    | 227,240  | 152,508   | 152,508   | 256,750  | 104,242                   | 68.4%       |
| Community Development                     | 1,833,996  | 22,282,940  | 8,129,512   | 14,744,813   | (7,538,127)               | (33.8%)     |
| Management Services                       | 62,612   | 184,020   | 184,020   | 83,032   | (100,988)                 | (54.9%)     |
| Public Works                              | 9,554,675  | 14,753,482  | 7,334,901   | 15,256,833   | 503,351                   | 3.4%        |
| Economic Vitality                         | 4,391  | 3,901   | 3,901   | 2,706  | (1,195)                   | (30.6%)     |
| Non-Departmental                          | 58,781   | 75,170  | 75,170  | 126,879  | 51,709                    | 68.8%       |
| Contingency                               | -  | 100,000   | -   | 100,000  | -                         | 0.0%        |
|   | 11,741,695                                       | 37,552,021  | 15,880,012  | 30,571,013   | (6,981,008)               | (18.6%)     |
| <b>Transportation Fund</b>                |  |   |   |  |                           |             |
| General Administration                    | 71,292   | 86,333  | 86,333  | 72,462   | (13,871)                  | (16.1%)     |
| Community Development                     | 2,089,326  | 14,511,437  | 1,742,103   | 24,756,222   | 10,244,785                | 70.6%       |
| Management Services                       | 320,742  | 255,780   | 255,780   | 188,863  | (66,917)                  | (26.2%)     |
| Public Works                              | 4,266,634  | 4,838,084   | 3,955,046   | 1,184,126  | (3,653,958)               | (75.5%)     |
| Economic Vitality                         | 1,513  | 1,395   | 1,395   | 748  | (647)                     | (46.4%)     |
| Non-Departmental                          | 8,850,157  | 14,760,390  | 12,893,579  | 10,996,625   | (3,763,765)               | (25.5%)     |
|   | 15,599,664                                       | 34,453,419  | 18,934,236  | 37,199,046   | 2,745,627                 | 8.0%        |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Fund/Division                                   | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change    |
|---|--|---|---|--|---------------------------|----------------|
| <b>FUTS Fund</b>                                |  |   |   |  |                           |                |
| General Administration                          | \$ -   | 1,271   | 1,271   | -  | (1,271)                   | (100.0%)       |
| Management Services                             | -  | 11,306  | 11,306  | -  | (11,306)                  | (100.0%)       |
| Community Development                           | 234,272  | 4,355,034   | 1,517,448   | 3,042,599  | (1,312,435)               | (30.1%)        |
| Economic Vitality                               | -  | 100   | 100   | -  | (100)                     | (100.0%)       |
| Non-Departmental                                | -  | 431   | 431   | -  | (431)                     | (100.0%)       |
|   | <u>234,272</u>                                   | <u>4,368,142</u>  | <u>1,530,556</u>                                    | <u>3,042,599</u>   | <u>(1,325,543)</u>        | <u>(30.3%)</u> |
| <b>Beautification Fund</b>                      |  |   |   |  |                           |                |
| Economic Vitality                               | 407,604  | 4,295,454   | 460,045   | 4,722,707  | 427,253                   | 9.9%           |
| Contingency                                     | -  | 10,000  | -   | 10,000   | -                         | 0.0%           |
|   | <u>407,604</u>                                   | <u>4,305,454</u>  | <u>460,045</u>                                      | <u>4,732,707</u>   | <u>427,253</u>            | <u>9.9%</u>    |
| <b>Economic Development Fund</b>                |  |   |   |  |                           |                |
| Economic Vitality                               | 1,176,817  | 1,542,437   | 1,312,753   | 1,494,089  | (48,348)                  | (3.1%)         |
| Contingency                                     | -  | 90,000  | -   | 45,000   | (45,000)                  | (50.0%)        |
|   | <u>1,176,817</u>                                 | <u>1,632,437</u>  | <u>1,312,753</u>                                    | <u>1,539,089</u>   | <u>(93,348)</u>           | <u>(5.7%)</u>  |
| <b>Tourism Fund</b>                             |  |   |   |  |                           |                |
| Economic Vitality                               | 2,652,019  | 3,049,676   | 2,970,676   | 3,262,717  | 213,041                   | 7.0%           |
| Contingency                                     | -  | 50,000  | -   | 50,000   | -                         | 0.0%           |
|   | <u>2,652,019</u>                                 | <u>3,099,676</u>  | <u>2,970,676</u>                                    | <u>3,312,717</u>   | <u>213,041</u>            | <u>6.9%</u>    |
| <b>Arts and Science Fund</b>                    |  |   |   |  |                           |                |
| Economic Vitality                               | 517,633  | 1,208,436   | 509,436   | 1,249,998  | 41,562                    | 3.4%           |
| Contingency                                     | -  | 10,000  | -   | 10,000   | -                         | 0.0%           |
|   | <u>517,633</u>                                   | <u>1,218,436</u>  | <u>509,436</u>                                      | <u>1,259,998</u>   | <u>41,562</u>             | <u>3.4%</u>    |
| <b>Recreation Fund</b>                          |  |   |   |  |                           |                |
| Public Works                                    | 1,038,309  | 476,764   | 249,702   | 7,500  | (469,264)                 | (98.4%)        |
|   | <u>1,038,309</u>                                 | <u>476,764</u>  | <u>249,702</u>                                      | <u>7,500</u>   | <u>(469,264)</u>          | <u>(98.4%)</u> |
| <b>Parking District Fund</b>                    |  |   |   |  |                           |                |
| General Administration                          | 6,479  | 18,070  | 18,070  | 44,282   | 26,212                    | 145.1%         |
| Management Services                             | 3,978  | 24,445  | 24,445  | 6,603  | (17,842)                  | (73.0%)        |
| Public Works                                    | -  | 1,112   | 1,112   | 567  | (545)                     | (49.0%)        |
| Economic Vitality                               | 771,381  | 1,696,745   | 1,009,976   | 1,749,484  | 52,739                    | 3.1%           |
| Non-Departmental                                | 386  | 7,479   | 7,479   | 10,367   | 2,888                     | 38.6%          |
| Contingency                                     | -  | 30,000  | -   | 30,000   | -                         | 0.0%           |
|   | <u>782,224</u>                                   | <u>1,777,851</u>  | <u>1,061,082</u>                                    | <u>1,841,303</u>   | <u>63,452</u>             | <u>3.6%</u>    |
| <b>Water Resource &amp; Infrastructure Fund</b> |  |   |   |  |                           |                |
| Fire  | -  | -   | -   | 1,038,121  | 1,038,121                 | 100.0%         |
|   | <u>-</u>   | <u>-</u>  | <u>-</u>  | <u>1,038,121</u>   | <u>1,038,121</u>          | <u>100.0%</u>  |
| <b>Total Special Revenue Funds</b>              | <u>40,533,958</u>                                | <u>101,799,147</u>  | <u>52,141,749</u>                                   | <u>94,938,326</u>  | <u>(6,860,821)</u>        | <u>(6.7%)</u>  |
| <b>Debt Service Funds</b>                       |  |   |   |  |                           |                |
| <b>General Obligation Bonds Fund</b>            |  |   |   |  |                           |                |
| Non-Departmental                                | 7,074,350  | 7,715,047   | 7,020,714   | 7,378,336  | (336,711)                 | (4.4%)         |
|   | <u>7,074,350</u>                                 | <u>7,715,047</u>  | <u>7,020,714</u>                                    | <u>7,378,336</u>   | <u>(336,711)</u>          | <u>(4.4%)</u>  |
| <b>Special Assessment Bonds Fund</b>            |  |   |   |  |                           |                |
| Non-Departmental                                | 2,079,217  | -   | -   | -  | -                         | 100.0%         |
|   | <u>2,079,217</u>                                 | <u>-</u>  | <u>-</u>  | <u>-</u>   | <u>-</u>                  | <u>100.0%</u>  |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Fund/Division                           | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change     |
|---|--|---|---|--|---------------------------|-----------------|
| <b>Pension Debt Service Fund</b>        |  |   |   |  |                           |                 |
| Non-Departmental                        | \$ -   | -   | -   | 122,002,500  | 122,002,500               | 100.0%          |
|   | -  | -   | -   | 122,002,500  | 122,002,500               | 100.0%          |
| <b>Total Debt Service Funds</b>         | <b>9,153,567</b>                                 | <b>7,715,047</b>  | <b>7,020,714</b>                                    | <b>129,380,836</b>   | <b>121,665,789</b>        | <b>1,577.0%</b> |
| <b>Capital Project Funds</b>            |  |   |   |  |                           |                 |
| <b>Non GO Bond Funded Projects Fund</b> |  |   |   |  |                           |                 |
| Non-Departmental                        | 2,117,798  | 27,173,377  | 12,537,403  | 17,845,193   | (9,328,184)               | (34.3%)         |
|   | 2,117,798  | 27,173,377  | 12,537,403  | 17,845,193   | (9,328,184)               | (34.3%)         |
| <b>GO Bonds Funded Projects Fund</b>    |  |   |   |  |                           |                 |
| Non-Departmental                        | 3,500,562  | 9,080,532   | 4,521,114   | 2,500,988  | (6,579,544)               | (72.5%)         |
|   | 3,500,562  | 9,080,532   | 4,521,114   | 2,500,988  | (6,579,544)               | (72.5%)         |
| <b>Total Capital Projects Funds</b>     | <b>5,618,360</b>                                 | <b>36,253,909</b>   | <b>17,058,517</b>                                   | <b>20,346,181</b>  | <b>(15,907,728)</b>       | <b>(43.9%)</b>  |
| <b>Enterprise Funds</b>                 |  |   |   |  |                           |                 |
| <b>Drinking Water Fund</b>              |  |   |   |  |                           |                 |
| General Administration                  | 564,184  | 253,298   | 253,298   | 412,028  | 158,730                   | 62.7%           |
| Management Services                     | 850,995  | 1,154,806   | 1,154,806   | 1,031,554  | (123,252)                 | (10.7%)         |
| Public Works                            | 42,175   | 69,641  | 69,641  | 105,173  | 35,532                    | 51.0%           |
| Economic Vitality                       | 7,829  | 9,258   | 9,258   | 5,640  | (3,618)                   | (39.1%)         |
| Water Services                          | 19,461,767                                       | 33,718,651  | 17,435,244  | 33,585,725   | (132,926)                 | (0.4%)          |
| Non-Departmental                        | 110,728  | 165,696   | 165,696   | 157,666  | (8,030)                   | (4.8%)          |
| Contingency                             | 28,123   | 1,000,000   | -   | 1,000,000  | -                         | 0.0%            |
|   | 21,065,801                                       | 36,371,350  | 19,087,943  | 36,297,786   | (73,564)                  | (0.2%)          |
| <b>Wastewater Fund</b>                  |  |   |   |  |                           |                 |
| General Administration                  | 303,113  | 246,462   | 138,396   | 241,162  | (5,300)                   | (2.2%)          |
| Management Services                     | 303,083  | 300,710   | 408,776   | 360,381  | 59,671                    | 19.8%           |
| Public Works                            | 41,829   | 62,532  | 62,532  | 19,939   | (42,593)                  | (68.1%)         |
| Economic Vitality                       | 4,164  | 3,896   | 3,896   | 2,383  | (1,513)                   | (38.8%)         |
| Water Services                          | 8,839,434  | 14,211,736  | 11,374,703  | 13,658,719   | (553,017)                 | (3.9%)          |
| Non-Departmental                        | 63,847   | 72,894  | 72,894  | 65,901   | (6,993)                   | (9.6%)          |
| Contingency                             | 29,875   | 800,000   | -   | 800,000  | -                         | 0.0%            |
|   | 9,585,345  | 15,698,230  | 12,061,197  | 15,148,485   | (549,745)                 | (3.5%)          |
| <b>Reclaimed Water Fund</b>             |  |   |   |  |                           |                 |
| General Administration                  | 19,966   | 21,696  | 14,151  | 28,900   | 7,204                     | 33.2%           |
| Management Services                     | 23,391   | 40,811  | 48,356  | 32,038   | (8,773)                   | (21.5%)         |
| Public Works                            | 1,737  | 1,026   | 1,026   | -  | (1,026)                   | (100.0%)        |
| Economic Vitality                       | 307  | 499   | 499   | 240  | (259)                     | (51.9%)         |
| Water Services                          | 449,220  | 842,709   | 442,709   | 1,904,108  | 1,061,399                 | 126.0%          |
| Non-Departmental                        | 4,552  | 10,571  | 10,571  | 8,161  | (2,410)                   | (22.8%)         |
| Contingency                             | 3,121  | 50,000  | -   | 50,000   | -                         | 0.0%            |
|   | 502,294  | 967,312   | 517,312   | 2,023,447  | 1,056,135                 | 109.2%          |

City of Flagstaff  
 Summary by Division of Expenditures/Expenses within Each Fund  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Fund/Division   | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change   |
|---|--|---|---|--|---------------------------|---------------|
| <b>Stormwater Fund</b>                                  |  |   |   |  |                           |               |
| General Administration                                  | \$ 50,305  | 25,324  | 25,324  | 54,758   | 29,434                    | 116.2%        |
| Management Services                                     | 57,912   | 91,772  | 91,772  | 88,129   | (3,643)                   | (4.0%)        |
| Public Works  | 11,897   | 9,241   | 9,241   | 108  | (9,133)                   | (98.8%)       |
| Economic Vitality                                       | 488  | 701   | 701   | 397  | (304)                     | (43.4%)       |
| Water Services  | 1,904,634  | 24,642,107  | 3,344,240   | 23,973,012   | (669,095)                 | (2.7%)        |
| Non-Departmental  | 9,022  | 15,546  | 15,546  | 13,450   | (2,096)                   | (13.5%)       |
| Contingency   | -  | 300,000   | -   | 300,000  | -                         | 0.0%          |
|   | <u>2,034,258</u>                                 | <u>25,084,691</u>   | <u>3,486,824</u>                                    | <u>24,429,854</u>  | <u>(654,837)</u>          | <u>(2.6%)</u> |
| <b>Solid Waste Fund</b>                                 |  |   |   |  |                           |               |
| General Administration                                  | 383,047  | 284,179   | 284,179   | 376,772  | 92,593                    | 32.6%         |
| Management Services                                     | 409,496  | 567,025   | 567,025   | 444,427  | (122,598)                 | (21.6%)       |
| Public Works  | 9,345,631  | 12,596,820  | 10,399,174  | 16,743,681   | 4,146,861                 | 32.9%         |
| Economic Vitality                                       | 8,627  | 8,512   | 8,512   | 5,332  | (3,180)                   | (37.4%)       |
| Non-Departmental  | 130,720  | 163,753   | 163,753   | 177,790  | 14,037                    | 8.6%          |
| Contingency   | -  | 500,000   | -   | 500,000  | -                         | 0.0%          |
|   | <u>10,277,521</u>                                | <u>14,120,289</u>   | <u>11,422,643</u>                                   | <u>18,248,002</u>  | <u>4,127,713</u>          | <u>29.2%</u>  |
| <b>Sustainability and Environmental Management Fund</b> |  |   |   |  |                           |               |
| General Administration                                  | 42,810   | 36,224  | 36,224  | 1,039,860  | 1,003,636                 | 2,770.6%      |
| Management Services                                     | 62,627   | 91,588  | 91,588  | 82,015   | (9,573)                   | (10.5%)       |
| Public Works  | 822,139  | 1,219,362   | 888,862   | 174,081  | (1,045,281)               | (85.7%)       |
| Economic Vitality                                       | 744  | 831   | 831   | 444  | (387)                     | (46.6%)       |
| Non-Departmental  | 11,880   | 20,898  | 20,898  | 15,465   | (5,433)                   | (26.0%)       |
| Contingency   | -  | 30,000  | -   | 30,000   | -                         | 0.0%          |
|   | <u>940,200</u>                                   | <u>1,398,903</u>  | <u>1,038,403</u>                                    | <u>1,341,865</u>   | <u>(57,038)</u>           | <u>(4.1%)</u> |
| <b>Airport Fund</b>                                     |  |   |   |  |                           |               |
| General Administration                                  | 90,262   | 60,258  | 60,258  | 109,853  | 49,595                    | 82.3%         |
| Management Services                                     | 119,854  | 143,107   | 143,107   | 116,371  | (26,736)                  | (18.7%)       |
| Public Works  | 73,877   | 70,008  | 70,008  | 76,177   | 6,169                     | 8.8%          |
| Economic Vitality                                       | 2,523,393  | 10,314,003  | 4,835,023   | 16,168,180   | 5,854,177                 | 56.8%         |
| Non-Departmental  | 22,164   | 27,622  | 27,622  | 29,338   | 1,716                     | 6.2%          |
| Contingency   | -  | 100,000   | 97,000  | 100,000  | -                         | 0.0%          |
|   | <u>2,829,550</u>                                 | <u>10,714,998</u>   | <u>5,233,018</u>                                    | <u>16,599,919</u>  | <u>5,884,921</u>          | <u>54.9%</u>  |
| <b>Flagstaff Housing Authority Fund</b>                 |  |   |   |  |                           |               |
| Community Development                                   | 6,913,186  | 7,491,563   | 7,491,563   | 9,242,616  | 1,751,053                 | 23.4%         |
| Contingency   | -  | 1,001,250   | -   | 1,001,250  | -                         | 0.0%          |
|   | <u>6,913,186</u>                                 | <u>8,492,813</u>  | <u>7,491,563</u>                                    | <u>10,243,866</u>  | <u>1,751,053</u>          | <u>20.6%</u>  |
| <b>Total Enterprise Funds</b>                           | <u>54,148,155</u>                                | <u>112,848,586</u>  | <u>60,338,903</u>                                   | <u>124,333,224</u>   | <u>11,484,638</u>         | <u>10.2%</u>  |
| <b>Total All Funds</b>                                  | <u>\$ 171,929,404</u>                            | <u>338,853,866</u>  | <u>206,006,918</u>                                  | <u>450,688,316</u>   | <u>111,834,450</u>        | <u>33.0%</u>  |

City of Flagstaff  
Budget by Division and Section  
Comparison of Fiscal Year 2020 and 2021  
(With Actual for Fiscal Year 2019)

| Division/Section                       | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change    |
|--|--|---|---|--|---------------------------|----------------|
| <b>General Administration</b>          |  |   |   |  |                           |                |
| City Manager                           | \$ 1,596,506                                     | 1,979,075   | 1,979,075   | 1,964,629  | (14,446)                  | (0.7%)         |
| Flagstaff Municipal Court              | 3,334,500  | 3,352,355   | 3,334,740   | 3,496,438  | 144,083                   | 4.3%           |
| City Attorney                          | 1,821,706  | 1,909,590   | 1,909,590   | 2,152,507  | 242,917                   | 12.7%          |
| Human Resources                        | 905,287  | 1,194,970   | 1,032,970   | 1,132,500  | (62,470)                  | (5.2%)         |
| Risk Management                        | 202,182  | 226,681   | 226,681   | 230,171  | 3,490                     | 1.5%           |
| Information Technology                 | 2,688,028  | -   | -   | 3,280,443  | 3,280,443                 | 100.0%         |
| SEMS - Sustainability                  | -  | -   | -   | 981,578  | 981,578                   | 100.0%         |
|  | <u>10,548,209</u>                                | <u>8,662,671</u>  | <u>8,483,056</u>                                    | <u>13,238,266</u>  | <u>4,575,595</u>          | <u>52.8%</u>   |
| <b>Community Development</b>           |  |   |   |  |                           |                |
| Community Development Administration   | 285,423  | 458,300   | 458,300   | 473,863  | 15,563                    | 3.4%           |
| Planning and Development Services      | 2,959,971  | 3,040,885   | 2,831,525   | 3,109,608  | 68,723                    | 2.3%           |
| Capital Improvement                    | (196,929)  | (139,896)   | (139,896)   | (134,365)  | 5,531                     | (4.0%)         |
| Engineering                            | 1,625,673  | 1,943,288   | 1,923,454   | 2,131,388  | 188,100                   | 9.7%           |
| Housing                                | 462,576  | 471,739   | 449,612   | 449,678  | (22,061)                  | (4.7%)         |
| Community Housing Services             | 188,667  | 966,350   | 440,215   | 675,592  | (290,758)                 | (30.1%)        |
| Community Housing Grants               | 106,373  | 1,080,000   | 1,080,000   | 900,000  | (180,000)                 | (16.7%)        |
| CDBG Grant                             | 711,287  | 945,231   | 513,691   | 1,311,285  | 366,054                   | 38.7%          |
| Transportation CIP                     | 1,312,908  | 24,183,713  | 7,677,010   | 20,077,909   | (4,105,804)               | (17.0%)        |
| Road Repair Construction               | 2,089,326  | 12,110,337  | 1,694,278   | 10,566,413   | (1,543,924)               | (12.7%)        |
| Street Widening Projects               | -  | -   | -   | 1,859,344  | 1,859,344                 | 100.0%         |
| Street Operations                      | -  | -   | -   | 3,127,790  | 3,127,790                 | 100.0%         |
| Bicycle and Pedestrian Projects        | -  | -   | -   | 2,151,000  | 2,151,000                 | 100.0%         |
| General Transportation Improvement     | -  | -   | -   | 1,189,300  | 1,189,300                 | 100.0%         |
| Flagstaff Urban Trails System          | 234,272  | 4,355,034   | 1,517,448   | 3,042,599  | (1,312,435)               | (30.1%)        |
| Metro Planning Organization            | 402,153  | 1,390,876   | 1,221,876   | -  | (1,390,876)               | (100.0%)       |
| Flagstaff Housing Authority            | 6,913,186  | 7,491,563   | 7,491,563   | 9,242,616  | 1,751,053                 | 23.4%          |
|  | <u>17,094,886</u>                                | <u>58,297,420</u>   | <u>27,159,076</u>                                   | <u>60,174,020</u>  | <u>1,876,600</u>          | <u>3.2%</u>    |
| <b>Management Services</b>             |  |   |   |  |                           |                |
| Management Services Administration     | 272,375  | 270,426   | 270,426   | 279,381  | 8,955                     | 3.3%           |
| Information Technology                 | -  | 3,377,172   | 2,869,443   | -  | (3,377,172)               | (100.0%)       |
| Purchasing                             | 911,632  | 943,073   | 943,073   | 924,099  | (18,974)                  | (2.0%)         |
| Finance                                | 1,134,327  | 1,410,037   | 1,393,837   | 1,437,885  | 27,848                    | 2.0%           |
| Revenue                                | 1,578,545  | 1,806,469   | 1,639,005   | 1,954,748  | 148,279                   | 8.2%           |
|  | <u>3,896,879</u>                                 | <u>7,807,177</u>  | <u>7,115,784</u>                                    | <u>4,596,113</u>   | <u>(3,211,064)</u>        | <u>(41.1%)</u> |
| <b>Fire</b>                            |  |   |   |  |                           |                |
| Fire Operations                        | 13,791,335                                       | 16,207,118  | 16,068,118  | 16,191,014   | (16,104)                  | (0.1%)         |
| Fire Grants                            | 657,528  | 2,916,088   | 1,296,866   | 4,072,618  | 1,156,530                 | 39.7%          |
| Fire Watershed Protection              | -  | -   | -   | 1,038,121  | 1,038,121                 | 100.0%         |
|  | <u>14,448,863</u>                                | <u>19,123,206</u>   | <u>17,364,984</u>                                   | <u>21,301,753</u>  | <u>2,178,547</u>          | <u>11.4%</u>   |
| <b>Police</b>                          |  |   |   |  |                           |                |
| Police Operations                      | 20,739,021                                       | 22,451,005  | 21,610,296  | 23,254,589   | 803,584                   | 3.6%           |
| Police Grants                          | 1,179,648  | 2,714,923   | 2,714,923   | 2,375,748  | (339,175)                 | (12.5%)        |
|  | <u>21,918,669</u>                                | <u>25,165,928</u>   | <u>24,325,219</u>                                   | <u>25,630,337</u>  | <u>464,409</u>            | <u>1.8%</u>    |
| <b>Public Works</b>                    |  |   |   |  |                           |                |
| Public Works Administration            | 147,943  | 28,839  | 28,839  | 71,161   | 42,322                    | 146.8%         |
| USGS Facilities                        | 531,683  | 1,199,073   | 900,762   | 1,189,023  | (10,050)                  | (0.8%)         |
| Parks                                  | 3,679,068  | 4,494,992   | 4,006,809   | 3,572,023  | (922,969)                 | (20.5%)        |
| Fleet Services                         | 22,173   | 520,657   | 53,776  | 473,504  | (47,153)                  | (9.1%)         |
| Public Facilities Maintenance          | 1,328,611  | 2,394,451   | 1,280,859   | 2,260,565  | (133,886)                 | (5.6%)         |
| Recreation                             | 3,479,889  | 4,099,344   | 4,099,344   | 4,051,973  | (47,371)                  | (1.2%)         |
| Street Maintenance and Repairs         | 4,293,036  | 7,183,310   | 6,009,914   | 6,588,763  | (594,547)                 | (8.3%)         |
| Street Construction and Reconstruction | 4,578,143  | 6,896,497   | 651,312   | 8,519,312  | 1,622,815                 | 23.5%          |
| Road Repair Pavement Preservation      | 4,257,288  | 4,827,707   | 3,944,669   | 1,144,319  | (3,683,388)               | (76.3%)        |
| Street and Highway User Revenue Bonds  | 543,546  | 546,508   | 546,508   | -  | (546,508)                 | (100.0%)       |
| Solid Waste - Landfill                 | 2,199,087  | 3,958,774   | 2,388,142   | 7,656,243  | 3,697,469                 | 93.4%          |
| Solid Waste - Collections              | 6,730,918  | 8,234,855   | 7,450,455   | 8,490,085  | 255,230                   | 3.1%           |
| Solid Waste Debt Service               | 227,834  | 214,969   | 372,355   | 377,230  | 162,261                   | 75.5%          |
| SEMS - Sustainability                  | 674,343  | 1,058,847   | 746,347   | -  | (1,058,847)               | (100.0%)       |
| SEMS - Environmental Management        | 111,281  | 140,022   | 122,022   | 143,250  | 3,228                     | 2.3%           |
| Recreation - BBB                       | 1,038,309  | 476,764   | 249,702   | 7,500  | (469,264)                 | (98.4%)        |
|  | <u>33,843,152</u>                                | <u>46,275,609</u>   | <u>32,851,815</u>                                   | <u>44,544,951</u>  | <u>(1,730,658)</u>        | <u>(3.7%)</u>  |

City of Flagstaff  
 Budget by Division and Section  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Division/Section                        | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change   |
|---|--|---|---|--|---------------------------|---------------|
| <b>Economic Vitality</b>                |  |   |   |  |                           |               |
| Community Investment                    | \$ 171,215                                       | 223,614   | 223,614   | 107,265  | (116,349)                 | (52.0%)       |
| Airport                                 | 2,290,155  | 10,080,687  | 4,601,707   | 15,615,350   | 5,534,663                 | 54.9%         |
| Debt Service - Airport                  | 231,736  | 231,736   | 231,736   | 551,736  | 320,000                   | 138.1%        |
| Arts and Science                        | 517,633  | 1,208,436   | 509,436   | 1,249,998  | 41,562                    | 3.4%          |
| Urban Design                            | 238,469  | 307,164   | 307,164   | 500,298  | 193,134                   | 62.9%         |
| Streetscape                             | 169,135  | 3,988,290   | 152,881   | 4,222,409  | 234,119                   | 5.9%          |
| Economic Development                    | 927,763  | 1,293,249   | 1,063,565   | 1,247,001  | (46,248)                  | (3.6%)        |
| Economic Development Debt Service       | 249,054  | 249,188   | 249,188   | 247,088  | (2,100)                   | (0.8%)        |
| Library City Direct                     | 3,423,809  | 5,014,332   | 4,271,321   | 4,963,834  | (50,498)                  | (1.0%)        |
| Library County Direct                   | 616,508  | 657,929   | 657,929   | 649,793  | (8,136)                   | (1.2%)        |
| Library County Indirect Shared Services | 180,191  | 1,635,880   | 393,870   | 1,178,557  | (457,323)                 | (28.0%)       |
| Library Grants                          | 247,350  | 55,000  | 85,000  | 55,000   | -                         | 0.0%          |
| Parking District                        | 656,325  | 1,581,277   | 894,508   | 1,637,074  | 55,797                    | 3.5%          |
| Debt Service - Parking District         | 115,025  | 115,026   | 115,026   | 112,026  | (3,000)                   | (2.6%)        |
| Tourism                                 | 2,265,613  | 2,636,014   | 2,557,014   | 2,704,789  | 68,775                    | 2.6%          |
| Visitor Services                        | 386,406  | 413,662   | 413,662   | 557,928  | 144,266                   | 34.9%         |
|   | <u>12,686,387</u>                                | <u>29,691,484</u>   | <u>16,727,621</u>                                   | <u>35,600,146</u>  | <u>5,908,662</u>          | <u>19.9%</u>  |
| <b>Water Services</b>                   |  |   |   |  |                           |               |
| Administration                          | 1,937,907  | 1,804,919   | 1,804,919   | 2,137,066  | 332,147                   | 18.4%         |
| Lake Mary Water Plant                   | 4,139,986  | 4,510,295   | 4,248,998   | 4,679,605  | 169,310                   | 3.8%          |
| Water Distribution System               | 1,935,266  | 2,448,063   | 2,084,441   | 2,441,380  | (6,683)                   | (0.3%)        |
| Water Resource Management               | 583,540  | 769,134   | 748,134   | 707,887  | (61,247)                  | (8.0%)        |
| Engineering Services                    | 651,885  | 558,246   | 558,246   | 571,132  | 12,886                    | 2.3%          |
| Regulatory Compliance                   | 877,942  | 1,111,609   | 1,111,609   | 1,101,571  | (10,038)                  | (0.9%)        |
| SCADA Information Systems               | -  | 971,176   | 908,051   | 771,326  | (199,850)                 | (20.6%)       |
| Wastewater Treatment                    | 2,336,036  | 2,449,897   | 2,314,982   | 2,664,773  | 214,876                   | 8.8%          |
| Reclaimed Water Plant                   | 981,471  | 1,166,136   | 1,118,569   | 1,057,807  | (108,329)                 | (9.3%)        |
| Wastewater Collection                   | 1,304,082  | 1,589,378   | 1,589,378   | 1,237,062  | (352,316)                 | (22.2%)       |
| Reclaimed Water                         | 400,501  | 602,709   | 442,709   | 779,108  | 176,399                   | 29.3%         |
| Drinking Water Capital                  | 7,376,444  | 19,208,174  | 4,008,879   | 18,858,637   | (349,537)                 | (1.8%)        |
| Wastewater Capital                      | 2,396,791  | 7,720,581   | 3,099,370   | 7,804,942  | 84,361                    | 1.1%          |
| Reclaimed Water Capital                 | 48,719   | 240,000   | -   | 1,125,000  | 885,000                   | 368.8%        |
| Debt Service - Drinking Water Fund      | 1,958,797  | 2,337,035   | 1,961,967   | 2,317,121  | (19,914)                  | (0.9%)        |
| Debt Service -Wastewater Fund           | 1,821,054  | 1,285,744   | 3,252,404   | 894,135  | (391,609)                 | (30.5%)       |
| Stormwater                              | 692,123  | 893,662   | 792,858   | 1,799,939  | 906,277                   | 101.4%        |
| Stormwater Capital                      | 1,212,511  | 23,148,445  | 2,551,382   | 21,573,073   | (1,575,372)               | (6.8%)        |
| Stormwater Debt Service                 | -  | 600,000   | -   | 600,000  | -                         | 0.0%          |
|   | <u>30,655,055</u>                                | <u>73,415,203</u>   | <u>32,596,896</u>                                   | <u>73,121,564</u>  | <u>(293,639)</u>          | <u>(0.4%)</u> |
| <b>Non-Departmental</b>                 |  |   |   |  |                           |               |
| Council and Commissions                 | 445,220  | 415,495   | 415,495   | 432,096  | 16,601                    | 4.0%          |
| Non-Departmental                        | 2,391,049  | 4,531,734   | 1,567,569   | 5,357,549  | 825,815                   | 18.2%         |
| GO Bond - Debt Service                  | 7,074,350  | 7,715,047   | 7,020,714   | 7,378,336  | (336,711)                 | (4.4%)        |
| SID - Debt                              | 2,079,217  | -   | -   | -  | -                         | 100.0%        |
| GO Bond Funded Projects                 | 3,500,562  | 9,080,532   | 4,521,114   | 2,500,988  | (6,579,544)               | (72.5%)       |
| Non GO Bond Funded Projects             | 2,117,798  | 27,173,377  | 12,537,403  | 17,845,193   | (9,328,184)               | (34.3%)       |
| Transportation                          | 5,650,790  | 11,026,000  | 9,159,189   | 7,270,134  | (3,755,866)               | (34.1%)       |
| 4th Street Debt Service                 | 2,221,775  | 2,219,225   | 2,219,225   | 2,211,338  | (7,887)                   | (0.4%)        |
| Road Repair Debt Service                | 958,822  | 1,491,663   | 1,491,663   | 1,488,388  | (3,275)                   | (0.2%)        |
| Pension Debt Service                    | -  | -   | -   | 122,002,500  | 122,002,500               | 100.0%        |
| Facility Improvement Debt               | 202,255  | 428,095   | 203,095   | 340,644  | (87,451)                  | (20.4%)       |
|   | <u>26,641,838</u>                                | <u>64,081,168</u>   | <u>39,135,467</u>                                   | <u>166,827,166</u>   | <u>102,745,998</u>        | <u>160.3%</u> |
| Reserves/Contingencies                  | 195,466  | 6,334,000   | 247,000   | 5,654,000  | (680,000)                 | (10.7%)       |
| <b>Grand Total</b>                      | <b>\$ 171,929,404</b>                            | <b>338,853,866</b>  | <b>206,006,918</b>                                  | <b>450,688,316</b>   | <b>111,834,450</b>        | <b>33.0%</b>  |

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and department heads.

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Division/Fund                         | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses *<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change    |
|---------------------------------------|--|---|---|--|---------------------------|----------------|
| <b>General Administration</b>         |  |   |   |  |                           |                |
| General Fund                          | \$ 10,548,209                                    | 8,662,671   | 8,483,056   | 12,256,688   | 3,594,017                 | 41.5%          |
| Library                               | 216,364  | 212,985   | 212,985   | 253,764  | 40,779                    | 19.1%          |
| HURF                                  | 227,240  | 152,508   | 152,508   | 256,750  | 104,242                   | 68.4%          |
| Transportation                        | 71,292   | 86,333  | 86,333  | 72,462   | (13,871)                  | (16.1%)        |
| FUTS                                  | -  | 1,271   | 1,271   | -  | (1,271)                   | (100.0%)       |
| Parking District                      | 6,479  | 18,070  | 18,070  | 44,282   | 26,212                    | 145.1%         |
| Drinking Water                        | 564,184  | 253,298   | 253,298   | 412,028  | 158,730                   | 62.7%          |
| Wastewater                            | 303,113  | 246,462   | 138,396   | 241,162  | (5,300)                   | (2.2%)         |
| Reclaimed Water                       | 19,966   | 21,696  | 14,151  | 28,900   | 7,204                     | 33.2%          |
| Stormwater                            | 50,305   | 25,324  | 25,324  | 54,758   | 29,434                    | 116.2%         |
| Airport                               | 90,262   | 60,258  | 60,258  | 109,853  | 49,595                    | 82.3%          |
| Solid Waste                           | 383,047  | 284,179   | 284,179   | 376,772  | 92,593                    | 32.6%          |
| Sustainability and Environmental Mgmt | 42,810   | 36,224  | 36,224  | 1,039,860  | 1,003,636                 | 2,770.6%       |
|                                       | <u>12,523,271</u>                                | <u>10,061,279</u>   | <u>9,766,053</u>                                      | <u>15,147,279</u>  | <u>5,086,000</u>          | <u>50.6%</u>   |
| <b>Community Development</b>          |  |   |   |  |                           |                |
| General Fund                          | 5,136,714  | 5,774,316   | 5,522,995   | 6,030,172  | 255,856                   | 4.4%           |
| HURF                                  | 1,833,996  | 22,282,940  | 8,129,512   | 14,744,813   | (7,538,127)               | (33.8%)        |
| Transportation                        | 2,089,326  | 14,511,437  | 1,742,103   | 24,756,222   | 10,244,785                | 70.6%          |
| FUTS                                  | 234,272  | 4,355,034   | 1,517,448   | 3,042,599  | (1,312,435)               | (30.1%)        |
| Housing and Community Services        | 1,006,327  | 2,991,581   | 2,033,906   | 2,886,877  | (104,704)                 | (3.5%)         |
| Metro Planning Organization           | 402,153  | 1,390,876   | 1,221,876   | -  | (1,390,876)               | (100.0%)       |
| Flagstaff Housing Authority           | 6,913,186  | 7,491,563   | 7,491,563   | 9,242,616  | 1,751,053                 | 23.4%          |
|                                       | <u>17,615,974</u>                                | <u>58,797,747</u>   | <u>27,659,403</u>                                     | <u>60,703,299</u>  | <u>1,905,552</u>          | <u>3.2%</u>    |
| <b>Management Services</b>            |  |   |   |  |                           |                |
| General Fund                          | 3,896,879  | 7,807,177   | 7,115,784   | 4,596,113  | (3,211,064)               | (41.1%)        |
| Library                               | 101,612  | 139,996   | 139,996   | 139,996  | -                         | 0.0%           |
| HURF                                  | 62,612   | 184,020   | 184,020   | 83,032   | (100,988)                 | (54.9%)        |
| Transportation                        | 320,742  | 255,780   | 255,780   | 188,863  | (66,917)                  | (26.2%)        |
| FUTS                                  | -  | 11,306  | 11,306  | -  | (11,306)                  | (100.0%)       |
| Parking District                      | 3,978  | 24,445  | 24,445  | 6,603  | (17,842)                  | (73.0%)        |
| Drinking Water                        | 850,995  | 1,154,806   | 1,154,806   | 1,031,554  | (123,252)                 | (10.7%)        |
| Wastewater                            | 303,083  | 300,710   | 408,776   | 360,381  | 59,671                    | 19.8%          |
| Reclaimed Water                       | 23,391   | 40,811  | 48,356  | 32,038   | (8,773)                   | (21.5%)        |
| Stormwater                            | 57,912   | 91,772  | 91,772  | 88,129   | (3,643)                   | (4.0%)         |
| Airport                               | 119,854  | 143,107   | 143,107   | 116,371  | (26,736)                  | (18.7%)        |
| Solid Waste                           | 409,496  | 567,025   | 567,025   | 444,427  | (122,598)                 | (21.6%)        |
| Sustainability and Environmental Mgmt | 62,627   | 91,588  | 91,588  | 82,015   | (9,573)                   | (10.5%)        |
|                                       | <u>6,213,181</u>                                 | <u>10,812,543</u>   | <u>10,236,761</u>                                     | <u>7,169,522</u>   | <u>(3,643,021)</u>        | <u>(33.7%)</u> |
| <b>Fire</b>                           |  |   |   |  |                           |                |
| General Fund                          | 14,448,863                                       | 19,123,206  | 17,364,984  | 20,263,632   | 1,140,426                 | 6.0%           |
| Water Resource & Infrastructure Fund  | -  | -   | -   | 1,038,121  | 1,038,121                 | 100.0%         |
|                                       | <u>14,448,863</u>                                | <u>19,123,206</u>   | <u>17,364,984</u>                                     | <u>21,301,753</u>  | <u>2,178,547</u>          | <u>11.4%</u>   |
| <b>Police</b>                         |  |   |   |  |                           |                |
| General Fund                          | 21,918,669                                       | 25,165,928  | 24,325,219  | 25,630,337   | 464,409                   | 1.8%           |
|                                       | <u>21,918,669</u>                                | <u>25,165,928</u>   | <u>24,325,219</u>                                     | <u>25,630,337</u>  | <u>464,409</u>            | <u>1.8%</u>    |

City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Division/Fund                         | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses *<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change |
|---------------------------------------|--|---|---|--|---------------------------|-------------|
| <b>Public Works</b>                   |  |   |   |  |                           |             |
| General Fund                          | \$ 9,189,367                                     | 12,737,356  | 10,370,389  | 11,618,249   | (1,119,107)               | (8.8%)      |
| Library                               | 57,394   | 44,483  | 44,483  | 43,397   | (1,086)                   | (2.4%)      |
| HURF                                  | 9,554,675  | 14,753,482  | 7,334,901   | 15,256,833   | 503,351                   | 3.4%        |
| Transportation                        | 4,266,634.00                                     | 4,838,084   | 3,955,046   | 1,184,126  | (3,653,958)               | (75.5%)     |
| Recreation                            | 1,038,309.00                                     | 476,764   | 249,702   | 7,500  | (469,264)                 | (98.4%)     |
| Parking District                      | -  | 1,112   | 1,112   | 567  | (545)                     | (49.0%)     |
| Drinking Water                        | 42,175   | 69,641  | 69,641  | 105,173  | 35,532                    | 51.0%       |
| Wastewater                            | 41,829   | 62,532  | 62,532  | 19,939   | (42,593)                  | (68.1%)     |
| Reclaimed Water                       | 1,737  | 1,026   | 1,026   | -  | (1,026)                   | (100.0%)    |
| Stormwater                            | 11,897   | 9,241   | 9,241   | 108  | (9,133)                   | (98.8%)     |
| Airport                               | 73,877   | 70,008  | 70,008  | 76,177   | 6,169                     | 8.8%        |
| Solid Waste                           | 9,345,631  | 12,596,820  | 10,399,174  | 16,743,681   | 4,146,861                 | 32.9%       |
| Sustainability and Environmental Mgmt | 822,139  | 1,219,362   | 888,862   | 174,081  | (1,045,281)               | (85.7%)     |
|                                       | 34,445,664                                       | 46,879,911  | 33,456,117  | 45,229,831   | (1,650,080)               | (3.5%)      |
| <b>Economic Vitality</b>              |  |   |   |  |                           |             |
| General Fund                          | 171,215  | 223,614   | 223,614   | 107,265  | (116,349)                 | (52.0%)     |
| Library                               | 4,471,913  | 7,367,486   | 5,412,465   | 6,849,779  | (517,707)                 | (7.0%)      |
| HURF                                  | 4,391  | 3,901   | 3,901   | 2,706  | (1,195)                   | (30.6%)     |
| Transportation                        | 1,513  | 1,395   | 1,395   | 748  | (647)                     | (46.4%)     |
| FUTS                                  | -  | 100   | 100   | -  | (100)                     | (100.0%)    |
| Beautification                        | 407,604  | 4,295,454   | 460,045   | 4,722,707  | 427,253                   | 9.9%        |
| Economic Development                  | 1,176,817  | 1,542,437   | 1,312,753   | 1,494,089  | (48,348)                  | (3.1%)      |
| Tourism                               | 2,652,019  | 3,049,676   | 2,970,676   | 3,262,717  | 213,041                   | 7.0%        |
| Arts and Science                      | 517,633  | 1,208,436   | 509,436   | 1,249,998  | 41,562                    | 3.4%        |
| Parking District                      | 771,381  | 1,696,745   | 1,009,976   | 1,749,484  | 52,739                    | 3.1%        |
| Drinking Water                        | 7,829  | 9,258   | 9,258   | 5,640  | (3,618)                   | (39.1%)     |
| Wastewater                            | 4,164  | 3,896   | 3,896   | 2,383  | (1,513)                   | (38.8%)     |
| Reclaimed Water                       | 307  | 499   | 499   | 240  | (259)                     | (51.9%)     |
| Stormwater                            | 488  | 701   | 701   | 397  | (304)                     | (43.4%)     |
| Airport                               | 2,523,393  | 10,314,003  | 4,835,023   | 16,168,180   | 5,854,177                 | 56.8%       |
| Solid Waste                           | 8,627  | 8,512   | 8,512   | 5,332  | (3,180)                   | (37.4%)     |
| Sustainability and Environmental Mgmt | 744  | 831   | 831   | 444  | (387)                     | (46.6%)     |
|                                       | 12,720,038                                       | 29,726,944  | 16,763,081  | 35,622,109   | 5,895,165                 | 19.8%       |
| <b>Water Services</b>                 |  |   |   |  |                           |             |
| Drinking Water                        | 19,461,767                                       | 33,718,651  | 17,435,244  | 33,585,725   | (132,926)                 | (0.4%)      |
| Wastewater                            | 8,839,434  | 14,211,736  | 11,374,703  | 13,658,719   | (553,017)                 | (3.9%)      |
| Reclaimed Water                       | 449,220  | 842,709   | 442,709   | 1,904,108  | 1,061,399                 | 126.0%      |
| Stormwater                            | 1,904,634  | 24,642,107  | 3,344,240   | 23,973,012   | (669,095)                 | (2.7%)      |
|                                       | 30,655,055                                       | 73,415,203  | 32,596,896  | 73,121,564   | (293,639)                 | (0.4%)      |
| <b>Non-Departmental</b>               |  |   |   |  |                           |             |
| General Fund                          | (2,968,899)                                      | (919,841)   | (4,109,006)   | (340,457)  | 579,384                   | (63.0%)     |
| Library                               | 54,829   | 75,872  | 75,872  | 71,752   | (4,120)                   | (5.4%)      |
| HURF                                  | 58,781   | 75,170  | 75,170  | 126,879  | 51,709                    | 68.8%       |
| Transportation                        | 8,850,157  | 14,760,390  | 12,893,579  | 10,996,625   | (3,763,765)               | (25.5%)     |
| FUTS                                  | -  | 431   | 431   | -  | (431)                     | (100.0%)    |
| Housing and Community Services        | 46,471   | 48,668  | 48,668  | 48,668   | -                         | 0.0%        |
| Metro Planning Organization           | 26,658   | 43,000  | 43,000  | -  | (43,000)                  | (100.0%)    |
| Parking District                      | 386  | 7,479   | 7,479   | 10,367   | 2,888                     | 38.6%       |
| General Obligation Bonds              | 7,074,350  | 7,715,047   | 7,020,714   | 7,378,336  | (336,711)                 | (4.4%)      |
| Special Assessment Bonds              | 2,079,217  | -   | -   | -  | -                         | 100.0%      |
| GO Bond Funded Projects               | 3,500,562  | 9,080,532   | 4,521,114   | 2,500,988  | (6,579,544)               | (72.5%)     |
| Pension Debt Service Fund             | -  | -   | -   | 122,002,500  | 122,002,500               | 100.0%      |
| Non GO Bond Funded Projects           | 2,117,798  | 27,173,377  | 12,537,403  | 17,845,193   | (9,328,184)               | (34.3%)     |



City of Flagstaff  
 Budget Summary by Division of Expenditures  
 Comparison of Fiscal Year 2020 and 2021  
 (With Actual for Fiscal Year 2019)

| Division/Fund                         | Actual<br>Expenditures/<br>Expenses<br>2018-2019 | Adopted<br>Budgeted<br>Expenditures/<br>Expenses<br>2019-2020 | Estimated<br>Expenditures/<br>Expenses *<br>2019-2020 | Proposed<br>Budgeted<br>Expenditures/<br>Expenses<br>2020-2021 | Change<br>(Budget-Budget) | %<br>Change    |
|---------------------------------------|--|---|---|--|---------------------------|----------------|
| Non-Departmental - Continued          |  |   |   |  |                           |                |
| Drinking Water                        | \$ 110,728                                       | 165,696   | 165,696   | 157,666  | (8,030)                   | (4.8%)         |
| Wastewater                            | 63,847   | 72,894  | 72,894  | 65,901   | (6,993)                   | (9.6%)         |
| Reclaimed Water                       | 4,552  | 10,571  | 10,571  | 8,161  | (2,410)                   | (22.8%)        |
| Stormwater                            | 9,022  | 15,546  | 15,546  | 13,450   | (2,096)                   | (13.5%)        |
| Airport                               | 22,164   | 27,622  | 27,622  | 29,338   | 1,716                     | 6.2%           |
| Solid Waste                           | 130,720  | 163,753   | 163,753   | 177,790  | 14,037                    | 8.6%           |
| Sustainability and Environmental Mgmt | 11,880   | 20,898  | 20,898  | 15,465   | (5,433)                   | (26.0%)        |
|                                       | <u>21,193,223</u>                                | <u>58,537,105</u>   | <u>33,591,404</u>                                     | <u>161,108,622</u>   | <u>102,571,517</u>        | <u>175.2%</u>  |
| Reserves/Contingencies                |  |   |   |  |                           |                |
| General Fund                          | 134,347  | 1,662,750   | 150,000   | 1,527,750  | (135,000)                 | (8.1%)         |
| Library                               | -  | 100,000   | -   | 100,000  | -                         | 0.0%           |
| HURF                                  | -  | 100,000   | -   | 100,000  | -                         | 0.0%           |
| Beautification                        | -  | 10,000  | -   | 10,000   | -                         | 0.0%           |
| Economic Development                  | -  | 90,000  | -   | 45,000   | (45,000)                  | (50.0%)        |
| Tourism                               | -  | 50,000  | -   | 50,000   | -                         | 0.0%           |
| Parking District                      | -  | 30,000  | -   | 30,000   | -                         | 0.0%           |
| Arts and Science                      | -  | 10,000  | -   | 10,000   | -                         | 0.0%           |
| Metro Planning Organization           | -  | 500,000   | -   | -  | (500,000)                 | (100.0%)       |
| Drinking Water                        | 28,123   | 1,000,000   | -   | 1,000,000  | -                         | 0.0%           |
| Wastewater                            | 29,875   | 800,000   | -   | 800,000  | -                         | 0.0%           |
| Reclaimed Water                       | 3,121  | 50,000  | -   | 50,000   | -                         | 0.0%           |
| Stormwater                            | -  | 300,000   | -   | 300,000  | -                         | 0.0%           |
| Airport                               | -  | 100,000   | 97,000  | 100,000  | -                         | 0.0%           |
| Solid Waste                           | -  | 500,000   | -   | 500,000  | -                         | 0.0%           |
| Sustainability and Environmental Mgmt | -  | 30,000  | -   | 30,000   | -                         | 0.0%           |
| Flagstaff Housing Authority           | -  | 1,001,250   | -   | 1,001,250  | -                         | 0.0%           |
|                                       | <u>195,466</u>                                   | <u>6,334,000</u>  | <u>247,000</u>  | <u>5,654,000</u>   | <u>(680,000)</u>          | <u>(10.7%)</u> |
| All Funds Total                       | <u>\$ 171,929,404</u>                            | <u>338,853,866</u>  | <u>206,006,918</u>                                    | <u>450,688,316</u>   | <u>111,834,450</u>        | <u>33.0%</u>   |

\*Includes actual expenditures/ expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/ expenses for the remainder of the fiscal year.

City of Flagstaff  
Full-Time Employee and Personnel Compensation  
Fiscal Year 2020-2021

| Fund                                       | Full-Time<br>Equivalent<br>(FTE)<br>2020-2021 | Employee<br>Salaries and<br>Hourly Costs<br>2020-2021 | Retirement<br>Costs<br>2020-2021 | Healthcare<br>Costs<br>2020-2021 | Other Benefit<br>Costs<br>2020-2021 | Total Estimated<br>Personnel<br>Compensation<br>2020-2021 |
|--|---|---|----------------------------------|----------------------------------|-------------------------------------|---|
| General Fund                               | 597.95  | \$ 37,682,699   | \$ 14,961,098                    | \$ 5,160,996                     | \$ 2,776,569                        | \$ 60,581,362   |
| Special Revenue Funds                      |   |   |                                  |                                  |                                     |   |
| Housing and Community Services             | 1.00  | 64,392  | 7,869                            | 13,463                           | 5,953                               | 91,677  |
| Library                                    | 55.32   | 2,560,676   | 279,203                          | 506,643                          | 196,556                             | 3,543,078   |
| HURF                                       | 32.27   | 1,769,080   | 194,420                          | 281,612                          | 389,292                             | 2,634,404   |
| Beautification                             | 1.70  | 139,103   | 17,062                           | 14,501                           | 10,931                              | 181,597   |
| Economic Development                       | 2.75  | 198,008   | 24,262                           | 21,643                           | 15,584                              | 259,497   |
| Tourism                                    | 17.50   | 987,422   | 114,703                          | 159,764                          | 74,745                              | 1,336,634   |
| Arts and Science                           | 0.40  | 46,294  | 5,684                            | 5,287                            | 3,639                               | 60,904  |
| Parking District                           | 6.00  | 232,597   | 34,663                           | 56,483                           | 26,916                              | 350,659   |
| Water Resource & Infrastructure Protection | 4.00  | 601,889   | 240,956                          | 42,430                           | 18,196                              | 903,471   |
| Total Special Revenue Funds                | <u>120.94</u>                                 | <u>6,599,461</u>                                      | <u>918,822</u>                   | <u>1,101,826</u>                 | <u>741,812</u>                      | <u>9,361,921</u>  |
| Debt Service Funds                         |   |   |                                  |                                  |                                     |   |
| Pension Debt                               | -   | -   | 120,000,000                      | -                                | -                                   | 120,000,000   |
| Total Debt Service Funds                   | <u>-</u>                                      | <u>-</u>  | <u>120,000,000</u>               | <u>-</u>                         | <u>-</u>                            | <u>120,000,000</u>  |
| Enterprise Funds                           |   |   |                                  |                                  |                                     |   |
| Drinking Water                             | 54.16   | 3,549,730   | 415,910                          | 456,476                          | 336,736                             | 4,758,852   |
| Wastewater                                 | 19.00   | 1,303,064   | 159,233                          | 199,712                          | 142,030                             | 1,804,039   |
| Reclaimed Water                            | 3.00  | 123,758   | 15,123                           | 17,573                           | 11,132                              | 167,586   |
| Stormwater                                 | 7.00  | 528,679   | 63,742                           | 75,600                           | 45,987                              | 714,008   |
| Solid Waste                                | 47.00   | 2,583,783   | 304,718                          | 454,521                          | 716,655                             | 4,059,677   |
| Sustainability and Environmental Mgmt      | 8.49  | 491,044   | 57,718                           | 85,151                           | 53,032                              | 686,945   |
| Airport                                    | 12.75   | 836,350   | 428,715                          | 100,737                          | 41,306                              | 1,407,108   |
| Flagstaff Housing Authority                | 21.80   | 1,310,773   | 160,102                          | 235,339                          | 114,597                             | 1,820,811   |
| Total Enterprise Funds                     | <u>173.20</u>                                 | <u>10,727,181</u>                                     | <u>1,605,261</u>                 | <u>1,625,109</u>                 | <u>1,461,475</u>                    | <u>15,419,026</u>   |
| Total All Funds                            | <u>892.09</u>                                 | <u>\$ 55,009,341</u>                                  | <u>\$ 137,485,181</u>            | <u>\$ 7,887,931</u>              | <u>\$ 4,979,856</u>                 | <u>\$ 205,362,309</u>                                     |

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2020-2021

| Sect #                     | Section              | Operating Capital                             | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|----------------------------|----------------------|---|----------------------------|---------------------|
| General Fund               |                      |   |                            |                     |
| 051                        | Fire                 | Pumper  | \$ -                       | 350,000             |
|                            |                      | Type 6 Unit - Vehicle                         | -                          | 190,000             |
|                            |                      | Vehicle Replacement                           | -                          | 55,000              |
| 052                        | Fire Grants          | New Quint                                     | -                          | 1,400,000           |
| 061                        | Police               | Servers                                       | -                          | 275,000             |
|                            |                      | Patrol Vehicles (5)                           | 39,910                     | 195,910             |
| 062                        | Police Grants        | Motorcycle Replacements (2)                   | -                          | 100,000             |
|                            |                      | Emergency Response Team Equipment             | -                          | 100,000             |
|                            |                      | Non-fleet RICO Funds                          | -                          | 20,000              |
| 152                        | Facility Maintenance | Vehicle Replacement                           | 36,595                     | 36,595              |
| 154                        | Fleet                | Computer Diagnostic and Repair Equipment      | -                          | 9,500               |
|                            |                      | Vehicle Replacement                           | -                          | 37,000              |
|                            |                      | Catastrophic Fund                             | 455,506                    | 455,506             |
| 155                        | Parks                | Thorpe Park Chip Seal                         | -                          | 125,000             |
|                            |                      | Vehicle Replacement                           | -                          | 39,000              |
| 156                        | Recreation           | Recreation Equipment                          | -                          | 19,977              |
| General Fund Total         |                      |   | 532,011                    | 3,408,488           |
| Library                    |                      |   |                            |                     |
| 035                        | Library              | Vehicle Replacement                           | 58,390                     | 58,390              |
|                            |                      | Seal and Repaint Ceiling                      | 60,000                     | 60,000              |
|                            |                      | Boiler Replacement and Mechanical Room Repair | 125,000                    | 125,000             |
| Library Fund Total         |                      |   | 243,390                    | 243,390             |
| Development Fee Fund       |                      |   |                            |                     |
| 051                        | Fire                 | Fire Engine Equipment                         | -                          | 175,000             |
| Development Fee Fund Total |                      |   | -                          | 175,000             |
| Highway User Fund          |                      |   |                            |                     |
| 161                        | Street Maintenance   | Six Wheel Plow Trucks (2)                     | 470,000                    | 470,000             |
|                            |                      | Ten Wheel Plow Truck                          | 280,000                    | 280,000             |
|                            |                      | Cinder Box Stands/Plow Frames                 | 33,396                     | 33,396              |
|                            |                      | Traffic Control Barricade Truck               | 110,000                    | 110,000             |
|                            |                      | Patch Truck                                   | 280,000                    | 280,000             |
|                            |                      | Snow Gates for Snow Grader                    | -                          | 40,000              |
|                            |                      | Vehicle Replacements (2)                      | -                          | 80,000              |
|                            |                      | Motor Grader                                  | -                          | 425,000             |
|                            |                      | Asphalt Paver Replacement                     | -                          | 220,000             |
| Highway User Fund Total    |                      |   | 1,173,396                  | 1,938,396           |
| FUTS Fund                  |                      |   |                            |                     |
| 111                        | FUTS Construction    | FUTS Signage                                  | 47,047                     | 47,047              |
| FUTS Fund Total            |                      |   | 47,047                     | 47,047              |

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2020-2021

| Sect #                      | Section                        | Operating Capital                                 | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|-----------------------------|--------------------------------|---|----------------------------|---------------------|
| <b>Drinking Water Fund</b>  |                                |   |                            |                     |
| 301                         | Water Production               | Continental Well Upgrades                         | \$ 150,000                 | 325,000             |
|                             |                                | Lake Mary Wellfield Communications Tower          | -                          | 100,000             |
|                             |                                | Lake Mary Washwater Maintenance                   | -                          | 175,000             |
|                             |                                | Waterline Road Maintenance                        | -                          | 100,000             |
|                             |                                | Supplemental Radio Antennae                       | 6,297                      | 6,297               |
| 303                         | Water Distribution             | Vehicle Replacement                               | 105,000                    | 105,000             |
|                             |                                | Drop Side Dump Bed for Truck                      | 9,492                      | 9,492               |
|                             |                                | UPM Storage                                       | 149,580                    | 149,580             |
|                             |                                | Vehicle Replacement                               | 105,000                    | 105,000             |
| 307                         | SCADA Information Systems      | Firewalls Phase 2                                 | -                          | 50,000              |
|                             |                                | <b>Drinking Water Fund Total</b>                  | <b>525,369</b>             | <b>1,125,369</b>    |
| <b>Wastewater Fund</b>      |                                |   |                            |                     |
| 311                         | Wastewater Treatment - Wildcat | Driveways and Pavement                            | -                          | 100,000             |
|                             |                                | Odor Control                                      | -                          | 100,000             |
|                             |                                | Front End Loader Rebuild                          | -                          | 120,000             |
|                             |                                | Facility Improvements                             | 62,646                     | 62,646              |
| 312                         | Wastewater Treatment - Rio     | Odor Control                                      | -                          | 100,000             |
|                             |                                | Pavement and Driveway Replacement                 | -                          | 55,000              |
| 313                         | Wastewater Collection          | Flow Meters                                       | -                          | 25,000              |
|                             |                                | <b>Wastewater Fund Total</b>                      | <b>62,646</b>              | <b>562,646</b>      |
| <b>Reclaimed Water Fund</b> |                                |   |                            |                     |
| 321                         | Reclaimed Water                | Flow Meter Calibrations                           | -                          | 5,000               |
|                             |                                | Reclaimed Distribution Analyzers                  | -                          | 40,000              |
|                             |                                | SCADA Tie-In                                      | -                          | 90,000              |
|                             |                                | SCADA Connectivity                                | 135,000                    | 135,000             |
|                             |                                | <b>Reclaimed Water Fund Total</b>                 | <b>135,000</b>             | <b>270,000</b>      |
| <b>Stormwater Fund</b>      |                                |   |                            |                     |
| 331                         | Stormwater                     | Lower Spruce/Switzer Wash Chanel Resiliency       | -                          | 113,850             |
|                             |                                | Linda Vista Culvert Upsizing                      | -                          | 320,080             |
|                             |                                | Pre-Disaster Mitigation - FUTS Low Water Crossing | -                          | 25,250              |
|                             |                                | Inspection Camera for Drains                      | -                          | 15,000              |
|                             |                                | Rain Gauge System Installations and Repair        | 40,000                     | 40,000              |
|                             |                                | <b>Stormwater Fund Total</b>                      | <b>40,000</b>              | <b>514,180</b>      |
| <b>Solid Waste Fund</b>     |                                |   |                            |                     |
| 165                         | Solid Waste - Landfill         | Refurbish Scraper                                 | -                          | 550,000             |
|                             |                                | Compactor Wheels                                  | -                          | 35,000              |
|                             |                                | Lidar Flyover                                     | -                          | 10,000              |
|                             |                                | Dust Control                                      | -                          | 10,000              |
|                             |                                | Permanent Litter Fence Maintenance                | 100,000                    | 150,000             |
|                             |                                | Perimeter Landfill Tree Clearing                  | -                          | 40,000              |

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2020-2021

| Sect #                           | Section                   | Operating Capital                          | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|----------------------------------|---------------------------|--|----------------------------|---------------------|
| Solid Waste Fund - Continued     |                           |  |                            |                     |
|                                  |                           | Landfill Closure Set Aside                 | \$ -                       | 100,000             |
|                                  |                           | Landfill Permit Revision                   | 77,692                     | 177,692             |
|                                  |                           | Landfill Tarp Cover                        | 15,000                     | 15,000              |
|                                  |                           | Geo Physical Study                         | 69,656                     | 69,656              |
| 166                              | Solid Waste - Collections | Commercial Collection Vehicles (2)         | -                          | 620,000             |
|                                  |                           | Vehicle Replacement                        | -                          | 40,000              |
|                                  |                           | Trash Truck (2)                            | 608,770                    | 608,770             |
|                                  |                           | Recycle Truck                              | 21,161                     | 21,161              |
|                                  |                           | Top Loader                                 | 290,000                    | 290,000             |
|                                  |                           | Solid Waste Fund Total                     | 1,182,279                  | 2,737,279           |
|                                  |                           |  |                            |                     |
| Airport Fund                     |                           |  |                            |                     |
| 222                              | Airport Capital Projects  | Building Design Consultant                 | -                          | 40,000              |
|                                  |                           | Snow Removal Equipment                     | 2,989,840                  | 2,989,840           |
|                                  |                           | Airport Fund Total                         | 2,989,840                  | 3,029,840           |
|                                  |                           |  |                            |                     |
| Flagstaff Housing Authority Fund |                           |  |                            |                     |
| 109                              | Housing Authority         | Gator for Maintenance of Brannen and Siler | -                          | 50,000              |
|                                  |                           | Flagstaff Housing Authority Fund Total     | -                          | 50,000              |
|                                  |                           | Total                                      | \$ 6,930,978               | 14,101,635          |

City of Flagstaff  
Summary of Capital Improvement Program  
Fiscal Year 2020-2021

| Sect #                    | Section                         | Project  | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|---------------------------|---------------------------------|--|----------------------------|---------------------|
| General Fund              |                                 |  |                            |                     |
| 155                       | Parks                           | West Side Park - Recreation Fields               | \$ 10,000                  | 10,000              |
| 402                       | Non-Departmental                | John Wesley Powell Study                         | 287,066                    | 287,066             |
|                           |                                 |  | <u>297,066</u>             | <u>297,066</u>      |
| Library Fund              |                                 |  |                            |                     |
| 035                       | Library                         | Window Replacement                               | 400,000                    | 777,000             |
|                           |                                 | Library Fund Total                               | <u>400,000</u>             | <u>777,000</u>      |
| Highway User Revenue Fund |                                 |  |                            |                     |
| 112                       | Transportation                  | Beulah Extension/University Realign              | 8,024,666                  | 8,024,666           |
|                           |                                 | Switzer/Turquoise Roundabout                     | 139,973                    | 139,973             |
|                           |                                 | Major Road Reconstruction                        | -                          | 116,210             |
|                           |                                 | San Francisco/Franklin Signal                    | 400,000                    | 400,000             |
|                           |                                 | Butler/Fourth Street Intersection Reconstruction | 88,577                     | 88,577              |
|                           |                                 | Industrial Drive - Huntington to Purina          | 1,747,759                  | 1,747,759           |
|                           |                                 | Franklin Safety Improvements                     | 32,612                     | 32,612              |
|                           |                                 | Soliere Ave - Fanning Wash Crossing              | 250,000                    | 250,000             |
|                           |                                 | Fourth Street Reconstruction                     | 18,608                     | 18,608              |
|                           |                                 | Southside Curbs                                  | 265,008                    | 265,008             |
|                           |                                 | La Plaza Vieja Traffic Improvements              | 266,763                    | 266,763             |
|                           |                                 | Butler/Fourth Street Intersection Reconstruction | 2,288,121                  | 2,288,121           |
|                           |                                 | Quiet Zone Modifications                         | 395,559                    | 395,559             |
|                           |                                 | HSIP   | 29,754                     | 29,754              |
|                           |                                 | Transportation Master Plan                       | 142,150                    | 142,150             |
|                           |                                 | Intersection Improvements                        | 9,774                      | 9,774               |
| 162                       | Street Construction             | Reserve for Improvements                         | -                          | 50,000              |
|                           |                                 | Minor Transportation Improvements                | -                          | 50,000              |
|                           |                                 | Sidewalk Replacement Program                     | -                          | 200,000             |
|                           |                                 | Sunnyside  | 1,703,922                  | 1,703,922           |
|                           |                                 | Dirt Road Improvements                           | 2,277,352                  | 2,277,352           |
|                           |                                 | Overlay - Annual Street Maintenance              | 2,145,686                  | 4,238,038           |
|                           |                                 | Highway User Revenue Fund Total                  | <u>20,226,284</u>          | <u>22,734,846</u>   |
| Transportation Fund       |                                 |  |                            |                     |
| 112                       | Transportation                  | Lone Tree Overpass                               | 2,353,275                  | 5,853,275           |
| 116                       | Road Repair Construction        | Coconino Estates                                 | 1,840,291                  | 6,988,691           |
|                           |                                 | West Flag  | 3,524,822                  | 3,524,822           |
|                           |                                 | Utility Replacement and Overlays                 | -                          | 34,100              |
| 118                       | Street Widening Projects        | Butler Avenue Widening                           | -                          | 500,000             |
|                           |                                 | Fourth Street Reconstruction                     | -                          | 1,359,344           |
| 119                       | Streets Operations              | Traffic Signal Program                           | -                          | 167,000             |
|                           |                                 | Lockett Fourth Roundabout                        | -                          | 482,469             |
|                           |                                 | Intersection Improvements                        | -                          | 130,000             |
|                           |                                 | Quiet Zone Modifications                         | -                          | 213,321             |
|                           |                                 | Dark Sky Lighting                                | -                          | 1,300,000           |
|                           |                                 | West Route 66                                    | -                          | 585,000             |
|                           |                                 | Neighborhood Plans                               | -                          | 250,000             |
| 120                       | Bicycle and Pedestrian Projects | Switzer Canyon FUTS - Terrace to Switzer Canyon  | -                          | 1,200,000           |

City of Flagstaff  
Summary of Capital Improvement Program  
Fiscal Year 2020-2021

| Sect #                                   | Section                           | Project  | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|--|-----------------------------------|--|----------------------------|---------------------|
| Transportation Fund - Continued          |                                   |  |                            |                     |
|  |                                   | Sidewalk Infill                                    | \$ -                       | 267,000             |
|  |                                   | Sidewalk Construction                              | -                          | 267,000             |
|  |                                   | Sinclair Ridge Trail - University Terrace to Jewel | -                          | 60,000              |
|  |                                   | Foxglenn Trail - Herold Ranch to Arizona Trail     | -                          | 57,000              |
|  |                                   | Bike Lane Striping Program                         | -                          | 300,000             |
| 121                                      | General Improvements              | Reserve for Improvements                           | -                          | 100,000             |
|  |                                   | FUTS State Parks Future Trails Grant               | -                          | 100,000             |
|  |                                   | HSIP   | -                          | 75,000              |
|  |                                   | General and Partnering Opportunities               | -                          | 750,000             |
|  |                                   | Traffic Engineering                                | -                          | 125,000             |
| 163                                      | Road Repair Pavement Preservation | Pavement Maintenance                               | 144,319                    | 1,144,319           |
| Transportation Fund Total                |                                   |  | 7,862,707                  | 25,833,341          |
| Flagstaff Urban Trail System (FUTS) Fund |                                   |  |                            |                     |
| 111                                      | FUTS Construction                 | Switzer Canyon FUTS Trail                          | 360,998                    | 360,998             |
|  |                                   | BNSF Bridge at Florence and Walnut                 | 1,112,446                  | 1,112,446           |
|  |                                   | Downtown Underpass                                 | 165,000                    | 165,000             |
|  |                                   | Florence and Walnut Underpass                      | 149,862                    | 149,862             |
|  |                                   | Sheep Crossing FUTS Trail                          | 1,193,629                  | 1,193,629           |
|  |                                   | Marshall Trail                                     | 13,617                     | 13,617              |
| FUTS Fund Total                          |                                   |  | 2,995,552                  | 2,995,552           |
| Beautification Fund                      |                                   |  |                            |                     |
| 212                                      | Streetscape                       | ADOT Sites   | 150,000                    | 240,000             |
|  |                                   | Airport Parking Lot                                | -                          | 100,000             |
|  |                                   | Aspen Bike/Pedestrian Enhancements                 | -                          | 77,000              |
|  |                                   | Buffalo Park Parking Enhancements                  | -                          | 350,000             |
|  |                                   | Bus Stop Seed Blooms                               | 12,000                     | 12,000              |
|  |                                   | City Hall Lawn                                     | -                          | 350,000             |
|  |                                   | Downtown Green                                     | -                          | 50,000              |
|  |                                   | Downtown Paver Redux                               | 320,000                    | 320,000             |
|  |                                   | Downtown Tree Wells                                | 200,000                    | 200,000             |
|  |                                   | Eastside Neighborhood Beautification               | 250,000                    | 250,000             |
|  |                                   | Flowers and Flagpoles                              | 85,000                     | 85,000              |
|  |                                   | Holiday Decoration                                 | 23,200                     | 23,200              |
|  |                                   | Library Entry                                      | 355,000                    | 355,000             |
|  |                                   | McAllister Rt 66 Interpretive Plaza                | 12,450                     | 12,450              |
|  |                                   | Milton and Butler Drainage                         | -                          | 250,000             |
|  |                                   | Mural Initiative                                   | 90,000                     | 90,000              |
|  |                                   | NW Corner Humphreys and Fort Valley                | 50,000                     | 50,000              |
|  |                                   | Phoenix - San Francisco to Mikes Pike              | -                          | 75,000              |
|  |                                   | Playground Beautification                          | -                          | 100,000             |
|  |                                   | Route 66, South Edge - Fanning to Route 66         | 242,000                    | 242,000             |
|  |                                   | Route 66 Interpretive Trail                        | 268,855                    | 268,855             |
|  |                                   | School Walkways                                    | 88,000                     | 88,000              |
|  |                                   | Southside Triangle                                 | 100,000                    | 100,000             |
|  |                                   | Steve's Boulevard Corners                          | 5,085                      | 5,085               |

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2020-2021

| Sect #                          | Section                        | Project                                   | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|---------------------------------|--------------------------------|---|----------------------------|---------------------|
| Beautification Fund - Continued |                                |   |                            |                     |
|                                 |                                | Switzer Canyon Roundabout                 | \$ 122,000                 | 122,000             |
|                                 |                                | Train Station Platform                    | 356,819                    | 356,819             |
|                                 |                                | Urban Forest                              | -                          | 50,000              |
|                                 |                                | Beautification Fund Total                 | 2,730,409                  | 4,222,409           |
| Arts and Science Fund           |                                |   |                            |                     |
| 216                             | Arts and Science               | Alley Art Improvements                    | -                          | 12,000              |
|                                 |                                | Art Panels at Aspen Bike & Ped Imp        | -                          | 20,000              |
|                                 |                                | City Hall Trombe Wall Art                 | -                          | 25,000              |
|                                 |                                | Eastside Neighborhood Beautification      | -                          | 15,000              |
|                                 |                                | Indigenous Representation                 | -                          | 25,000              |
|                                 |                                | Library Art Piece                         | -                          | 75,000              |
|                                 |                                | Mural Initiative                          | 49,000                     | 98,000              |
|                                 |                                | NAIPTA Bus Wraps                          | -                          | 25,000              |
|                                 |                                | Neighborhood Plans Art Projects           | -                          | 50,000              |
|                                 |                                | Santa Fe Pluto Sculpture                  | 45,000                     | 100,000             |
|                                 |                                | Traffic Boxes                             | -                          | 10,000              |
|                                 |                                | Airport Murals                            | 2,000                      | 2,000               |
|                                 |                                | Buffalo Park Sculpture                    | 75,000                     | 75,000              |
|                                 |                                | Poetry on NAIPTA Bus                      | 10,000                     | 10,000              |
|                                 |                                | Sculpture Route 66 and Switzer            | 10,000                     | 10,000              |
|                                 |                                | Sustainability and Art Education Project  | 10,000                     | 10,000              |
|                                 |                                | Courthouse Mosaic                         | 45,000                     | 45,000              |
|                                 |                                | East Flagstaff Gateway                    | 10,000                     | 10,000              |
|                                 |                                | Moon Landing Sculpture/Art                | 20,000                     | 20,000              |
|                                 |                                | 3D Art on 4th Street                      | 40,000                     | 40,000              |
|                                 |                                | Sunnyside Traffic Circle                  | 10,000                     | 10,000              |
|                                 |                                | Arts and Science Fund Total               | 326,000                    | 687,000             |
| Tourism Fund                    |                                |   |                            |                     |
| 215                             | Visitor Services               | Fiber Optics Connection to Visitor Center | -                          | 80,000              |
|                                 |                                | Tourism Fund Total                        | -                          | 80,000              |
| Parking District Fund           |                                |   |                            |                     |
| 231                             | Parking                        | Temporary Southside Curbs                 | -                          | 40,000              |
|                                 |                                | Property Acquisition                      | 686,148                    | 834,191             |
|                                 |                                | Parking District Fund Total               | 686,148                    | 874,191             |
| Capital Projects Fund           |                                |   |                            |                     |
| 421                             | GO Capital Projects Fund       | FUTS/Open Space Land Acquisition          | -                          | 73,873              |
| 422                             | Non-GO - Capital Projects Fund | USGS Building                             | 10,000,000                 | 10,000,000          |
| 424                             | GO Core Service Facility       | Sweeper Bay Expansion                     | 450,000                    | 550,000             |
| 426                             | Non-GO - Court Facility        | Court Facility                            | 4,719,870                  | 7,845,193           |
|                                 |                                | Capital Projects Fund Total               | 15,169,870                 | 18,469,066          |



City of Flagstaff  
Summary of Capital Improvement Program  
Fiscal Year 2020-2021

| Sect #              | Section                     | Project   | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|---------------------|-----------------------------|---|----------------------------|---------------------|
| Drinking Water Fund |                             |   |                            |                     |
| 370                 | Water Capital Projects      | Aging Water Infrastructure Replacement          | \$ 200,496                 | 705,496             |
|                     |                             | Route 66 Waterline Improvements                 | 676,375                    | 901,375             |
|                     |                             | Amberwood Zone B Extension                      | 335,000                    | 335,000             |
|                     |                             | Water Meter Vault Replacement Program           | -                          | 150,000             |
|                     |                             | Soliere Waterline Upsizing                      | 506,176                    | 1,306,176           |
|                     |                             | Reserve for Improvements                        | -                          | 300,000             |
|                     |                             | Lake Mary Sedimentation Basins                  | 520,344                    | 780,344             |
|                     |                             | Water Energy Efficiency Upgrades                | 100,000                    | 200,000             |
|                     |                             | Industrial Drive Waterline Replacement          | -                          | 1,200,000           |
|                     |                             | Switzer Canyon Transmission Line                | -                          | 260,000             |
|                     |                             | Water Rate Study                                | 75,000                     | 75,000              |
|                     |                             | Summit and Spring Street Water Line Replacement | 1,309,794                  | 1,659,794           |
|                     |                             | Water Resources Master Plan                     | 150,000                    | 300,000             |
|                     |                             | Rio de Flag Waterline Relocation                | 400,000                    | 400,000             |
|                     |                             | Red Gap Waterline                               | 137,889                    | 137,889             |
|                     |                             | Radio Read Replacement Program                  | 743,560                    | 743,560             |
|                     |                             | New Well and Pump House for Distribution        | 2,065,087                  | 2,065,087           |
|                     |                             | Woody Mountain Clarifier Construction           | 669,918                    | 669,918             |
|                     |                             | Lake Mary Land Acquisition                      | 3,000,000                  | 3,000,000           |
|                     |                             | Ft Tuthill Waterline Loop - Phase 2             | 2,000,000                  | 2,000,000           |
|                     |                             | Hydrogeologic Studies                           | 73,503                     | 73,503              |
|                     |                             | Fir Avenue Waterline Replacement                | 1,445,800                  | 1,445,800           |
|                     |                             | Phoenix Bridge Waterline Replacement            | 149,695                    | 149,695             |
|                     |                             | Drinking Water Fund Total                       | 14,558,637                 | 18,858,637          |
| Wastewater Fund     |                             |   |                            |                     |
| 375                 | Wastewater Capital Projects | Aging Sewer Infrastructure                      | 972,209                    | 1,072,209           |
|                     |                             | Energy Efficiency Study                         | -                          | 497,815             |
|                     |                             | Headworks MCC Improvements                      | -                          | 150,000             |
|                     |                             | Wildcat New Digester #3 and #4                  | -                          | 700,000             |
|                     |                             | Reserve for Improvements                        | -                          | 300,000             |
|                     |                             | Rio Clarifier Rebuild                           | -                          | 150,000             |
|                     |                             | Rio de Flag Sewer Relocations                   | 400,000                    | 800,000             |
|                     |                             | Route 66 Sewer Upsizing                         | -                          | 100,000             |
|                     |                             | Sewer Rate Study                                | -                          | 50,000              |
|                     |                             | Wildcat Jenbacher Equipment Replacement         | -                          | 1,200,000           |
|                     |                             | Wildcat Primary Pump Station Improvements       | -                          | 250,000             |
|                     |                             | Wildcat Centrifuge Relocation                   | -                          | 150,000             |
|                     |                             | Wildcat Capacity Flow Diversion                 | -                          | 400,000             |
|                     |                             | Wildcat Expansion Design-Conceptual Design      | 200,048                    | 200,048             |
|                     |                             | Septage and Grease Station                      | 52,272                     | 52,272              |
|                     |                             | Fort Tuthill Sewerline Oversizing               | 760,000                    | 760,000             |
|                     |                             | Bar Screens                                     | 132,598                    | 132,598             |
|                     |                             | First Avenue and Route 66 Sewer Replacement     | 340,000                    | 340,000             |
|                     |                             | Concrete Degradation                            | 500,000                    | 500,000             |
|                     |                             | Wastewater Fund Total                           | 3,357,127                  | 7,804,942           |

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2020-2021

| Sect #                                  | Section                          | Project  | Carry Forward<br>2019-2020 | Budget<br>2020-2021 |
|---|----------------------------------|--|----------------------------|---------------------|
| <b>Reclaimed Water Fund</b>             |                                  |  |                            |                     |
| 380                                     | Reclaimed Water Capital Projects | NAU Reclaim Water Meters and Vault Replacement     | \$ -                       | 150,000             |
|   |                                  | Rate Study - Reclaimed Portion                     | 25,000                     | 25,000              |
|   |                                  | Master Plan  | 50,000                     | 50,000              |
|   |                                  | 8" Bottleneck - Reclaimed Line Replacement         | 100,000                    | 900,000             |
|   |                                  | Reclaimed Water Fund Total                         | 175,000                    | 1,125,000           |
| <b>Stormwater Fund</b>                  |                                  |  |                            |                     |
| 385                                     | Stormwater Capital Projects      | Spot Improvement - Annual                          | 75,000                     | 150,000             |
|   |                                  | Columbia Circle Spot Improvements                  | -                          | 600,000             |
|   |                                  | Phoenix Avenue Bridge Repair - Design              | 40,198                     | 40,198              |
|   |                                  | Phoenix Avenue Bridge - Construction               | 997,449                    | 1,563,449           |
|   |                                  | Aspen Culvert                                      | 36,775                     | 36,775              |
|   |                                  | Steve's Boulevard Spot Improvements                | -                          | 400,000             |
|   |                                  | Reserve for Improvements - Spot Improvements       | -                          | 200,000             |
|   |                                  | Reserve for Future Improvements                    | -                          | 18,000,000          |
|   |                                  | Wildwood Hills                                     | 413,443                    | 413,443             |
|   |                                  | Rio de Flag  | 154,208                    | 154,208             |
|   |                                  | Stormwater Fund Total                              | 1,717,073                  | 21,558,073          |
| <b>Solid Waste Fund</b>                 |                                  |  |                            |                     |
| 165                                     | Solid Waste - Landfill           | Stormwater Infrastructure                          | -                          | 5,000               |
|   |                                  | Cell D Preparation                                 | -                          | 100,000             |
|   |                                  | Excavation of New Cell                             | -                          | 525,000             |
|   |                                  | Landfill Road Construction                         | -                          | 3,100,000           |
|   |                                  | Landfill Entrance and Parking Lot Resurfacing      | -                          | 35,000              |
|   |                                  | Building Repairs                                   | 11,310                     | 11,310              |
|   |                                  | NEPA Review  | 300,000                    | 300,000             |
|   |                                  | South Borrow Pit                                   | 32,110                     | 32,110              |
|   |                                  | Solid Waste Fund Total                             | 343,420                    | 4,108,420           |
| <b>Sustainability</b>                   |                                  |  |                            |                     |
| 170                                     | Sustainability                   | Observatory Mesa                                   | 33,000                     | 33,000              |
|   |                                  |  | 33,000                     | 33,000              |
| <b>Airport Fund</b>                     |                                  |  |                            |                     |
| 222                                     | Airport Capital Projects         | Acquire Land for Safety Zone                       | -                          | 750,000             |
|   |                                  | Apron Design for Expansion/Relocation of Taxiway W | -                          | 800,000             |
|   |                                  | Airport Parking Lot                                | -                          | 4,000,000           |
|   |                                  | Drainage Study                                     | 400,000                    | 400,000             |
|   |                                  | Snow Removal Equipment Building                    | 1,000,000                  | 1,000,000           |
|   |                                  | Airport Fund Total                                 | 1,400,000                  | 6,950,000           |
| <b>Flagstaff Housing Authority Fund</b> |                                  |  |                            |                     |
| 109                                     | Housing Capital Projects         | FHA Dwelling Units Improvements                    | -                          | 2,090,000           |
|   |                                  | Flagstaff Housing Authority Total                  | -                          | 2,090,000           |
| <b>Total</b>                            |                                  |  | \$ 72,278,293              | 139,498,543         |

City of Flagstaff  
Debt Service Requirements  
Fiscal Year 2020-2021

|  | Original<br>Issue     | Outstanding<br>7/1/20 | Principal         | Interest         | Fiscal<br>Charges | Total<br>Requirements |
|--|-----------------------|-----------------------|-------------------|------------------|-------------------|-----------------------|
| <b>General Fund</b>  |                       |                       |                   |                  |                   |                       |
| Capital Lease - Renewable Energy Equipment                           | \$ 1,014,557          | 631,866               | 70,443            | 17,299           | -                 | 87,742                |
| Capital Lease - Copier   | 129,061               | 54,621                | 27,899            | 1,925            | -                 | 29,824                |
| Certificates of Participation - Courthouse                           | 3,845,000             | 3,845,000             | 100,000           | 120,578          | 2,500             | 223,078               |
|  | 4,988,618             | 4,531,487             | 198,342           | 139,802          | 2,500             | 340,644               |
| <b>4th Street Fund</b>   |                       |                       |                   |                  |                   |                       |
| Pledged Revenue - 2012 Advance Refunding                             | 12,530,000            | 2,165,000             | 2,165,000         | 43,838           | 2,500             | 2,211,338             |
|  | 12,530,000            | 2,165,000             | 2,165,000         | 43,838           | 2,500             | 2,211,338             |
| <b>Road Repair and Street Safety Fund</b>                            |                       |                       |                   |                  |                   |                       |
| Revenue Bonds - Series 2016 Road Repair                              | 8,930,000             | 7,535,000             | 490,000           | 281,400          | 2,500             | 773,900               |
| Revenue Bonds - Series 2018 Road Repair                              | 10,000,000            | 9,340,000             | 365,000           | 346,988          | 2,500             | 714,488               |
|  | 18,930,000            | 16,875,000            | 855,000           | 628,388          | 5,000             | 1,488,388             |
| <b>Economic Development Fund</b>                                     |                       |                       |                   |                  |                   |                       |
| GADA Revenue Bonds - Series 2010A Incubator<br><i>Proposed: USGS</i> | 3,370,000             | 2,140,000             | 155,000           | 91,588           | 500               | 247,088               |
|  | 10,000,000            | -                     | -                 | -                | -                 | -                     |
|  | 13,370,000            | 2,140,000             | 155,000           | 91,588           | 500               | 247,088               |
| <b>Parking District Fund</b>   |                       |                       |                   |                  |                   |                       |
| Capital Lease - Parking Meters                                       | 1,000,000             | 676,974               | 96,085            | 15,941           | -                 | 112,026               |
|  | 1,000,000             | 676,974               | 96,085            | 15,941           | -                 | 112,026               |
| <b>General Obligation Bond Fund</b>                                  |                       |                       |                   |                  |                   |                       |
| Series 2011 - NAU Public Safety                                      | 3,952,287             | 882,697               | 436,115           | 15,951           | -                 | 452,066               |
| Series 2011 - Capital Projects                                       | 12,845,000            | 1,465,000             | 1,465,000         | 19,813           | 1,000             | 1,485,813             |
| Series 2013 - Capital Projects                                       | 11,460,000            | 7,460,000             | 725,000           | 237,825          | 500               | 963,325               |
| Series 2014A - Capital Projects                                      | 6,600,000             | 5,345,000             | 275,000           | 202,500          | 1,750             | 479,250               |
| Series 2014B - Partial Advance Refunding                             | 8,270,000             | 4,305,000             | 2,100,000         | 162,750          | 1,750             | 2,264,500             |
| Series 2016 - Capital Projects                                       | 16,105,000            | 14,345,000            | 605,000           | 561,700          | 500               | 1,167,200             |
| Series 2020 - Courthouse/Public Safety                               | 11,090,000            | 11,090,000            | -                 | 473,515          | 2,500             | 476,015               |
| Series 2020 - WIFA - FWPP  | 5,000,000             | 5,000,000             | -                 | 70,208           | 17,459            | 87,667                |
| Arbitrage  | -                     | -                     | -                 | -                | 2,500             | 2,500                 |
|  | 75,322,287            | 49,892,697            | 5,606,115         | 1,744,262        | 27,959            | 7,378,336             |
| <b>Pension Debt Service Fund</b>                                     |                       |                       |                   |                  |                   |                       |
| <i>Proposed: Certificates of Participation - Pension</i>             | 130,000,000           | -                     | -                 | 2,000,000        | 2,500             | 2,002,500             |
|  | 130,000,000           | -                     | -                 | 2,000,000        | 2,500             | 2,002,500             |
| <b>Drinking Water Fund</b>   |                       |                       |                   |                  |                   |                       |
| WIFA - 2008 Well Production  | 8,500,000             | 4,608,777             | 438,899           | 101,393          | 65,840            | 606,132               |
| WIFA - 2009 Red Gap Pipeline   | 2,100,000             | 1,209,667             | 104,974           | 18,660           | 17,358            | 140,992               |
| WIFA - 2010 Sinagua Well Improvements                                | 775,000               | 132,782               | 11,633            | 1,784            | 1,904             | 15,321                |
| WIFA - 2010 Fort Tuthill Well Improvements                           | 594,951               | 302,081               | 27,025            | 2,741            | 4,329             | 34,095                |
| WIFA - 2010 Local Aquifer Study                                      | 1,100,000             | 630,785               | 56,432            | 5,724            | 9,039             | 71,195                |
| GO - 2011 Red Gap Shallow Well                                       | 1,633,933             | 1,091,795             | 76,477            | 16,898           | 15,804            | 109,179               |
| Revenue Bonds - 2018 Refunding                                       | 6,389,858             | 4,705,858             | 833,000           | 85,358           | 675               | 919,033               |
| Revenue Bonds - 2019 Projects  | 5,044,710             | 5,044,710             | 302,567           | 117,932          | 675               | 421,174               |
|  | 26,138,452            | 17,726,455            | 1,851,007         | 350,490          | 115,624           | 2,317,121             |
| <b>Wastewater Fund</b>   |                       |                       |                   |                  |                   |                       |
| Capital Lease - Renewable Energy Equipment                           | 1,936,443             | 1,206,013             | 134,453           | 33,018           | -                 | 167,471               |
| Revenue Bonds - 2018 Refunding                                       | 10,739,142            | 10,459,142            | 140,000           | 206,744          | 675               | 347,419               |
| Revenue Bonds - 2019 Projects  | 4,540,290             | 4,540,290             | 272,433           | 106,137          | 675               | 379,245               |
|  | 17,215,875            | 16,205,445            | 546,886           | 345,899          | 1,350             | 894,135               |
| <b>Stormwater Fund</b>   |                       |                       |                   |                  |                   |                       |
| <i>Proposed: Rio de Flag</i>   | 18,000,000            | -                     | -                 | 600,000          | -                 | 600,000               |
|  | 18,000,000            | -                     | -                 | 600,000          | -                 | 600,000               |
| <b>Solid Waste Fund</b>  |                       |                       |                   |                  |                   |                       |
| Certificates of Participation - Core Services                        | 3,880,000             | 3,795,000             | 90,000            | 124,844          | 2,500             | 217,344               |
| Capital Lease - Compactor  | 720,842               | 430,239               | 137,514           | 22,372           | -                 | 159,886               |
|  | 4,600,842             | 4,225,239             | 227,514           | 147,216          | 2,500             | 377,230               |
| <b>Airport Fund</b>  |                       |                       |                   |                  |                   |                       |
| Capital Lease - Hangars  | 2,782,598             | 910,954               | 183,384           | 48,352           | -                 | 231,736               |
| <i>Proposed: Parking</i>   | 4,000,000             | -                     | -                 | 320,000          | -                 | 320,000               |
|  | 6,782,598             | 910,954               | 183,384           | 368,352          | -                 | 551,736               |
| <b>Total Debt Service Requirements</b>                               | <b>\$ 328,878,672</b> | <b>115,349,251</b>    | <b>11,884,333</b> | <b>6,475,776</b> | <b>160,433</b>    | <b>18,520,542</b>     |

City of Flagstaff  
General Fund  
Five Year Plan 2021-2025

|  | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|--|---------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>                |                     |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b>          | \$ 34,289,705       | 32,512,644          | 33,823,050            | 33,112,020          | 20,920,693        | 19,748,317        | 19,139,031        | 18,667,344        |
| <b>Revenues</b>                        |                     |                     |                       |                     |                   |                   |                   |                   |
| <b>Taxes</b>                           |                     |                     |                       |                     |                   |                   |                   |                   |
| Property Tax                           | 6,731,508           | 6,906,500           | 6,906,500             | 6,967,500           | 7,017,500         | 7,067,500         | 7,117,500         | 7,167,500         |
| Sales Tax                              | 20,380,239          | 22,781,468          | 21,612,806            | 22,146,670          | 21,591,763        | 21,591,358        | 21,796,857        | 22,004,430        |
| Franchise Fees                         | 2,446,663           | 2,585,889           | 2,425,000             | 2,471,500           | 2,402,006         | 2,402,006         | 2,425,344         | 2,450,286         |
| <b>Intergovernmental</b>               |                     |                     |                       |                     |                   |                   |                   |                   |
| State Shared Sales Tax                 | 7,256,536           | 7,182,893           | 7,400,000             | 7,486,395           | 7,261,803         | 7,261,803         | 7,334,421         | 7,407,765         |
| State Shared Income Tax                | 8,716,163           | 9,451,184           | 9,564,600             | 10,669,590          | 10,727,911        | 10,937,446        | 10,937,446        | 10,937,446        |
| Auto Lieu Tax                          | 3,427,640           | 3,237,360           | 3,500,000             | 3,540,863           | 3,434,637         | 3,434,637         | 3,468,983         | 3,503,673         |
| Federal Grants                         | 1,004,934           | 2,355,526           | 1,203,290             | 4,104,504           | 157,339           | 157,339           | 157,339           | 157,339           |
| State/Local Grants                     | 673,520             | 2,849,453           | 2,674,423             | 1,466,978           | 646,422           | 646,422           | 646,422           | 646,422           |
| Other IGA                              | 1,214,580           | 1,257,668           | 1,257,668             | 1,133,160           | 1,044,500         | 1,044,500         | 1,044,500         | 1,044,500         |
| <b>Licenses and Permits</b>            |                     |                     |                       |                     |                   |                   |                   |                   |
| Business Licenses                      | 44,102              | 30,000              | 30,000                | 30,000              | 30,000            | 30,000            | 30,000            | 30,000            |
| Building Permits                       | 2,219,361           | 1,650,000           | 2,100,000             | 1,702,500           | 1,708,500         | 1,623,075         | 1,590,614         | 1,590,614         |
| Other Licenses and Permits             | 1,026,626           | 1,026,716           | 1,076,880             | 1,153,764           | 1,155,833         | 1,157,923         | 1,160,033         | 1,162,165         |
| <b>Charges for Services</b>            |                     |                     |                       |                     |                   |                   |                   |                   |
| Community Development                  | 931,171             | 730,800             | 810,500               | 745,500             | 745,500           | 745,500           | 745,500           | 745,500           |
| Parks and Recreation                   | 1,602,015           | 1,622,870           | 1,622,870             | 1,610,870           | 1,622,870         | 1,622,870         | 1,622,870         | 1,622,870         |
| Public Safety                          | 812,059             | 732,817             | 792,317               | 741,506             | 745,780           | 750,097           | 754,457           | 758,862           |
| Cemetery/General Government            | 157,677             | 180,950             | 181,150               | 182,937             | 184,741           | 186,563           | 188,403           | 190,262           |
| <b>Fines and Forfeitures</b>           |                     |                     |                       |                     |                   |                   |                   |                   |
| Court Fines                            | 683,448             | 671,522             | 691,522               | 698,437             | 705,421           | 712,475           | 719,600           | 726,797           |
| Other Fines and Forfeitures            | 732,613             | 748,967             | 737,117               | 760,418             | 713,705           | 717,024           | 720,376           | 723,762           |
| <b>Other</b>                           |                     |                     |                       |                     |                   |                   |                   |                   |
| Investment Earnings                    | 598,820             | 371,837             | 500,702               | 422,751             | 418,428           | 422,612           | 426,838           | 431,106           |
| Miscellaneous                          | 1,614,162           | 1,820,497           | 1,960,614             | 1,766,611           | 1,251,197         | 1,253,422         | 1,255,668         | 1,257,937         |
| <b>Total Revenues</b>                  | <b>62,273,837</b>   | <b>68,194,917</b>   | <b>67,047,959</b>     | <b>69,802,454</b>   | <b>63,565,856</b> | <b>63,764,572</b> | <b>64,143,171</b> | <b>64,559,236</b> |
| <b>Transfers In</b>                    |                     |                     |                       |                     |                   |                   |                   |                   |
| HURF                                   | 13,000              | 13,000              | 13,000                | 13,000              | 13,000            | 13,000            | 13,000            | 13,000            |
| Transportation                         | 300,000             | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| Beautification                         | 425,334             | 465,994             | 465,994               | 465,313             | 465,313           | 465,313           | 465,313           | 465,313           |
| Economic Development                   | 443,757             | 443,757             | 443,757               | 343,757             | 343,757           | 343,757           | 343,757           | 211,236           |
| Tourism                                | 106,238             | 31,238              | 31,238                | 25,000              | 25,000            | 25,000            | 25,000            | 25,000            |
| Recreation - BBB                       | 2,481,886           | 3,119,888           | 2,631,705             | 2,542,697           | 2,532,697         | 2,532,697         | 2,532,697         | 2,532,697         |
| Parking District                       | 192,699             | 96,350              | 96,350                | 96,349              | -                 | -                 | -                 | -                 |
| Special Assessment                     | -                   | -                   | -                     | 122,509             | -                 | -                 | -                 | -                 |
| Drinking Water                         | -                   | 86,225              | 86,225                | 82,247              | 82,247            | 82,247            | 82,247            | 82,247            |
| Environmental Services                 | 4,678               | 4,678               | 4,678                 | -                   | -                 | -                 | -                 | -                 |
| Sustainability and Environmental Mgmt  | 96,147              | 219,725             | 219,725               | -                   | -                 | -                 | -                 | -                 |
| Airport                                | -                   | -                   | 181,853               | 436,448             | 449,541           | -                 | -                 | -                 |
| Capital Projects                       | -                   | -                   | -                     | 30,075              | -                 | -                 | -                 | -                 |
| <b>Total Transfers In</b>              | <b>4,063,739</b>    | <b>4,480,855</b>    | <b>4,174,525</b>      | <b>4,157,395</b>    | <b>3,911,555</b>  | <b>3,462,014</b>  | <b>3,462,014</b>  | <b>3,329,493</b>  |
| <b>Total Revenues and Transfers In</b> | <b>66,337,576</b>   | <b>72,675,772</b>   | <b>71,222,484</b>     | <b>73,959,849</b>   | <b>67,477,411</b> | <b>67,226,586</b> | <b>67,605,185</b> | <b>67,888,729</b> |
| <b>Total Sources of Funds</b>          | <b>100,627,281</b>  | <b>105,188,416</b>  | <b>105,045,534</b>    | <b>107,071,869</b>  | <b>88,398,104</b> | <b>86,974,903</b> | <b>86,744,216</b> | <b>86,556,073</b> |

City of Flagstaff  
General Fund  
Five Year Plan 2021-2025

|                                   | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022   | 2022-2023   | 2023-2024   | 2024-2025   |
|-----------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------|-------------|-------------|-------------|
| <b>Uses of Funds</b>              |                     |                     |                       |                     |             |             |             |             |
| Operating Expenditures            |                     |                     |                       |                     |             |             |             |             |
| General Administration            | 10,457,816          | 8,662,671           | 8,483,056             | 12,256,688          | 10,529,902  | 10,689,902  | 10,529,902  | 10,689,902  |
| Management Services               | 3,833,489           | 7,680,511           | 6,989,118             | 4,596,113           | 4,189,272   | 4,189,272   | 4,189,272   | 4,189,272   |
| Community Development             | 5,011,174           | 5,754,316           | 5,522,829             | 6,030,172           | 5,434,904   | 5,434,904   | 5,434,904   | 5,434,904   |
| Fire                              | 14,339,700          | 16,863,206          | 16,304,984            | 18,093,632          | 11,551,759  | 11,551,759  | 11,551,759  | 11,551,759  |
| Police                            | 21,584,490          | 24,746,928          | 23,864,129            | 24,939,427          | 18,605,662  | 18,605,662  | 18,605,662  | 18,605,662  |
| Public Works                      | 8,487,628           | 10,698,208          | 9,322,900             | 10,885,671          | 9,295,488   | 9,295,488   | 9,295,488   | 9,295,488   |
| Economic Vitality                 | 171,215             | 173,614             | 173,614               | 107,265             | 123,201     | 123,201     | 123,201     | 123,201     |
| Non-Departmental                  | 2,709,953           | 4,639,821           | 1,962,722             | 5,502,579           | 1,757,143   | 1,757,143   | 1,757,143   | 1,757,143   |
| Contingency                       | 134,347             | 1,662,750           | 150,000               | 1,527,750           | 356,000     | 356,000     | 356,000     | 356,000     |
| Less: Indirect Charges            | (6,010,179)         | (6,295,165)         | (6,295,165)           | (6,470,746)         | (6,470,746) | (6,470,746) | (6,370,746) | (6,370,746) |
| Total Operating Expenditures      | 60,719,633          | 74,586,860          | 66,478,187            | 77,468,551          | 55,372,585  | 55,532,585  | 55,472,585  | 55,632,585  |
| Debt Service                      |                     |                     |                       |                     |             |             |             |             |
| Leases - Energy                   | 115,517             | 116,358             | 116,357               | 87,742              | 89,204      | 90,204      | 91,204      | 92,204      |
| Leases - Fire Equipment           | 86,738              | 86,737              | 86,738                | 29,824              | 27,340      | -           | -           | -           |
| Bonds                             | -                   | 225,000             | -                     | 223,078             | 223,078     | 223,078     | 223,078     | 223,078     |
| Total Debt Service                | 202,255             | 428,095             | 203,095               | 340,644             | 339,622     | 313,282     | 314,282     | 315,282     |
| Future Uses                       |                     |                     |                       |                     |             |             |             |             |
| Total Ongoing                     | -                   | -                   | -                     | -                   | 250,000     | 525,000     | 825,000     | 1,225,000   |
| Total One-Time                    | -                   | -                   | -                     | -                   | 1,900,000   | 250,000     | 250,000     | 250,000     |
| Total Future Uses                 | -                   | -                   | -                     | -                   | 2,150,000   | 775,000     | 1,075,000   | 1,475,000   |
| Capital Expenditures              |                     |                     |                       |                     |             |             |             |             |
| Fleet                             | 444,882             | 3,189,634           | 1,178,248             | 2,759,011           | 757,000     | 757,000     | 757,000     | 757,000     |
| Operating                         | 765,861             | 742,291             | 1,072,457             | 824,477             | 310,000     | 310,000     | 310,000     | 310,000     |
| Capital Improvement Projects      | 342,733             | 1,290,297           | 515,048               | 297,066             | -           | -           | -           | -           |
| Total Capital Expenditures        | 1,553,476           | 5,222,222           | 2,765,753             | 3,880,554           | 1,067,000   | 1,067,000   | 1,067,000   | 1,067,000   |
| Total Expenditures                | 62,475,364          | 80,237,177          | 69,447,035            | 81,689,749          | 58,929,207  | 57,687,867  | 57,928,867  | 58,489,867  |
| Transfers Out                     |                     |                     |                       |                     |             |             |             |             |
| Housing and Community Services    | 127,000             | 142,000             | 35,000                | -                   | -           | -           | -           | -           |
| Library                           | 1,596,313           | 1,596,313           | 1,596,313             | 1,570,411           | 1,596,313   | 1,596,313   | 1,596,313   | 1,596,313   |
| Economic Development              | 207,500             | 208,000             | 208,000               | 247,000             | 247,000     | 247,000     | 247,000     | 247,000     |
| Pension Debt Service              | -                   | -                   | -                     | 1,922,400           | 7,682,400   | 7,682,400   | 7,682,400   | 7,682,400   |
| Stormwater                        | 1,133,314           | 1,531,502           | -                     | -                   | -           | -           | -           | -           |
| Environmental Management          | -                   | 114,703             | 114,703               | 183,678             | 186,667     | 186,667     | 186,667     | 186,667     |
| Airport                           | 324,540             | 712,000             | 137,000               | -                   | -           | 427,425     | 427,425     | 312,425     |
| Flagstaff Housing Authority       | 33,200              | 29,220              | 70,463                | -                   | 8,200       | 8,200       | 8,200       | 8,200       |
| Capital Projects Fund             | 907,000             | 325,000             | 325,000               | 537,938             | -           | -           | -           | -           |
| Total Transfers Out               | 4,328,867           | 4,658,738           | 2,486,479             | 4,461,427           | 9,720,580   | 10,148,005  | 10,148,005  | 10,033,005  |
| Excess Revenues Over Expenditures | (466,655)           | (12,220,143)        | (711,030)             | (12,191,327)        | (1,172,376) | (609,286)   | (471,687)   | (634,143)   |
| <b>Total Uses of Funds</b>        | 66,804,231          | 84,895,915          | 71,933,514            | 86,151,176          | 68,649,787  | 67,835,872  | 68,076,872  | 68,522,872  |
| <b>Ending Fund Balance</b>        | \$ 33,823,050       | 20,292,501          | 33,112,020            | 20,920,693          | 19,748,317  | 19,139,031  | 18,667,344  | 18,033,201  |

City of Flagstaff  
Housing and Community Services Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 1,050,830        | 992,693             | 1,153,182             | 830,901             | 159,309   | 160,309   | 161,309   | 162,309   |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Intergovernmental             | 790,964             | 2,073,899           | 1,642,359             | 2,259,953           | 1,465,000 | 1,465,000 | 1,465,000 | 1,465,000 |
| Investment Earnings           | 17,389              | -                   | 17,133                | 4,000               | 1,000     | 1,000     | 1,000     | 1,000     |
| Sale of Real Property         | 68,016              | -                   | -                     | -                   | -         | -         | -         | -         |
| Miscellaneous                 | 151,781             | -                   | 65,801                | -                   | -         | -         | -         | -         |
| Total Revenues                | 1,028,150           | 2,073,899           | 1,725,293             | 2,263,953           | 1,466,000 | 1,466,000 | 1,466,000 | 1,466,000 |
| Transfers In                  |                     |                     |                       |                     |           |           |           |           |
| General Fund                  | 127,000             | 142,000             | 35,000                | -                   | -         | -         | -         | -         |
| Total Transfers In            | 127,000             | 142,000             | 35,000                | -                   | -         | -         | -         | -         |
| <b>Total Sources of Funds</b> | 2,205,980           | 3,208,592           | 2,913,474             | 3,094,854           | 1,625,309 | 1,626,309 | 1,627,309 | 1,628,309 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | 1,052,798           | 3,040,249           | 2,082,574             | 2,935,545           | 1,465,000 | 1,465,000 | 1,465,000 | 1,465,000 |
| Total Expenditures            | 1,052,798           | 3,040,249           | 2,082,574             | 2,935,545           | 1,465,000 | 1,465,000 | 1,465,000 | 1,465,000 |
| <b>Total Uses of Funds</b>    | 1,052,798           | 3,040,249           | 2,082,574             | 2,935,545           | 1,465,000 | 1,465,000 | 1,465,000 | 1,465,000 |
| <b>Ending Fund Balance</b>    | \$ 1,153,182        | 168,343             | 830,901               | 159,309             | 160,309   | 161,309   | 162,309   | 163,309   |

City of Flagstaff  
FY 2020-2021 Tentative Budget

Schedule K

City of Flagstaff  
Metro Planning Organization Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ (1,017)          | 6,785               | 12,635                | 37,778              | -         | -         | -         | -         |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Intergovernmental             | 414,963             | 1,150,886           | 1,148,519             | -                   | -         | -         | -         | -         |
| Miscellaneous                 | 5,000               | 505,000             | 5,000                 | -                   | -         | -         | -         | -         |
| <b>Total Revenues</b>         | <b>419,963</b>      | <b>1,655,886</b>    | <b>1,153,519</b>      | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| Transfers In                  |                     |                     |                       |                     |           |           |           |           |
| Transportation                | 22,500              | 419,500             | 136,500               | -                   | -         | -         | -         | -         |
| <b>Total Transfers In</b>     | <b>22,500</b>       | <b>419,500</b>      | <b>136,500</b>        | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Total Sources of Funds</b> | <b>441,446</b>      | <b>2,082,171</b>    | <b>1,302,654</b>      | <b>37,778</b>       | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | 402,153             | 1,390,876           | 1,221,876             | -                   | -         | -         | -         | -         |
| Indirect Grant Cost           | 26,658              | 43,000              | 43,000                | -                   | -         | -         | -         | -         |
| Contingency                   | -                   | 500,000             | -                     | -                   | -         | -         | -         | -         |
| <b>Total Expenditures</b>     | <b>428,811</b>      | <b>1,933,876</b>    | <b>1,264,876</b>      | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| Transfers Out                 |                     |                     |                       |                     |           |           |           |           |
| Transportation                | -                   | -                   | -                     | 37,778              | -         | -         | -         | -         |
| <b>Total Transfers Out</b>    | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>37,778</b>       | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Total Uses of Funds</b>    | <b>428,811</b>      | <b>1,933,876</b>    | <b>1,264,876</b>      | <b>37,778</b>       | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 12,635</b>    | <b>148,295</b>      | <b>37,778</b>         | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |

City of Flagstaff  
Library Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                                 | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|---------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>         |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b>   | \$ 3,485,669        | 3,450,200           | 4,025,832             | 3,524,630           | 1,604,246        | 1,763,574        | 1,894,931        | 1,997,072        |
| Revenues                        |                     |                     |                       |                     |                  |                  |                  |                  |
| Intergovernmental               | 3,638,018           | 3,943,971           | 3,613,962             | 3,793,235           | 3,831,144        | 3,926,366        | 4,023,958        | 4,123,977        |
| Investment Earnings             | 64,095              | 38,381              | 66,824                | 67,158              | 67,494           | 67,831           | 68,170           | 68,511           |
| Miscellaneous                   | 77,349              | 41,000              | 41,000                | 41,000              | 41,000           | 41,000           | 41,000           | 41,000           |
| <b>Total Revenues</b>           | <b>3,779,462</b>    | <b>4,023,352</b>    | <b>3,721,786</b>      | <b>3,901,393</b>    | <b>3,939,638</b> | <b>4,035,197</b> | <b>4,133,128</b> | <b>4,233,488</b> |
| Transfers In                    |                     |                     |                       |                     |                  |                  |                  |                  |
| Tourism                         | 66,500              | 66,500              | 66,500                | 66,500              | 66,500           | 66,500           | 66,500           | 66,500           |
| General Fund                    | 1,596,313           | 1,596,313           | 1,596,313             | 1,570,411           | 1,596,313        | 1,596,313        | 1,596,313        | 1,596,313        |
| <b>Total Transfers In</b>       | <b>1,662,813</b>    | <b>1,662,813</b>    | <b>1,662,813</b>      | <b>1,636,911</b>    | <b>1,662,813</b> | <b>1,662,813</b> | <b>1,662,813</b> | <b>1,662,813</b> |
| <b>Total Sources of Funds</b>   | <b>8,927,944</b>    | <b>9,136,365</b>    | <b>9,410,431</b>      | <b>9,062,934</b>    | <b>7,206,697</b> | <b>7,461,585</b> | <b>7,690,871</b> | <b>7,893,374</b> |
| <b>Uses of Funds</b>            |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                    |                     |                     |                       |                     |                  |                  |                  |                  |
| Library City Direct             | 3,341,468           | 3,925,942           | 3,826,321             | 3,943,444           | 3,831,700        | 3,919,224        | 4,009,375        | 4,102,231        |
| Library County                  | 616,508             | 657,929             | 657,929               | 649,793             | 666,597          | 683,880          | 701,654          | 719,932          |
| Library Grants                  | 71,871              | 55,000              | 85,000                | 55,000              | -                | -                | -                | -                |
| County Wide Projects and Growth | 355,641             | 1,635,880           | 393,870               | 1,178,557           | 420,534          | 426,151          | 431,936          | 437,895          |
| Indirect                        | 434,254             | 477,681             | 477,681               | 511,504             | 524,292          | 537,399          | 550,834          | 564,605          |
| Capital                         | 82,370              | 1,088,390           | 445,000               | 1,020,390           | -                | -                | -                | -                |
| Contingency                     | -                   | 100,000             | -                     | 100,000             | -                | -                | -                | -                |
| <b>Total Expenditures</b>       | <b>4,902,112</b>    | <b>7,940,822</b>    | <b>5,885,801</b>      | <b>7,458,688</b>    | <b>5,443,123</b> | <b>5,566,654</b> | <b>5,693,799</b> | <b>5,824,663</b> |
| <b>Total Uses of Funds</b>      | <b>4,902,112</b>    | <b>7,940,822</b>    | <b>5,885,801</b>      | <b>7,458,688</b>    | <b>5,443,123</b> | <b>5,566,654</b> | <b>5,693,799</b> | <b>5,824,663</b> |
| <b>Ending Fund Balance</b>      | <b>\$ 4,025,832</b> | <b>1,195,543</b>    | <b>3,524,630</b>      | <b>1,604,246</b>    | <b>1,763,574</b> | <b>1,894,931</b> | <b>1,997,072</b> | <b>2,068,711</b> |

Schedule K



City of Flagstaff  
Highway User Revenue Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 9,125,551        | 8,753,795           | 8,162,659             | 9,378,913           | 3,376,739         | 3,354,393         | 3,256,928         | 3,169,366         |
| Revenues                      |                     |                     |                       |                     |                   |                   |                   |                   |
| Intergovernmental             | 8,463,878           | 8,619,609           | 8,869,609             | 8,958,305           | 8,510,390         | 8,595,494         | 8,681,449         | 8,768,263         |
| Grants                        | 235                 | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| Licenses and Permits          | 45,870              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| Investment Earnings           | 133,403             | 15,000              | 41,000                | 18,000              | 17,000            | 17,000            | 16,000            | 16,000            |
| Contributions                 | 322,893             | 2,336,458           | -                     | 2,336,458           | -                 | -                 | -                 | -                 |
| Miscellaneous                 | 23,834              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| <b>Total Revenues</b>         | <b>8,990,113</b>    | <b>10,971,067</b>   | <b>8,910,609</b>      | <b>11,312,763</b>   | <b>8,527,390</b>  | <b>8,612,494</b>  | <b>8,697,449</b>  | <b>8,784,263</b>  |
| Transfers In                  |                     |                     |                       |                     |                   |                   |                   |                   |
| Stormwater                    | 240,050             | 272,964             | 272,964               | -                   | -                 | -                 | -                 | -                 |
| Transportation                | 1,561,640           | 21,482,663          | 8,175,693             | 13,369,076          | -                 | -                 | -                 | -                 |
| <b>Total Transfers in</b>     | <b>1,801,690</b>    | <b>21,755,627</b>   | <b>8,448,657</b>      | <b>13,369,076</b>   | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Total Sources of Funds</b> | <b>19,917,354</b>   | <b>41,480,489</b>   | <b>25,521,925</b>     | <b>34,060,752</b>   | <b>11,904,129</b> | <b>11,966,887</b> | <b>11,954,377</b> | <b>11,953,629</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                     |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 4,059,101           | 4,629,914           | 4,629,914             | 4,650,367           | 4,360,647         | 4,491,468         | 4,536,383         | 4,581,746         |
| Indirect                      | 1,014,062           | 1,043,093           | 1,043,093             | 1,147,404           | 1,176,089         | 1,205,491         | 1,235,628         | 1,266,519         |
| Capital                       | 6,124,986           | 31,232,506          | 9,660,497             | 24,673,242          | 3,000,000         | 3,000,000         | 3,000,000         | 2,900,000         |
| Contingency                   | -                   | 100,000             | -                     | 100,000             | -                 | -                 | -                 | -                 |
| <b>Total Expenditures</b>     | <b>11,198,149</b>   | <b>37,005,513</b>   | <b>15,333,504</b>     | <b>30,571,013</b>   | <b>8,536,736</b>  | <b>8,696,959</b>  | <b>8,772,011</b>  | <b>8,748,265</b>  |
| Debt Service                  |                     |                     |                       |                     |                   |                   |                   |                   |
| Debt Service                  | 543,546             | 546,508             | 546,508               | -                   | -                 | -                 | -                 | -                 |
| <b>Total Debt Service</b>     | <b>543,546</b>      | <b>546,508</b>      | <b>546,508</b>        | <b>-</b>            | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| Transfers Out                 |                     |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | 13,000              | 13,000              | 13,000                | 13,000              | 13,000            | 13,000            | 13,000            | 13,000            |
| Capital Projects              | -                   | 250,000             | 250,000               | 100,000             | -                 | -                 | -                 | -                 |
| <b>Total Transfers Out</b>    | <b>13,000</b>       | <b>263,000</b>      | <b>263,000</b>        | <b>113,000</b>      | <b>13,000</b>     | <b>13,000</b>     | <b>13,000</b>     | <b>13,000</b>     |
| <b>Total Uses of Funds</b>    | <b>11,754,695</b>   | <b>37,815,021</b>   | <b>16,143,012</b>     | <b>30,684,013</b>   | <b>8,549,736</b>  | <b>8,709,959</b>  | <b>8,785,011</b>  | <b>8,761,265</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 8,162,659</b> | <b>3,665,468</b>    | <b>9,378,913</b>      | <b>3,376,739</b>    | <b>3,354,393</b>  | <b>3,256,928</b>  | <b>3,169,366</b>  | <b>3,192,364</b>  |

City of Flagstaff  
Transportation Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019  | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|----------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                      |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 35,387,686        | 39,214,479          | 38,988,094            | 37,367,745          | 13,621,219        | 12,559,610        | 16,674,122        | 21,032,421        |
| Revenues                      |                      |                     |                       |                     |                   |                   |                   |                   |
| Taxes                         | 20,766,231           | 26,911,206          | 25,516,880            | 26,058,162          | 25,376,754        | 25,376,243        | 25,629,383        | 25,885,078        |
| Grants                        | -                    | -                   | -                     | 551,656             | 1,385,968         | -                 | -                 | -                 |
| Investment Earnings           | 649,370              | 197,000             | 659,200               | 174,000             | 68,000            | 62,000            | 84,000            | 106,000           |
| Miscellaneous                 | 118,611              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| <b>Total Revenues</b>         | <b>21,534,212</b>    | <b>27,108,206</b>   | <b>26,176,080</b>     | <b>26,783,818</b>   | <b>26,830,722</b> | <b>25,438,243</b> | <b>25,713,383</b> | <b>25,991,078</b> |
| Transfers In                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Drinking Water                | 100,000              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| FMPO                          | -                    | -                   | -                     | 37,778              | -                 | -                 | -                 | -                 |
| <b>Total Transfers In</b>     | <b>100,000</b>       | <b>-</b>            | <b>-</b>              | <b>37,778</b>       | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Total Sources of Funds</b> | <b>57,021,898</b>    | <b>66,322,685</b>   | <b>65,164,174</b>     | <b>64,189,341</b>   | <b>40,451,941</b> | <b>37,997,853</b> | <b>42,387,505</b> | <b>47,023,499</b> |
| <b>Uses of Funds</b>          |                      |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 5,739,648            | 7,774,002           | 6,490,203             | 7,337,334           | 2,977,686         | 3,044,537         | 3,113,056         | 3,183,285         |
| Indirect                      | 421,663              | 377,387             | 377,387               | 328,645             | 369,986           | 379,235           | 388,715           | 398,433           |
| Capital                       | 6,257,756            | 22,591,142          | 8,355,758             | 25,833,341          | 22,054,147        | 16,410,346        | 16,366,000        | 23,289,000        |
| <b>Total Expenditures</b>     | <b>12,419,067</b>    | <b>30,742,531</b>   | <b>15,223,348</b>     | <b>33,499,320</b>   | <b>25,401,819</b> | <b>19,834,118</b> | <b>19,867,771</b> | <b>26,870,718</b> |
| Transfers Out                 |                      |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | 300,000              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| FMPO                          | 22,500               | 419,500             | 136,500               | -                   | -                 | -                 | -                 | -                 |
| HURF                          | 1,561,640            | 21,482,663          | 8,175,693             | 13,369,076          | -                 | -                 | -                 | -                 |
| FUTS                          | 550,000              | 550,000             | 550,000               | -                   | 1,000,000         | -                 | -                 | -                 |
| <b>Total Transfers Out</b>    | <b>2,434,140</b>     | <b>22,452,163</b>   | <b>8,862,193</b>      | <b>13,369,076</b>   | <b>1,000,000</b>  | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| Debt Service                  | 3,180,597            | 3,710,888           | 3,710,888             | 3,699,726           | 1,490,512         | 1,489,613         | 1,487,313         | 1,483,613         |
| <b>Total Uses of Funds</b>    | <b>18,033,804</b>    | <b>56,905,582</b>   | <b>27,796,429</b>     | <b>50,568,122</b>   | <b>27,892,331</b> | <b>21,323,731</b> | <b>21,355,084</b> | <b>28,354,331</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 38,988,094</b> | <b>9,417,103</b>    | <b>37,367,745</b>     | <b>13,621,219</b>   | <b>12,559,610</b> | <b>16,674,122</b> | <b>21,032,421</b> | <b>18,669,168</b> |

Schedule K

City of Flagstaff  
 Flagstaff Urban Trails Fund  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 3,558,964        | 3,874,142           | 3,942,955             | 3,027,599           | -                | -         | -         | -         |
| Revenues                      |                     |                     |                       |                     |                  |           |           |           |
| Investment Earnings           | 68,263              | 19,000              | 65,200                | 15,000              | -                | -         | -         | -         |
| Total Revenues                | 68,263              | 19,000              | 65,200                | 15,000              | -                | -         | -         | -         |
| Transfers In                  |                     |                     |                       |                     |                  |           |           |           |
| Transportation                | 550,000             | 550,000             | 550,000               | -                   | 1,000,000        | -         | -         | -         |
| Total Transfers In            | 550,000             | 550,000             | 550,000               | -                   | 1,000,000        | -         | -         | -         |
| <b>Total Sources of Funds</b> | <b>4,177,227</b>    | <b>4,443,142</b>    | <b>4,558,155</b>      | <b>3,042,599</b>    | <b>1,000,000</b> | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |           |           |           |
| Expenditures                  |                     |                     |                       |                     |                  |           |           |           |
| Indirect                      | -                   | 13,108              | 13,108                | -                   | -                | -         | -         | -         |
| Capital                       | 234,272             | 4,355,034           | 1,517,448             | 3,042,599           | 1,000,000        | -         | -         | -         |
| Total Expenditures            | 234,272             | 4,368,142           | 1,530,556             | 3,042,599           | 1,000,000        | -         | -         | -         |
| Transfers Out                 |                     |                     |                       |                     |                  |           |           |           |
| SEMS                          | -                   | 75,000              | -                     | -                   | -                | -         | -         | -         |
| Total Transfers Out           | -                   | 75,000              | -                     | -                   | -                | -         | -         | -         |
| <b>Total Uses of Funds</b>    | <b>234,272</b>      | <b>4,443,142</b>    | <b>1,530,556</b>      | <b>3,042,599</b>    | <b>1,000,000</b> | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 3,942,955</b> | <b>-</b>            | <b>3,027,599</b>      | <b>-</b>            | <b>-</b>         | <b>-</b>  | <b>-</b>  | <b>-</b>  |

City of Flagstaff  
 FY 2020-2021 Tentative Budget

Schedule K

City of Flagstaff  
 Beautification Fund  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 5,429,413        | 5,966,605           | 6,438,796             | 7,402,757           | 4,077,237        | 2,754,820        | 2,315,379        | 1,052,216        |
| Revenues                      |                     |                     |                       |                     |                  |                  |                  |                  |
| BBB Tax                       | 1,767,866           | 1,845,000           | 1,820,000             | 1,865,500           | 1,809,535        | 1,809,535        | 1,827,630        | 1,845,907        |
| Investment Earnings           | 109,480             | 30,000              | 100,000               | 37,000              | 20,000           | 14,000           | 12,000           | 5,000            |
| Miscellaneous                 | (5,025)             | -                   | -                     | -                   | -                | -                | -                | -                |
| <b>Total Revenues</b>         | <b>1,872,321</b>    | <b>1,875,000</b>    | <b>1,920,000</b>      | <b>1,902,500</b>    | <b>1,829,535</b> | <b>1,823,535</b> | <b>1,839,630</b> | <b>1,850,907</b> |
| <b>Total Sources of Funds</b> | <b>7,301,734</b>    | <b>7,841,605</b>    | <b>8,358,796</b>      | <b>9,305,257</b>    | <b>5,906,772</b> | <b>4,578,355</b> | <b>4,155,009</b> | <b>2,903,123</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Operating                     | 238,469             | 307,164             | 307,164               | 500,298             | 490,431          | 495,692          | 501,085          | 506,612          |
| Capital                       | 169,135             | 3,988,290           | 152,881               | 4,222,409           | 2,156,000        | 1,251,300        | 2,075,000        | 500,000          |
| Contingency                   | -                   | 10,000              | -                     | 10,000              | -                | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>407,604</b>      | <b>4,305,454</b>    | <b>460,045</b>        | <b>4,732,707</b>    | <b>2,646,431</b> | <b>1,746,992</b> | <b>2,576,085</b> | <b>1,006,612</b> |
| Transfers Out                 |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | 425,334             | 465,994             | 465,994               | 465,313             | 475,521          | 485,984          | 496,708          | 507,701          |
| SEMS                          | 30,000              | 30,000              | 30,000                | 30,000              | 30,000           | 30,000           | 30,000           | 30,000           |
| <b>Total Transfers Out</b>    | <b>455,334</b>      | <b>495,994</b>      | <b>495,994</b>        | <b>495,313</b>      | <b>505,521</b>   | <b>515,984</b>   | <b>526,708</b>   | <b>537,701</b>   |
| <b>Total Uses of Funds</b>    | <b>862,938</b>      | <b>4,801,448</b>    | <b>956,039</b>        | <b>5,228,020</b>    | <b>3,151,952</b> | <b>2,262,976</b> | <b>3,102,793</b> | <b>1,544,313</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 6,438,796</b> | <b>3,040,157</b>    | <b>7,402,757</b>      | <b>4,077,237</b>    | <b>2,754,820</b> | <b>2,315,379</b> | <b>1,052,216</b> | <b>1,358,810</b> |

City of Flagstaff  
 FY 2020-2021 Tentative Budget

Schedule K

City of Flagstaff  
Economic Development Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 964,615          | 689,545             | 776,391               | 501,783             | 180,133          | 165,519          | 150,604          | 138,865          |
| Revenues                      |                     |                     |                       |                     |                  |                  |                  |                  |
| BBB Tax                       | 840,050             | 876,375             | 864,500               | 886,113             | 859,529          | 859,529          | 868,124          | 876,806          |
| Investment Earnings           | 18,612              | 7,486               | 15,730                | 8,279               | 2,972            | 2,731            | 2,485            | 2,291            |
| Miscellaneous                 | 366,188             | 431,246             | 393,672               | 419,804             | 432,170          | 444,584          | 452,046          | 459,557          |
| <b>Total Revenues</b>         | <b>1,224,850</b>    | <b>1,315,107</b>    | <b>1,273,902</b>      | <b>1,314,196</b>    | <b>1,294,671</b> | <b>1,306,844</b> | <b>1,322,655</b> | <b>1,338,654</b> |
| Transfers In                  |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | 207,500             | 208,000             | 208,000               | 247,000             | 247,000          | 247,000          | 247,000          | 247,000          |
| <b>Total Transfers In</b>     | <b>207,500</b>      | <b>208,000</b>      | <b>208,000</b>        | <b>247,000</b>      | <b>247,000</b>   | <b>247,000</b>   | <b>247,000</b>   | <b>247,000</b>   |
| <b>Total Sources of Funds</b> | <b>2,396,965</b>    | <b>2,212,652</b>    | <b>2,258,293</b>      | <b>2,062,979</b>    | <b>1,721,804</b> | <b>1,719,363</b> | <b>1,720,259</b> | <b>1,724,519</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Operating                     | 927,763             | 1,293,249           | 1,063,565             | 1,247,001           | 962,047          | 976,639          | 991,606          | 1,006,953        |
| Contingency                   | -                   | 90,000              | -                     | 45,000              | -                | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>927,763</b>      | <b>1,383,249</b>    | <b>1,063,565</b>      | <b>1,292,001</b>    | <b>962,047</b>   | <b>976,639</b>   | <b>991,606</b>   | <b>1,006,953</b> |
| Debt Service                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Debt Service                  | 249,054             | 249,188             | 249,188               | 247,088             | 250,481          | 248,363          | 246,031          | 248,381          |
| <b>Total Debt Service</b>     | <b>249,054</b>      | <b>249,188</b>      | <b>249,188</b>        | <b>247,088</b>      | <b>250,481</b>   | <b>248,363</b>   | <b>246,031</b>   | <b>248,381</b>   |
| Transfers Out                 |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | 443,757             | 443,757             | 443,757               | 343,757             | 343,757          | 343,757          | 343,757          | 211,000          |
| <b>Total Transfers Out</b>    | <b>443,757</b>      | <b>443,757</b>      | <b>443,757</b>        | <b>343,757</b>      | <b>343,757</b>   | <b>343,757</b>   | <b>343,757</b>   | <b>211,000</b>   |
| <b>Total Uses of Funds</b>    | <b>1,620,574</b>    | <b>2,076,194</b>    | <b>1,756,510</b>      | <b>1,882,846</b>    | <b>1,556,285</b> | <b>1,568,759</b> | <b>1,581,394</b> | <b>1,466,334</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 776,391</b>   | <b>136,458</b>      | <b>501,783</b>        | <b>180,133</b>      | <b>165,519</b>   | <b>150,604</b>   | <b>138,865</b>   | <b>258,185</b>   |

City of Flagstaff  
Tourism Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 1,389,303        | 1,188,790           | 1,287,777             | 997,664             | 466,782          | 560,751          | 604,637          | 624,307          |
| Revenues                      |                     |                     |                       |                     |                  |                  |                  |                  |
| BBB Tax                       | 2,652,694           | 2,767,500           | 2,730,000             | 2,798,250           | 2,714,303        | 2,714,303        | 2,741,446        | 2,768,860        |
| Retail Sales                  | 74,733              | 89,227              | 118,706               | 119,893             | 121,092          | 122,303          | 123,526          | 124,761          |
| Investment Earnings           | 27,019              | 5,944               | 25,727                | 4,988               | 2,334            | 2,804            | 3,023            | 3,122            |
| Miscellaneous                 | 32,355              | 27,438              | 27,438                | 13,774              | 13,912           | 14,051           | 14,192           | 14,334           |
| <b>Total Revenues</b>         | <b>2,786,801</b>    | <b>2,890,109</b>    | <b>2,901,871</b>      | <b>2,936,905</b>    | <b>2,851,641</b> | <b>2,853,461</b> | <b>2,882,187</b> | <b>2,911,077</b> |
| <b>Total Sources of Funds</b> | <b>4,176,104</b>    | <b>4,078,899</b>    | <b>4,189,648</b>      | <b>3,934,569</b>    | <b>3,318,423</b> | <b>3,414,212</b> | <b>3,486,824</b> | <b>3,535,384</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Operating                     | 2,622,396           | 3,049,676           | 2,970,676             | 3,182,717           | 2,602,602        | 2,654,505        | 2,707,447        | 2,761,446        |
| Capital                       | 29,623              | -                   | -                     | 80,000              | -                | -                | -                | -                |
| Contingency                   | -                   | 50,000              | -                     | 50,000              | -                | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>2,652,019</b>    | <b>3,099,676</b>    | <b>2,970,676</b>      | <b>3,312,717</b>    | <b>2,602,602</b> | <b>2,654,505</b> | <b>2,707,447</b> | <b>2,761,446</b> |
| Transfers Out                 |                     |                     |                       |                     |                  |                  |                  |                  |
| Library                       | 66,500              | 66,500              | 66,500                | 66,500              | 66,500           | 66,500           | 66,500           | 66,500           |
| General Fund                  | 106,238             | 31,238              | 31,238                | 25,000              | 25,000           | 25,000           | 25,000           | 25,000           |
| Solid Waste                   | 63,570              | 63,570              | 63,570                | 63,570              | 63,570           | 63,570           | 63,570           | 63,570           |
| Airport                       | -                   | 60,000              | 60,000                | -                   | -                | -                | -                | -                |
| <b>Total Transfers Out</b>    | <b>236,308</b>      | <b>221,308</b>      | <b>221,308</b>        | <b>155,070</b>      | <b>155,070</b>   | <b>155,070</b>   | <b>155,070</b>   | <b>155,070</b>   |
| <b>Total Uses of Funds</b>    | <b>2,888,327</b>    | <b>3,320,984</b>    | <b>3,191,984</b>      | <b>3,467,787</b>    | <b>2,757,672</b> | <b>2,809,575</b> | <b>2,862,517</b> | <b>2,916,516</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 1,287,777</b> | <b>757,915</b>      | <b>997,664</b>        | <b>466,782</b>      | <b>560,751</b>   | <b>604,637</b>   | <b>624,307</b>   | <b>618,868</b>   |

City of Flagstaff  
FY 2020-2021 Tentative Budget

Schedule K

City of Flagstaff  
Arts and Science Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023      | 2023-2024      | 2024-2025      |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|----------------|----------------|----------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                |                |                |
| <b>Beginning Fund Balance</b> | \$ 712,761          | 837,797             | 868,415               | 1,057,230           | 501,795          | 156,940        | 133,444        | 139,879        |
| Revenues                      |                     |                     |                       |                     |                  |                |                |                |
| BBB Tax                       | 662,725             | 691,875             | 682,500               | 699,563             | 678,576          | 678,576        | 685,361        | 692,215        |
| Investment Earnings           | 13,399              | 4,000               | 15,751                | 5,000               | 3,000            | 1,000          | 1,000          | 1,000          |
| Miscellaneous                 | ( 2,837)            | -                   | -                     | -                   | -                | -              | -              | -              |
| <b>Total Revenues</b>         | <b>673,287</b>      | <b>695,875</b>      | <b>698,251</b>        | <b>704,563</b>      | <b>681,576</b>   | <b>679,576</b> | <b>686,361</b> | <b>693,215</b> |
| <b>Total Sources of Funds</b> | <b>1,386,048</b>    | <b>1,533,672</b>    | <b>1,566,666</b>      | <b>1,761,793</b>    | <b>1,183,371</b> | <b>836,516</b> | <b>819,805</b> | <b>833,094</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                |                |                |
| Expenditures                  |                     |                     |                       |                     |                  |                |                |                |
| Operating                     | 492,633             | 496,936             | 496,936               | 562,998             | 533,431          | 544,072        | 554,926        | 565,997        |
| Capital                       | 25,000              | 711,500             | 12,500                | 687,000             | 493,000          | 159,000        | 125,000        | 10,000         |
| Contingency                   | -                   | 10,000              | -                     | 10,000              | -                | -              | -              | -              |
| <b>Total Expenditures</b>     | <b>517,633</b>      | <b>1,218,436</b>    | <b>509,436</b>        | <b>1,259,998</b>    | <b>1,026,431</b> | <b>703,072</b> | <b>679,926</b> | <b>575,997</b> |
| <b>Total Uses of Funds</b>    | <b>517,633</b>      | <b>1,218,436</b>    | <b>509,436</b>        | <b>1,259,998</b>    | <b>1,026,431</b> | <b>703,072</b> | <b>679,926</b> | <b>575,997</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 868,415</b>   | <b>315,236</b>      | <b>1,057,230</b>      | <b>501,795</b>      | <b>156,940</b>   | <b>133,444</b> | <b>139,879</b> | <b>257,097</b> |

Schedule K

City of Flagstaff  
Recreation Fund - BBB  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 1,421,225        | 944,850             | 834,110               | 959,203             | 1,492,081        | 1,897,281        | 2,255,726        | 2,595,810        |
| Revenues                      |                     |                     |                       |                     |                  |                  |                  |                  |
| Taxes                         | 2,917,785           | 3,044,250           | 3,003,000             | 3,078,075           | 2,985,733        | 2,985,733        | 3,015,590        | 3,045,746        |
| Investment Earnings           | 27,752              | 5,000               | 11,000                | 5,000               | 7,000            | 9,000            | 11,000           | 13,000           |
| Miscellaneous                 | (12,457)            | -                   | -                     | -                   | -                | -                | -                | -                |
| <b>Total Revenues</b>         | <b>2,933,080</b>    | <b>3,049,250</b>    | <b>3,014,000</b>      | <b>3,083,075</b>    | <b>2,992,733</b> | <b>2,994,733</b> | <b>3,026,590</b> | <b>3,058,746</b> |
| <b>Total Sources of Funds</b> | <b>4,354,305</b>    | <b>3,994,100</b>    | <b>3,848,110</b>      | <b>4,042,278</b>    | <b>4,484,814</b> | <b>4,892,014</b> | <b>5,282,316</b> | <b>5,654,556</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Operating                     | 47,338              | 7,500               | 7,500                 | 7,500               | 7,500            | 7,500            | 7,500            | 7,500            |
| Capital                       | 990,971             | 469,264             | 242,202               | -                   | -                | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>1,038,309</b>    | <b>476,764</b>      | <b>249,702</b>        | <b>7,500</b>        | <b>7,500</b>     | <b>7,500</b>     | <b>7,500</b>     | <b>7,500</b>     |
| Transfers Out                 |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | 2,481,886           | 3,119,888           | 2,631,705             | 2,542,697           | 2,580,033        | 2,628,788        | 2,679,007        | 2,730,731        |
| Sustainability                | -                   | 23,000              | 7,500                 | -                   | -                | -                | -                | -                |
| <b>Total Transfers Out</b>    | <b>2,481,886</b>    | <b>3,142,888</b>    | <b>2,639,205</b>      | <b>2,542,697</b>    | <b>2,580,033</b> | <b>2,628,788</b> | <b>2,679,007</b> | <b>2,730,731</b> |
| <b>Total Uses of Funds</b>    | <b>3,520,195</b>    | <b>3,619,652</b>    | <b>2,888,907</b>      | <b>2,550,197</b>    | <b>2,587,533</b> | <b>2,636,288</b> | <b>2,686,507</b> | <b>2,738,231</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 834,110</b>   | <b>374,448</b>      | <b>959,203</b>        | <b>1,492,081</b>    | <b>1,897,281</b> | <b>2,255,726</b> | <b>2,595,810</b> | <b>2,916,324</b> |

Schedule K



City of Flagstaff  
 Parking District Fund  
 Five Year Plan 2021-2025

City of Flagstaff  
 FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 613,110          | 935,686             | 1,156,912             | 1,537,480           | 877,306   | 1,070,987 | 1,282,202 | 1,511,445 |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Parking                       | 1,501,662           | 1,466,434           | 1,520,000             | 1,254,378           | 1,230,850 | 1,253,907 | 1,277,425 | 1,301,414 |
| Investment Earnings           | 17,063              | 14,000              | 18,000                | 23,100              | 13,200    | 16,100    | 19,200    | 22,700    |
| Total Revenues                | 1,518,725           | 1,480,434           | 1,538,000             | 1,277,478           | 1,244,050 | 1,270,007 | 1,296,625 | 1,324,114 |
| <b>Total Sources of Funds</b> | 2,131,835           | 2,416,120           | 2,694,912             | 2,814,958           | 2,121,356 | 2,340,994 | 2,578,827 | 2,835,559 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | 648,384             | 855,129             | 855,129               | 762,883             | 769,896   | 777,050   | 784,346   | 791,789   |
| Indirect                      | 10,874              | 51,548              | 51,548                | 62,203              | 63,447    | 64,716    | 66,010    | 67,331    |
| Capital                       | 7,941               | 726,148             | 39,379                | 874,191             | 105,000   | 105,000   | 105,000   | 105,000   |
| Contingency                   | -                   | 30,000              | -                     | 30,000              | -         | -         | -         | -         |
| Total Expenditures            | 667,199             | 1,662,825           | 946,056               | 1,729,277           | 938,343   | 946,766   | 955,356   | 964,119   |
| Debt Service                  |                     |                     |                       |                     |           |           |           |           |
| Debt Service                  | 115,025             | 115,026             | 115,026               | 112,026             | 112,026   | 112,026   | 112,026   | 112,026   |
| Total Debt Service            | 115,025             | 115,026             | 115,026               | 112,026             | 112,026   | 112,026   | 112,026   | 112,026   |
| Transfers Out                 |                     |                     |                       |                     |           |           |           |           |
| General Fund                  | 192,699             | 96,350              | 96,350                | 96,349              | -         | -         | -         | -         |
| Total Transfers Out           | 192,699             | 96,350              | 96,350                | 96,349              | -         | -         | -         | -         |
| <b>Total Uses of Funds</b>    | 974,923             | 1,874,201           | 1,157,432             | 1,937,652           | 1,050,369 | 1,058,792 | 1,067,382 | 1,076,145 |
| <b>Ending Fund Balance</b>    | \$ 1,156,912        | 541,919             | 1,537,480             | 877,306             | 1,070,987 | 1,282,202 | 1,511,445 | 1,759,414 |

Schedule K

City of Flagstaff  
 Water Resource and Infrastructure Protection Fund  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ -                | -                   | -                     | -                   | 81,879    | 134,342   | 167,814   | 180,909   |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Water Resource Protection Fee | -                   | -                   | -                     | 1,120,000           | 1,120,000 | 1,120,000 | 1,120,000 | 1,120,000 |
| Investment Earnings           | -                   | -                   | -                     | -                   | -         | 1,000     | 1,000     | 1,000     |
| Total Revenues                | -                   | -                   | -                     | 1,120,000           | 1,120,000 | 1,121,000 | 1,121,000 | 1,121,000 |
| <b>Total Sources of Funds</b> | -                   | -                   | -                     | 1,120,000           | 1,201,879 | 1,255,342 | 1,288,814 | 1,301,909 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | -                   | -                   | -                     | 1,038,121           | 1,057,537 | 1,077,328 | 1,097,501 | 1,118,063 |
| Indirect                      | -                   | -                   | -                     | -                   | 10,000    | 10,200    | 10,404    | 10,612    |
| Total Expenditures            | -                   | -                   | -                     | 1,038,121           | 1,067,537 | 1,087,528 | 1,107,905 | 1,128,675 |
| <b>Total Uses of Funds</b>    | -                   | -                   | -                     | 1,038,121           | 1,067,537 | 1,087,528 | 1,107,905 | 1,128,675 |
| <b>Ending Fund Balance</b>    | \$ -                | -                   | -                     | 81,879              | 134,342   | 167,814   | 180,909   | 173,234   |

City of Flagstaff  
 FY 2020-2021 Tentative Budget

Schedule K

City of Flagstaff  
 General Obligation Bond Fund  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ -                | -                   | -                     | -                   | -         | -         | -         | -         |
| Transfers In                  |                     |                     |                       |                     |           |           |           |           |
| Secondary Property Tax        | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| Total Transfers In            | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| <b>Total Sources of Funds</b> | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Debt Service                  |                     |                     |                       |                     |           |           |           |           |
| Debt Service                  | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| Total Debt Service            | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| <b>Total Uses of Funds</b>    | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302 | 7,447,497 | 5,604,683 | 3,623,117 |
| <b>Ending Fund Balance</b>    | \$ -                | -                   | -                     | -                   | -         | -         | -         | -         |

City of Flagstaff  
Secondary Property Tax Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022  | 2022-2023  | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------|------------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |            |            |           |           |
| <b>Beginning Fund Balance</b> | \$ 7,149,254        | 6,831,341           | 6,879,666             | 7,161,388           | 7,199,173  | 7,685,868  | 5,768,948 | 3,633,843 |
| Revenues                      |                     |                     |                       |                     |            |            |           |           |
| Secondary Property Taxes      | 6,747,904           | 7,268,436           | 7,268,436             | 7,406,121           | 7,865,997  | 5,492,577  | 3,440,578 | 3,643,426 |
| Investment Earnings           | 56,858              | 34,000              | 34,000                | 10,000              | 10,000     | 38,000     | 29,000    | 18,000    |
| Total Revenues                | 6,804,762           | 7,302,436           | 7,302,436             | 7,416,121           | 7,875,997  | 5,530,577  | 3,469,578 | 3,661,426 |
| <b>Total Sources of Funds</b> | 13,954,016          | 14,133,777          | 14,182,102            | 14,577,509          | 15,075,170 | 13,216,445 | 9,238,526 | 7,295,269 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |            |            |           |           |
| Transfers Out                 |                     |                     |                       |                     |            |            |           |           |
| GO Bonds                      | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302  | 7,447,497  | 5,604,683 | 3,623,117 |
| Total Transfers Out           | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302  | 7,447,497  | 5,604,683 | 3,623,117 |
| <b>Total Uses of Funds</b>    | 7,074,350           | 7,715,047           | 7,020,714             | 7,378,336           | 7,389,302  | 7,447,497  | 5,604,683 | 3,623,117 |
| <b>Ending Fund Balance</b>    | \$ 6,879,666        | 6,418,730           | 7,161,388             | 7,199,173           | 7,685,868  | 5,768,948  | 3,633,843 | 3,672,152 |

City of Flagstaff  
Pension Debt Service Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022  | 2022-2023  | 2023-2024  | 2024-2025  |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------|------------|------------|------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |            |            |            |            |
| <b>Beginning Fund Balance</b> | \$ -                | -                   | -                     | -                   | 10,000,000 | 10,050,000 | 10,100,000 | 10,151,000 |
| Revenues                      |                     |                     |                       |                     |            |            |            |            |
| Investment Earnings           | -                   | -                   | -                     | -                   | 50,000     | 50,000     | 51,000     | 51,000     |
| Other Financing Sources       | -                   | -                   | -                     | 130,000,000         | -          | -          | -          | -          |
| <b>Total Revenues</b>         | -                   | -                   | -                     | 130,000,000         | 50,000     | 50,000     | 51,000     | 51,000     |
| Transfers In                  |                     |                     |                       |                     |            |            |            |            |
| General Fund                  | -                   | -                   | -                     | 1,922,400           | 7,682,400  | 7,682,400  | 7,682,400  | 7,682,400  |
| Airport                       | -                   | -                   | -                     | 80,100              | 320,100    | 320,100    | 320,100    | 320,100    |
| <b>Total Transfers In</b>     | -                   | -                   | -                     | 2,002,500           | 8,002,500  | 8,002,500  | 8,002,500  | 8,002,500  |
| <b>Total Sources of Funds</b> | -                   | -                   | -                     | 132,002,500         | 18,052,500 | 18,102,500 | 18,153,500 | 18,204,500 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |            |            |            |            |
| Expenditures                  |                     |                     |                       |                     |            |            |            |            |
| Operating                     | -                   | -                   | -                     | 120,000,000         | -          | -          | -          | -          |
| <b>Total Expenditures</b>     | -                   | -                   | -                     | 120,000,000         | -          | -          | -          | -          |
| Debt Service                  | -                   | -                   | -                     | 2,002,500           | 8,002,500  | 8,002,500  | 8,002,500  | 8,002,500  |
| <b>Total Uses of Funds</b>    | -                   | -                   | -                     | 122,002,500         | 8,002,500  | 8,002,500  | 8,002,500  | 8,002,500  |
| <b>Ending Fund Balance</b>    | \$ -                | -                   | -                     | 10,000,000          | 10,050,000 | 10,100,000 | 10,151,000 | 10,202,000 |

Schedule K

City of Flagstaff  
Special Assessment Bond Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 2,191,277        | 114,060             | 121,390               | 122,509             | -         | -         | -         | -         |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Investment Earnings           | 9,330               | 1,000               | 1,119                 | -                   | -         | -         | -         | -         |
| <b>Total Revenues</b>         | <b>9,330</b>        | <b>1,000</b>        | <b>1,119</b>          | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Total Sources of Funds</b> | <b>2,200,607</b>    | <b>115,060</b>      | <b>122,509</b>        | <b>122,509</b>      | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Debt Service                  |                     |                     |                       |                     |           |           |           |           |
| Debt Service                  | 2,079,217           | -                   | -                     | -                   | -         | -         | -         | -         |
| <b>Total Debt Service</b>     | <b>2,079,217</b>    | <b>-</b>            | <b>-</b>              | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| Transfers Out                 |                     |                     |                       |                     |           |           |           |           |
| General Fund                  | -                   | -                   | -                     | 122,509             | -         | -         | -         | -         |
| <b>Total Transfers Out</b>    | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>122,509</b>      | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Total Uses of Funds</b>    | <b>2,079,217</b>    | <b>-</b>            | <b>-</b>              | <b>122,509</b>      | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 121,390</b>   | <b>115,060</b>      | <b>122,509</b>        | <b>-</b>            | <b>-</b>  | <b>-</b>  | <b>-</b>  | <b>-</b>  |

City of Flagstaff  
Perpetual Care Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 297,325          | 309,349             | 329,544               | 343,434             | 357,560   | 371,926   | 386,537   | 401,397   |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Contributions                 | 26,460              | 9,690               | 9,690                 | 9,884               | 10,082    | 10,284    | 10,490    | 10,700    |
| Investment Earnings           | 5,759               | 3,225               | 4,200                 | 4,242               | 4,284     | 4,327     | 4,370     | 4,414     |
| Total Revenues                | 32,219              | 12,915              | 13,890                | 14,126              | 14,366    | 14,611    | 14,860    | 15,114    |
| <b>Total Sources of Funds</b> | 329,544             | 322,264             | 343,434               | 357,560             | 371,926   | 386,537   | 401,397   | 416,511   |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | -                   | -                   | -                     | -                   | -         | -         | -         | -         |
| Total Expenditures            | -                   | -                   | -                     | -                   | -         | -         | -         | -         |
| <b>Total Uses of Funds</b>    | -                   | -                   | -                     | -                   | -         | -         | -         | -         |
| <b>Ending Fund Balance</b>    | \$ 329,544          | 322,264             | 343,434               | 357,560             | 371,926   | 386,537   | 401,397   | 416,511   |

City of Flagstaff  
 Capital Projects Fund  
 Non-GO Bond Funded Projects  
 Five Year Plan 2021-2025

City of Flagstaff  
 FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023 | 2023-2024         | 2024-2025         |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------------|-----------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                   |           |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 3,056,415        | 1,092,415           | 1,504,733             | 5,304,330           | -                 | -         | -                 | -                 |
| Revenues                      |                     |                     |                       |                     |                   |           |                   |                   |
| Real Estate Proceeds          | -                   | -                   | -                     | 2,000,000           | -                 | -         | -                 | -                 |
| Investment Earnings           | 46,116              | -                   | 12,000                | 3,000               | -                 | -         | -                 | -                 |
| Other Financing Sources       | -                   | 26,000,000          | 16,000,000            | 10,000,000          | 10,000,000        | -         | 10,000,000        | 10,000,000        |
| <b>Total Revenues</b>         | <b>46,116</b>       | <b>26,000,000</b>   | <b>16,012,000</b>     | <b>12,003,000</b>   | <b>10,000,000</b> | <b>-</b>  | <b>10,000,000</b> | <b>10,000,000</b> |
| Transfers In                  |                     |                     |                       |                     |                   |           |                   |                   |
| General Fund                  | 520,000             | 325,000             | 325,000               | 537,938             | -                 | -         | -                 | -                 |
| <b>Total Transfers In</b>     | <b>520,000</b>      | <b>325,000</b>      | <b>325,000</b>        | <b>537,938</b>      | <b>-</b>          | <b>-</b>  | <b>-</b>          | <b>-</b>          |
| <b>Total Sources of Funds</b> | <b>3,622,531</b>    | <b>27,417,415</b>   | <b>17,841,733</b>     | <b>17,845,268</b>   | <b>10,000,000</b> | <b>-</b>  | <b>10,000,000</b> | <b>10,000,000</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                   |           |                   |                   |
| Expenditures                  |                     |                     |                       |                     |                   |           |                   |                   |
| Capital                       | 2,117,798           | 27,173,377          | 12,537,403            | 17,845,193          | 10,000,000        | -         | 10,000,000        | 10,000,000        |
| <b>Total Expenditures</b>     | <b>2,117,798</b>    | <b>27,173,377</b>   | <b>12,537,403</b>     | <b>17,845,193</b>   | <b>10,000,000</b> | <b>-</b>  | <b>10,000,000</b> | <b>10,000,000</b> |
| Transfers Out                 |                     |                     |                       |                     |                   |           |                   |                   |
| General Fund                  | -                   | -                   | -                     | 75                  | -                 | -         | -                 | -                 |
| <b>Total Transfers In</b>     | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>75</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>          | <b>-</b>          |
| <b>Total Uses of Funds</b>    | <b>2,117,798</b>    | <b>27,173,377</b>   | <b>12,537,403</b>     | <b>17,845,268</b>   | <b>10,000,000</b> | <b>-</b>  | <b>10,000,000</b> | <b>10,000,000</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 1,504,733</b> | <b>244,038</b>      | <b>5,304,330</b>      | <b>-</b>            | <b>-</b>          | <b>-</b>  | <b>-</b>          | <b>-</b>          |

Schedule K



City of Flagstaff  
 Capital Projects Fund  
 GO Bond Funded Projects  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 2,780,469        | 6,631,532           | (221,898)             | 1,541,988           | -         | -         | -         | -         |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Intergovernmental             | 42,428              | 189,000             | -                     | 889,000             | -         | -         | -         | -         |
| Investment Earnings           | 68,767              | 10,000              | 35,000                | -                   | -         | -         | -         | -         |
| Other Financing Sources       | -                   | 2,000,000           | 6,000,000             | -                   | -         | -         | -         | -         |
| <b>Total Revenues</b>         | 111,195             | 2,199,000           | 6,035,000             | 889,000             | -         | -         | -         | -         |
| Transfers In                  |                     |                     |                       |                     |           |           |           |           |
| General Fund                  | 387,000             | -                   | -                     | -                   | -         | -         | -         | -         |
| HURF                          | -                   | 250,000             | 250,000               | 100,000             | -         | -         | -         | -         |
| <b>Total Transfers In</b>     | 387,000             | 250,000             | 250,000               | 100,000             | -         | -         | -         | -         |
| <b>Total Sources of Funds</b> | 3,278,664           | 9,080,532           | 6,063,102             | 2,530,988           | -         | -         | -         | -         |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | 3,272,350           | 6,357,188           | 2,487,840             | 1,877,115           | -         | -         | -         | -         |
| Capital                       | 228,212             | 2,723,344           | 2,033,274             | 623,873             | -         | -         | -         | -         |
| <b>Total Expenditures</b>     | 3,500,562           | 9,080,532           | 4,521,114             | 2,500,988           | -         | -         | -         | -         |
| Transfers Out                 |                     |                     |                       |                     |           |           |           |           |
| General Fund                  | -                   | -                   | -                     | 30,000              | -         | -         | -         | -         |
| <b>Total Transfers Out</b>    | -                   | -                   | -                     | 30,000              | -         | -         | -         | -         |
| <b>Total Uses of Funds</b>    | 3,500,562           | 9,080,532           | 4,521,114             | 2,530,988           | -         | -         | -         | -         |
| <b>Ending Fund Balance</b>    | \$ (221,898)        | -                   | 1,541,988             | -                   | -         | -         | -         | -         |

City of Flagstaff  
Drinking Water Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

Schedule K

58

|                               | Actual<br>2018-2019  | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|----------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                      |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 19,485,981        | 23,873,620          | 22,461,445            | 24,020,160          | 9,296,630         | 6,664,687         | 6,069,147         | 7,054,116         |
| Revenues                      |                      |                     |                       |                     |                   |                   |                   |                   |
| Drinking Water                | 16,131,968           | 17,489,681          | 16,711,562            | 17,154,895          | 17,261,477        | 17,433,046        | 17,606,332        | 17,781,349        |
| Capacity Fees                 | 1,439,858            | 2,280,000           | 2,215,000             | 1,830,400           | 1,830,400         | 2,013,440         | 2,214,784         | 2,281,228         |
| Investment Earnings           | 357,044              | 319,700             | 442,188               | 120,101             | 46,483            | 33,323            | 30,346            | 35,271            |
| Miscellaneous                 | (1,720)              | 5,150               | 5,150                 | 805,150             | 5,150             | 5,150             | 5,150             | 5,150             |
| Other Financing Sources       | 5,065,778            | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| <b>Total Revenues</b>         | <b>22,992,928</b>    | <b>20,094,531</b>   | <b>19,373,900</b>     | <b>19,910,546</b>   | <b>19,143,510</b> | <b>19,484,959</b> | <b>19,856,612</b> | <b>20,102,998</b> |
| Transfers In                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Wastewater                    | 1,104,952            | 1,226,799           | 1,311,570             | 1,621,451           | 1,342,706         | 1,396,406         | 1,242,257         | 1,473,302         |
| Reclaimed Water               | 35,789               | 45,425              | 40,494                | 117,473             | 70,747            | 40,587            | 166,114           | 40,174            |
| Stormwater                    | 7,596                | 6,919               | 6,919                 | 7,033               | 7,146             | 7,260             | 7,373             | 7,487             |
| <b>Total Transfers In</b>     | <b>1,148,337</b>     | <b>1,279,143</b>    | <b>1,358,983</b>      | <b>1,745,957</b>    | <b>1,420,599</b>  | <b>1,444,253</b>  | <b>1,415,744</b>  | <b>1,520,963</b>  |
| <b>Total Sources of Funds</b> | <b>43,627,246</b>    | <b>45,247,294</b>   | <b>43,194,328</b>     | <b>45,676,663</b>   | <b>29,860,739</b> | <b>27,593,899</b> | <b>27,341,503</b> | <b>28,678,077</b> |
| <b>Uses of Funds</b>          |                      |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 9,517,863            | 11,151,862          | 10,937,862            | 11,284,598          | 9,996,800         | 10,145,200        | 10,296,300        | 10,449,700        |
| Indirect                      | 1,575,912            | 1,652,699           | 1,652,699             | 1,712,061           | 1,729,200         | 1,746,500         | 1,764,000         | 1,781,600         |
| Capital                       | 7,985,106            | 20,229,754          | 4,535,415             | 19,984,006          | 8,950,000         | 7,200,000         | 6,175,000         | 5,000,000         |
| Contingency                   | 28,123               | 1,000,000           | -                     | 1,000,000           | -                 | -                 | -                 | -                 |
| <b>Total Expenditures</b>     | <b>19,107,004</b>    | <b>34,034,315</b>   | <b>17,125,976</b>     | <b>33,980,665</b>   | <b>20,676,000</b> | <b>19,091,700</b> | <b>18,235,300</b> | <b>17,231,300</b> |
| Debt Service                  | 1,958,797            | 2,337,035           | 1,961,967             | 2,317,121           | 2,437,805         | 2,350,805         | 1,969,840         | 1,768,973         |
| Transfers Out                 |                      |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | -                    | 86,225              | 86,225                | 82,247              | 82,247            | 82,247            | 82,247            | 82,247            |
| Transportation                | 100,000              | -                   | -                     | -                   | -                 | -                 | -                 | -                 |
| <b>Total Transfers Out</b>    | <b>100,000</b>       | <b>86,225</b>       | <b>86,225</b>         | <b>82,247</b>       | <b>82,247</b>     | <b>82,247</b>     | <b>82,247</b>     | <b>82,247</b>     |
| <b>Total Uses of Funds</b>    | <b>21,165,801</b>    | <b>36,457,575</b>   | <b>19,174,168</b>     | <b>36,380,033</b>   | <b>23,196,052</b> | <b>21,524,752</b> | <b>20,287,387</b> | <b>19,082,520</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 22,461,445</b> | <b>8,789,719</b>    | <b>24,020,160</b>     | <b>9,296,630</b>    | <b>6,664,687</b>  | <b>6,069,147</b>  | <b>7,054,116</b>  | <b>9,595,557</b>  |

City of Flagstaff  
Wastewater Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019  | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|----------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                      |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 11,446,297        | 16,991,456          | 17,606,319            | 16,331,063          | 11,967,984        | 10,543,645        | 11,417,207        | 11,806,957        |
| Revenues                      |                      |                     |                       |                     |                   |                   |                   |                   |
| Wastewater                    | 10,177,011           | 10,481,971          | 10,677,737            | 11,043,546          | 11,153,935        | 11,265,430        | 11,378,038        | 11,491,773        |
| Capacity Fees                 | 1,784,442            | 2,019,000           | 1,200,000             | 1,200,000           | 1,200,000         | 1,320,000         | 1,452,000         | 1,495,560         |
| Investment Earnings           | 224,834              | 56,755              | 322,774               | 163,311             | 59,840            | 52,718            | 57,086            | 59,035            |
| Miscellaneous                 | 123,742              | -                   | (103,000)             | -                   | -                 | -                 | -                 | -                 |
| Other Financing Sources       | 4,540,290            | -                   | -                     | -                   | 5,000,000         | 6,250,000         | -                 | 3,000,000         |
| <b>Total Revenues</b>         | <b>16,850,319</b>    | <b>12,557,726</b>   | <b>12,097,511</b>     | <b>12,406,857</b>   | <b>17,413,775</b> | <b>18,888,148</b> | <b>12,887,124</b> | <b>16,046,368</b> |
| <b>Total Sources of Funds</b> | <b>28,296,616</b>    | <b>29,549,182</b>   | <b>29,703,830</b>     | <b>28,737,920</b>   | <b>29,381,759</b> | <b>29,431,793</b> | <b>24,304,331</b> | <b>27,853,325</b> |
| <b>Uses of Funds</b>          |                      |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 4,180,058            | 4,468,411           | 4,348,575             | 4,396,996           | 4,338,100         | 4,399,800         | 4,462,500         | 4,526,300         |
| Indirect                      | 716,035              | 686,494             | 686,494               | 689,766             | 696,700           | 703,700           | 710,700           | 717,800           |
| Capital                       | 2,838,323            | 8,457,581           | 3,773,724             | 8,367,588           | 9,900,000         | 8,530,000         | 3,000,000         | 6,700,000         |
| Contingency                   | 29,875               | 800,000             | -                     | 800,000             | -                 | -                 | -                 | -                 |
| <b>Total Expenditures</b>     | <b>7,764,291</b>     | <b>14,412,486</b>   | <b>8,808,793</b>      | <b>14,254,350</b>   | <b>14,934,800</b> | <b>13,633,500</b> | <b>8,173,200</b>  | <b>11,944,100</b> |
| Debt Service                  | 1,821,054            | 1,285,744           | 3,252,404             | 894,135             | 2,560,608         | 2,984,680         | 3,081,917         | 3,137,423         |
| Transfers Out                 |                      |                     |                       |                     |                   |                   |                   |                   |
| Drinking Water                | 1,104,952            | 1,226,799           | 1,311,570             | 1,621,451           | 1,342,706         | 1,396,406         | 1,242,257         | 1,473,302         |
| <b>Total Transfers Out</b>    | <b>1,104,952</b>     | <b>1,226,799</b>    | <b>1,311,570</b>      | <b>1,621,451</b>    | <b>1,342,706</b>  | <b>1,396,406</b>  | <b>1,242,257</b>  | <b>1,473,302</b>  |
| <b>Total Uses of Funds</b>    | <b>10,690,297</b>    | <b>16,925,029</b>   | <b>13,372,767</b>     | <b>16,769,936</b>   | <b>18,838,114</b> | <b>18,014,586</b> | <b>12,497,374</b> | <b>16,554,825</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 17,606,319</b> | <b>12,624,153</b>   | <b>16,331,063</b>     | <b>11,967,984</b>   | <b>10,543,645</b> | <b>11,417,207</b> | <b>11,806,957</b> | <b>11,298,500</b> |

Schedule K

City of Flagstaff  
Reclaimed Water Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------|-----------|-----------|-----------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |           |           |           |           |
| <b>Beginning Fund Balance</b> | \$ 696,482          | 1,118,083           | 1,092,335             | 1,590,693           | 494,265   | 1,108,428 | 1,198,222 | 435,138   |
| Revenues                      |                     |                     |                       |                     |           |           |           |           |
| Reclaimed Water               | 918,324             | 1,034,578           | 1,034,578             | 1,036,539           | 1,046,439 | 1,046,439 | 1,046,439 | 1,046,439 |
| Investment Earnings           | 15,612              | 5,152               | 21,586                | 7,953               | 2,471     | 5,542     | 5,991     | 2,176     |
| Other Financing Sources       | -                   | -                   | -                     | -                   | 1,600,000 | -         | 1,500,000 | -         |
| Total Revenues                | 933,936             | 1,039,730           | 1,056,164             | 1,044,492           | 2,648,910 | 1,051,981 | 2,552,430 | 1,048,615 |
| <b>Total Sources of Funds</b> | 1,630,418           | 2,157,813           | 2,148,499             | 2,635,185           | 3,143,175 | 2,160,409 | 3,750,652 | 1,483,753 |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |           |           |           |           |
| Expenditures                  |                     |                     |                       |                     |           |           |           |           |
| Operating                     | 400,501             | 467,709             | 442,709               | 509,108             | 431,000   | 437,900   | 445,000   | 452,100   |
| Indirect Costs                | 49,953              | 74,603              | 74,603                | 69,339              | 70,000    | 70,700    | 71,400    | 72,100    |
| Capital                       | 48,719              | 375,000             | -                     | 1,395,000           | 1,335,000 | 285,000   | 2,385,000 | 210,000   |
| Contingency                   | 3,121               | 50,000              | -                     | 50,000              | -         | -         | -         | -         |
| Total Expenditures            | 502,294             | 967,312             | 517,312               | 2,023,447           | 1,836,000 | 793,600   | 2,901,400 | 734,200   |
| Debt Service                  | -                   | -                   | -                     | -                   | 128,000   | 128,000   | 248,000   | 248,000   |
| Transfers Out                 |                     |                     |                       |                     |           |           |           |           |
| Drinking Water                | 35,789              | 45,425              | 40,494                | 117,473             | 70,747    | 40,587    | 166,114   | 40,174    |
| Total Transfers Out           | 35,789              | 45,425              | 40,494                | 117,473             | 70,747    | 40,587    | 166,114   | 40,174    |
| <b>Total Uses of Funds</b>    | 538,083             | 1,012,737           | 557,806               | 2,140,920           | 2,034,747 | 962,187   | 3,315,514 | 1,022,374 |
| <b>Ending Fund Balance</b>    | \$ 1,092,335        | 1,145,076           | 1,590,693             | 494,265             | 1,108,428 | 1,198,222 | 435,138   | 461,379   |

Schedule K

City of Flagstaff  
Stormwater Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                   |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 1,562,700        | 2,741,254           | 3,120,318             | 3,755,120           | 2,238,530         | 2,992,426        | 4,012,418        | 3,959,441        |
| Revenues                      |                     |                     |                       |                     |                   |                  |                  |                  |
| Intergovernmental             | 9,415               | 200,000             | 102,121               | 659,180             | -                 | -                | -                | -                |
| Stormwater                    | 2,618,212           | 4,213,381           | 4,213,381             | 4,213,624           | 4,213,867         | 4,256,000        | 4,298,567        | 4,341,548        |
| User Fees                     | 47,908              | 27,145              | 37,430                | 27,824              | 28,519            | 29,232           | 29,962           | 30,711           |
| Permits                       | 1,131               | 871                 | 871                   | 893                 | 915               | 938              | 961              | 985              |
| Investment Earnings           | 29,542              | 35,187              | 47,706                | 18,776              | 11,193            | 14,962           | 20,062           | 19,797           |
| Other Financing Sources       | -                   | 18,000,000          | -                     | 18,000,000          | 18,000,000        | -                | -                | -                |
| <b>Total Revenues</b>         | <b>2,706,208</b>    | <b>22,476,584</b>   | <b>4,401,509</b>      | <b>22,920,297</b>   | <b>22,254,494</b> | <b>4,301,132</b> | <b>4,349,552</b> | <b>4,393,041</b> |
| Transfers In                  |                     |                     |                       |                     |                   |                  |                  |                  |
| General Fund                  | 1,133,314           | 1,531,502           | -                     | -                   | -                 | -                | -                | -                |
| <b>Total Transfers In</b>     | <b>1,133,314</b>    | <b>1,531,502</b>    | <b>-</b>              | <b>-</b>            | <b>-</b>          | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Total Sources of Funds</b> | <b>5,402,222</b>    | <b>26,749,340</b>   | <b>7,521,827</b>      | <b>26,675,417</b>   | <b>24,493,024</b> | <b>7,293,558</b> | <b>8,361,970</b> | <b>8,352,482</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                   |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                   |                  |                  |                  |
| Operating                     | 692,123             | 893,662             | 792,858               | 1,300,759           | 967,689           | 994,098          | 1,021,254        | 1,049,180        |
| Indirect                      | 129,624             | 142,584             | 142,584               | 156,842             | 160,763           | 164,782          | 168,902          | 173,125          |
| Capital                       | 1,212,511           | 23,148,445          | 2,551,382             | 22,072,253          | 19,125,000        | 275,000          | 725,000          | 975,000          |
| Contingency                   | -                   | 300,000             | -                     | 300,000             | -                 | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>2,034,258</b>    | <b>24,484,691</b>   | <b>3,486,824</b>      | <b>23,829,854</b>   | <b>20,253,452</b> | <b>1,433,880</b> | <b>1,915,156</b> | <b>2,197,305</b> |
| Debt Service                  | -                   | 600,000             | -                     | 600,000             | 1,240,000         | 1,840,000        | 2,480,000        | 2,480,000        |
| Transfers Out                 |                     |                     |                       |                     |                   |                  |                  |                  |
| Drinking Water                | 7,596               | 6,919               | 6,919                 | 7,033               | 7,146             | 7,260            | 7,373            | 7,487            |
| HURF                          | 240,050             | 272,964             | 272,964               | -                   | -                 | -                | -                | -                |
| <b>Total Transfers Out</b>    | <b>247,646</b>      | <b>279,883</b>      | <b>279,883</b>        | <b>7,033</b>        | <b>7,146</b>      | <b>7,260</b>     | <b>7,373</b>     | <b>7,487</b>     |
| <b>Total Uses of Funds</b>    | <b>2,281,904</b>    | <b>25,364,574</b>   | <b>3,766,707</b>      | <b>24,436,887</b>   | <b>21,500,598</b> | <b>3,281,140</b> | <b>4,402,529</b> | <b>4,684,792</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 3,120,318</b> | <b>1,384,766</b>    | <b>3,755,120</b>      | <b>2,238,530</b>    | <b>2,992,426</b>  | <b>4,012,418</b> | <b>3,959,441</b> | <b>3,667,690</b> |

City of Flagstaff  
Solid Waste Fund  
Five Year Plan 2021-2025

City of Flagstaff  
FY 2020-2021 Tentative Budget

|                               | Actual<br>2018-2019  | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|----------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                      |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 19,424,352        | 19,923,893          | 21,250,407            | 21,846,442          | 16,379,927        | 13,739,596        | 15,273,373        | 15,938,608        |
| Revenues                      |                      |                     |                       |                     |                   |                   |                   |                   |
| Solid Waste                   | 11,583,513           | 11,833,542          | 11,619,382            | 12,368,625          | 12,706,247        | 13,069,153        | 13,713,146        | 14,195,350        |
| Investment Earnings           | 430,023              | 402,730             | 439,804               | 449,292             | 333,556           | 409,967           | 344,041           | 382,404           |
| Miscellaneous                 | 31,148               | -                   | 600                   | -                   | 840,000           | 840,000           | -                 | -                 |
| <b>Total Revenues</b>         | <b>12,044,684</b>    | <b>12,236,272</b>   | <b>12,059,786</b>     | <b>12,817,917</b>   | <b>13,879,803</b> | <b>14,319,120</b> | <b>14,057,187</b> | <b>14,577,754</b> |
| Transfers In                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Tourism                       | 63,570               | 63,570              | 63,570                | 63,570              | 63,570            | 63,570            | 63,570            | 63,570            |
| <b>Total Transfers In</b>     | <b>63,570</b>        | <b>63,570</b>       | <b>63,570</b>         | <b>63,570</b>       | <b>63,570</b>     | <b>63,570</b>     | <b>63,570</b>     | <b>63,570</b>     |
| <b>Total Sources of Funds</b> | <b>31,532,606</b>    | <b>32,223,735</b>   | <b>33,373,763</b>     | <b>34,727,929</b>   | <b>30,323,300</b> | <b>28,122,286</b> | <b>29,394,130</b> | <b>30,579,932</b> |
| <b>Uses of Funds</b>          |                      |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                      |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 8,828,854            | 9,001,135           | 8,749,302             | 9,300,629           | 8,982,194         | 9,161,837         | 9,345,075         | 9,531,976         |
| Indirect Costs                | 1,119,682            | 1,211,691           | 1,211,691             | 1,224,444           | 1,255,055         | 1,286,431         | 1,318,592         | 1,351,557         |
| Capital                       | 101,151              | 3,192,494           | 1,089,295             | 6,845,699           | 5,865,000         | 1,920,000         | 2,466,940         | 2,150,000         |
| Contingency                   | -                    | 500,000             | -                     | 500,000             | -                 | -                 | -                 | -                 |
| <b>Total Expenditures</b>     | <b>10,049,687</b>    | <b>13,905,320</b>   | <b>11,050,288</b>     | <b>17,870,772</b>   | <b>16,102,249</b> | <b>12,368,268</b> | <b>13,130,607</b> | <b>13,033,533</b> |
| Debt Service                  | 227,834              | 214,969             | 372,355               | 377,230             | 379,455           | 376,605           | 218,794           | 220,719           |
| Transfers Out:                |                      |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | 4,678                | 4,678               | 4,678                 | -                   | -                 | -                 | -                 | -                 |
| SEMS                          | -                    | 100,000             | 100,000               | 100,000             | 102,000           | 104,040           | 106,121           | 108,243           |
| <b>Total Transfers Out</b>    | <b>4,678</b>         | <b>104,678</b>      | <b>104,678</b>        | <b>100,000</b>      | <b>102,000</b>    | <b>104,040</b>    | <b>106,121</b>    | <b>108,243</b>    |
| <b>Total Uses of Funds</b>    | <b>10,282,199</b>    | <b>14,224,967</b>   | <b>11,527,321</b>     | <b>18,348,002</b>   | <b>16,583,704</b> | <b>12,848,913</b> | <b>13,455,522</b> | <b>13,362,495</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 21,250,407</b> | <b>17,998,768</b>   | <b>21,846,442</b>     | <b>16,379,927</b>   | <b>13,739,596</b> | <b>15,273,373</b> | <b>15,938,608</b> | <b>17,217,437</b> |

Schedule K

City of Flagstaff  
Sustainability and Environmental Management Fund  
Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023        | 2023-2024        | 2024-2025        |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------------|------------------|------------------|------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                  |                  |                  |                  |
| <b>Beginning Fund Balance</b> | \$ 354,955          | 420,962             | 430,457               | 489,568             | 599,887          | 810,129          | 1,022,818        | 1,237,979        |
| Revenues                      |                     |                     |                       |                     |                  |                  |                  |                  |
| Environmental Management      | 1,019,502           | 1,060,738           | 1,021,376             | 1,041,804           | 1,062,640        | 1,083,893        | 1,105,571        | 1,127,682        |
| Intergovernmental             | 55,020              | 40,000              | 40,000                | 90,484              | -                | -                | -                | -                |
| Investment Earnings           | 7,318               | 3,130               | 3,130                 | 3,177               | 3,225            | 3,273            | 3,322            | 3,372            |
| Miscellaneous                 | 9                   | 530                 | 530                   | 3,041               | 3,102            | 3,164            | 3,227            | 3,292            |
| <b>Total Revenues</b>         | <b>1,081,849</b>    | <b>1,104,398</b>    | <b>1,065,036</b>      | <b>1,138,506</b>    | <b>1,068,967</b> | <b>1,090,330</b> | <b>1,112,120</b> | <b>1,134,346</b> |
| Transfers In                  |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | -                   | 114,703             | 114,703               | 183,678             | 188,087          | 192,606          | 197,238          | 201,986          |
| FUTS                          | -                   | 75,000              | -                     | -                   | -                | -                | -                | -                |
| Beautification                | 30,000              | 30,000              | 30,000                | 30,000              | 30,000           | 30,000           | 30,000           | 30,000           |
| Recreation - BBB              | -                   | 23,000              | 7,500                 | -                   | -                | -                | -                | -                |
| Solid Waste                   | -                   | 100,000             | 100,000               | 100,000             | 101,081          | 102,162          | 103,243          | 104,324          |
| <b>Total Transfers In</b>     | <b>30,000</b>       | <b>342,703</b>      | <b>252,203</b>        | <b>313,678</b>      | <b>319,168</b>   | <b>324,768</b>   | <b>330,481</b>   | <b>336,310</b>   |
| <b>Total Sources of Funds</b> | <b>1,466,804</b>    | <b>1,868,063</b>    | <b>1,747,696</b>      | <b>1,941,752</b>    | <b>1,988,022</b> | <b>2,225,227</b> | <b>2,465,419</b> | <b>2,708,635</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                  |                  |                  |                  |
| Expenditures                  |                     |                     |                       |                     |                  |                  |                  |                  |
| Operating                     | 744,673             | 1,035,369           | 828,369               | 1,091,828           | 986,180          | 1,005,903        | 1,026,021        | 1,046,540        |
| Indirect                      | 154,576             | 170,034             | 170,034               | 187,037             | 191,713          | 196,506          | 201,419          | 206,454          |
| Capital                       | 40,951              | 163,500             | 40,000                | 33,000              | -                | -                | -                | -                |
| Contingency                   | -                   | 30,000              | -                     | 30,000              | -                | -                | -                | -                |
| <b>Total Expenditures</b>     | <b>940,200</b>      | <b>1,398,903</b>    | <b>1,038,403</b>      | <b>1,341,865</b>    | <b>1,177,893</b> | <b>1,202,409</b> | <b>1,227,440</b> | <b>1,252,994</b> |
| Transfers Out                 |                     |                     |                       |                     |                  |                  |                  |                  |
| General Fund                  | 96,147              | 219,725             | 219,725               | -                   | -                | -                | -                | -                |
| <b>Total Transfers Out</b>    | <b>96,147</b>       | <b>219,725</b>      | <b>219,725</b>        | <b>-</b>            | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Total Uses of Funds</b>    | <b>1,036,347</b>    | <b>1,618,628</b>    | <b>1,258,128</b>      | <b>1,341,865</b>    | <b>1,177,893</b> | <b>1,202,409</b> | <b>1,227,440</b> | <b>1,252,994</b> |
| <b>Ending Fund Balance</b>    | <b>\$ 430,457</b>   | <b>249,435</b>      | <b>489,568</b>        | <b>599,887</b>      | <b>810,129</b>   | <b>1,022,818</b> | <b>1,237,979</b> | <b>1,455,641</b> |

City of Flagstaff  
 Airport Fund  
 Five Year Plan 2021-2025

|                               | Actual<br>2018-2019 | Budget<br>2019-2020 | Estimate<br>2019-2020 | Budget<br>2020-2021 | 2021-2022         | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                     |                     |                       |                     |                   |                   |                   |                   |
| <b>Beginning Fund Balance</b> | \$ 623,614          | 461,435             | 331,991               | 1,040,789           | 2,723,954         | 4,227,479         | 6,409,008         | 6,009,240         |
| Revenues                      |                     |                     |                       |                     |                   |                   |                   |                   |
| Intergovernmental             | 79,847              | 6,056,487           | 3,490,134             | 11,929,808          | 15,917,515        | 4,660,344         | 15,152,080        | 5,005,300         |
| Airport                       | 1,742,089           | 1,671,491           | 1,955,235             | 2,067,324           | 2,085,121         | 2,116,588         | 2,148,537         | 2,180,994         |
| Passenger Facility Charges    | 379,130             | 411,350             | 480,000               | 480,000             | 480,000           | 480,000           | 480,000           | 480,000           |
| Parking                       | -                   | 133,351             | -                     | 320,000             | 320,000           | 320,000           | 320,000           | 320,000           |
| Investment Earnings           | 12,940              | 1,500               | 300                   | 1,500               | 1,500             | 1,500             | 1,500             | 1,500             |
| Miscellaneous                 | (619)               | 3,080               | 1,000                 | 1,000               | 1,000             | 1,000             | 1,000             | 1,000             |
| Other Financing Sources       | -                   | 1,300,000           | -                     | 4,000,000           | -                 | -                 | -                 | -                 |
| <b>Total Revenues</b>         | <b>2,213,387</b>    | <b>9,577,259</b>    | <b>5,926,669</b>      | <b>18,799,632</b>   | <b>18,805,136</b> | <b>7,579,432</b>  | <b>18,103,117</b> | <b>7,988,794</b>  |
| Transfers In                  |                     |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | 324,540             | 712,000             | 137,000               | -                   | -                 | -                 | 427,425           | 312,425           |
| Tourism - BBB                 | -                   | 60,000              | 60,000                | -                   | -                 | -                 | -                 | -                 |
| <b>Total Transfers In</b>     | <b>324,540</b>      | <b>772,000</b>      | <b>197,000</b>        | <b>-</b>            | <b>-</b>          | <b>-</b>          | <b>427,425</b>    | <b>312,425</b>    |
| <b>Total Sources of Funds</b> | <b>3,161,541</b>    | <b>10,810,694</b>   | <b>6,455,660</b>      | <b>19,840,421</b>   | <b>21,529,090</b> | <b>11,806,911</b> | <b>24,939,550</b> | <b>14,310,459</b> |
| <b>Uses of Funds</b>          |                     |                     |                       |                     |                   |                   |                   |                   |
| Expenditures                  |                     |                     |                       |                     |                   |                   |                   |                   |
| Operating                     | 1,743,138           | 2,751,574           | 2,789,223             | 5,635,510           | 5,639,084         | 3,276,388         | 1,700,053         | 1,734,045         |
| Indirect Costs                | 307,659             | 302,575             | 302,575               | 332,833             | 341,150           | 349,679           | 358,421           | 367,382           |
| Capital                       | 547,017             | 7,329,113           | 1,812,484             | 9,979,840           | 10,000,000        | 900,000           | 16,000,000        | 5,500,000         |
| Contingency                   | -                   | 100,000             | 97,000                | 100,000             | -                 | -                 | -                 | -                 |
| <b>Total Expenditures</b>     | <b>2,597,814</b>    | <b>10,483,262</b>   | <b>5,001,282</b>      | <b>16,048,183</b>   | <b>15,980,234</b> | <b>4,526,067</b>  | <b>18,058,474</b> | <b>7,601,427</b>  |
| Debt Service                  |                     |                     |                       |                     |                   |                   |                   |                   |
| Debt Service                  | 231,736             | 231,736             | 231,736               | 551,736             | 551,736           | 551,736           | 551,736           | 435,868           |
| <b>Total Debt Service</b>     | <b>231,736</b>      | <b>231,736</b>      | <b>231,736</b>        | <b>551,736</b>      | <b>551,736</b>    | <b>551,736</b>    | <b>551,736</b>    | <b>435,868</b>    |
| Transfers Out                 |                     |                     |                       |                     |                   |                   |                   |                   |
| General Fund                  | -                   | -                   | 181,853               | 436,448             | 449,541           | -                 | -                 | -                 |
| Debt Service - Pension        | -                   | -                   | -                     | 80,100              | 320,100           | 320,100           | 320,100           | 320,100           |
| <b>Total Transfers Out</b>    | <b>-</b>            | <b>-</b>            | <b>181,853</b>        | <b>516,548</b>      | <b>769,641</b>    | <b>320,100</b>    | <b>320,100</b>    | <b>320,100</b>    |
| <b>Total Uses of Funds</b>    | <b>2,829,550</b>    | <b>10,714,998</b>   | <b>5,414,871</b>      | <b>17,116,467</b>   | <b>17,301,611</b> | <b>5,397,903</b>  | <b>18,930,310</b> | <b>8,357,395</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 331,991</b>   | <b>95,696</b>       | <b>1,040,789</b>      | <b>2,723,954</b>    | <b>4,227,479</b>  | <b>6,409,008</b>  | <b>6,009,240</b>  | <b>5,953,064</b>  |

City of Flagstaff  
 FY 2020-2021 Tentative Budget

Schedule K



City of Flagstaff  
Flagstaff Housing Authority  
Five Year Plan 2021-2025

|                               | Actual<br>2018 - 2019 | Budget<br>2019 - 2020 | Estimate<br>2019 - 2020 | Budget<br>2020-2021 | 2021-2022        | 2022-2023         | 2023-2024         | 2024-2025         |
|-------------------------------|-----------------------|-----------------------|-------------------------|---------------------|------------------|-------------------|-------------------|-------------------|
| <b>Sources of Funds</b>       |                       |                       |                         |                     |                  |                   |                   |                   |
| Beginning Fund Balance        | \$ 995,564            | 932,499               | 1,452,415               | 1,600,487           | 1,733,889        | 1,926,349         | 2,184,916         | 2,513,189         |
| Revenues                      |                       |                       |                         |                     |                  |                   |                   |                   |
| Intergovernmental             | 5,322,044             | 6,757,401             | 5,756,151               | 8,532,570           | 6,154,756        | 6,265,848         | 6,379,072         | 6,494,470         |
| Rents and Other Tenant Income | 1,387,251             | 1,375,000             | 1,375,000               | 1,447,000           | 1,461,470        | 1,534,544         | 1,611,271         | 1,691,835         |
| Miscellaneous                 | 627,542               | 438,021               | 438,021                 | 397,698             | 401,675          | 405,692           | 409,749           | 413,845           |
| Total Revenue                 | 7,336,837             | 8,570,422             | 7,569,172               | 10,377,268          | 8,017,901        | 8,206,084         | 8,400,092         | 8,600,150         |
| Transfers In                  |                       |                       |                         |                     |                  |                   |                   |                   |
| General Fund                  | 33,200                | 53,200                | 70,463                  | -                   | 40,700           | 40,700            | 40,700            | 40,700            |
| Total Transfers In            | 33,200                | 53,200                | 70,463                  | -                   | 40,700           | 40,700            | 40,700            | 40,700            |
| <b>Total Sources of Funds</b> | <b>8,365,601</b>      | <b>9,556,121</b>      | <b>9,092,050</b>        | <b>11,977,755</b>   | <b>9,792,490</b> | <b>10,173,133</b> | <b>10,625,708</b> | <b>11,154,039</b> |
| <b>Uses of Funds</b>          |                       |                       |                         |                     |                  |                   |                   |                   |
| Departments                   |                       |                       |                         |                     |                  |                   |                   |                   |
| Low Income Public Housing     | 1,959,396             | 2,029,390             | 2,029,390               | 2,117,743           | 2,138,726        | 2,159,981         | 2,181,581         | 2,203,396         |
| Section 8, MRO, SRO and VASH  | 4,428,071             | 4,432,026             | 4,432,026               | 4,635,104           | 4,724,149        | 4,814,938         | 4,907,506         | 5,001,890         |
| Non-HUD Program               | 36,871                | 62,126                | 62,126                  | 58,071              | 58,651           | 59,237            | 59,829            | 60,427            |
| FHC Pass Thru                 | 367,360               | 338,021               | 338,021                 | 291,698             | 294,615          | 297,561           | 300,537           | 303,541           |
| Contingency                   | -                     | 1,001,250             | -                       | 1,001,250           | -                | -                 | -                 | -                 |
| Total Expenditures            | 6,791,698             | 7,862,813             | 6,861,563               | 8,103,866           | 7,216,141        | 7,331,717         | 7,449,453         | 7,569,254         |
| Capital Expenditures          | 121,488               | 630,000               | 630,000                 | 2,140,000           | 650,000          | 656,500           | 663,065           | 669,696           |
| <b>Total Uses of Funds</b>    | <b>6,913,186</b>      | <b>8,492,813</b>      | <b>7,491,563</b>        | <b>10,243,866</b>   | <b>7,866,141</b> | <b>7,988,217</b>  | <b>8,112,518</b>  | <b>8,238,950</b>  |
| <b>Ending Fund Balance</b>    | <b>\$ 1,452,415</b>   | <b>1,063,308</b>      | <b>1,600,487</b>        | <b>1,733,889</b>    | <b>1,926,349</b> | <b>2,184,916</b>  | <b>2,513,189</b>  | <b>2,915,089</b>  |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments  | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change        |
|---|------------------------|--------------------------|------------------------------------|------------------|-----------------|
| <b>000 : Unassigned</b>                                 |                        |                          |                                    |                  |                 |
| Contractuals  | \$ 6,334,000           | 247,000                  | 5,654,000                          | (680,000)        | (10.74%)        |
| <b>SubTotal : 000 : Unassigned</b>                      | <b>6,334,000</b>       | <b>247,000</b>           | <b>5,654,000</b>                   | <b>(680,000)</b> | <b>(10.74%)</b> |
| <b>011 : City Manager Division</b>                      |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 1,579,018              | 1,579,018                | 1,496,217                          | (82,801)         | (5.24%)         |
| Contractuals  | 378,111                | 378,111                  | 449,466                            | 71,355           | 18.87%          |
| Commodities   | 21,946                 | 21,946                   | 18,946                             | (3,000)          | (13.67%)        |
| <b>SubTotal : 011 : City Manager Division</b>           | <b>1,979,075</b>       | <b>1,979,075</b>         | <b>1,964,629</b>                   | <b>(14,446)</b>  | <b>(0.73%)</b>  |
| <b>012 : Human Resources Division</b>                   |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 812,753                | 812,753                  | 883,796                            | 71,043           | 8.74%           |
| Contractuals  | 309,744                | 147,744                  | 195,961                            | (113,783)        | (36.73%)        |
| Commodities   | 72,473                 | 72,473                   | 52,743                             | (19,730)         | (27.22%)        |
| <b>SubTotal : 012 : Human Resources Division</b>        | <b>1,194,970</b>       | <b>1,032,970</b>         | <b>1,132,500</b>                   | <b>(62,470)</b>  | <b>(5.23%)</b>  |
| <b>013 : Risk Management Division</b>                   |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 197,154                | 197,154                  | 202,737                            | 5,583            | 2.83%           |
| Contractuals  | 24,461                 | 24,461                   | 23,693                             | (768)            | (3.14%)         |
| Commodities   | 5,066                  | 5,066                    | 3,741                              | (1,325)          | (26.15%)        |
| <b>SubTotal : 013 : Risk Management Division</b>        | <b>226,681</b>         | <b>226,681</b>           | <b>230,171</b>                     | <b>3,490</b>     | <b>1.54%</b>    |
| <b>014 : Information Technology Division</b>            |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 1,547,497              | 1,547,497                | 1,587,329                          | 39,832           | 2.57%           |
| Contractuals  | 757,703                | 554,371                  | 881,605                            | 123,902          | 16.35%          |
| Commodities   | 945,306                | 640,909                  | 811,509                            | (133,797)        | (14.15%)        |
| Capital   | 126,666                | 126,666                  | -                                  | (126,666)        | (100.00%)       |
| <b>SubTotal : 014 : Information Technology Division</b> | <b>3,377,172</b>       | <b>2,869,443</b>         | <b>3,280,443</b>                   | <b>(96,729)</b>  | <b>(2.86%)</b>  |
| <b>015 : City Attorney Division</b>                     |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 1,823,787              | 1,823,787                | 2,082,808                          | 259,021          | 14.20%          |
| Contractuals  | 51,683                 | 51,683                   | 40,905                             | (10,778)         | (20.85%)        |
| Commodities   | 34,120                 | 34,120                   | 28,794                             | (5,326)          | (15.61%)        |
| <b>SubTotal : 015 : City Attorney Division</b>          | <b>1,909,590</b>       | <b>1,909,590</b>         | <b>2,152,507</b>                   | <b>242,917</b>   | <b>12.72%</b>   |
| <b>016 : Municipal Court Division</b>                   |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 2,381,457              | 2,381,457                | 2,406,521                          | 25,064           | 1.05%           |
| Contractuals  | 896,703                | 879,088                  | 991,322                            | 94,619           | 10.55%          |
| Commodities   | 74,195                 | 74,195                   | 98,595                             | 24,400           | 32.89%          |
| <b>SubTotal : 016 : Municipal Court Division</b>        | <b>3,352,355</b>       | <b>3,334,740</b>         | <b>3,496,438</b>                   | <b>144,083</b>   | <b>4.30%</b>    |
| <b>031 : Management Services</b>                        |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 257,152                | 257,152                  | 266,098                            | 8,946            | 3.48%           |
| Contractuals  | 12,174                 | 12,174                   | 12,283                             | 109              | 0.90%           |
| Commodities   | 1,100                  | 1,100                    | 1,000                              | (100)            | (9.09%)         |
| <b>SubTotal : 031 : Management Services</b>             | <b>270,426</b>         | <b>270,426</b>           | <b>279,381</b>                     | <b>8,955</b>     | <b>3.31%</b>    |
| <b>032 : Purchasing</b>                                 |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 891,749                | 891,749                  | 875,775                            | (15,974)         | (1.79%)         |
| Contractuals  | 31,789                 | 31,789                   | 30,289                             | (1,500)          | (4.72%)         |
| Commodities   | 19,535                 | 19,535                   | 18,035                             | (1,500)          | (7.68%)         |
| <b>SubTotal : 032 : Purchasing</b>                      | <b>943,073</b>         | <b>943,073</b>           | <b>924,099</b>                     | <b>(18,974)</b>  | <b>(2.01%)</b>  |
| <b>033 : Revenue</b>                                    |                        |                          |                                    |                  |                 |
| Personnel Services                                      | 1,313,688              | 1,313,688                | 1,392,392                          | 78,704           | 5.99%           |
| Contractuals  | 396,614                | 396,614                  | 449,014                            | 52,400           | 13.21%          |
| Commodities   | 96,167                 | (71,297)                 | 113,342                            | 17,175           | 17.86%          |
| <b>SubTotal : 033 : Revenue</b>                         | <b>1,806,469</b>       | <b>1,639,005</b>         | <b>1,954,748</b>                   | <b>148,279</b>   | <b>8.21%</b>    |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments  | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change        |
|---|------------------------|--------------------------|------------------------------------|------------------|-----------------|
| <b>034 : Finance</b>  |                        |                          |                                    |                  |                 |
| Personnel Services  | \$ 1,352,781           | 1,336,581                | 1,384,125                          | 31,344           | 2.32%           |
| Contractuals  | 43,255                 | 43,255                   | 25,305                             | (17,950)         | (41.50%)        |
| Commodities   | 14,001                 | 14,001                   | 28,455                             | 14,454           | 103.24%         |
| <b>SubTotal : 034 : Finance</b>                                 | <b>1,410,037</b>       | <b>1,393,837</b>         | <b>1,437,885</b>                   | <b>27,848</b>    | <b>1.97%</b>    |
| <b>035 : Library City Direct</b>                                |                        |                          |                                    |                  |                 |
| Personnel Services  | 2,778,643              | 2,778,643                | 2,832,497                          | 53,854           | 1.94%           |
| Contractuals  | 549,714                | 549,714                  | 543,510                            | (6,204)          | (1.13%)         |
| Commodities   | 597,585                | 497,964                  | 567,437                            | (30,148)         | (5.04%)         |
| Capital   | 1,088,390              | 445,000                  | 1,020,390                          | (68,000)         | (6.25%)         |
| <b>SubTotal : 035 : Library City Direct</b>                     | <b>5,014,332</b>       | <b>4,271,321</b>         | <b>4,963,834</b>                   | <b>(50,498)</b>  | <b>(1.01%)</b>  |
| <b>036 : Library County Direct</b>                              |                        |                          |                                    |                  |                 |
| Personnel Services  | 499,482                | 499,482                  | 515,328                            | 15,846           | 3.17%           |
| Contractuals  | 67,259                 | 67,259                   | 65,396                             | (1,863)          | (2.77%)         |
| Commodities   | 91,188                 | 91,188                   | 69,069                             | (22,119)         | (24.26%)        |
| <b>SubTotal : 036 : Library County Direct</b>                   | <b>657,929</b>         | <b>657,929</b>           | <b>649,793</b>                     | <b>(8,136)</b>   | <b>(1.24%)</b>  |
| <b>037 : Library County Indirect Shared Services</b>            |                        |                          |                                    |                  |                 |
| Personnel Services  | 169,617                | 169,617                  | 195,253                            | 25,636           | 15.11%          |
| Contractuals  | 1,285,476              | 43,466                   | 796,115                            | (489,361)        | (38.07%)        |
| Commodities   | 180,787                | 180,787                  | 187,189                            | 6,402            | 3.54%           |
| <b>SubTotal : 037 : Library County Indirect Shared Services</b> | <b>1,635,880</b>       | <b>393,870</b>           | <b>1,178,557</b>                   | <b>(457,323)</b> | <b>(27.96%)</b> |
| <b>038 : Library Grants</b>                                     |                        |                          |                                    |                  |                 |
| Contractuals  | 10,000                 | 40,000                   | 10,000                             | -                | 0.00%           |
| Commodities   | 45,000                 | 45,000                   | 45,000                             | -                | 0.00%           |
| <b>SubTotal : 038 : Library Grants</b>                          | <b>55,000</b>          | <b>85,000</b>            | <b>55,000</b>                      | <b>-</b>         | <b>0.00%</b>    |
| <b>051 : Fire Operations</b>                                    |                        |                          |                                    |                  |                 |
| Personnel Services  | 13,740,282             | 13,740,282               | 14,375,124                         | 634,842          | 4.62%           |
| Contractuals  | 471,600                | 429,600                  | 451,800                            | (19,800)         | (4.20%)         |
| Commodities   | 935,236                | 838,236                  | 594,090                            | (341,146)        | (36.48%)        |
| Capital   | 1,060,000              | 1,060,000                | 770,000                            | (290,000)        | (27.36%)        |
| <b>SubTotal : 051 : Fire Operations</b>                         | <b>16,207,118</b>      | <b>16,068,118</b>        | <b>16,191,014</b>                  | <b>(16,104)</b>  | <b>(0.10%)</b>  |
| <b>052 : Fire Grants</b>  |                        |                          |                                    |                  |                 |
| Personnel Services  | 674,588                | 582,288                  | 735,696                            | 61,108           | 9.06%           |
| Contractuals  | 916,500                | 589,578                  | 1,106,922                          | 190,422          | 20.78%          |
| Commodities   | 125,000                | 125,000                  | 830,000                            | 705,000          | 564.00%         |
| Capital   | 1,200,000              | -                        | 1,400,000                          | 200,000          | 16.67%          |
| <b>SubTotal : 052 : Fire Grants</b>                             | <b>2,916,088</b>       | <b>1,296,866</b>         | <b>4,072,618</b>                   | <b>1,156,530</b> | <b>39.66%</b>   |
| <b>053 : Fire Watershed Protection</b>                          |                        |                          |                                    |                  |                 |
| Personnel Services  | -                      | -                        | 903,471                            | 903,471          | 100.00%         |
| Contractuals  | -                      | -                        | 29,800                             | 29,800           | 100.00%         |
| Commodities   | -                      | -                        | 104,850                            | 104,850          | 100.00%         |
| <b>SubTotal : 053 : Fire Watershed Protection</b>               | <b>-</b>               | <b>-</b>                 | <b>1,038,121</b>                   | <b>1,038,121</b> | <b>100.00%</b>  |
| <b>061 : Police Operations</b>                                  |                        |                          |                                    |                  |                 |
| Personnel Services  | 18,739,092             | 18,739,092               | 19,347,652                         | 608,560          | 3.25%           |
| Contractuals  | 2,503,603              | 1,835,103                | 2,530,360                          | 26,757           | 1.07%           |
| Commodities   | 976,310                | 762,011                  | 905,667                            | (70,643)         | (7.24%)         |
| Capital   | 232,000                | 274,090                  | 470,910                            | 238,910          | 102.98%         |
| <b>SubTotal : 061 : Police Operations</b>                       | <b>22,451,005</b>      | <b>21,610,296</b>        | <b>23,254,589</b>                  | <b>803,584</b>   | <b>3.58%</b>    |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments   | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change        |
|--|------------------------|--------------------------|------------------------------------|------------------|-----------------|
| <b>062 : Police Grants</b>                                 |                        |                          |                                    |                  |                 |
| Personnel Services   | \$ 661,309             | 661,309                  | 746,522                            | 85,213           | 12.89%          |
| Contractuals   | 1,378,588              | 1,378,588                | 131,300                            | (1,247,288)      | (90.48%)        |
| Commodities  | 488,026                | 488,026                  | 1,277,926                          | 789,900          | 161.86%         |
| Capital  | 187,000                | 187,000                  | 220,000                            | 33,000           | 17.65%          |
| <b>SubTotal : 062 : Police Grants</b>                      | <b>2,714,923</b>       | <b>2,714,923</b>         | <b>2,375,748</b>                   | <b>(339,175)</b> | <b>(12.49%)</b> |
| <b>101 : Community Development</b>                         |                        |                          |                                    |                  |                 |
| Personnel Services   | 432,622                | 432,622                  | 409,553                            | (23,069)         | (5.33%)         |
| Contractuals   | 68,800                 | 68,800                   | 88,932                             | 20,132           | 29.26%          |
| Commodities  | (43,122)               | (43,122)                 | (24,622)                           | 18,500           | (42.90%)        |
| <b>SubTotal : 101 : Community Development</b>              | <b>458,300</b>         | <b>458,300</b>           | <b>473,863</b>                     | <b>15,563</b>    | <b>3.40%</b>    |
| <b>102 : Engineering</b>                                   |                        |                          |                                    |                  |                 |
| Personnel Services   | 1,827,563              | 1,827,563                | 2,026,961                          | 199,398          | 10.91%          |
| Contractuals   | 258,778                | 258,778                  | 270,980                            | 12,202           | 4.72%           |
| Commodities  | (163,053)              | (163,053)                | (166,553)                          | (3,500)          | 2.15%           |
| Capital  | 20,000                 | 166                      | -                                  | (20,000)         | (100.00%)       |
| <b>SubTotal : 102 : Engineering</b>                        | <b>1,943,288</b>       | <b>1,923,454</b>         | <b>2,131,388</b>                   | <b>188,100</b>   | <b>9.68%</b>    |
| <b>103 : Capital Improvements</b>                          |                        |                          |                                    |                  |                 |
| Personnel Services   | 1,058,996              | 1,058,996                | 1,072,927                          | 13,931           | 1.32%           |
| Contractuals   | 23,283                 | 23,283                   | 16,883                             | (6,400)          | (27.49%)        |
| Commodities  | (1,222,175)            | (1,222,175)              | (1,224,175)                        | (2,000)          | 0.16%           |
| <b>SubTotal : 103 : Capital Improvements</b>               | <b>(139,896)</b>       | <b>(139,896)</b>         | <b>(134,365)</b>                   | <b>5,531</b>     | <b>(3.95%)</b>  |
| <b>104 : Planning and Development</b>                      |                        |                          |                                    |                  |                 |
| Personnel Services   | 2,607,610              | 2,607,610                | 2,678,102                          | 70,492           | 2.70%           |
| Contractuals   | 363,474                | 154,114                  | 370,655                            | 7,181            | 1.98%           |
| Commodities  | 69,801                 | 69,801                   | 60,851                             | (8,950)          | (12.82%)        |
| <b>SubTotal : 104 : Planning and Development</b>           | <b>3,040,885</b>       | <b>2,831,525</b>         | <b>3,109,608</b>                   | <b>68,723</b>    | <b>2.26%</b>    |
| <b>105 : Housing</b>                                       |                        |                          |                                    |                  |                 |
| Personnel Services   | 483,035                | 483,035                  | 465,847                            | (17,188)         | (3.56%)         |
| Contractuals   | 46,658                 | 24,531                   | 41,785                             | (4,873)          | (10.44%)        |
| Commodities  | (57,954)               | (57,954)                 | (57,954)                           | -                | 0.00%           |
| <b>SubTotal : 105 : Housing</b>                            | <b>471,739</b>         | <b>449,612</b>           | <b>449,678</b>                     | <b>(22,061)</b>  | <b>(4.68%)</b>  |
| <b>106 : Community Housing Services</b>                    |                        |                          |                                    |                  |                 |
| Contractuals   | 966,350                | 440,215                  | 675,592                            | (290,758)        | (30.09%)        |
| <b>SubTotal : 106 : Community Housing Services</b>         | <b>966,350</b>         | <b>440,215</b>           | <b>675,592</b>                     | <b>(290,758)</b> | <b>(30.09%)</b> |
| <b>107 : Community Housing Grants</b>                      |                        |                          |                                    |                  |                 |
| Contractuals   | 1,080,000              | 1,080,000                | 900,000                            | (180,000)        | (16.67%)        |
| <b>SubTotal : 107 : Community Housing Grants</b>           | <b>1,080,000</b>       | <b>1,080,000</b>         | <b>900,000</b>                     | <b>(180,000)</b> | <b>(16.67%)</b> |
| <b>108 : Community Development Block Grants</b>            |                        |                          |                                    |                  |                 |
| Personnel Services   | 71,174                 | 71,174                   | 91,677                             | 20,503           | 28.81%          |
| Contractuals   | 865,662                | 434,122                  | 1,211,213                          | 345,551          | 39.92%          |
| Commodities  | 8,395                  | 8,395                    | 8,395                              | -                | 0.00%           |
| Charge To/From   | 48,668                 | 48,668                   | 48,668                             | -                | 0.00%           |
| <b>SubTotal : 108 : Community Development Block Grants</b> | <b>993,899</b>         | <b>562,359</b>           | <b>1,359,953</b>                   | <b>366,054</b>   | <b>36.83%</b>   |
| <b>109 : Housing Authority</b>                             |                        |                          |                                    |                  |                 |
| Personnel Services   | 1,832,766              | 1,832,766                | 1,820,811                          | (11,955)         | (0.65%)         |
| Contractuals   | 4,943,127              | 4,943,127                | 5,176,135                          | 233,008          | 4.71%           |
| Commodities  | 85,670                 | 85,670                   | 105,670                            | 20,000           | 23.35%          |
| Capital  | 630,000                | 630,000                  | 2,140,000                          | 1,510,000        | 239.68%         |
| <b>SubTotal : 109 : Housing Authority</b>                  | <b>7,491,563</b>       | <b>7,491,563</b>         | <b>9,242,616</b>                   | <b>1,751,053</b> | <b>23.37%</b>   |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments   | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change          | % Change         |
|--|------------------------|--------------------------|------------------------------------|--------------------|------------------|
| <b>110 : Flagstaff Metropolitan Planning Organization</b>            |                        |                          |                                    |                    |                  |
| Personnel Services   | \$ 499,861             | 499,861                  | -                                  | (499,861)          | (100.00%)        |
| Contractuals   | 927,900                | 758,900                  | -                                  | (927,900)          | (100.00%)        |
| Commodities  | (36,885)               | (36,885)                 | -                                  | 36,885             | (100.00%)        |
| Charge To/From   | 43,000                 | 43,000                   | -                                  | (43,000)           | (100.00%)        |
| <b>SubTotal : 110 : Flagstaff Metropolitan Planning Organization</b> | <b>1,433,876</b>       | <b>1,264,876</b>         | <b>-</b>                           | <b>(1,433,876)</b> | <b>(100.00%)</b> |
| <b>111 : Flagstaff Urban Trail System Construction</b>               |                        |                          |                                    |                    |                  |
| Capital  | 4,355,034              | 1,517,448                | 3,042,599                          | (1,312,435)        | (30.14%)         |
| <b>SubTotal : 111 : Flagstaff Urban Trail System Construction</b>    | <b>4,355,034</b>       | <b>1,517,448</b>         | <b>3,042,599</b>                   | <b>(1,312,435)</b> | <b>(30.14%)</b>  |
| <b>112 : Transportation</b>  |                        |                          |                                    |                    |                  |
| Contractuals   | 247,741                | -                        | 9,100                              | (238,641)          | (96.33%)         |
| Commodities  | 209,723                | -                        | -                                  | (209,723)          | (100.00%)        |
| Capital  | 23,726,249             | 7,677,010                | 20,068,809                         | (3,657,440)        | (15.42%)         |
| <b>SubTotal : 112 : Transportation</b>                               | <b>24,183,713</b>      | <b>7,677,010</b>         | <b>20,077,909</b>                  | <b>(4,105,804)</b> | <b>(16.98%)</b>  |
| <b>113 : Fourth Street Overpass</b>                                  |                        |                          |                                    |                    |                  |
| Contractuals   | 9,100                  | 13,451                   | -                                  | (9,100)            | (100.00%)        |
| Capital  | 3,279,898              | 2,696,886                | -                                  | (3,279,898)        | (100.00%)        |
| <b>SubTotal : 113 : Fourth Street Overpass</b>                       | <b>3,288,998</b>       | <b>2,710,337</b>         | <b>-</b>                           | <b>(3,288,998)</b> | <b>(100.00%)</b> |
| <b>114 : Street Improvements</b>                                     |                        |                          |                                    |                    |                  |
| Contractuals   | 10,600                 | 91,146                   | -                                  | (10,600)           | (100.00%)        |
| <b>SubTotal : 114 : Street Improvements</b>                          | <b>10,600</b>          | <b>91,146</b>            | <b>-</b>                           | <b>(10,600)</b>    | <b>(100.00%)</b> |
| <b>115 : Safety Improvements</b>                                     |                        |                          |                                    |                    |                  |
| Contractuals   | 4,600                  | 39,203                   | -                                  | (4,600)            | (100.00%)        |
| <b>SubTotal : 115 : Safety Improvements</b>                          | <b>4,600</b>           | <b>39,203</b>            | <b>-</b>                           | <b>(4,600)</b>     | <b>(100.00%)</b> |
| <b>116 : Road Repair Construction</b>                                |                        |                          |                                    |                    |                  |
| Contractuals   | 1,582,560              | 18,800                   | 18,800                             | (1,563,760)        | (98.81%)         |
| Commodities  | 1,001,336              | -                        | -                                  | (1,001,336)        | (100.00%)        |
| Capital  | 9,526,441              | 1,675,478                | 10,547,613                         | 1,021,172          | 10.72%           |
| <b>SubTotal : 116 : Road Repair Construction</b>                     | <b>12,110,337</b>      | <b>1,694,278</b>         | <b>10,566,413</b>                  | <b>(1,543,924)</b> | <b>(12.75%)</b>  |
| <b>118 : Street Widening Projects</b>                                |                        |                          |                                    |                    |                  |
| Capital  | -                      | -                        | 1,859,344                          | 1,859,344          | 100.00%          |
| <b>SubTotal : 118 : Street Widening Projects</b>                     | <b>-</b>               | <b>-</b>                 | <b>1,859,344</b>                   | <b>1,859,344</b>   | <b>100.00%</b>   |
| <b>119 : Street Operations</b>                                       |                        |                          |                                    |                    |                  |
| Capital  | -                      | -                        | 3,127,790                          | 3,127,790          | 100.00%          |
| <b>SubTotal : 119 : Street Operations</b>                            | <b>-</b>               | <b>-</b>                 | <b>3,127,790</b>                   | <b>3,127,790</b>   | <b>100.00%</b>   |
| <b>120 : Bicycle and Pedestrian Projects</b>                         |                        |                          |                                    |                    |                  |
| Capital  | -                      | -                        | 2,151,000                          | 2,151,000          | 100.00%          |
| <b>SubTotal : 120 : Bicycle and Pedestrian Projects</b>              | <b>-</b>               | <b>-</b>                 | <b>2,151,000</b>                   | <b>2,151,000</b>   | <b>100.00%</b>   |
| <b>121 : General Improvements</b>                                    |                        |                          |                                    |                    |                  |
| Contractuals   | -                      | -                        | 39,300                             | 39,300             | 100.00%          |
| Capital  | -                      | -                        | 1,150,000                          | 1,150,000          | 100.00%          |
| <b>SubTotal : 121 : General Improvements</b>                         | <b>-</b>               | <b>-</b>                 | <b>1,189,300</b>                   | <b>1,189,300</b>   | <b>100.00%</b>   |
| <b>151 : Public Works</b>  |                        |                          |                                    |                    |                  |
| Personnel Services   | 120,567                | 120,567                  | 162,738                            | 42,171             | 34.98%           |
| Contractuals   | 3,151                  | 3,151                    | 3,391                              | 240                | 7.62%            |
| Commodities  | (94,879)               | (94,879)                 | (94,968)                           | (89)               | 0.09%            |
| <b>SubTotal : 151 : Public Works</b>                                 | <b>28,839</b>          | <b>28,839</b>            | <b>71,161</b>                      | <b>42,322</b>      | <b>146.75%</b>   |

City of Flagstaff  
 FY 2020-2021 Proposed Budget  
 Section Summary

| Segments  | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change          | % Change        |
|---|------------------------|--------------------------|------------------------------------|--------------------|-----------------|
| <b>152 : Facility Maintenance</b>                         |                        |                          |                                    |                    |                 |
| Personnel Services  | \$ 936,549             | 936,549                  | 907,059                            | (29,490)           | (3.15%)         |
| Contractuals  | 1,448,334              | 371,337                  | 1,611,395                          | 163,061            | 11.26%          |
| Commodities   | (265,155)              | (265,155)                | (294,484)                          | (29,329)           | 11.06%          |
| Capital   | 274,723                | 238,128                  | 36,595                             | (238,128)          | (86.68%)        |
| <b>SubTotal : 152 : Facility Maintenance</b>              | <b>2,394,451</b>       | <b>1,280,859</b>         | <b>2,260,565</b>                   | <b>(133,886)</b>   | <b>(5.59%)</b>  |
| <b>153 : USGS Campus</b>                                  |                        |                          |                                    |                    |                 |
| Contractuals  | 1,133,160              | 834,849                  | 1,123,110                          | (10,050)           | (0.89%)         |
| Commodities   | 65,913                 | 65,913                   | 65,913                             | -                  | 0.00%           |
| <b>SubTotal : 153 : USGS Campus</b>                       | <b>1,199,073</b>       | <b>900,762</b>           | <b>1,189,023</b>                   | <b>(10,050)</b>    | <b>(0.84%)</b>  |
| <b>154 : Fleet Management</b>                             |                        |                          |                                    |                    |                 |
| Personnel Services  | 208,109                | 208,109                  | 196,278                            | (11,831)           | (5.69%)         |
| Contractuals  | 124,151                | 124,151                  | 120,407                            | (3,744)            | (3.02%)         |
| Commodities   | (339,737)              | (339,737)                | (345,187)                          | (5,450)            | 1.60%           |
| Capital   | 528,134                | 61,253                   | 502,006                            | (26,128)           | (4.95%)         |
| <b>SubTotal : 154 : Fleet Management</b>                  | <b>520,657</b>         | <b>53,776</b>            | <b>473,504</b>                     | <b>(47,153)</b>    | <b>(9.06%)</b>  |
| <b>155 : Parks</b>  |                        |                          |                                    |                    |                 |
| Personnel Services  | 2,139,754              | 2,139,754                | 2,163,476                          | 23,722             | 1.11%           |
| Contractuals  | 726,979                | 726,979                  | 691,979                            | (35,000)           | (4.81%)         |
| Commodities   | 543,568                | 543,568                  | 542,568                            | (1,000)            | (0.18%)         |
| Capital   | 1,084,691              | 596,508                  | 174,000                            | (910,691)          | (83.96%)        |
| <b>SubTotal : 155 : Parks</b>                             | <b>4,494,992</b>       | <b>4,006,809</b>         | <b>3,572,023</b>                   | <b>(922,969)</b>   | <b>(20.53%)</b> |
| <b>156 : Recreation</b>                                   |                        |                          |                                    |                    |                 |
| Personnel Services  | 2,707,856              | 2,707,856                | 2,859,408                          | 151,552            | 5.60%           |
| Contractuals  | 872,773                | 872,773                  | 826,348                            | (46,425)           | (5.32%)         |
| Commodities   | 367,115                | 367,115                  | 346,240                            | (20,875)           | (5.69%)         |
| Capital   | 151,600                | 151,600                  | 19,977                             | (131,623)          | (86.82%)        |
| <b>SubTotal : 156 : Recreation</b>                        | <b>4,099,344</b>       | <b>4,099,344</b>         | <b>4,051,973</b>                   | <b>(47,371)</b>    | <b>(1.16%)</b>  |
| <b>158 : Recreation Projects - BBB</b>                    |                        |                          |                                    |                    |                 |
| Contractuals  | 7,500                  | 7,500                    | 7,500                              | -                  | 0.00%           |
| Capital   | 469,264                | 242,202                  | -                                  | (469,264)          | (100.00%)       |
| <b>SubTotal : 158 : Recreation Projects - BBB</b>         | <b>476,764</b>         | <b>249,702</b>           | <b>7,500</b>                       | <b>(469,264)</b>   | <b>(98.43%)</b> |
| <b>161 : Street Maintenance</b>                           |                        |                          |                                    |                    |                 |
| Personnel Services  | 2,661,331              | 2,661,331                | 2,634,404                          | (26,927)           | (1.01%)         |
| Contractuals  | 1,026,562              | 1,026,562                | 948,478                            | (78,084)           | (7.61%)         |
| Commodities   | 942,021                | 942,021                  | 1,067,485                          | 125,464            | 13.32%          |
| Capital   | 2,553,396              | 1,380,000                | 1,938,396                          | (615,000)          | (24.09%)        |
| <b>SubTotal : 161 : Street Maintenance</b>                | <b>7,183,310</b>       | <b>6,009,914</b>         | <b>6,588,763</b>                   | <b>(594,547)</b>   | <b>(8.28%)</b>  |
| <b>162 : Street Construction</b>                          |                        |                          |                                    |                    |                 |
| Contractuals  | 29,689                 | 1,442                    | -                                  | (29,689)           | (100.00%)       |
| Commodities   | 7,658                  | 7,658                    | -                                  | (7,658)            | (100.00%)       |
| Capital   | 6,859,150              | 642,212                  | 8,519,312                          | 1,660,162          | 24.20%          |
| <b>SubTotal : 162 : Street Construction</b>               | <b>6,896,497</b>       | <b>651,312</b>           | <b>8,519,312</b>                   | <b>1,622,815</b>   | <b>23.53%</b>   |
| <b>163 : Road Repair Pavement Preservation</b>            |                        |                          |                                    |                    |                 |
| Capital   | 4,827,707              | 3,944,669                | 1,144,319                          | (3,683,388)        | (76.30%)        |
| <b>SubTotal : 163 : Road Repair Pavement Preservation</b> | <b>4,827,707</b>       | <b>3,944,669</b>         | <b>1,144,319</b>                   | <b>(3,683,388)</b> | <b>(76.30%)</b> |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments  | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change        |
|---|------------------------|--------------------------|------------------------------------|------------------|-----------------|
| <b>165 : Solid Waste-Landfill</b>                           |                        |                          |                                    |                  |                 |
| Personnel Services  | \$ 1,461,953           | 1,174,589                | 1,494,006                          | 32,053           | 2.19%           |
| Contractuals  | 421,051                | 421,051                  | 478,143                            | 57,092           | 13.56%          |
| Commodities   | 435,276                | 335,276                  | 418,326                            | (16,950)         | (3.89%)         |
| Capital   | 1,640,494              | 457,226                  | 5,265,768                          | 3,625,274        | 220.99%         |
| <b>SubTotal : 165 : Solid Waste-Landfill</b>                | <b>3,958,774</b>       | <b>2,388,142</b>         | <b>7,656,243</b>                   | <b>3,697,469</b> | <b>93.40%</b>   |
| <b>166 : Solid Waste-Collections</b>                        |                        |                          |                                    |                  |                 |
| Personnel Services  | 2,442,273              | 2,442,273                | 2,565,671                          | 123,398          | 5.05%           |
| Contractuals  | 3,235,611              | 3,235,611                | 3,224,812                          | (10,799)         | (0.33%)         |
| Commodities   | 1,004,971              | 1,140,502                | 1,119,671                          | 114,700          | 11.41%          |
| Capital   | 1,552,000              | 632,069                  | 1,579,931                          | 27,931           | 1.80%           |
| <b>SubTotal : 166 : Solid Waste-Collections</b>             | <b>8,234,855</b>       | <b>7,450,455</b>         | <b>8,490,085</b>                   | <b>255,230</b>   | <b>3.10%</b>    |
| <b>170 : Sustainability</b>                                 |                        |                          |                                    |                  |                 |
| Personnel Services  | 554,261                | 474,261                  | 574,756                            | 20,495           | 3.70%           |
| Contractuals  | 253,574                | 146,574                  | 305,703                            | 52,129           | 20.56%          |
| Commodities   | 87,512                 | 85,512                   | 68,119                             | (19,393)         | (22.16%)        |
| Capital   | 163,500                | 40,000                   | 33,000                             | (130,500)        | (79.82%)        |
| <b>SubTotal : 170 : Sustainability</b>                      | <b>1,058,847</b>       | <b>746,347</b>           | <b>981,578</b>                     | <b>(77,269)</b>  | <b>(7.30%)</b>  |
| <b>171 : Environmental Management</b>                       |                        |                          |                                    |                  |                 |
| Personnel Services  | 108,961                | 90,961                   | 112,189                            | 3,228            | 2.96%           |
| Contractuals  | 24,555                 | 24,555                   | 24,555                             | -                | 0.00%           |
| Commodities   | 6,506                  | 6,506                    | 6,506                              | -                | 0.00%           |
| <b>SubTotal : 171 : Environmental Management</b>            | <b>140,022</b>         | <b>122,022</b>           | <b>143,250</b>                     | <b>3,228</b>     | <b>2.31%</b>    |
| <b>201 : Community Investment</b>                           |                        |                          |                                    |                  |                 |
| Personnel Services  | 143,038                | 143,038                  | 80,174                             | (62,864)         | (43.95%)        |
| Contractuals  | 19,326                 | 19,326                   | 16,366                             | (2,960)          | (15.32%)        |
| Commodities   | 11,250                 | 11,250                   | 10,725                             | (525)            | (4.67%)         |
| Capital   | 50,000                 | 50,000                   | -                                  | (50,000)         | (100.00%)       |
| <b>SubTotal : 201 : Community Investment</b>                | <b>223,614</b>         | <b>223,614</b>           | <b>107,265</b>                     | <b>(116,349)</b> | <b>(52.03%)</b> |
| <b>211 : Beautification</b>                                 |                        |                          |                                    |                  |                 |
| Personnel Services  | 152,703                | 152,703                  | 181,597                            | 28,894           | 18.92%          |
| Contractuals  | 154,261                | 154,261                  | 288,201                            | 133,940          | 86.83%          |
| Commodities   | 200                    | 200                      | 30,500                             | 30,300           | 15,150.00%      |
| <b>SubTotal : 211 : Beautification</b>                      | <b>307,164</b>         | <b>307,164</b>           | <b>500,298</b>                     | <b>193,134</b>   | <b>62.88%</b>   |
| <b>212 : Beautification-Capital Improvements</b>            |                        |                          |                                    |                  |                 |
| Capital   | 3,988,290              | 152,881                  | 4,222,409                          | 234,119          | 5.87%           |
| <b>SubTotal : 212 : Beautification-Capital Improvements</b> | <b>3,988,290</b>       | <b>152,881</b>           | <b>4,222,409</b>                   | <b>234,119</b>   | <b>5.87%</b>    |
| <b>213 : Economic Development</b>                           |                        |                          |                                    |                  |                 |
| Personnel Services  | 249,980                | 238,980                  | 259,497                            | 9,517            | 3.81%           |
| Contractuals  | 991,124                | 786,440                  | 957,609                            | (33,515)         | (3.38%)         |
| Commodities   | 52,145                 | 38,145                   | 29,895                             | (22,250)         | (42.67%)        |
| <b>SubTotal : 213 : Economic Development</b>                | <b>1,293,249</b>       | <b>1,063,565</b>         | <b>1,247,001</b>                   | <b>(46,248)</b>  | <b>(3.58%)</b>  |
| <b>214 : Tourism</b>  |                        |                          |                                    |                  |                 |
| Personnel Services  | 980,087                | 980,087                  | 1,021,844                          | 41,757           | 4.26%           |
| Contractuals  | 1,511,499              | 1,432,499                | 1,515,977                          | 4,478            | 0.30%           |
| Commodities   | 144,428                | 144,428                  | 166,968                            | 22,540           | 15.61%          |
| <b>SubTotal : 214 : Tourism</b>                             | <b>2,636,014</b>       | <b>2,557,014</b>         | <b>2,704,789</b>                   | <b>68,775</b>    | <b>2.61%</b>    |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments  | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change       |
|---|------------------------|--------------------------|------------------------------------|------------------|----------------|
| <b>215 : Visitor Services</b>                     |                        |                          |                                    |                  |                |
| Personnel Services                                | \$ 249,524             | 249,524                  | 314,790                            | 65,266           | 26.16%         |
| Contractuals                                      | 125,986                | 125,986                  | 123,986                            | (2,000)          | (1.59%)        |
| Commodities                                       | 38,152                 | 38,152                   | 39,152                             | 1,000            | 2.62%          |
| Capital   | -                      | -                        | 80,000                             | 80,000           | 100.00%        |
| <b>SubTotal : 215 : Visitor Services</b>          | <b>413,662</b>         | <b>413,662</b>           | <b>557,928</b>                     | <b>144,266</b>   | <b>34.88%</b>  |
| <b>216 : Arts and Science</b>                     |                        |                          |                                    |                  |                |
| Personnel Services                                | 34,842                 | 34,842                   | 60,904                             | 26,062           | 74.80%         |
| Contractuals                                      | 458,971                | 458,971                  | 498,971                            | 40,000           | 8.72%          |
| Commodities                                       | 3,123                  | 3,123                    | 3,123                              | -                | 0.00%          |
| Capital   | 711,500                | 12,500                   | 687,000                            | (24,500)         | (3.44%)        |
| <b>SubTotal : 216 : Arts and Science</b>          | <b>1,208,436</b>       | <b>509,436</b>           | <b>1,249,998</b>                   | <b>41,562</b>    | <b>3.44%</b>   |
| <b>221 : Airport Operations</b>                   |                        |                          |                                    |                  |                |
| Personnel Services                                | 1,323,094              | 1,360,743                | 1,407,108                          | 84,014           | 6.35%          |
| Contractuals                                      | 1,244,856              | 1,244,856                | 4,078,978                          | 2,834,122        | 227.67%        |
| Commodities                                       | 183,624                | 183,624                  | 149,424                            | (34,200)         | (18.63%)       |
| Capital   | 102,956                | 102,956                  | -                                  | (102,956)        | (100.00%)      |
| <b>SubTotal : 221 : Airport Operations</b>        | <b>2,854,530</b>       | <b>2,892,179</b>         | <b>5,635,510</b>                   | <b>2,780,980</b> | <b>97.42%</b>  |
| <b>222 : Airport Capital Projects</b>             |                        |                          |                                    |                  |                |
| Contractuals                                      | 95,517                 | -                        | -                                  | (95,517)         | (100.00%)      |
| Capital   | 7,130,640              | 1,709,528                | 9,979,840                          | 2,849,200        | 39.96%         |
| <b>SubTotal : 222 : Airport Capital Projects</b>  | <b>7,226,157</b>       | <b>1,709,528</b>         | <b>9,979,840</b>                   | <b>2,753,683</b> | <b>38.11%</b>  |
| <b>231 : Parking District</b>                     |                        |                          |                                    |                  |                |
| Personnel Services                                | 406,689                | 406,689                  | 350,659                            | (56,030)         | (13.78%)       |
| Contractuals                                      | 224,338                | 224,338                  | 191,122                            | (33,216)         | (14.81%)       |
| Commodities                                       | 224,102                | 224,102                  | 221,102                            | (3,000)          | (1.34%)        |
| Capital   | 726,148                | 39,379                   | 874,191                            | 148,043          | 20.39%         |
| <b>SubTotal : 231 : Parking District</b>          | <b>1,581,277</b>       | <b>894,508</b>           | <b>1,637,074</b>                   | <b>55,797</b>    | <b>3.53%</b>   |
| <b>300 : Water Svcs Administration</b>            |                        |                          |                                    |                  |                |
| Personnel Services                                | 589,859                | 589,859                  | 589,279                            | (580)            | (0.10%)        |
| Contractuals                                      | 1,180,860              | 1,180,860                | 1,533,587                          | 352,727          | 29.87%         |
| Commodities                                       | 14,200                 | 14,200                   | 14,200                             | -                | 0.00%          |
| Capital   | 20,000                 | 20,000                   | -                                  | (20,000)         | (100.00%)      |
| <b>SubTotal : 300 : Water Svcs Administration</b> | <b>1,804,919</b>       | <b>1,804,919</b>         | <b>2,137,066</b>                   | <b>332,147</b>   | <b>18.40%</b>  |
| <b>301 : Water Production</b>                     |                        |                          |                                    |                  |                |
| Personnel Services                                | 760,766                | 760,766                  | 772,927                            | 12,161           | 1.60%          |
| Contractuals                                      | 2,773,652              | 2,668,652                | 2,661,939                          | (111,713)        | (4.03%)        |
| Commodities                                       | 455,877                | 455,877                  | 538,442                            | 82,565           | 18.11%         |
| Capital   | 520,000                | 363,703                  | 706,297                            | 186,297          | 35.83%         |
| <b>SubTotal : 301 : Water Production</b>          | <b>4,510,295</b>       | <b>4,248,998</b>         | <b>4,679,605</b>                   | <b>169,310</b>   | <b>3.75%</b>   |
| <b>303 : Water Distribution</b>                   |                        |                          |                                    |                  |                |
| Personnel Services                                | 1,306,656              | 1,306,656                | 1,384,481                          | 77,825           | 5.96%          |
| Contractuals                                      | 257,013                | 244,013                  | 243,413                            | (13,600)         | (5.29%)        |
| Commodities                                       | 447,814                | 447,814                  | 444,414                            | (3,400)          | (0.76%)        |
| Capital   | 436,580                | 85,958                   | 369,072                            | (67,508)         | (15.46%)       |
| <b>SubTotal : 303 : Water Distribution</b>        | <b>2,448,063</b>       | <b>2,084,441</b>         | <b>2,441,380</b>                   | <b>(6,683)</b>   | <b>(0.27%)</b> |
| <b>304 : Water Resource Management</b>            |                        |                          |                                    |                  |                |
| Personnel Services                                | 325,701                | 325,701                  | 366,087                            | 40,386           | 12.40%         |
| Contractuals                                      | 340,250                | 340,250                  | 259,750                            | (80,500)         | (23.66%)       |
| Commodities                                       | 103,183                | 82,183                   | 82,050                             | (21,133)         | (20.48%)       |
| <b>SubTotal : 304 : Water Resource Management</b> | <b>769,134</b>         | <b>748,134</b>           | <b>707,887</b>                     | <b>(61,247)</b>  | <b>(7.96%)</b> |



City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments   | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change        | % Change        |
|--|------------------------|--------------------------|------------------------------------|------------------|-----------------|
| <b>305 : Utilities Engineering Services</b>            |                        |                          |                                    |                  |                 |
| Personnel Services                                     | \$ 379,956             | 379,956                  | 392,842                            | 12,886           | 3.39%           |
| Contractuals   | 168,050                | 168,050                  | 168,050                            | -                | 0.00%           |
| Commodities  | 10,240                 | 10,240                   | 10,240                             | -                | 0.00%           |
| <b>SubTotal : 305 : Utilities Engineering Services</b> | <b>558,246</b>         | <b>558,246</b>           | <b>571,132</b>                     | <b>12,886</b>    | <b>2.31%</b>    |
| <b>306 : Regulatory Compliance</b>                     |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 699,333                | 699,333                  | 789,295                            | 89,962           | 12.86%          |
| Contractuals   | 311,418                | 311,418                  | 211,764                            | (99,654)         | (32.00%)        |
| Commodities  | 100,858                | 100,858                  | 100,512                            | (346)            | (0.34%)         |
| <b>SubTotal : 306 : Regulatory Compliance</b>          | <b>1,111,609</b>       | <b>1,111,609</b>         | <b>1,101,571</b>                   | <b>(10,038)</b>  | <b>(0.90%)</b>  |
| <b>307 : SCADA Information Systems</b>                 |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 366,524                | 366,524                  | 463,941                            | 97,417           | 26.58%          |
| Contractuals   | 307,427                | 232,427                  | 167,660                            | (139,767)        | (45.46%)        |
| Commodities  | 252,225                | 252,225                  | 89,725                             | (162,500)        | (64.43%)        |
| Capital  | 45,000                 | 56,875                   | 50,000                             | 5,000            | 11.11%          |
| <b>SubTotal : 307 : SCADA Information Systems</b>      | <b>971,176</b>         | <b>908,051</b>           | <b>771,326</b>                     | <b>(199,850)</b> | <b>(20.58%)</b> |
| <b>311 : Wastewater Treatment-Wildcat</b>              |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 701,955                | 701,955                  | 727,516                            | 25,561           | 3.64%           |
| Contractuals   | 1,154,200              | 1,081,931                | 1,071,369                          | (82,831)         | (7.18%)         |
| Commodities  | 443,742                | 443,742                  | 483,242                            | 39,500           | 8.90%           |
| Capital  | 150,000                | 87,354                   | 382,646                            | 232,646          | 155.10%         |
| <b>SubTotal : 311 : Wastewater Treatment-Wildcat</b>   | <b>2,449,897</b>       | <b>2,314,982</b>         | <b>2,664,773</b>                   | <b>214,876</b>   | <b>8.77%</b>    |
| <b>312 : Wastewater Treatment-Rio Plant</b>            |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 345,215                | 345,215                  | 324,680                            | (20,535)         | (5.95%)         |
| Contractuals   | 520,129                | 472,562                  | 501,085                            | (19,044)         | (3.66%)         |
| Commodities  | 105,792                | 105,792                  | 77,042                             | (28,750)         | (27.18%)        |
| Capital  | 195,000                | 195,000                  | 155,000                            | (40,000)         | (20.51%)        |
| <b>SubTotal : 312 : Wastewater Treatment-Rio Plant</b> | <b>1,166,136</b>       | <b>1,118,569</b>         | <b>1,057,807</b>                   | <b>(108,329)</b> | <b>(9.29%)</b>  |
| <b>313 : Wastewater Collection</b>                     |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 737,159                | 737,159                  | 751,843                            | 14,684           | 1.99%           |
| Contractuals   | 232,580                | 232,580                  | 231,680                            | (900)            | (0.39%)         |
| Commodities  | 227,639                | 227,639                  | 228,539                            | 900              | 0.40%           |
| Capital  | 392,000                | 392,000                  | 25,000                             | (367,000)        | (93.62%)        |
| <b>SubTotal : 313 : Wastewater Collection</b>          | <b>1,589,378</b>       | <b>1,589,378</b>         | <b>1,237,062</b>                   | <b>(352,316)</b> | <b>(22.17%)</b> |
| <b>321 : Reclaimed Water</b>                           |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 174,187                | 174,187                  | 167,586                            | (6,601)          | (3.79%)         |
| Contractuals   | 123,350                | 98,350                   | 174,850                            | 51,500           | 41.75%          |
| Commodities  | 170,172                | 170,172                  | 166,672                            | (3,500)          | (2.06%)         |
| Capital  | 135,000                | -                        | 270,000                            | 135,000          | 100.00%         |
| <b>SubTotal : 321 : Reclaimed Water</b>                | <b>602,709</b>         | <b>442,709</b>           | <b>779,108</b>                     | <b>176,399</b>   | <b>29.27%</b>   |
| <b>331 : Stormwater</b>                                |                        |                          |                                    |                  |                 |
| Personnel Services                                     | 512,532                | 512,532                  | 714,008                            | 201,476          | 39.31%          |
| Contractuals   | 320,426                | 149,327                  | 533,397                            | 212,971          | 66.46%          |
| Commodities  | 20,704                 | 130,999                  | 38,354                             | 17,650           | 85.25%          |
| Capital  | 40,000                 | -                        | 514,180                            | 474,180          | 1,185.45%       |
| <b>SubTotal : 331 : Stormwater</b>                     | <b>893,662</b>         | <b>792,858</b>           | <b>1,799,939</b>                   | <b>906,277</b>   | <b>101.41%</b>  |
| <b>370 : Water Capital Improvements</b>                |                        |                          |                                    |                  |                 |
| Contractuals   | 73,503                 | -                        | -                                  | (73,503)         | (100.00%)       |
| Commodities  | 793,400                | -                        | -                                  | (793,400)        | (100.00%)       |
| Capital  | 18,341,271             | 4,008,879                | 18,858,637                         | 517,366          | 2.82%           |
| <b>SubTotal : 370 : Water Capital Improvements</b>     | <b>19,208,174</b>      | <b>4,008,879</b>         | <b>18,858,637</b>                  | <b>(349,537)</b> | <b>(1.82%)</b>  |

City of Flagstaff  
FY 2020-2021 Proposed Budget  
Section Summary

| Segments   | FY 2019-2020<br>Budget | FY 2019-2020<br>Estimate | FY 2020-2021<br>Proposed<br>Budget | \$ Change          | % Change         |
|--|------------------------|--------------------------|------------------------------------|--------------------|------------------|
| <b>375 : Wastewater Capital Improvements</b>               |                        |                          |                                    |                    |                  |
| Capital  | \$ 7,720,581           | 3,099,370                | 7,804,942                          | 84,361             | 1.09%            |
| <b>SubTotal : 375 : Wastewater Capital Improvements</b>    | <b>7,720,581</b>       | <b>3,099,370</b>         | <b>7,804,942</b>                   | <b>84,361</b>      | <b>1.09%</b>     |
| <b>380 : Reclaim Water Capital Improvements</b>            |                        |                          |                                    |                    |                  |
| Contractuals   | 65,000                 | -                        | -                                  | (65,000)           | (100.00%)        |
| Capital  | 175,000                | -                        | 1,125,000                          | 950,000            | 542.86%          |
| <b>SubTotal : 380 : Reclaim Water Capital Improvements</b> | <b>240,000</b>         | <b>-</b>                 | <b>1,125,000</b>                   | <b>885,000</b>     | <b>368.75%</b>   |
| <b>385 : Stormwater Capital Improvements</b>               |                        |                          |                                    |                    |                  |
| Contractuals   | 15,000                 | -                        | 15,000                             | -                  | 0.00%            |
| Capital  | 23,133,445             | 2,551,382                | 21,558,073                         | (1,575,372)        | (6.81%)          |
| <b>SubTotal : 385 : Stormwater Capital Improvements</b>    | <b>23,148,445</b>      | <b>2,551,382</b>         | <b>21,573,073</b>                  | <b>(1,575,372)</b> | <b>(6.81%)</b>   |
| <b>401 : Council and Commissions</b>                       |                        |                          |                                    |                    |                  |
| Personnel Services   | 362,585                | 362,585                  | 366,047                            | 3,462              | 0.95%            |
| Contractuals   | 45,165                 | 45,165                   | 62,204                             | 17,039             | 37.73%           |
| Commodities  | 7,745                  | 7,745                    | 3,845                              | (3,900)            | (50.36%)         |
| <b>SubTotal : 401 : Council and Commissions</b>            | <b>415,495</b>         | <b>415,495</b>           | <b>432,096</b>                     | <b>16,601</b>      | <b>4.00%</b>     |
| <b>402 : Non Departmental</b>                              |                        |                          |                                    |                    |                  |
| Personnel Services   | (300,000)              | (800,000)                | 119,410,000                        | 119,710,000        | (39,903.33%)     |
| Contractuals   | 4,483,876              | 2,304,191                | 5,646,983                          | 1,163,107          | 25.94%           |
| Commodities  | 76,732                 | 43,036                   | 13,500                             | (63,232)           | (82.41%)         |
| Capital  | 271,126                | 20,342                   | 287,066                            | 15,940             | 5.88%            |
| Charge To/From   | (91,668)               | (91,668)                 | (48,668)                           | 43,000             | (46.91%)         |
| <b>SubTotal : 402 : Non Departmental</b>                   | <b>4,440,066</b>       | <b>1,475,901</b>         | <b>125,308,881</b>                 | <b>120,868,815</b> | <b>2,722.23%</b> |
| <b>404 : Transit</b>                                       |                        |                          |                                    |                    |                  |
| Contractuals   | 7,721,802              | 6,318,503                | 7,270,134                          | (451,668)          | (5.85%)          |
| <b>SubTotal : 404 : Transit</b>                            | <b>7,721,802</b>       | <b>6,318,503</b>         | <b>7,270,134</b>                   | <b>(451,668)</b>   | <b>(5.85%)</b>   |
| <b>421 : GO Capital Project Bond Fund</b>                  |                        |                          |                                    |                    |                  |
| Capital  | 2,017,100              | 2,017,100                | 73,873                             | (1,943,227)        | (96.34%)         |
| <b>SubTotal : 421 : GO Capital Project Bond Fund</b>       | <b>2,017,100</b>       | <b>2,017,100</b>         | <b>73,873</b>                      | <b>(1,943,227)</b> | <b>(96.34%)</b>  |
| <b>422 : MFC Bond Capital Project Fund</b>                 |                        |                          |                                    |                    |                  |
| Capital  | 9,930,950              | 14,846                   | 10,000,000                         | 69,050             | 0.70%            |
| <b>SubTotal : 422 : MFC Bond Capital Project Fund</b>      | <b>9,930,950</b>       | <b>14,846</b>            | <b>10,000,000</b>                  | <b>69,050</b>      | <b>0.70%</b>     |
| <b>424 : GO Core Services Facility</b>                     |                        |                          |                                    |                    |                  |
| Capital  | 496,244                | 16,174                   | 550,000                            | 53,756             | 10.83%           |
| <b>SubTotal : 424 : GO Core Services Facility</b>          | <b>496,244</b>         | <b>16,174</b>            | <b>550,000</b>                     | <b>53,756</b>      | <b>10.83%</b>    |
| <b>425 : GO Flagstaff Watershed</b>                        |                        |                          |                                    |                    |                  |
| Personnel Services   | 102,335                | 102,335                  | -                                  | (102,335)          | (100.00%)        |
| Contractuals   | 6,464,853              | 2,385,505                | 1,877,115                          | (4,587,738)        | (70.96%)         |
| <b>SubTotal : 425 : GO Flagstaff Watershed</b>             | <b>6,567,188</b>       | <b>2,487,840</b>         | <b>1,877,115</b>                   | <b>(4,690,073)</b> | <b>(71.42%)</b>  |
| <b>426 : Capital Project Court Facility</b>                |                        |                          |                                    |                    |                  |
| Capital  | 17,242,427             | 12,522,557               | 7,845,193                          | (9,397,234)        | (54.50%)         |
| <b>SubTotal : 426 : Capital Project Court Facility</b>     | <b>17,242,427</b>      | <b>12,522,557</b>        | <b>7,845,193</b>                   | <b>(9,397,234)</b> | <b>(54.50%)</b>  |
| <b>901 : Debt Service</b>                                  |                        |                          |                                    |                    |                  |
| Contractuals   | 17,434,236             | 17,663,881               | 18,520,542                         | 1,086,306          | 6.23%            |
| <b>SubTotal : 901 : Debt Service</b>                       | <b>17,434,236</b>      | <b>17,663,881</b>        | <b>18,520,542</b>                  | <b>1,086,306</b>   | <b>6.23%</b>     |
| <b>Grand Total</b>   | <b>\$ 338,853,866</b>  | <b>206,006,918</b>       | <b>450,688,316</b>                 | <b>111,834,450</b> | <b>33.00%</b>    |